



# Evaluating Research Projects – Different Perspectives and Actions

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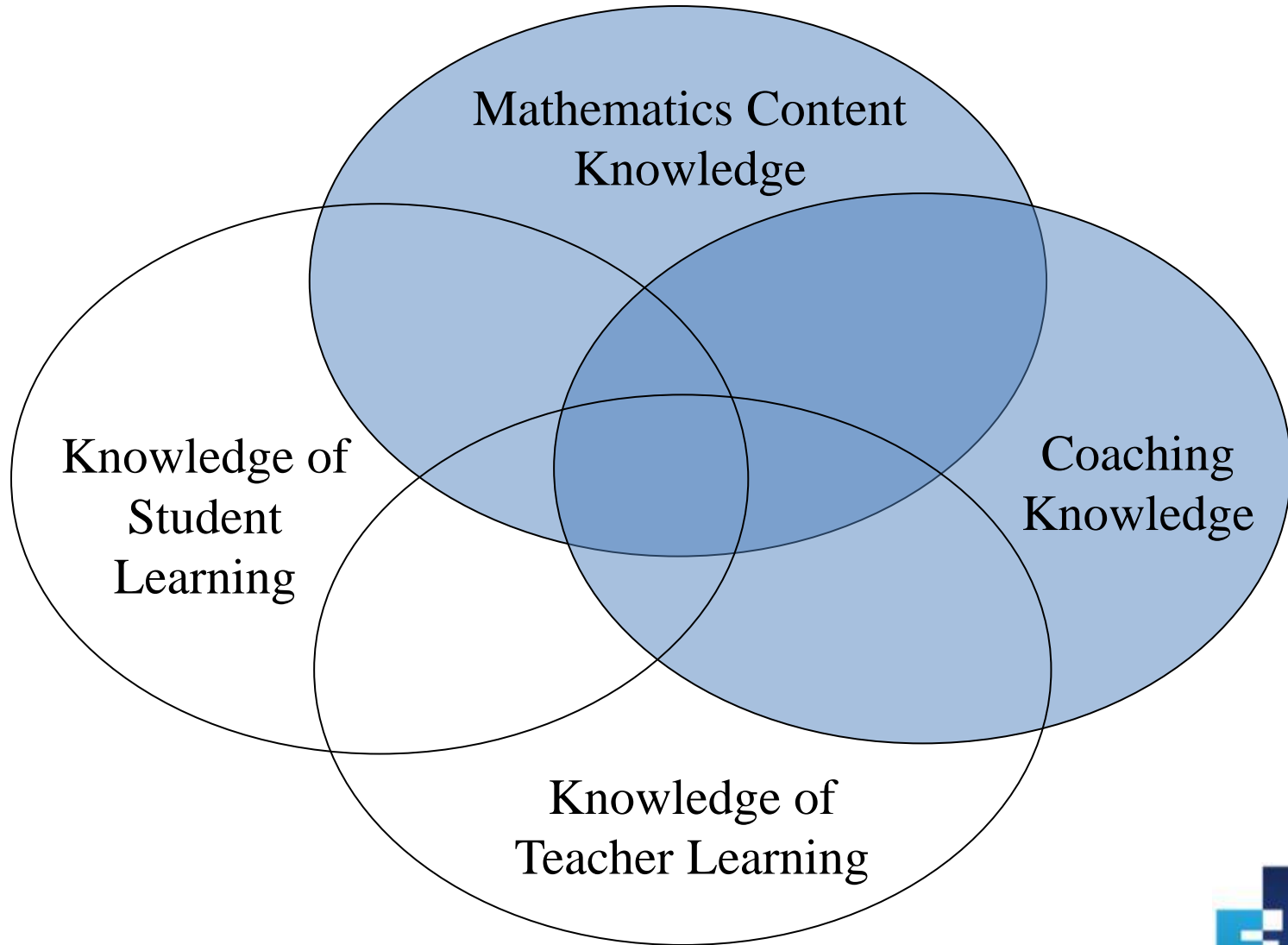
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# Examining Mathematics Coaching (EMC) Project Description

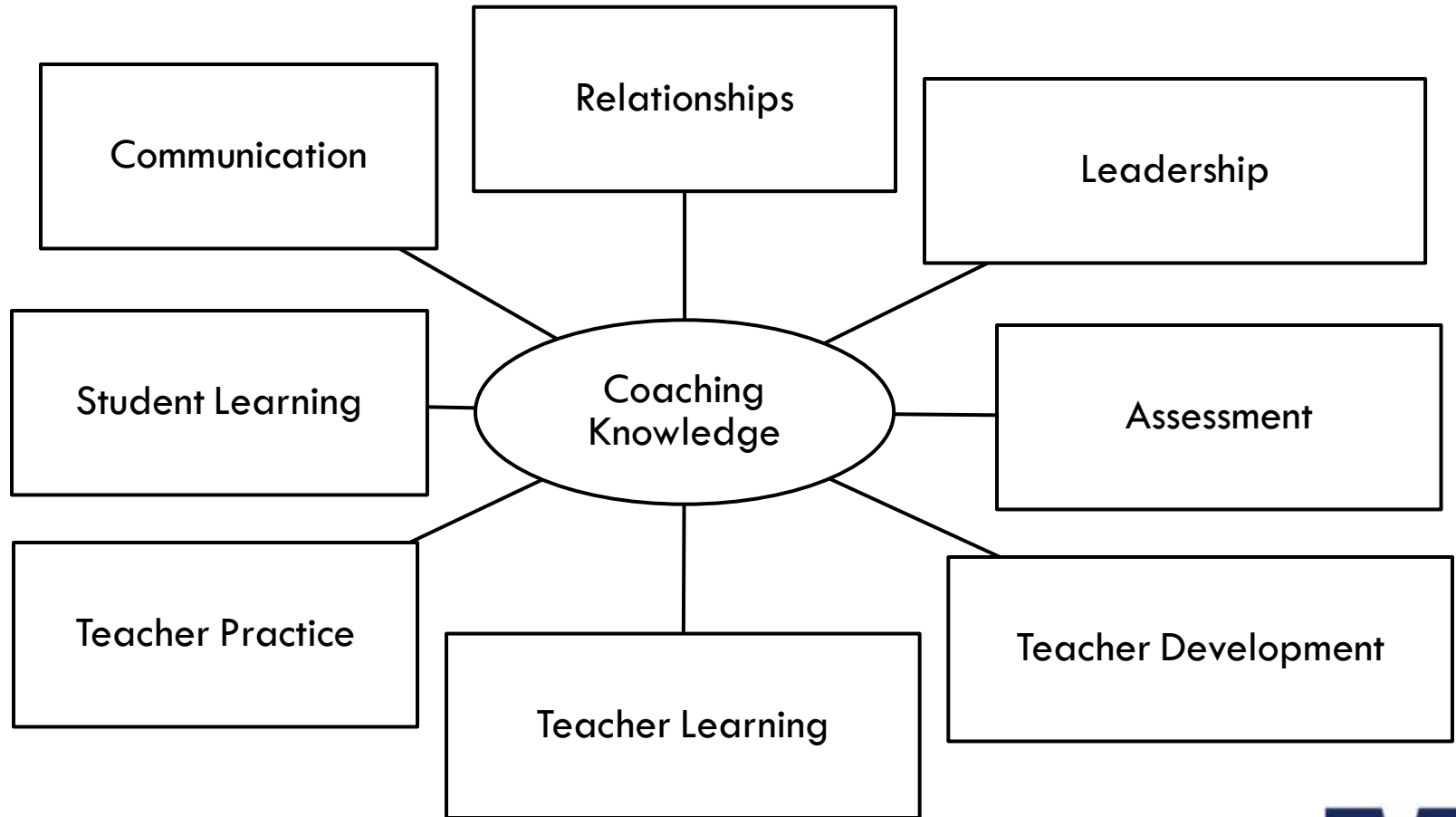
EMC is a 5-year research and development project funded to examine the effects of a coach's *knowledge for coaching* on a diverse population of K-8 teachers.



# Knowledge Domains



# Coaching Knowledge



# Professional Development

**Two one-week professional development courses:**

- **Knowledge of mathematics content**, specifically in the area of number and operation, with a focus on ratio and proportion.
- **Coaching knowledge**, addressing eight themes identified by coaching experts.



# Evaluation

# Evaluation

- An **external evaluation** of the **research project** was required by the funder
- The current evaluation team was contracted mid-way through the third year of the project
- The evaluation involved mostly document review without other data collection activities to provide evidence for typical evaluation purposes



# Evaluation Approaches

- Often, external evaluations provide
  - ▣ **Formative feedback** to improve projects and suggest mid-course corrections
  - ▣ **Summative reporting** of project outcomes and impacts
  - ▣ **Project monitoring** for accountability
- This evaluation consisted of review of documents generated by project, including
  - ▣ The proposal and annual reports to the funding agency,
  - ▣ PI and research team meeting minutes,
  - ▣ Advisory Board documentation,
  - ▣ Research protocols and data analysis reports,
  - ▣ Project newsletters and website, and
  - ▣ Other electronic artifacts
- With a limited budget and no on-site collection of data, what rationale should be used for the evaluation of the research?

# Measuring Research: Key Rationales

<b>Advocacy</b>	Demonstrate the benefits of supporting research, enhance understanding of research and its processes among policymakers and the public, and make the case for policy and practice change
<b>Accountability</b>	Show that money and other resources have been used efficiently and effectively, and to hold researchers to account
<b>Analysis</b>	Understand how and why research is effective and how it can be better supported, feeding into research strategy and decision-making by providing a stronger evidence base
<b>Allocation</b>	Determine where best to allocate funds in the future, making the best use possible of a limited funding pot

From Guthrie, Wamae, Diepeveen, Wooding, & Grant. (2013). *Measuring research: A guide to research evaluation frameworks and tools*. RAND Europe.



# EMC Evaluation Framework



- Includes review of project documentation for
  - ▣ Accountability
  - ▣ Analysis
  - ▣ And as a by-product, Allocation of resources
- Intended to
  - ▣ Improve processes,
  - ▣ Increase potential for impact, and
  - ▣ Provide some oversight

# Evaluation Impact

- Support for research team with regard to
  - ▣ What's going right
  - ▣ Key project decisions
- Verification that
  - ▣ The research team is doing what they proposed in the way they proposed it
  - ▣ There are challenges requiring mid-course corrections to implement longitudinal multi-site educational research
- Changes in
  - ▣ Research team processes
  - ▣ Analysis of the project's research data
  - ▣ Allocation of resources and funds

# Research



# Key Lessons Learned

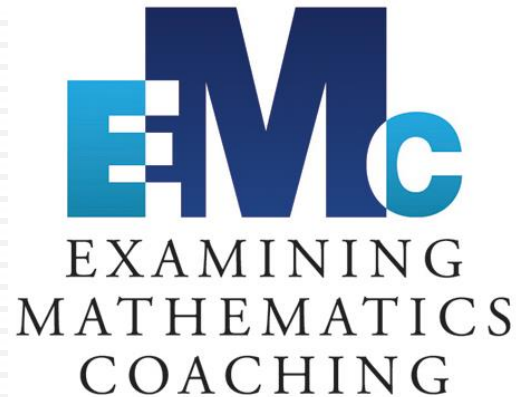
Evaluation	Research	Project
<ul style="list-style-type: none"><li>• Low-cost evaluation of research with targeted rationale can have considerable impact on research processes and outcomes</li><li>• External evaluators' responsiveness and expertise play crucial roles in quality of feedback</li></ul>	<ul style="list-style-type: none"><li>• Research requires flexibility to account for unanticipated factors that influence designs, analysis, and outcomes</li><li>• The contributions of feedback from external "eyes" on the project strengthened quality of research</li></ul>	<ul style="list-style-type: none"><li>• Reflective practice allows multiple external experts to help oversee, inform, and guide key project decisions</li><li>• Communication across many sites and project teams with diverse roles requires careful orchestration</li></ul>

# Keys to Evaluating Research

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- ***Agreement on the Purpose***
- ***Clear Expectations***
- ***Open and Effective Communication***
- ***Responsiveness***

# THANK YOU!



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