ARTICLE I
Name and Purpose

Section 1. Name
The name of this organization is the College of Nursing Faculty Organization.

Section 2. Purpose
The purposes of the College of Nursing Faculty Organization are to facilitate the mission of the College of Nursing, enhance communication among faculty, and make recommendations to the Dean of the College of Nursing (Dean). The faculty has major responsibility for academic affairs and College of Nursing policy.

ARTICLE II
Organization and Administration

Section 1. Authority
The faculty has the power to organize itself and to make all bylaws and regulations necessary for its own proceedings. This includes, but is not restricted to, the power to elect officers, establish and organize faculty committees, and to establish meeting times.

Section 2. Membership
a. All faculty members in the College of Nursing with academic rank of Adjunct Assistant Professor or above and having at least half-time (0.5 FTE) appointments for a full academic year constitute the voting nursing faculty and are eligible for membership on College of Nursing committees.

b. Other academic appointees will be associate members. They are entitled to attend meetings of the faculty and to have speaking privileges, but are not voting members and are not eligible for membership on College of Nursing committees.

c. Nursing students have representation on the Undergraduate Academic Affairs Committee and Graduate Academic Affairs Committee. The students are representatives without voting privileges.

Section 3. Parliamentarian
A parliamentarian will be appointed on an annual basis by the Faculty Organization President to assure Robert's Rules of Order -- Newly Revised are followed.
Section 4. Meetings
   a. At least one general faculty meeting per month will be scheduled each academic year.
   b. The faculty will hold at least two face-to-face meetings annually during each academic year.
   c. Special faculty meetings will be held as needed. Special meetings may be called by the Faculty Organization President or the Dean when deemed necessary or upon petition of one-third of the voting members of the faculty. In emergencies, as much prior notice of the faculty meeting will be given as is feasible.
   d. Meetings may be canceled at the discretion of the Faculty Organization President in collaboration with the Dean and members of Executive Council.
   e. The agenda for regular and special faculty meetings will be determined through collaborative agreement of the Faculty Organization President, the Dean, and other members of Executive Council. The agenda for meetings called upon petition of the faculty will be determined by collaborative agreement of two representatives of the petitioning group, the Faculty Organization President, the Dean, and other members of Executive Council.
   f. All meetings will be held according to Robert's Rules of Order -- Newly Revised. All meetings will be open unless dealing with personnel matters.
   g. The Faculty Organization President presides over meetings. The Faculty Organization President designates a faculty member to serve in the President’s absence at general faculty meetings.
   h. Electronic voting for College decisions may be done via electronic mail with prior faculty approval and after general faculty discussion.

Section 5. Minutes
   a. Official minutes of each meeting are recorded and distributed.
   b. Approval of general faculty meeting minutes is accomplished by electronic mail. The minutes are considered approved if a simple majority of those voting by electronic mail approve (accept) them. A report of the vote will be recorded in the subsequent minutes.

Section 6. Elections
   a. Elections are held annually in the spring.
   b. In even-numbered years, the following College of Nursing positions are elected:
      1. Faculty Organization President
      2. Chair of UAAC
      3. Two members of NFRC
      4. Chair of Bylaws
      5. Chair of Search
      6. Bozeman Executive Council Representative
      7. Missoula/Kalispell Executive Council Representative
   c. In odd-numbered years, the following College of Nursing positions are elected:
      1. Chair of GAAC
      2. Chair of FAC
      3. One member of NFRC
      4. Two members of Bylaws
      5. Billings Executive Council Representative
      6. Great Falls Executive Council Representative
d. Faculty elect CON representatives to the following university groups:
   1. Committee on Grievance Hearings
   2. Faculty Affairs Committee
   3. Faculty Senate
   4. University Graduate Council
   5. University Promotion and Tenure Committee
   6. Research Council
   7. Planning Council
   8. Curriculum & Programs Committee

d. The Faculty Organization President sets the dates of the annual spring election.
e. The Faculty Organization President appoints the tellers.
f. Election results are determined by a majority of those faculty members present and voting. There will be no absentee or proxy votes.
g. In the event of a no-majority vote, the run-off will be among the top three candidates. The run-off vote is determined by plurality.
h. Elections are held according to Robert's Rules of Order -- Newly Revised.

Section 7. Quorum
A quorum of the Faculty Organization consists of a minimum of 50% of the voting faculty members of the College of Nursing and either the Faculty Organization President or appointed proxy.

Section 8. Duties and Responsibilities
Policy proposals may be generated by any faculty member, standing committee, subcommittee, ad-hoc committee, or Executive Council.

ARTICLE III
Executive Council

Section 1. Purpose
Executive Council is a forum for discussion of College of Nursing issues that benefit from the inclusion of faculty voices. Executive Council is consultative to the Dean and participates in College of Nursing policy decisions.

Section 2. Membership
   a. Faculty Organization President.
   b. Four faculty campus representatives (one from each campus: Billings, Bozeman, Great Falls, and Missoula/Kalispell). Candidates are nominated from each of the four campuses and voted on by the faculty as a whole.
   c. Dean.
   d. Associate Dean for Undergraduate Programs.
   e. Associate Dean for Research and Graduate Education.
   f. Four Campus Directors.
   g. Assistant to the Dean (non-voting member).

Section 3. Terms of Office
Terms of office for elected faculty members of Executive Council are 2 years and members may be reelected to another 2 year term. Terms are staggered.
Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies for faculty campus representatives by appointment. Faculty members appointed to vacant elected positions serve until the next annual election.

Section 5. Duties of Executive Council
a. Consult with and advise the Dean in matters brought forward by the Dean, faculty Committees, faculty members, or Executive Council members.
b. Represent the faculty by assuring mutual communication between administration and the faculty organization.
c. Analyze and make recommendations on matters referred to the Executive Council by the faculty.
d. Monitor the Master Evaluation Plan.
e. Complete duties as described in the Master Evaluation Plan (MEP).
f. Review the Mission, Role, Scope, and Strategic Plan of the College and recommend revisions to the faculty, Dean and Associate Deans.
g. Participate in agenda setting for faculty and Executive Council meetings.
h. Record and distribute minutes for each meeting.
i. Review and update assigned policies.
j. Complete charges assigned by the Faculty Organization President and the Dean.
k. Prepare and submit annual report to Faculty Organization President.

Section 6. Meetings
a. At least one meeting per month will be scheduled during the academic year.
b. Additional meetings may be called by the Faculty Organization President and Dean or on petition of three members of the Executive Council. Notices of the meeting are the responsibility of the Dean.
c. The Dean presides over Executive Council meetings.
d. The elected faculty members of Executive Council act for the faculty when the faculty is not in session.
e. Meetings may be canceled at the discretion of the Dean in collaboration with the Faculty Organization President.

ARTICLE IV

Officer

Section 1. Purpose
The Faculty Organization has one officer, the Faculty Organization President, who provides leadership to the faculty organization and facilitates the work of the College.

Section 2. Terms of Office
The Term of office is 2 years and the Faculty Organization President may be reelected to one consecutive 2 year term.

Section 3. Vacancies
In the event the Faculty Organization President resigns or is unable to serve, the position will be filled by special election to complete the unexpired term.

Section 4. Duties of the Faculty Organization President
   a. Preside over regular and special meetings of the faculty.
   b. Represent the faculty by assuring mutual communication between administration and the faculty.
   c. Collaborate with the Dean in developing the agenda for general faculty meetings.
   d. Collaborate with the Dean in developing the agenda for Executive Council meetings.
   e. Collaborate with the Dean to provide charges to the committees of the college at the beginning of each academic year.
   f. Annually appoint a parliamentarian for general faculty meetings.
   g. Monitor progress of the committees in relation to the Mission, Role, Scope, Committee Charges, Policies of the College, Master Evaluation Plan, and Strategic Plan of the College.
   h. Review and distribute annual committee reports.
   i. Appoint members to faculty, student, and university committees and vacancies for elected and appointed positions unless otherwise specified.

ARTICLE V
Committees

Section 1. Purpose
Committees of the faculty complete duties prescribed by the Bylaws, Mission, Role, Scope, and other charges assigned by the Faculty Organization President and the Dean.

Section 2. Membership
Faculty members in the College of Nursing with academic rank of Adjunct Assistant Professor or above and at least half-time (0.5 FTE) appointments for a full academic year may serve on College of Nursing committees.

Section 3. Committees
Committees of the Faculty include the following:
   a. Bylaws Committee
   b. Faculty Affairs Committee (FAC)
   c. Faculty Development Committee (FDC)
   d. Graduate Academic Affairs Committee (GAAC)
   e. Nominating Committee
   f. Nursing Formal Review Committee (NFRC)
   g. Scholarship Committee
   h. Scholastic Committee
   i. Search Committee
   j. Undergraduate Academic Affairs Committee (UAAC)

Section 4. Terms of Office
a. Terms of office for committee chairpersons and committee members begin in August.
Section 5. Committee Method for Problem Solving
Committee members, under the leadership of the Committee Chair are expected to work in a timely manner toward completing goals. If problems occur within any committee which impedes progress toward committee goals, the Chair and members will proceed as follows:

a. The Chair and members attempt to resolve the problem within the committee first.

b. The Chair and/or members report progress toward resolving problems to the Faculty Organization President.

c. If resolution does not occur, the Chair and/or members request assistance in conflict resolution from the Executive Council.

d. If, after the above procedure is followed, a committee is unable to resolve its problems in progressing toward goals, the Faculty Organization President has the authority to reorganize the committee and appoint a temporary chair and members to fill the remaining term for that academic year.

ARTICLE VI
Bylaws Committee

Section 1. Purpose
Bylaws Committee reviews the bylaws and makes recommendations for change.

Section 2. Membership
a. Elected chair from any campus.

b. Two elected members from any campus.

Section 3. Terms of Office
Terms of office are 2 years and members may be reelected to another 2 year term. Terms are staggered.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. Faculty members appointed to fill vacant elected positions serve until the next annual election.

Section 5. Duties
a. Review bylaws annually.

b. Present recommended bylaws changes to the faculty for action.

c. Record and distribute minutes for each meeting.

d. Review and update assigned policy.

e. Complete charges assigned by the Faculty Organization President and the Dean.

f. Prepare and submit annual report to Faculty Organization President.

g. Assume responsibility for the transition of the committee from one academic year to the next.
ARTICLE VII
Faculty Affairs Committee

Section 1. Purpose
Faculty Affairs Committee (FAC) considers matters of policy relating to professional ethics, faculty rights and responsibilities, academic freedom, affirmative action, faculty compensation, faculty professional growth, and faculty leave.

Section 2. Membership
a. Elected Chair.
b. Three faculty members, one from each remaining campus, appointed by the Faculty Organization President.
c. A second committee member from the campus of the chair may be appointed by the Faculty Organization President (voting).

Section 3. Terms of Office
Term of office for the chair is 2 years. Terms of office for appointed faculty members are either 1 or 2 years in order to maintain staggered terms. The chair and faculty members may serve 2 consecutive terms.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. The faculty member appointed to the chair position serves until the next annual election. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
a. Implement orientation for new faculty.
b. Advise administration of current acceptable guidelines for faculty compensation.
c. Interpret academic freedom, faculty rights, and faculty responsibilities.
d. Recommend statements of policy on academic freedom, faculty rights, and faculty responsibilities.
e. Record and distribute minutes for each meeting.
f. Review and update assigned policies.
g. Complete charges assigned by the Faculty Organization President and the Dean.
h. Complete duties described in the Master Evaluation Plan (MEP).
i. Prepare and submit annual report to Faculty Organization President.
j. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE VIII
Faculty Development Committee

Section 1. Purpose
Faculty Development Committee (FDC) addresses the needs/issues of faculty development and recognition in the College of Nursing.
Section 2. Membership
1. Four faculty members, one from each campus, appointed by the Faculty Organization President.
2. The chair is elected by the committee members.

Section 3. Terms of Office
Term of office for the chair is 2 years. Terms of office for appointed faculty members are either 1 or 2 years in order to maintain staggered terms. The chair and faculty members may serve 2 consecutive terms.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
1. Conduct biennial faculty development needs assessment.
2. Plan, implement, and evaluate collective faculty development activities.
3. Allocate funds for faculty development.
4. Provide a list of potential speaker names to the Dean for the annual Recognition Ceremony.
5. Organize and conduct retirement and milestone recognition celebrations/events.
6. Record and distribute minutes for each meeting.
7. Review and update assigned policies.
8. Complete charges assigned by the Faculty Organization President and the Dean.
9. Complete duties described in the Master Evaluation Plan (MEP)
10. Prepare and submit annual report to Faculty Organization President.
11. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE IX
Graduate Academic Affairs Committee

Section 1. Purpose
Graduate Academic Affairs Committee (GAAC) is responsible for the graduate curriculum. GAAC works with faculty to develop, implement, and evaluate the graduate curricula. GAAC is concerned with all graduate academic policies.

Section 2. Membership
1. Elected Chair.
2. Four faculty members (one from each campus, Billings, Bozeman, Great Falls, Missoula/Kalispell) are appointed by the Faculty Organization President.
3. One faculty representative from each program option (non-voting).
4. Associate Dean for Research and Graduate Education (non-voting).
5. One graduate student representative from each program option selected by the graduate students (non-voting).
Section 3. Terms of Office
Term of office for the chair is 2 years. Terms of office for appointed faculty members are either 1 or 2 years in order to maintain staggered terms. The term of office for the student member is 1 year. The chair and faculty members may serve 2 consecutive terms.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. The faculty member appointed to the chair position serves until the next annual election. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
a. Monitor and formulate policies governing the curriculum of the graduate program.
b. Recommend mechanisms for implementing the graduate program to the faculty and administration.
c. Recommend curricular revisions for the graduate program to the faculty.
d. Recommend new graduate program options.
e. Evaluate graduate program curriculum and options.
f. Recommend admission of applicants for the graduate program to the Associate Dean for Research and Graduate Education.
g. Record and distribute minutes for each meeting.
h. Review and update assigned policies.
i. Complete charges assigned by the Faculty Organization President and the Dean.
j. Complete duties described in the Master Evaluation Plan (MEP).
k. Prepare and submit annual report to Faculty Organization President.
l. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE X
Nominating Committee

Section 1. Purpose
Nominating Committee prepares a slate of candidates for each elected office for the annual spring election.

Section 2. Membership
a. Four elected faculty members, one from each campus.
b. The chair is elected by the committee members.

Section 3. Terms of Office
Terms of office are 1 year.
Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. Faculty members appointed to vacant elected positions serve until the next annual election.

Section 5. Duties
a. Prepare a list of open college and university positions for the annual spring election, in consultation with the Faculty Organization President, (see Article II, Section 6, Elections).
b. Solicit nominees for open College of Nursing and university positions.
c. Prepare a ballot for the annual spring election.
d. Record and distribute minutes for each meeting.
e. Complete charges assigned by the Faculty Organization President and the Dean.

ARTICLE XI
Nursing Formal Review Committee

Section 1. Purpose
Nursing Formal Review Committee (NFRC) conducts all reviews for retention, promotion, and tenure within the College of Nursing and makes recommendations to the Dean. The Nursing Formal Review Committee considers matters of policy relating to retention, promotion, and tenure.

Section 2. Membership
a. Three tenured faculty members elected by faculty.
b. Two tenured faculty appointed by the Dean.
c. The Dean’s appointment reflects peer, academic balance, minority representation, and/or the specialty of the reviewee as applicable to the situation.
d. No member of the committee may participate in any aspect of her/his own review.
e. The chair is elected by the committee members.

Section 3. Terms of Office
Terms of office for elected faculty are 2 years and staggered. Terms of office for appointed faculty are 1 year. No faculty member will be elected for more than 2 consecutive terms.

Section 4. Vacancies
Vacancy of an elected member position will be filled by special election to complete the unexpired term. If a member(s) cannot participate in a review, the Dean appoints a replacement so that committee membership totals 5 members for each review.

Section 5. Duties
a. Conduct all reviews for retention, promotion, and tenure and make recommendations to the Dean.
b. Review and update assigned policies.
c. Inform reviewees of the policy and procedure regarding the review process for retention, promotion, and tenure.
d. Record minutes for each meeting.
e. Maintain confidentiality of all deliberations and records of meetings.
f. Complete charges assigned by the Faculty Organization President and the Dean.
g. Complete duties described in the Master Evaluation Plan (MEP).
h. Prepare and submit annual report to Faculty Organization President.
i. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE XII
Scholarship Committee

Section 1. Purpose
The College of Nursing administers scholarships to undergraduate and graduate students every year. Each scholarship has a list of criteria for the award. The Scholarship Committee, as a group, will select the recipients for each scholarship based on the individual scholarship criteria.

Section 2. Membership
a. Four faculty members (one from each campus, Billings, Bozeman, Great Falls, Missoula/Kalispell) members are appointed by their Campus Director.
b. The committee is chaired by the Associate Dean for Undergraduate Programs.

Section 3. Terms of Office
Term of office is 2 years. Terms of office for appointed faculty members are either 1 or 2 years in order to maintain staggered terms.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The respective Campus Director fills vacancies by appointment. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
a. Each faculty committee member announces all scholarships with criteria each fall semester on their local campus.
b. Each faculty committee member collects scholarship applications and nominations from their local campus and submits them to the Bozeman administrative assistant.
c. The committee meets during spring semester to review nominations and selects, by majority vote, the recipient(s) for each scholarship.
d. The Associate Dean for Undergraduate Programs notifies the scholarship recipients and the Financial Aid office of the awards in the spring.
e. Record and distribute minutes for each meeting.
f. Prepare and submit annual report to Faculty Organization President.
g. Assume responsibility for the transition of the committee from one academic year to the next.
ARTICLE XIII
Scholastic Committee

Section 1. Purpose
Scholastic Committee considers student appeals for waivers, and substitution of courses, variances in progression, reinstatement into the College of Nursing, and other miscellaneous requests.

Section 2. Membership
a. Three faculty members from different campuses appointed annually by the Dean.
b. The committee is chaired by the Associate Dean for Undergraduate Programs (non-voting).
c. The membership of this committee is kept confidential.

Section 3. Terms of Office
Terms of office are 1 year.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Dean fills vacancies by appointment. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
a. Meets a minimum of 3 times per year to review Scholastic Committee appeals.
b. Reviews the request, rationale, and pertinent information about the appeal and, by majority vote, makes decisions on the appeal.
c. Provides input to the Associate Dean of Undergraduate Programs for information to include the written communication to each student regarding his/her appeal.
d. The Associate Dean of Undergraduate Programs provides written communication to each student relaying the committee’s decision regarding his/her appeal.
e. Record minutes for each meeting.
f. Maintain confidentiality of all deliberations and records of meetings.
g. Review and update assigned policies.
h. Prepare and submit annual report to Faculty Organization President.
i. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE XIV
Search Committee

Section 1. Purpose
Search Committee conducts searches to fill faculty vacancies determined by the Dean.

Section 2. Membership
a. Elected Chair.
b. Three faculty members, one from each remaining campus, appointed by the Faculty Organization President.
c. Two of the four members must be tenured or a tenure track appointee.

d. If the workload of the committee is such that more than four members are needed, the Dean may appoint one to two additional faculty from the ranks of full-time faculty for a one year term. This decision will be made in consultation with the Search Committee chair at the beginning of the academic year.

Section 3. Terms of Office
Term of office for the chair is 2 years. Terms of office for appointed faculty members are either 1 or 2 years in order to maintain staggered terms. The term of office for faculty appointed by the Dean is 1 year. The chair and faculty members may serve 2 consecutive terms.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. Faculty members appointed to elected positions serve until the next annual election. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
a. Conduct searches for qualified faculty.
b. Screen applicants.
c. Follow approved Affirmative Action procedures.
d. Keep faculty apprised of the search processes and status of the candidates.
e. Make recommendations for hire to the Dean.
f. Record minutes for each meeting.
g. Review and update assigned policies.
h. Complete charges assigned by the Faculty Organization President and the Dean.
i. Prepare and submit annual report to Faculty Organization President.
j. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE XV
Undergraduate Academic Affairs Committee

Section 1. Purpose
Undergraduate Academic Affairs Committee (UAAC) is responsible for the undergraduate curriculum. UAAC works with faculty to develop, implement and evaluate undergraduate curricula. UAAC is concerned with undergraduate academic policies.

Section 2. Membership
a. Elected Chair.
b. Three faculty members, one from each remaining campus, appointed by the Faculty Organization President.
c. The Associate Dean for Undergraduate Programs (non-voting).
d. One undergraduate student appointed by student forum (non-voting).
e. A second committee member from the campus of the chair may be appointed by the Faculty Organization President (voting).
Section 3. Terms of Office
Term of office for the chair is 2 years. Terms of office for appointed faculty members are either 1 or 2 years in order to maintain staggered terms. The term of office for the student member is 1 year. The chair and faculty members may serve 2 consecutive terms.

Section 4. Vacancies
Vacancies occur by resignation, three (3) consecutive unexplained absences, or circumstances that prohibit faculty members from assuming or fulfilling their responsibilities. The Faculty Organization President fills vacancies by appointment. The faculty member appointed to the chair position serves until the next annual election. Faculty members appointed to fill vacancies serve the remainder of the term.

Section 5. Duties
a. Monitor and formulate policies governing the curriculum of the undergraduate program.
b. Recommend mechanisms for implementing the undergraduate program to the faculty and administration.
c. Record and distribute minutes for each meeting.
d. Review and update assigned policies.
e. Complete charges assigned by the Faculty Organization President and the Dean.
f. Complete duties described in the Master Evaluation Plan (MEP).
g. Prepare and submit annual report to Faculty Organization President.
h. Assume responsibility for the transition of the committee from one academic year to the next.

ARTICLE XVI
Amendments

Section 1. Amendments With Notice
These bylaws may be amended at any scheduled faculty meeting by a 2/3 majority vote of those present and voting, provided 2 weeks previous notice in writing has been given to the faculty.

Section 2. Amendments Without Notice
These bylaws may be amended by a 99 percent vote of faculty present and voting at any scheduled faculty meeting if no previous notice has been given.

Section 3. Suspension of the Bylaws
These bylaws may be suspended by a 2/3 majority vote of the faculty.

Reviewed/Approved by:
Level I: Bylaws Committee (April, 2014)
Level II: Faculty (May, 2014)