UNIVERSITY PLANNING
BUDGET AND ANALYSIS COMMITTEE (UPBAC)
October 14, 2003

PARTICIPANTS

Members present:
David Dooley        Shannon Taylor        Scott McCarthy        Bruce McLeod
Bruce Morton        Jean Ballantyne       Shelley McKamey       Rich Howard
Sue Leigland        Allen Yarnell         Richard Semenik       Warren Jones
Greg Weisenstein    Jeff Jacobsen         Sara Jayne Steen      Tom McCoy
Jim Mitchell        Diane Wynn            Jerry Bancroft        Craig Roloff

Members absent:
Dave Gibson          Robert Marley

Others present:
Greg Young           Joe Fedock            Clyde Carroll         Jim Rimpau
Chris Fastnow        Kathy Attebury        Rolf Groseth          Anne Camper

• Discussion and review of draft five year vision document
  ➢ Will seek campus input at later date
  ➢ Will include more specific numbers and accountability measures as discussion proceeds

• Student Body
  ➢ 12,500-13,000 headcount total
    • 1,800 graduate students
    • 335 Native American students
    • Increase in number of international students
    • One third of all students to be non-residents
      - Could be a significant challenge
      - Declining numbers of Montana high school graduates
  ➢ Increase freshmen retention rate by 4%

• Create separate category for enabling assumptions
  ➢ Bulleted items in earlier version but seem to be more tactical than strategic

• Faculty and Staff
  ➢ Include “staff” in many of these statements
  ➢ Identify goals that are achievable
  ➢ Many senior faculty are disadvantaged due to salary compression
  ➢ UPBAC subcommittees to identify specific action plans related to goals
  ➢ Identify number of new faculty and staff lines based on maintaining student/faculty ratios
  ➢ Increase retention rates for faculty and staff

• Curriculum
- Include statement on internships, international experiences and interdisciplinary programs
- First year seminar and research experience for all students
- Evening, summer and distances courses
- Integration of teacher/scholar model in undergraduate education
- Graduate programs known for outstanding research and teaching

• Research
  - $130 million in grants and contracts activity
  - Basic and applied research, creativity and economic development
  - Undergraduate students actively involved in research programs
  - One additional national laboratory or research center

• Partnerships
  - MSU family of campuses
  - Increase the number of strategic partnerships
  - Role of Extension in MSU’s outreach mission
  - Great Falls College of Technology programs in the Gallatin Valley

• Physical and Financial Infrastructure
  - Space for teaching/learning, research, creativity and student activities
  - Increase in MSU Foundation endowments
  - Increase in alumni donors

• Revised draft of five year vision document to be reviewed and discussed at November 4 UPBAC meeting