UNIVERSITY PLANNING BUDGET AND ANALYSIS COMMITTEE (UPBAC)
May 19, 2009

PARTICIPANTS

**Members Present:**
David Dooley        Allen Yarnell        Craig Roloff        Tom McCoy
Carl Fox            Elizabeth Nichols    Larry Baker         Shannon Taylor
Wes Lynch           Jeff Jacobsen       Dan Moshavi         Paula Lutz
Tamara Miller       Kevin Thane         Jeff Butler        Susan Agre-Kippenhan
Robert Marley       Jim Rimpau          Marvin Lansverk

**Members Absent:**
Rolf Groseth        Connie Carmack      Cathy Conover       Teresa Snyder
Sue Leigland        Shelley McKamey

**Others present:**
Terry Leist         Joseph Fedock       Kathy Attebury      Doug Steele
Chris Fastnow       Jeff Adams          Megan Bergstedt     Terry Dysart
Tracy Ellig

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- **Presentation by President Gamble**
  - Joseph Fedock will serve as Interim Provost for a two year term
  - Jim Rimpau will assume the chairmanship of UPBAC, effective immediately
  - Gamble’s basic budgeting rules:
    - Don’t spend money you don’t have
    - Plan realistically in a data rich environment
    - Leave constituency hats at the door

- **Update on BOR Administrative, Budget and Oversight Committee Meeting (May 13, 2009)**
  - Summary of Gamble’s presentation to BOR Budget Committee
    - MSU is lowest in nation with regard to expenditures per student at a research university
    - Additional cuts could cause significant damage
    - Our faculty teach 26% more than national peers
    - Enrollment projections continue to be optimistic
    - Governor is pushing for freeze on tuition
    - ES and MAES cannot backfill with tuition
  - MUS system gap: 2.14% in FY10
  - Significant funding from one-time-only stimulus dollars will lead to larger problems in FY12 and FY13

- **Follow-up on Data Requests**
  - Distribution of “exploded” macroanalysis
  - 1% salary reduction results in a savings of $900,000/year (includes benefits)
  - One day furlough for all employees saves $350,000
    - This action is not legal due to contracts
- Earliest possible implementation is FY11
- Vacancy savings data request
  - Unable to access good data; not comfortable with numbers
  - Vacancy savings better managed at local (college) level

➤ Other
- Distribution of HB2 reduction across MUS is unknown
- Possibility that MSU and UM will shield smaller campuses
- UM will push hard on the basis of increased resident student enrollment to move funds from MSU to UM
- Best estimate is a revenue gap of approximately $800,000 for MSU
- Brief discussion of two year education in Bozeman
- Waiting for signal from OCHE and BOR for what to be prepared for at May BOR meeting
- By June 2 budget should be know
- Discussion of how to proceed with budgeting process
  - Development of budget principles?
    - Retention of educational opportunities?
    - Provide classes for our students?
    - Protection of jobs?
  - Development of UPBAC subgroups discussed
    - One group to focus on revenue
    - Second group to focus on expenses