Budget Primer
Craig Roloff presented several charts that show the overall MSU total revenues, MSU Bozeman's total revenues by fund type, MSU Bozeman's General Operations revenues by source, MSU Bozeman's General Operations expenditures by program, and MSU Bozeman's General Operations expenditures by object. The final table presented compares Cost of Education to tuition revenue and state support by residency and demonstrates how non-resident students subsidize the cost of education for resident students.

Several questions were raised
How much state support do we receive relative to the whole budget?
- 35% of General Operating, approximately 10% of total Bozeman budget

Clarification on mgmt of Endowment Funds
- Some donors give directly to MSU and not the Foundation.
- Foundation houses these funds in a separate account.
- The return is better than if we invested in State investment pools.
- There is always concern about transparency with donors.

What constitutes Instructional expenditures versus Academic Support or Student Services?
- For the most part, Instructional expenditures are the expenditures of our academic departments including faculty salaries and benefits.

Are there other state funds coming into any other budget items aside from General Fund and Millage?
- Restricted – some state funded grants.
- Plant Fund – funds set aside for building.

Are funds counted twice?
- i.e. When a department has jacks installed by ITC, its state funds to the department but its designated funds for ITC.
- It is only counted once in the financial statement.

Why are departments only seeing half of the expenditures by department?
- The other half of the expenditures include utilities, O&M, other.

What is included in Organized Research (in the General Operations budget)?
- Engineering Research Service.
- Some Centers

What do the different expenditure categories mean?
- Instruction includes department heads and administration, Instructional faculty, Departmental operations (computers, paper, copying, etc.)
- Academic Support is mostly College Deans and their staff and operations, University College included here
- Student Services includes VP for Student Success, Registrar, Admissions, Athletics (~$2.5 million)
- Institutional support includes President, most VPs, business services, etc.

Tuition discussion –
- Is the difference between resident/nonresident counted in tuition waivers? No, it's not a waiver, just different rates.

Are the percentages of expenditures where we would like them to be?
- Typically, more in Instruction is considered better.

Where would the 'Residence Halls Renovation Request' be recorded in the budget?
- Show up in Plant Funds.
- Auxiliaries Services would come up with revenue to repay the bond.

**Committee made a request to review expenditures by program over time – 1990 – Present.

IPEDS report – MSU has more expenditure per student in Student Services, than peer institutions
- MSU might report Athletic expenditures more accurately.
- Bigger schools have more students and non-general funds.

**Interim Activity**
Six members who served on Planning Working Group will propose by-laws/operating rules for discussion. Jim will call a meeting before the full committee meets

Peer Report – The Council should suggest peers that would be our official peers for comparison. Discuss over email, or a working group may form before the next meeting.

**Next Meeting**
Discuss examples of strategic plans from other institutions.
Jim will send out examples.

October minutes approved

Next Meeting: Tuesday, December 14 @ 1:30, President’s Conference Room