# The SBE Sciences at Montana State University: A report to the SBE Sciences External Advisory Committee

December 21, 2011

# Prepared by:

Sue Monahan, Associate Dean for Program and Curricular Development, College of Letters & Science

Laura Black, Associate Professor, College of Business

Linda Young, Associate Professor, Department of Political Science

### **Background**

Montana State University, Montana's land grant university, enrolls approximately 14,000 graduate and undergraduate students, and is ranked among the nation's top tier of research universities, as recognized by the Carnegie Foundation for the Advancement of Teaching. The Foundation recently ranked MSU as one of 108research universities with "very high research activity." MSU's expenditures from sponsored research programs reached \$109 million in fiscal year 2010 and are expected to keep growing (see Appendix A).

Montana State University (MSU) recognizes the importance of research involving the social, behavioral and economic sciences and seeks to strengthen its work in this area. Social, behavioral and economic (SBE) research advances our basic knowledge of individuals, institutions, and society and plays an increasingly important role in collaboration and integration across other scientific and engineering fields<sup>1</sup>. As this report details, SBE researchers at MSU engage in both basic and applied research, and collaborate with other social scientists and in interdisciplinary projects with science, technology, engineering and mathematics (STEM) researchers.

At this point, we seek input and guidance from external experts with a history of success in securing SBE science funding in a range of institutional contexts. For that reason, Dr. Olsen (Founder and Managing Director of ScienceWorks DC) is working with MSU to assemble an external advisory committee (EAC) to visit MSU, meet with faculty and researchers currently or potentially interested in funded SBE research, learn about MSU's current context and hopes for the future, and advise MSU about best practices for enhancing funded SBE research. The EAC's report will identify strengths, potential gaps, and areas of opportunities and provide relevant feedback that will contribute to a "SBE sciences" strategic plan, a roadmap for success in securing extramural funding.

In this report, we summarize the current state of SBE research at Montana State University. We include:

Profiles of SBE-related departments

<sup>&</sup>lt;sup>1</sup> In 2009, the National Science and Technology Council's Subcommittee on Social, Behavioral and Economic Sciences published a report, "Social, Behavioral and Economic Sciences in the Federal Context," that highlighted opportunities for social science research to address important societal challenges including health, education, human and natural disasters, creativity and innovation, and the long-term sustainability of civilization within Earth's ecosystems. The report identified federally supported research areas where the work of anthropologists, archaeologists, cognitive and neuroscientists, psychologists, economists, sociologists, linguists, political scientists and others can deepen our knowledge of human behavior, social systems and their impacts on our world.

- Interdisciplinary opportunities and themes
- A vision for the future of SBE sciences research at MSU
- Measurable outcomes proposed by MSU's SBE researchers
- A review of concerns and possible barriers to progress
- Individual faculty profiles

This report was developed with input from faculty and academic administrators in seven colleges (Letters & Science; Education, Health & Human Development; Nursing; Business; Agriculture; Engineering; and Arts & Architecture) and twelve departments (Departments of Agricultural Economics and Economics; Art; Education; Health and Human Development; History, Philosophy and Religion; Immunology & Infectious Diseases: Mechanical & Industrial Engineering: Political Science; Psychology; Sociology & Anthropology; along with faculty from Nursing and Business, which are integrated Colleges without separate departments). Much of the content of this report was generated in: (1) conversations that took place in June 2011 between Dr. Kathie Olsen and faculty and administrators in SBE-related fields, and (2) a day-long retreat held in August 2011 and attended by more than 40 faculty and academic administrators with interests in SBE research. Institutional data on individual departments and colleges was drawn from our Office of Institutional Planning and Analysis. In addition, retreat participants had the opportunity to review the report before it was distributed to the external advisory committee.

In this report, we seek to bring the perspectives of many colleges, departments and faculty together into a cohesive description of the state of SBE sciences research at MSU. But we have also tried to accurately depict differences in viewpoints with respect to research that exist across colleges, departments and sometimes even among faculty within a given department. This report should be understood as an effort to balance these goals.

### **Department profiles: Strengths and opportunities**

At the August retreat, faculty in SBE-related departments met and formulated statements of departmental strengths and foci. Departmental representatives (i.e., Chair or Head or faculty present at the retreat) subsequently reviewed and revised these statements before we included them in this report. It is important to note that the department profiles focus on substantive and methodological strengths of departments, and our connections with communities. They do not, however, speak directly to the culture of research at MSU or within specific units. We expect that the EAC will learn more about the nature of these cultures as part of their visit to our campus. Additional information on departments and faculty can be found in Appendix B (Demographic/KPI Data on Departments) and Appendix C (Research Profiles of Individual Faculty). Appendix D presents an inventory of funded

research and funding applications for faculty in these departments from 2005-2011. Departments are ordered alphabetically. Appendix E contains data on key performance indicators on all departments in colleges where SBE-related departments are located.

The faculty in the *Department of Agricultural Economics and Economics* engages in nationally and internationally recognized research in a range of substantive areas including Production Economics, Resource & Environmental Economics, Public Finance, Labor & Human Resources Economics, Industrial Organization, Political Economy, Econometrics, Applied Economics, Agricultural Finance and Marketing, Agricultural Policy, Extension Family Economics and Estate Planning & Financial Management. Support for the faculty's research comes from federal agencies (e.g., NSF, USDA, SBA, DOE), state agencies (e.g., MT Department of Public Health and Human Services) and private foundations (e.g., Ford, Spencer, Koch). The faculty engages in interdisciplinary research with fields that range from land resources and environmental sciences, plant sciences, political science and business to statistics, accounting, education and family and consumer sciences.

The faculty in the *College of Business* represents four broad areas: Management, Finance, Marketing and Accounting. Across those areas research interests focus in several areas: (1) entrepreneurship, start-ups, new ventures, and innovation (2) risk and perception of risk, and (3) personal and contextual factors that affect individual and organizational processes, decision-making and effectiveness. With respect to sponsored research, there are pockets of untapped potential among this young, well-trained and energetic faculty. In particular, the faculty has strong qualitative and quantitative research skills with the potential to conduct robust multi-method studies in collaboration with partners within and outside the College of Business. The faculty receives support from the college for travel to conferences.

The faculty in the *Department of Education* covers a breadth of domains in the STEM and learning sciences, which increases its capacity for doing interdisciplinary research. Education is a pragmatic discipline, and the Department embodies this by bridging theory and practice and helping people make connections in their everyday lives. The faculty recognizes that the vast majority of learning occurs outside school contexts, and its work extends to informal education. The faculty in the Department of Education connects to communities around the state, including educational leaders in rural and reservation communities, and through their schools the people of Montana connect to MSU. Presently the Department has over three dozen doctoral students, making it one of the largest doctoral programs at MSU. The Department has a history of funded research, and is supported by the Office of Funded Research under the Dean of Education, and Health and Human Development.

The faculty in the *Department of Health and Human Development* has diverse research interests that converge around enriching human well being. The Department's strengths lie in its interdisciplinary and translational research

activity, and its strong connections to the communities it serves. The faculty works closely with communities on topics ranging from sustainable food & nutrition systems, health in tribal communities and mental health in immigrant enclaves to strengthening families and supporting healthy understanding aging. Faculty have a strong record of external funding, and involve graduate and undergraduate students in their research activities. The Department is supported by the Office of Funded Research under the Dean of Education, and Health and Human Development.

The substantive strengths of the *Department of History, Philosophy and Religious Studies* include the history of science, technology and the environment. The Department has a Ph.D. program that focuses in this area, the only such program in the state. The history faculty includes historians of technology, modern science and physical sciences, but it does not include an historian of the biological sciences. The philosophy faculty includes those with strengths in the philosophy of science and ethicists, some of whom have already connected with interdisciplinary opportunities (e.g., the Astrobiology group at MSU). These strengths have allowed the Department to build bridges between natural sciences and humanities at MSU. In addition to these strengths, which align closely with interdisciplinary endeavors at MSU, the department is particularly strong in American history and especially history of the American West.

Nursing is an interdisciplinary and integrative field. Congruent with the land-grant mission of MSU, the *College of Nursing* has a research and teaching presence in communities around the state. Its faculty asks important questions about health and wellbeing, attends to physiological and social processes along with their interactions, and employs diverse methods including qualitative, quantitative, and community-based participatory research. Current projects focus on health disparities in underserved and rural communities (e.g., oral health, historical trauma); chronic illnesses, pain, and consequences of medical pathologies; complementary and alternative therapies and self-management of conditions; pregnancy and depression; environmental health (e.g., radon, asbestos; methyl-mercury); and end-of-life issues. The College of Nursing has a growing commitment to research with efforts led by an Associate Dean for Research and supported by an Office of Research.

The research program of the faculty of the *Department of Political Science* addresses diverse issues facing the individual; local, state, and national governments; and international regimes. These research efforts are unified by a common goal of illuminating the key challenges of making decisions for the common good, whether these decisions are for local governments or the World Trade Organization. The Department is currently focused on bringing the research skills and interests of its diverse and small faculty together to create a Project for Sustainable Democracy. Individual faculty interests include democratic governance and participatory politics; the political economy of the New West and tourism; community planning and health; American politics, Congress, the legislative process, and elections; contemporary political theory and virtue ethics; international relations and human rights; public policy and environmental decision making; and agricultural policy and

international trade. The faculty is research active and has a history of award winning publications, public outreach and some, but uneven, grant funding. We have an undergraduate program in political science and a masters program in Public Administration.

The faculty in the *Department of Psychology* has wide-ranging expertise in behavioral sciences, with the majority of faculty conducting research directly related to health. Research foci include social psychology, cognitive and neurosciences (e.g., attention, memory, aging, learning) and health and development (e.g., pollution and stress; eating disorders; obesity). Faculty are strong methodologists, with expertise in (1) measurement of psychological constructs and behaviors and (2) design and data analysis of experiments involving human subjects.

Sociology and Anthropology is a diverse department including Sociologists, Criminologists, and Cultural and Physical Anthropologists who focus on historical and contemporary human relationships, social inequality, and social institutions. The Sociology faculty includes nationally and internationally known scholars who do theoretically informed research on transnational migration, new immigrant destinations, racial and economic stratification and crime, educational inequality. educational policy, health disparities, family violence, environmental quality and family relations, ethnicity and substance use, and residential mobility and family processes. The Anthropology faculty is well known for research in archaeology that extends from the High Plains and mountain regions of Montana to Jordan, the Democratic Republic of the Congo, Namibia, and South Africa. The social and cultural anthropologists are also internationally recognized for research that deals with issues of politics and gender in Japan and concerns with representation, identity, and social change in the Republic of the Marshall Islands. In addition to their substantive contributions, the Sociology and Anthropology faculty has methodological expertise in field research, qualitative data collection and analysis, survey design, historical analyses, and complex statistical analyses. Members of the faculty have funded their research through federal agencies (e.g., NIH, NSF), state agencies (U.S. Forest Service, U.S. Bureau of Land Management), and private foundations (Spencer, Toyota, Suntory, and Hewlett). The department has a longstanding commitment to research and publication, often involving undergraduate students in the research process at all stages including as co-authors.

### Interdisciplinary themes and opportunities for SBE sciences

Montana State University has significant interdisciplinary strengths in three broad areas: (1) Ecosystems and environmental sciences, the focus of the state's current National Science Foundation EPSCoR grant; (2) Biomedical sciences and human health, with National Institutes of Health support in areas including infectious diseases and health disparities; and (3) Energy, with US Department of Energy support for projects on carbon sequestration and other energy related areas. At the retreat, a subgroup of participants focused on interdisciplinary opportunities for the

SBE sciences, identifying key themes that draw on the current research strengths and interests of MSU faculty in the social sciences.

- 1) **Human impacts on the environment**, which includes questions about our place in the ecosystem and how to care for it, possibly using Yellowstone as an example. This focus was suggested as useful emphasis in addressing the larger concept of sustainability. Related to this theme is research on energy production possibilities and policies for Montana.
- 2) **Health and health disparities** is a theme that draws on research strengths in the study of health inequalities, including work with Montana's Native American communities. Work on infectious diseases, environmental health and other health related topics also falls under this theme.
- 3) **Challenges facing Montana as a large rural state** emerged in discussions of the need for interdisciplinary research into the effective provision of transportation and communication services.

The first two themes, in particular, fit well with the university's overarching interdisciplinary strengths. Each of the three themes points to areas where SBE scientists can collaborate with each other and with STEM researchers across campus.

#### Vision for SBE science research at MSU

Faculty present at the August 23 retreat concurred that MSU's SBE scientists are strong researchers with significant scholarly accomplishments. Building on that foundation, and capitalizing on the potential for further growth in SBE sciences at MSU, we envision a future in which:

- SBE sciences across campus will be strong and mature in and of themselves, driving important theoretical and applied research questions. SBE scientists will take the lead in developing research questions and providing theoretical frameworks for interdisciplinary research efforts. In interdisciplinary research involving natural sciences, SBE sciences will be equal partners, involved at the inception of proposal development.
- Both infrastructure and culture at university, college and department levels
  will support SBE research. Resources will be commensurate with
  expectations. That is, faculty will receive adequate start up packages and IT
  services to support their research agendas and make them competitive for
  external funding, where it is available. We will have clear understandings of
  what constitutes success in SBE disciplines at MSU.
- MSU will value the SBE sciences' distinct connections to the concerns of multiple communities.

• We will accomplish these things in ways that enhance rather than detract from undergraduate education.

#### Measurable outcomes

At the August 23 retreat, we identified measurable outcomes that might indicate our progress and success in achieving this vision. Work in this area remains, however, because we have not yet prioritized the outcomes nor have we identified specific amounts of growth or improvement to which we aspire.

The outcomes fall in several areas. The first are measurable outcomes indicative of disciplinary and interdisciplinary research productivity.

- Number of publications by faculty and departments will increase;
- Enhance further the quality and prominence of publication outlets among SBE faculty;
- Number of competitive external grants applied for and received by faculty and departments will increase;
- Average percent, across all SBE faculty, of academic duties formally allocated to research will increase;
- Median level of grant funding among SBE faculty will increase;
- Share of external funding at MSU that is secured by SBE faculty will increase;
- Rates of promotion and retention for research-active faculty will increase;
- Cross-institutional collaborations within and across disciplines will increase;
- Number of interdisciplinary partnerships that form, are funded, and get published will increase;
- Number of graduate and undergraduate students involved in SBE research will increase:
- Disciplinary diversity of graduate committees will increase;
- Interdisciplinary opportunities for students (e.g., research, team-taught courses) will increase;
- SBE-related research will lead to improvements in the well-being of communities.

Second are measurable outcomes related to job satisfaction for research-active SBE faculty:

- Job satisfaction of SBE faculty, as measured by surveys like COACHE, will increase;
- Satisfaction with work-life balance among SBE faculty will increase.

We also identified some proximate outcomes that would constitute steps on the path to increased funding for SBE research. Some of these outcomes represent strategies for increasing our research funding.

• Number of grant-writing workshops specifically targeted for SBE faculty will increase;

- Teaching loads of research-active SBE faculty will decrease, commensurate with the increase in research expectations;
- Availability of staff to support research-active SBE faculty will increase;
- Support for students working with research-active SBE faculty will grow;
- Opportunities for summer funding to support research activities of SBE faculty will grow.

#### **Barriers** and concerns

Faculty and academic administrators identified a range of concerns and barriers to increasing funded research. These concerns were raised in the June meetings with Dr. Olsen, and participants in the August 23 retreat were given the opportunity to amend or add to them. It is important to note that, while concerns may reflect circumstances in particular departments or colleges, participants across different departments and colleges reiterated almost all of these barriers and concerns.

Issues related to how we reward and credit faculty and departments for engaging in funded and interdisciplinary research. Department incentives to support funded research are insufficient or unclear. Faculty expressed concerns about receiving sufficient credit in Promotion and Tenure (P&T) processes and annual reviews for doing externally funded research and/or interdisciplinary research. Some are also concerned that raising the relative value we place on externally funded research may cause us to lower the relative value placed on research publications. For many faculty, service is integrally tied to research but service is not highly valued in Role & Scope documents, the P&T process, or annual reviews. Changes in recent years in indirect cost distribution policies may have created uncertainties that hinder externally funded research.

**Issues related to research support infrastructure and communication.** Themes centered on mentoring, pre- and post-award infrastructures, and communication with external stakeholders.

A dearth of successful, senior-level SBE grantees makes grant-writing *mentoring* hard to find. While MSU has a mentoring system for new instructors, we do not have a comparable system for new investigators. SBE program officers rarely visit our campus.

Some *pre-award* support resources are available or have been added recently (e.g., grant-writing consultants, budget preparation), but awareness of these services seems low. *Post-award* support is especially problematic. Many departments have insufficient human resources to engage in large-scale funded SBE research: graduate programs and students, sufficient tenure-track faculty to support graduate programs and larger research projects, laboratory space, and post-award support (e.g., on-going financial management, purchasing, billing). Statistical support for social science researchers is not systematically available.

*External support* for and interest in SBE research is low: As an institution, we do not generate sufficient external interest in and support for SBE research activities. We have not identified mechanisms to ensure recognition from the state of Montana or the Board of Regents for the valuable contributions of SBE research.

Issues related to culture and socialization of faculty new to funded research. We do little to socialize new faculty to a culture that expects and rewards externally funded research, perhaps because that culture is still underdeveloped. New faculty orientation that focuses on values, expectations and resources, including identifying key players in funded research at MSU, is absent. SBE faculty lack knowledge about start up packages: what they look like across the university, what kinds of things they might ask for, how to most effectively and efficiently use those funds.

**Issues related to distance.** Faculty in some fields are geographically isolated, creating barriers to establishing collaborations. Also, faculty may be located far from research sites, creating additional burdens in conducting research. It is hard to know what expertise exists in the state (e.g., substantive, methodological) because we do not have a centralized database or communication forum for investigators to explore possible complementary expertise or collaborations.

**Issues related to workload.** Undergraduate student-faculty ratios in the social sciences are too high, given MSU's research expectations of faculty and hopes for external funding among SBE faculty. Teaching loads in some departments are inconsistent with conducting externally funded research or publishing in high-quality journals, especially when graduate TA support is insufficient or nonexistent or when undergraduate and graduate advising loads are heavy. Some departments are inflexible about the assignment of academic duties, making it difficult for faculty to free up time for externally funded research. While team-teaching may facilitate funded research, MSU does not have strong institutional support for team-teaching.

The lack of redundancy in expertise (i.e., very lean faculties) in departments that provide breadth in undergraduate education means that teaching is not easily reassigned to other faculty to accommodate course buyouts. MSU's geographic isolation results in some departments not having a local, affordable adjunct labor market.

When externally funded research is an add-on to current workloads, work-life balance suffers.

**Issues related to compensation.** Current time-and-effort reporting presents barriers to securing funding from multiple grants. The 20 percent additional compensation policy is less financially rewarding to lower-paid faculty (i.e., those in SBE disciplines) than to faculty in higher-paid disciplines. This is especially problematic given MSU's below-market-average salaries across colleges and departments.

#### **APPENDICES**

Appendix A: Office of Sponsored Projects Yearly Expenditures

Appendix B: Key Performance Indicators (KPI) summary on SBE-related departments and colleges, KPI definitions, KPI detail data for social science departments

Appendix C: Individual faculty profiles for SBE-related faculty

Appendix D: Inventory of SBE funded research at MSU: 2007-2011

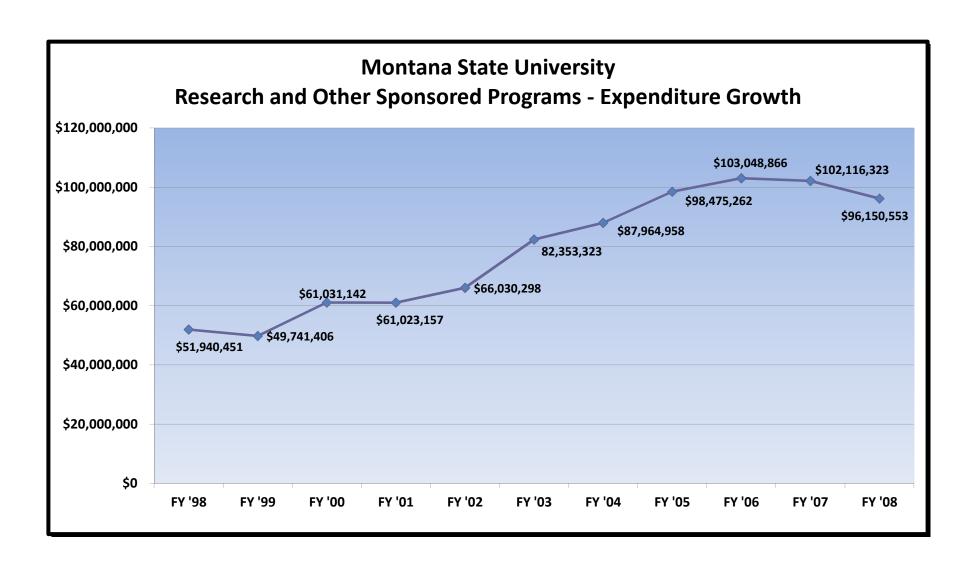
Appendix E: Key Performance Indicators from all departments in the involved colleges (Agriculture; Business; Education, Health and Human Development; Letters and Science; and Nursing)

# **MONTANA STATE UNIVERSITY**

# RESEARCH AND OTHER SPONSORED PROGRAMS EXPENDITURES FOR FISCAL YEARS 1997 THROUGH 2008

	FY '98	FY '99	FY '00	FY '01	FY '02	FY '03	FY '04	FY '05	FY '06	FY '07	FY '08
COLLEGE OF											
AGRICULTURE	15,196,512	12,732,021	13,490,006	14,340,430	16,215,968	20,176,870	22,061,203	28,923,900	30,691,584	27,287,862	22,349,024
COLLEGE OF ARTS &											
ARCHITECTURE	590,392	542,858	897,957	866,314	715,607	1,217,912	2,890,935	1,555,312	1,434,701	1,822,154	982,664
COLLEGE OF											
BUSINESS	26,807	0	0	0	4,236	6,319	16,483	90,238	154,451	98,465	0
COLLEGE OF											
EDUCATION	2,876,320	2,694,891	3,527,415	3,605,791	3,986,224	4,780,952	6,980,231	7,554,700	8,452,746	7,149,508	6,334,978
COLLEGE OF											
ENGINEERING	3,832,766	8,693,829	8,961,070	9,965,170	9,295,105	11,609,201	11,539,303	10,772,065	12,834,811	15,435,614	17,386,821
CENTER FOR BIOFILM											
ENGINEERING *	3,936,454	0	0	0	0	0	0	0	0	0	0
COLLEGE OF LETTERS											
& SCIENCE	15,536,487	15,642,404	17,905,756	19,527,407	22,303,959	24,861,847	25,675,122	27,192,792	27,396,963	27,135,520	26,503,107
COLLEGE OF											
NURSING	572,605	593,058	584,695	827,576	891,229	1,072,269	1,590,271	1,822,653	1,393,681	1,171,279	1,337,704
UNIVERSITY											
PROGRAMS	9,372,108	8,842,345	15,664,243	11,890,469	12,617,970	18,627,953	17,211,410	20,563,602	20,689,929	22,015,921	21,256,255
TOTAL	\$51,940,451	\$49,741,406	\$61,031,142	\$61,023,157	\$66,030,298	82,353,323	\$87,964,958	\$98,475,262	\$103,048,866	\$102,116,323	\$96,150,553

<sup>\*</sup> In FY '99 the Center for Biofilm Engineering research expenditures merged with the College of Engineering



		2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
College of Agriculture												
Dean's Office		\$21,689	\$0	\$7,187	\$1,000	\$12,898	\$257,205	\$662,703	\$227,898	\$187,694	\$260,628	\$314,092
Agricultural Economics and Economics		\$1,025,271	\$1,372,746	\$1,418,983	\$1,592,271	\$1,887,228	\$1,297,188	\$1,150,036	\$1,104,649	\$1,122,659	\$375,709	\$322,709
Agricultural Education		04.045.400		\$36,046			\$15,859	\$39,055	\$39,149	\$2,348	\$28,687	\$94,813
Animal and Range Sciences		\$1,245,182	\$2,153,940	\$2,047,805	\$3,221,716	\$3,863,357	\$4,297,908	\$3,271,033	\$2,570,892	\$1,943,922	\$1,472,284	\$1,310,203
Entomology Plant Pathology		\$1,189,587	\$1,420,967	\$1,663,254	\$1,516,693	\$1,470,527	\$45,650					
Plant Sciences (1)		\$4,619,247	\$3,345,280	\$4,292,129	\$3,986,110		\$3,363,733	\$3,153,408	\$2,902,153	\$2,551,822	\$3,151,094	\$4,235,406
Plant, Soil and Environmental Science		54,019,247	\$3,343,260	\$4,292,129	\$5,980,110	\$2,205,298	\$5,505,755	\$5,135,406	\$2,902,133	\$2,331,822	\$5,131,094	\$4,233,400
Land Resources and Environmental Sciences		\$2,539,698	\$3,099,364	\$4,025,391	\$4,444,825	\$7,670,313	\$8,834,954	\$5,406,124	\$5,043,785	\$4,718,335	\$5,542,305	\$5,130,790
Research Stations		\$748,167	\$965,999	\$1,295,600	\$1,151,564	\$1,786,882	\$1,387,473	\$1,084,546	\$751,368	\$452,192	\$394,598	\$650,838
Immunology & Infectious Diseases <sup>(9)</sup>		\$2,951,589	\$3,857,671	\$5,390,475	\$6,147,024	\$10,027,397	\$11.191.614	\$12,520,957	\$9.709.130	\$7,849,682	\$9,504,351	\$9,935,865
minulology & filectious Diseases	SUBTOTAL	\$14,340,430	\$16,215,967	\$20,176,870	\$22,061,203	\$28,923,900	\$30,691,584	\$27,287,862	\$22,349,024	\$18,828,654	\$20,729,656	\$21,994,716
College of Auto and Aushitestune	502101.12	ψ1 i,c io, ico	Ψ10,210,707	420,270,070	<b>422,001,202</b>	\$20,520,500	400,051,001	\$27,207,002	Ψ <b>22,0</b> 12,0 <b>2</b> 1	\$10,020,0E I	Ψ=0,:=>,020	<b>\$21,55 1,710</b>
College of Arts and Architecture Dean's Office		\$10,806	\$15,745	\$3,022	\$0	\$0			\$0	\$137,208	\$176,861	\$195,405
Architecture		\$56,170	\$17,643	-\$2,816	\$38,751	\$40,522	\$76,289		\$129,366	\$130,080	\$117,002	\$141,167
Art		\$307	\$4,362	\$5,656	\$706	\$4,912	\$10,667	\$77,243	\$0	Ψ130,000	Ψ117,002	φ141,107
Media and Theater Arts <sup>(7)</sup>		\$29,856	\$14,389	\$95,808	\$46,372	\$29,065	\$7,398	\$30,359	\$59,529			
School of Film and Photography			ψ1+,30 <i>)</i>		φ+0,372	Ψ29,003	ψ1,570 		Ψ57,527		\$42,678	\$8,061
Shakespeare in the Parks				\$17,160	\$48,633	\$56,836	\$57,592	\$21,250	\$58,387	\$127,621	\$42,996	\$64,373
KUSM <sup>(6)</sup>		\$769,175	\$663,468	\$1,099,082	\$2,756,473	\$1,423,977	\$1,282,755	\$1,693,302	\$735,382	\$42,345		
ROSM	SUBTOTAL	\$866,314	\$715,607	\$1,217,912	\$2,890,935	\$1,555,312	\$1,434,701	\$1,822,154	\$982,664	\$437,254	\$379,537	\$409,006
College of Business		\$0	\$4,236	\$6,319	\$16,483	\$90,238	\$154,451	\$98,465	-\$31	\$74,599	\$37,898	\$9,639
		φU	\$4,230	\$0,517	\$10,403	\$30,236	φ13 <del>4</del> ,431	\$20,403	-\$31	φ1 <b>-1</b> ,399	\$37,636	φ2,032
College of Education, Health & Human Develo Dean's Office	pment	6447.002	¢<22.9<0	¢920.070	¢1 276 101	£1 227 700	¢1 050 211	¢1 202 011	¢5.65.410	¢1 000 522	\$1,829,878	62 100 084
Education		\$447,993 \$1,217,108	\$623,869 \$1,019,339	\$830,979 \$1,039,946	\$1,276,191 \$3,113,469	\$1,326,798 \$3,265,050	\$1,859,311 \$3,531,643	\$1,383,811 \$3,176,866	\$565,412 \$2,929,884	\$1,990,532 \$1,236,714	\$2,309,768	\$2,199,984 \$1,791,218
Health and Human Department		\$1,940,690	\$2,343,016	\$2,910,027	\$2,590,571	\$2,962,852	\$3,061,792	\$2,588,831	\$2,839,682	\$3,332,956	\$3,954,263	\$3,901,562
Health and Human Department	SUBTOTAL	\$3,605,791	\$3,986,224	\$4,780,952	\$6,980,231	\$7,554,700	\$8,452,746	\$7,149,508	\$6,334,978	\$6,560,202	\$8,093,909	\$7,892,764
C.B. ep	SCBTOTAL	ψ5,005,771	ψ5,700,224	ψ4,700,752	ψ0,700,251	ψ1,554,100	ψ0,452,740	ψ7,142,500	ψ0,554,576	ψ0,500,202	φο,ουσ,νου	ψ1,052,704
College of Engineering		6122.002	071.567	000 707	#10.120	0170	0.47.554	0.40.724	<b>#50.250</b>	0100.174	6122 200	#1 ca 40a
Dean's Office		\$123,893	\$71,567	\$98,797	\$18,130	\$170	\$47,554	\$40,726	\$59,359	\$108,176	\$132,388	\$162,492
Chemical Engineering		\$370,571	\$263,158 \$4.134.263	\$330,318	\$584,208 \$4,429,405	\$607,298	\$757,085	\$991,198	\$1,354,177 \$1,409,630	\$1,790,568	\$1,312,239	\$1,205,492
Civil Engineering <sup>(2)</sup>		\$3,739,117 \$155,986	\$4,134,263 \$114,245	\$5,171,898 \$205,942	\$4,429,405	\$545,288 \$170,018	\$539,575 \$94,278	\$817,216 \$207,119	. , ,	\$714,709 \$427,908	\$54,392 \$732,813	\$140,352 \$405,480
Computer Science Electrical and Computer Engineering		\$133,986 \$410,367	\$627,708	\$1,316,151	\$2,032,417	\$1,941,330	\$2,476,416	\$2,784,970	\$308,281 \$2,693,592	\$2,728,449	\$2,307,488	\$1,664,964
Industrial and Management Engineering		\$410,307	\$84,762	\$1,510,151	\$2,032,417	\$1,541,550	\$2,470,410	\$2,764,970	\$2,093,392	\$2,720,449	\$2,307,400	\$1,004,904
Industrial and Mechanical Engineering		\$1,658,601	\$1,298,094	\$1,510,311	\$1,195,312	\$1,361,254	\$898,759	\$817,217	\$758,624	\$1,276,465	\$1,018,459	\$931,652
Center for Biofilm Engineering		\$3,506,635	\$2,701,308	\$2,975,784	\$3,071,500	\$2,954,255	\$3,108,949	\$3,151,963	\$2,796,022	\$2,811,792	\$3,074,656	\$3,648,632
MT Manufacturing Extension Ctr.							\$1,147,782	\$1,450,897	\$1,812,564	\$1,947,930	\$2,402,395	\$2,260,488
Western Transportation Institute						\$3,192,452	\$3,764,413	\$5,174,308	\$6,194,572	\$8,066,950	\$7,853,197	\$8,697,436
•	SUBTOTAL	\$9,965,170	\$9,295,105	\$11,609,201	\$11,539,303	\$10,772,065	\$12,834,811	\$15,435,614	\$17,386,821	\$19,872,947	\$18,888,027	\$19,116,988
College of Letters and Science												
Dean's Office		\$90,223	\$738,361	\$2,124,945	\$2,756,234	\$8,554			\$3,375,153		\$181,014	\$241,695
Biology		\$0	\$0									
Cell Biology and Neuroscience		\$1,788,356	\$1,047,900	\$2,579,886	\$3,097,890	\$7,228,510	\$7,045,160	\$4,567,886	\$2,971,493	\$2,658,700	\$3,373,134	\$2,433,395
Center for Computational Biology <sup>(5)</sup>			\$1,315,618									
Chemistry and Biochemistry		\$4,247,609	\$5,164,051	\$4,625,357	\$4,712,517	\$5,420,175	\$4,507,667	\$7,766,617	\$6,292,106	\$9,951,032	\$12,270,691	\$9,367,381
Earth Sciences		\$466,096	\$859,039	\$579,446	\$402,360	\$796,239	\$1,260,199	\$1,196,770	\$961,830	\$738,774	\$961,613	\$960,184
Ecology		\$2,301,606	\$2,439,796	\$2,514,960	\$2,096,683	\$2,117,801	\$2,124,872	\$2,283,409	\$2,613,111	\$2,634,292	\$2,586,373	\$3,041,725
English		\$12,690	\$3,200	\$428		\$12,217	\$7,693	\$25,407	\$4,373	\$10,271	\$45,104	\$38,784
History and Philosophy		\$459	\$91,904	\$65,825	\$171,071	\$269,530	\$305,630	\$317,293	\$346,018	\$303,183	\$273,428	\$397,573
Mathematical Sciences		\$327,310	\$342,968	\$402,126	\$633,895	\$604,937	\$406,454	\$257,277	\$132,218	\$248,209	\$899,316	\$1,063,677
Microbiology		\$3,228,594	\$3,264,436	\$3,257,475	\$3,116,994	\$2,473,158	\$2,865,299	\$2,166,435	\$2,088,288	\$1,403,397	\$1,285,572	\$1,421,944
Modern Languages		0.000	07.040	610.212					60.610	\$43,027	\$64,794	\$60,272
Native American Studies		\$62,993 \$6,072,405	\$7,043	\$10,212	\$9.562.442	¢9 172 490	\$9.469.720	\$9,047,150	\$8,619	\$25,984	\$1,614	\$19
Physics Political Science		\$6,973,405	\$6,971,034	\$7,894,451	\$8,563,442	\$8,172,489	\$8,468,739 \$274,047	\$8,047,159 \$351,240	\$6,309,097 \$214,196	\$6,011,089 \$206,710	\$6,728,448 \$162,814	\$7,036,452 \$109,590
Psychology		\$5,035	\$22,146	\$97,949	\$78,976	\$51,410	\$20,278	\$331,240 \$47,914	\$71,902	\$69,277	\$135,020	\$109,390
Sociology		\$23,029	\$36,468	\$15,185	\$45,060	\$37,772	\$110,925	\$108,113	\$89,003	\$148,460	\$133,020 \$144,842	\$271,329
Sociology .	SUBTOTAL	\$19,527,405	\$22,303,964	\$24,168,245	\$25,675,122	\$27,192,792	\$27,396,963	\$27,135,520	\$25,477,407	\$24,452,405	\$29,113,777	\$26,561,673
College of Nursing (8) SUBTOTAL												
	CIDTOTAL	\$827,576	\$891,230	\$1,072,269	\$1,590,271	\$1,822,653	\$1,393,681	\$1,171,279	\$1,337,704	\$2,257,421 \$25,948,209	\$2,775,882	\$3,158,355
University Programs	SUBTOTAL	\$11,890,469	\$12,617,958	\$19,321,555	\$17,211,410	\$20,563,602	\$20,689,929	\$22,015,921	\$22,281,986		\$29,463,008	\$23,624,150
	GRAND TOTAL	\$61,023,155	\$66,030,291	\$82,353,323	\$87,964,958	\$98,475,262	\$103,048,866	\$102,116,323	\$96,150,553	\$98,431,691	\$109,481,694	\$102,767,291

Uly 1, 1998, Plant Sciences Department was formed by merging plant science faculty from the Plant, Soil and Environmental Science Department, plant science faculty from the Biology Department and all faculty from the Plant Pathology Department. For FY 99 and FY00, includes Thermal Biology Institute

<sup>(2)</sup> includes Western Transportation Institute (3) includes Montana Manufacturing Extension Center (4) includes Spectrum Lab

<sup>&</sup>lt;sup>(5)</sup> Starting in 2003, Center for Computational Biology is reported under Cell Biology and Neuroscience

<sup>(6)</sup> Starting in FY2009, KUSM is reported under University Programs <sup>(7)</sup> Media and Theater Arts changed names in 2009 to Film and Photography

<sup>&</sup>lt;sup>(8)</sup> For FY10, Area Health Education Center (AHEC) is included in College of Nursing total (9) formerly Veterinary Molecular Biology

Appendix B: Summary background information on SBE-related departments and colleges (from Key Performance Indicators, 2010-11)

			De	partments				Colle	eges
	Ag Econ/Ec	Education	HHD	Hist/Phil	Poli Sci	Psych	Soc/Anth	Business	Nursing
Expenditures	\$1,091,510	\$1,996,397	\$2,045,880	\$1,647,532	\$509,330	\$833,877	\$776,971	\$3,686,775	\$4,590,634
Faculty FTE	10.5	25.8	26.9	22.8	7.0	10.3	10.9	40.8	59.3
% Tenure-track	81%	71%	65%	89%	96%	68%	97%	51%	24%
GTA FTE	2.5	5.0	7	5.0	0.5	5	0	2.5	4.0
SCH Lower	6667	3738	13503	10032	2319	4926	5004	9294	3120
SCH Upper	1944	7796	8461	4393	1708	3721	2606	12955	9530
SCH Grad	236	2424	1779	460	496	157	12	1252	1603
Total SCH	8847	13958	23743	14885	4523	8804	7622	23501	14253
Univ Sem SCH	0	321	0	144	0	0	0	918	0
Research SCH	126	266	762	371	150	417	235	831	515
Total SCH/Faculty FTE	843	541.2	881.9	651.7	646.1	852.0	698.3	576.3	240.4
with GTAs	680.8	453.3	699.9	534.7	603.1	574.2	698.3	543.0	225.2
UG FY FTE	287	384.5	732.1	480.8	134.2	288.2	253.7	741.6	421.7
Grad FY FTE	9.8	101	74.1	19.2	20.7	6.5	0.5	52.2	66.8
Total FY FTE	296.9	485.5	806.3	500	154.9	294.8	254.2	793.8	488.5
Expend/Student FTE	3677	4112	2537	3295	3288	2829	3057	4644	9398
Student FTE/Faculty FTE	28.3	18.8	29.9	21.9	22.1	28.5	23.3	19.5	8.2
with GTAs	22.8	15.8	23.8	18.0	20.7	19.2	23.3	18.3	7.7
Fresh/Soph majors	70	240	281	99	69	151	82	522	332
Jr/Sr/Post Bach majors	63	303	407	145	63	122	97	530	540
Second Majors	14	15	5	18	2	13	8	23	1
Grad majors	16	309	94	24	37	10	0	48	76
Total majors	163	867	787	286	171	296	187	1123	827
Majors/Faculty FTE	15.5	33.6	29.2	12.5	24.4	28.6	17.1	27.5	16.0
Bachelor's degrees	33	111	132	65	27	61	29	184	162
Grad degrees	1	73	33	4	14	4	0	41	20
Total	34	189	165	69	41	65	29	225	182

FTE=Full-Time Equivalent

GTA=Graduate Teaching Assistant

SCH=Student Credit Hours

### Key Performance Indicators FY11 Definitions

# Contact: Chris Fastnow, Associate Director, Planning and Analysis cfastnow@montana.edu

### **Row Definitions**

**Expenditures**: Fiscal Year expenditures in program 01 (Instruction), state funds only. Centralized expenditures (e.g. benefits, libraries, etc.) are not included.

Source: University Budget Office

**Faculty FTE**: For FY03 forward, the actual FTE in faculty positions paid in program 01, state funds (as of November payroll). Prior to FY03, this was budgeted FTE.

Source: Employee Snapshot based on Banner HR data, Office of Planning and Analysis

**% Tenure-track**: For FY03 forward, the actual FTE in faculty positions holding ranks of Assistant, Associate, or Full Professor, paid in program 01, state funds, divided by the Faculty FTE in the line above (as of November payroll). Prior to FY03, this was budgeted FTE in lines with rank. Source: Employee Snapshot based on Banner HR data, Office of Planning and Analysis

**GTA FTE**: For FY03 forward, actual headcount graduate assistants (GTA, GRA, and GSA positions) with any portion of their stipend paid in program 01, state funds (as of November payroll), divided by 2. All GTAs are assumed to be .5 FTE for this report. Prior to FY03, this was budgeted FTE in GTA lines. Source: Employee Snapshot based on Banner HR data, Office of Planning and Analysis

**SCH Lower, Upper, Grad, Total**: Starting in FY05, student credit hours produced by faculty in the department, in Summer, Fall, and Spring terms, as of census date each term. Graduate students taking 400 level courses are counted in the graduate SCH row. Credits follow tenure-track faculty to their home departments or are split across departments if the appointment is split. For example, a course taught by a tenure-track faculty member in Ecology in the BIOL subject code is counted in Ecology. A CLS 101US course taught by a tenure-track faculty member in Electrical and Computer Engineering is counted in ECE. Credits taught by a faculty member with a 30/70 split appointment are split 30/70 regardless of course subject code. Credits taught by adjunct faculty are counted in the department associated with the subject code. These numbers are similar but not identical to those generated in the Provost's Reallocation Model and the Delaware Study of Instructional Costs and Productivity.

Prior to FY05, most credit hours were counted in the department associated with the subject code, with some exceptions (notably BIOL and University Seminars), where faculty affiliation was followed.

Source: Registrar's Office, OCHE Data Warehouse, Courses database, departments' instructor reports, Office of Planning and Analysis

**Univ Seminar SCH**: Student credit hours generated by faculty within the department in university seminar courses (designated with US in the course number), in Summer, Fall, and Spring terms, as of 15<sup>th</sup> class day each term. Credits follow tenure-track instructors to their home departments. Credits taught by adjunct faculty are counted in the department associated with the subject code (e.g. CLS 101US credits taught by adjuncts are counted in Dean of Letters and Sciences, while those taught by a tenure-track faculty member are counted in the faculty's home department).

Source: Registrar's Office, OCHE Data Warehouse, Courses database, departments' instructor reports

**Research SCH**: Student credit hours taught in the department in research courses (designated by R in the course number), in Summer, Fall, and Spring terms, as of 15<sup>th</sup> class day each term. Credits are counted in the department associated with the subject code in all cases. *Source: Registrar's Office, OCHE Data Warehouse, Courses database* 

**% Taught by Ten Track/SCH Lower**: Percent of lower division student credit hours counted in the department that are taught by tenure-track faculty in the department. This includes university seminar instruction by tenure-track faculty.

Source: Registrar's Office, OCHE Data Warehouse, Courses database, departments' instructor reports, Delaware Study of Instructional Costs and Productivity, Office of Planning and Analysis

**% Taught by Ten Track/Sections Lower**: Percent of lower division sections counted in the department that are taught by tenure-track faculty in the department. This includes university seminar instruction by tenure-track faculty. In 2001, recitations were considered labs and not included; after 2001, credit-bearing recitations were included.

Source: Registrar's Office, OCHE Data Warehouse, Courses database, departments' instructor reports, Delaware Study of Instructional Costs and Productivity, Office of Planning and Analysis

**Total SCH/Faculty FTE and Total SCH/Faculty FTE w/GTAs**: The ratio of total FY SCH to Faculty FTE, without and with GTA FTE, as reported above.

**Undergrad, Grad, Total FY FTE**: Student FTE based on SCH reported above according to Montana University System definitions. Undergraduate FTE = 30 SCH per year. Graduate FTE = 24 SCH per year. Graduate students taking 400 level courses are counted as graduate FTE.

**Expend/Student FTE**: The ratio of expenditures to total FY FTE as reported above.

**StudFTE/FacultyFTE and StudFTE/FacultyFTE w/ GTAs**: The ratio of total student FTE to faculty FTE without and with GTA FTE, as reported above.

**Majors**: Headcount of majors in the department, by class standing, as of the census date of the Fall semester. Non-degree undergrads are counted in the fresh/soph line. Non-degree grads are counted in the jr/sr/post-bachelor line. Second majors were included starting in FY2002.

Source: Registrar's Office, OCHE Data Warehouse, Enrollment database, Office of Planning and Analysis

**Majors/Faculty FTE**: ratio of all majors, including second majors, to faculty FTE (excluding GTAs), as reported above.

**Degrees**: Degrees awarded to majors within the department in Summer, Fall, and Spring terms of the academic year. Students earning two degrees are counted in each awarding department. Graduate degrees are divided into masters/specialist and doctoral level degrees beginning in 2004-05. All graduate degrees appear in the masters line prior to that. Beginning in 2010-11, Gallatin College Programs certificates and associates degrees are reported separately.

Source: Registrar's Office, OCHE Data Warehouse, Graduates database, Office of Planning and Analysis

#### **Column Definitions**

Weighted Avg % Change/Yr (% years): The annual average change over the last 5 years of the series, with the most recent change weighted most heavily and weights declining as time passes.

**5 year % change/10 year % change**: The most recent year's value minus the value for 5/10 years ago, relative to the value for 5/10 years ago.

# **Agricultural Economics and Economics**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	843,382	842,812	884,483	938,627	969,762	1,054,657	985,426	1,167,270	1,238,311	1,091,510	1.1%	3.5%	29.4%
Faculty FTE	10.4	14.7	12.2	12.5 10.8	11.4 9.9	11.8 10.8	10.8 8.0	11.7 8.8	11.3 9.7	10.5 8.5	-2.5% -2.0%	-11.0% -20.9%	1.4%
TTT Fac FTE % Tenure Track	83%	75%	73%	87%	9.9 87%	92%	74%	75%	9.7 86%	81%	0.3%	-20.9% -11.1%	-2.4%
GTA FTE	0.8	2.0	2.0	2.5	2.5	2.5	2.5	3.5	3	2.5	-1.4%	0.0%	202.7%
SCH Lower	7,164	7,002	7,089	6,948	7,121	6,947	6,901	7,026	6,666	6,667	-1.3%	-4.0%	-6.9%
SCH Upper	2,315	2,519	2,265	2,155	2,257	2,277	2,253	2,319	2,233	1,944	-4.8%	-14.6%	-16.0%
SCH Grad	140	138	164	246	193	235	311	257	289	236	-0.5%	0.4%	68.6%
Total FY SCH	9,619	9,659	9,518	9,349	9,571	9,459	9,465	9,602	9,188	8,847	-2.2%	-6.5%	-8.0%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				145	129	131	144	164	123	126	-1.6%	-3.8%	
% Taught by Ten Track													
SCH Lower	37%	26%	28%	73%	25%	62%	46%	17%	40%		38.5%	60.0%	
Sections Lower	55%	30%	40%	70%	36%	80%	25%	20%	46%		37.3%	27.8%	
Total SCH/ Faculty FTE	929.1	657.2	782.0	750.3	843.2	802.0	877.4	818.7	812.0	843.0	0.6%	5.1%	-9.3%
w/ GTAs	860.5	578.5	671.6	624.9	691.0	661.7	712.4	630.5	641.8	680.8	0.9%	2.9%	-20.9%
Undergrad FY FTE	316.0	317.4	311.8	303.4	312.6	307.5	305.1	311.5	296.6	287.0	-2.1%	-6.6%	-9.2%
Graduate FY FTE	5.8	5.8	6.8	10.3	8.0	9.8	13.0	10.7	12.0	9.8	-0.5%	0.4%	68.6%
Total FY FTE	321.8	323.1	318.6	313.7	320.6	317.3	318.1	322.2	308.7	296.9	-2.2%	-6.4%	-7.7%
Expend/Student FTE	2,621	2,608	2,776	2,992	3,024	3,324	3,098	3,623	4,012	3,677	3.2%	10.6%	40.3%
StudFTE/FacultyFTE	31.1	22.0	26.2	25.2	28.2	26.9	29.5	27.5	27.3	28.3	0.6%	5.2%	-9.0%
w/ GTAs	28.8	19.4	22.5	21.0	23.1	22.2	23.9	21.2	21.6	22.8	0.9%	2.9%	-20.6%
Fresh/Soph Majors	48	53	44	60	56	35	34	54	68	70	16.8%	100.0%	45.8%
Jr/Sr/PostBach Majors	63	61	78	71	56	69	64	74	68	63	-0.9%	-8.7%	0.0%
Second Majors	2	6	4	11	12	18	9	20	15	14	12.2%	-22.2%	600.0%
Graduate Majors	11	7	10	15	11	13	18	19	18	16		23.1%	45.5%
Total Majors	124	127	136	157	135	135	125	167	169	163	4.9%	20.7%	31.5%
Majors/Faculty FTE	12.0	8.6	11.2	12.6	11.9	11.4	11.6	14.2	14.9	15.5	7.1%	35.7%	29.7%
Bachelor's Degrees	35	28	31	41	31	37	27	39	47	33	2.1%	-10.8%	-5.7%
Masters/Spec Degrees	8	0	0	5	5	2	4	7	10	1	5.8%	-50.0%	-87.5%
Doctoral Degrees**	43	28	31	0 46	0 36	0 39	0 31	0 46	0 57	0 34	0.4%	-12.8%	-20.9%
Total	43	28	31	46	36	39	31	46	5/	34	0.4%	-12.8%	-20.9%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Education**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,820,796	2,072,429	1,998,227	2,112,949	2,187,438	2,294,379	2,302,776	2,081,471	2,051,407	1,996,397	-2.8%	-13.0%	9.6%
Faculty FTE TTT Fac FTE	29.3	32.4	29.9	28.3 19.4	30.4 21.2	30.0 21.1	29.9 19.9	28.9 19.2	27.7 17.6	25.8 18.4	-4.2% -2.1%	-14.1% -12.8%	
% Tenure Track GTA FTE	82% 2.5	62% 4.0	67% 4.5	69% 4.0	70% 4.0	70% 4.5	66% 5.0	66% 2.5	64% 1.5	71% 5.0	2.3% 59.4%	1.6% 11.1%	-13.0% 103.1%
SCH Lower	2,974	2,432 10,546	2,670 11,376	2,654 9,637	2,844 8,418	2,635 8,476	2,589 8,066	2,919 8,082	2,989 7,614	3,738 7,796	10.8% -1.3%	41.9% -8.0%	25.7% -19.8%
SCH Upper SCH Grad	9,721 2,763	2,799	3,227	9,637 3,065	8,418 2,682	8,476 2,710	2,905	3,038	3,161	7,796 2,424	-1.3% -4.7%	-8.0% -10.5%	-19.8% -12.3%
Total FY SCH	15,458	15,777	17,273	15,356	13,945	13,821	13,560	14,039	13,764	13,958	0.3%	1.0%	-9.7%
Univ Seminar SCH Research SCH				132 24	198 9	186 31	144 170	240 299	234 452	321 266	21.6% 91.2%	72.6% 758.1%	
% Taught by Ten Track SCH Lower Sections Lower	62% 58%	38% 62%	68% 79%	62% 64%	39% 47%	45% 50%	61% 61%	54% 56%	63% 60%		9.2% 3.7%	61.5% 27.7%	
Sections Lower	3070	0270	1370	0470	47 70	3070	0170	3070	0070		3.7 70	21.1 /0	
Total SCH/ Faculty FTE w/ GTAs	527.2 486.4	487.5 433.9	576.9 501.5	542.9 475.6	458.4 405.1	460.2 400.3	453.0 388.2	485.1 446.5	496.2 470.7	541.2 453.3	4.9% 2.7%	17.6% 13.3%	2.7% -6.8%
Undergrad FY FTE Graduate FY FTE	423.2 115.1	432.6 116.6	468.2 134.5	409.7 127.7	375.4 111.8	370.4 112.9	355.2 121.0	366.7 126.6	353.4 131.7	384.5 101.0	2.0% -4.7%	3.8% -10.5%	-9.1% -12.3%
Total FY FTE	538.3	549.2	602.7	537.4	487.2	483.3	476.2	493.3	485.1	485.5	0.1%	0.5%	-9.8%
Expend/Student FTE	3,383	3,773	3,316	3,932	4,490	4,748	4,836	4,220	4,228	4,112	-2.8%	-13.4%	21.6%
StudFTE/FacultyFTE w/ GTAs	18.4 16.9	17.0 15.1	20.1 17.5	19.0 16.6	16.0 14.2	16.1 14.0	15.9 13.6	17.0 15.7	17.5 16.6	18.8 15.8	4.5% 2.5%	17.0% 12.7%	2.5% -6.9%
Fresh/Soph Majors	328	290	263	256	274	235	201	183	203	240	4.3%	2.1%	-26.8%
Jr/Sr/PostBach Majors Second Majors	464 8	484 5	445 5	408 4	372 5	361 6	320 7	340 5	310 10	303 15	-3.6% 41.2%	-16.1% 150.0%	-34.7% 87.5%
Graduate Majors	0 101	108	5 172	166	134	155	183	211	270	309	18.8%	99.4%	205.9%
Total Majors	901	887	885	834	785	757	711	739	793	867	4.8%	14.5%	-3.8%
Majors/Faculty FTE	30.7	27.4	29.6	29.5	25.8	25.2	23.8	25.5	28.6	33.6	9.6%	33.4%	9.4%
Bachelor's Degrees	158	140	152	152	137	131	113	96	110	111	-0.9%	-15.3%	-29.7%
Masters/Spec Degrees**	41	36	53	63	27	54	64	61	78	73	13.5%	35.2%	78.0%
Doctoral Degrees**	400	170	205	9	6	9	5	9	9	5	-1.4%	-44.4%	F 00/
*SCH_ETE_and_universit	199	176	205	224	170	194	182	166	197	189	2.0%	-2.6%	-5.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Health and Human Development**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,589,533	1,718,652	1,756,747	1,710,946	1,777,277	1,911,207	2,073,643	2,096,168	2,257,287	2,045,880	0.8%	7.0%	28.7%
Faculty FTE TTT Fac FTE	27.3	28.5	25.3	29.2 22.3	27.9 23.7	27.0 23.3	27.8 21.8	26.7 18.2	26.4 18.3	26.9 17.6	-0.3% -5.4%	-0.4% -24.4%	-1.3%
% Tenure Track GTA FTE	81% 1.5	77% 9.5	77% 6.5	76% 4.5	85% 6.0	86% 6.0	78% 7.5	68% 6.0	69% 5.5	65% 7.0	-5.1% 6.2%	-24.1% 16.7%	-19.0% 364.2%
SCH Lower SCH Upper	11,601 6,857	11,730 6,417	11,578 6,075	12,801 6,046	12,420 6,766	11,757 7,118	12,050 7,387	11,728 8,305	13,041 8,460	13,503 8,461	3.6% 3.8%	14.9% 18.9%	16.4% 23.4%
SCH Grad Total FY SCH	1,836 20,294	1,844 19,991	1,758 19,411	1,528 20,375	1,832 21,018	1,564 20,439	1,742 21,179	1,679 21,712	1,651 23,152	1,779 23,743	2.0% 3.4%	13.7% 16.2%	-3.1% 17.0%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				49	87	33	817	630	852	762	313.9%	2209.1%	
% Taught by Ten Track SCH Lower Sections Lower	12% 17%	30% 38%	21% 32%	14% 29%	16% 23%	22% 25%	34% 41%	27% 22%	30% 30%		15.1% 12.3%	87.5% 30.4%	
										201.0			40.00/
Total SCH/ Faculty FTE w/ GTAs	743.7 704.8	702.4 526.6	767.7 610.7	698.5 605.1	752.4 619.4	756.1 618.8	760.7 599.3	812.4 663.5	875.7 724.9	881.9 699.9	3.8% 3.0%	16.6% 13.1%	18.6% -0.7%
Undergrad FY FTE Graduate FY FTE	615.3 76.5	604.9 76.8	588.4 73.3	628.2 63.7	639.5 76.3	629.2 65.2	647.9 72.6	667.8 69.9	716.7 68.8	732.1 74.1	3.6% 2.0%	16.4% 13.7%	19.0% -3.1%
Total FY FTE	691.8	681.7	661.7	691.9	715.9	694.3	720.5	737.7	785.5	806.3	3.4%	16.1%	16.6%
Expend/Student FTE	2,298	2,521	2,655	2,473	2,483	2,753	2,878	2,841	2,874	2,537	-2.5%	-7.8%	10.4%
StudFTE/FacultyFTE w/ GTAs	25.4 24.0	24.0 18.0	26.2 20.8	23.7 20.5	25.6 21.1	25.7 21.0	25.9 20.4	27.6 22.5	29.7 24.6	29.9 23.8	3.7% 3.0%	16.6% 13.1%	18.1% -1.1%
Fresh/Soph Majors Jr/Sr/PostBach Majors	210 321	200 304	198 287	221 259	225 320	230 327	235 330	242 375	282 388	281 407	5.3% 5.6%	22.2% 24.5%	33.8% 26.8%
Second Majors	4	5	4	3	9	4	5	8	6	5	-0.6%	25.0%	25.0%
Graduate Majors Total Majors	67 602	74 583	85 574	72 555	89 643	78 639	94 664	88 713	74 750	94 787	5.4% 5.0%	20.5% 23.2%	40.3% 30.7%
Majors/Faculty FTE	22.1	20.5	22.7	19.0	23.0	23.6	23.9	26.7	28.4	29.2	5.4%	23.7%	32.5%
Bachelor's Degrees	141	122	116	103	115	119	126	130	159	132	1.9%	10.9%	-6.4%
Masters/Spec Degrees** Doctoral Degrees**	37	21	39	30 0	20 1	37 0	24 0	47 0	26 0	33 0	17.2%	-10.8%	-10.8%
Total	178	143	155	133	136	156	150	177	185	165	1.7%	5.8%	-7.3%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **History and Philosophy**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,038,646	1,122,471	1,232,287	1,291,820	1,306,732	1,384,548	1,601,583	1,501,635	1,492,047	1,647,532	4.5%	19.0%	58.6%
Faculty FTE TTT Fac FTE	18.8	19.9	20.1	21.9 17.6	20.1 17.6	19.6 17.1	22.6 19.5	20.6 18.1	20.5 18.5			16.6% 0.2	21.8%
% Tenure Track	95%	79%	82%	80%	88%	87%	86%	88%	90%	89%	0.5%	2.3%	-5.8%
GTA FTE	0.8	3.0	2.0	2.5	4.0	2.0	2.0	2.5	3.5	5.0	26.6%	150.0%	539.1%
SCH Lower	11,022	13,063	14,180	11,622	12,662	11,725	10,522	8,694	9,703	10,032	-1.1%	-14.4%	-9.0%
SCH Upper	3,207	3,260	3,354	3,829	4,050	4,283	4,106	4,274	4,216	4,393		2.6%	37.0%
SCH Grad Total FY SCH	437 14,666	335 16,658	349 17,883	361 15,812	410 17,122	364 16,372	332 14,960	418 13,386	438 14,357	460 14,885		26.4% -9.1%	5.3% 1.5%
Total 1 Tool 1	14,000	10,030	17,005	13,012	17,122	10,572	14,300	13,300	14,557	14,000	-0.470	-3.170	1.576
Univ Seminar SCH				177	134	147	93	93	93	144	14.1%	-2.0%	
Research SCH				405	226	227	349	376	279	371	12.9%	63.4%	
% Taught by Ten Track													
SCH Lower	61%	52%	70%	70%	77%	68%	57%	38%	42%		-9.5%	-45.5%	
Sections Lower	76%	54%	69%	62%	76%	69%	60%	38%	40%		-10.4%	-47.4%	
Total SCH/ Faculty FTE	782.0	835.8	887.9	723.4	853.6	835.6	662.1	650.9	700.0	651.7	-3.5%	-22.0%	-16.7%
w/ GTAs	750.7	726.5	807.7	649.1	711.6	758.2	608.3	580.4	598.0	534.7	-5.8%	-29.5%	-28.8%
Undergrad FY FTE	474.3	544.1	584.5	515.0	557.1	533.6	487.6	432.3	464.0	480.8		-9.9%	1.4%
Graduate FY FTE	18.2	14.0	14.5	15.0	17.1	15.2	13.8	17.4	18.3	19.2	6.2%	26.4%	5.3%
Total FY FTE	492.5	558.1	599.0	530.1	574.1	548.8	501.4	449.7	482.2	500.0	-0.3%	-8.9%	1.5%
Expend/Student FTE	2,109	2,011	2,057	2,437	2,276	2,523	3,194	3,339	3,094	3,295	5.4%	30.6%	56.2%
StudFTE/FacultyFTE	26.3	28.0	29.7	24.2	28.6	28.0	22.2	21.9	23.5	21.9	-3.5%	-21.8%	-16.6%
w/ GTAs	25.2	24.3	27.1	21.8	23.9	25.4	20.4	19.5	20.1	18.0	-5.8%	-29.3%	-28.8%
Fresh/Soph Majors	50	51	61	73	97	99	83	86	78			0.0%	98.0%
Jr/Sr/PostBach Majors	101	94	107	109	112	157	143	131	135	145		-7.6%	43.6%
Second Majors	11	5	6	5	11	19	15	17	16			-5.3%	63.6%
Graduate Majors	26	21	21	18	25	21	26	30	30	24	-1.5%	14.3%	-7.7%
Total Majors	188	171	195	205	245	296	267	264	259	286	2.8%	-3.4%	52.1%
Majors/Faculty FTE	10.0	8.6	9.7	9.4	12.2	15.1	11.8	12.8	12.6	12.5	-0.3%	-17.1%	24.9%
Bachelor's Degrees	42	36	36	45	44	65	51	61	51	65		0.0%	54.8%
Masters/Spec Degrees**	11	7	9	8	5	6	3	7	12			-33.3%	-63.6%
Doctoral Degrees**				0	0	0	0	0	0			0.634	00.634
Total	53	43	45	53	49	71	54	68	63	69	6.2%	-2.8%	30.2%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Political Science**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	432,614	481,357	464,698	423,648	488,129	529,114	517,171	568,713	529,499	509,330	-0.9%	-3.7%	17.7%
Faculty FTE TTT Fac FTE	6.2	7.5	7.1	5.9 4.0	6.5 6.3	6.4 5.8	6.4 5.8	8.4 6.8		7.0 6.8		9.1% 0.2	12.8%
% Tenure Track	100%	80%	84%	68%	96%	90%	90%	81%			2.8%	7.6%	-3.6%
GTA FTE	0.2	0.5	1.0	0.5	0.5	1.0	1.0	0.5				-50.0%	188.1%
SCH Lower	2,214	2,628	2,544	2,271	2,226	2,394	2,487	2,754		2,319		-3.1%	4.7%
SCH Upper	1,714	2,123	2,132	2,112	2,220	1,904	1,783	1,733		1,708		-10.3%	-0.4%
SCH Grad	285	360	279	287	369	369	346	327		496		34.4%	74.0%
Total FY SCH	4,213	5,111	4,955	4,670	4,815	4,667	4,616	4,814	4,409	4,523	-0.9%	-3.1%	7.4%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				42	12	219	90	97	122	150	123.2%	-31.5%	
% Taught by Ten Track													
SCH Lower	40%	51%	45%	26%	37%	27%	53%	73%			40.9%	170.3%	
Sections Lower	40%	50%	57%	33%	40%	33%	57%	71%	100%		33.8%	150.0%	
Total SCH/ Faculty FTE	678.7	681.5	695.4	795.8	740.8	727.4	719.5	574.5		646.1	-0.9%	-11.2%	-4.8%
w/ GTAs	660.2	638.9	609.8	733.4	687.9	629.3	622.4	542.1	587.9	603.1	-0.2%	-4.2%	-8.7%
Undergrad FY FTE	130.9	158.4	155.9	146.1	148.2	143.3	142.3	149.6		134.2	-1.9%	-6.3%	2.5%
Graduate FY FTE	11.9	15.0	11.6	12.0	15.4	15.4	14.4	13.6		20.7	11.5%	34.4%	74.0%
Total FY FTE	142.8	173.4	167.5	158.1	163.6	158.6	156.8	163.2	150.6	154.9	-0.6%	-2.4%	8.5%
Expend/Student FTE	3,029	2,777	2,774	2,680	2,984	3,335	3,299	3,485	3,516	3,288	-0.2%	-1.4%	8.5%
StudFTE/FacultyFTE	23.0	23.1	23.5	26.9	25.2	24.7	24.4	19.5			-0.6%	-10.5%	-3.8%
w/ GTAs	22.4	21.7	20.6	24.8	23.4	21.4	21.1	18.4	20.1	20.7	0.1%	-3.5%	-7.7%
Fresh/Soph Majors	61	68	60	68	67	48	62	50		69	8.6%	43.8%	13.1%
Jr/Sr/PostBach Majors	53	67	82	67	74	78	66	58				-19.2%	18.9%
Second Majors	1	1	1	3	4	6	6	6			-18.9%	-66.7%	100.0%
Graduate Majors	8	23	22	18	22	22	20	25			16.9%	68.2%	362.5%
Total Majors	123	159	165	156	167	154	154	139	158	171	3.9%	11.0%	39.0%
Majors/Faculty FTE	19.8	21.2	23.2	26.6	25.7	24.0	24.0	16.6	22.6	24.4	5.7%	1.8%	23.3%
Bachelor's Degrees	23	27	46	35	34	46	32	27	28		-5.0%	-41.3%	17.4%
Masters/Spec Degrees**	2	4	7	8	6	12	10	8				16.7%	600.0%
Doctoral Degrees**				0	0	0	0	0					
Total	25	31	53	43	40	58	42	35	35	41	1.7%	-29.3%	64.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Psychology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	731,400	745,741	818,307	739,925	678,962	778,345	762,825	782,096	918,275	833,877	2.8%	7.1%	14.0%
Faculty FTE TTT Fac FTE	11.3	11.0	11.5	12.0 6.0	11.7 4.7	11.1 5.0	9.0 7.0	9.4 7.0		10.3 7.0	0.7% 0.1	-6.5% 0.4	-8.3%
% Tenure Track	69%	55%	61%		40%	45%	78%	75%	77%	68%	6.5%	49.7%	-2.5%
GTA FTE	1.0	3.5	5.0	5.0	3.5	4.5	5.0	5.0	4.5	5.0	4.4%	11.1%	393.4%
SCH Lower	7,827	8,250	7,365	3,834	3,936	4,055	3,796	3,576	3,958	4,926	9.2%	21.5%	-37.1%
SCH Upper	3,087 250	2,742	2,998	2,589	2,695	2,920	3,046	3,102	3,565	3,721	6.9%	27.4%	20.5%
SCH Grad Total FY SCH	250 11,164	217 11,209	225 10,588	221 6,644	165 6,796	218 7,193	189 7,031	143 6,821	166 7,689	157 8,804	-2.0% 7.7%	-28.0% 22.4%	-37.2% -21.1%
Total 1 1 3CT	11,104	11,209	10,566	0,044	0,790	7,193	7,031	0,021	7,009	0,004	1.1 /0	22.4/0	-21.176
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				119	142	280	291	330	389	417	16.9%	48.9%	
% Taught by Ten Track													
SCH Lower	6%	9%	5%		3%	3%	15%	14%			74.4%	366.7%	
Sections Lower	8%	5%	5%	7%	4%	5%	22%	20%	25%		74.4%	525.0%	
Total SCH/ Faculty FTE	990.3	1019.0	920.7	553.7	579.9	651.0	781.2	727.6	741.1	852.0	7.6%	30.9%	-14.0%
w/ GTAs	908.6	773.0	641.7	390.8	446.5	462.6	502.2	474.5	516.9	574.2	6.4%	24.1%	-36.8%
Undergrad FY FTE	363.8	366.4	345.4	214.1	221.0	232.5	228.1	222.6		288.2	8.0%	24.0%	-20.8%
Graduate FY FTE	10.4	9.0	9.4		6.9	9.1	7.9	6.0		6.5	-2.0%	-28.0%	-37.2%
Total FY FTE	374.2	375.4	354.8	223.3	227.9	241.6	235.9	228.6	257.7	294.8	7.7%	22.0%	-21.2%
Expend/Student FTE	1,954	1,986	2,306	3,313	2,979	3,222	3,233	3,422	3,564	2,829	-4.0%	-12.2%	44.7%
StudFTE/FacultyFTE	33.2	34.1	30.9	18.6	19.4	21.9	26.2	24.4	24.8	28.5	7.5%	30.5%	-14.1%
w/ GTAs	30.5	25.9	21.5	13.1	15.0	15.5	16.9	15.9	17.3	19.2	6.3%	23.7%	-36.9%
Fresh/Soph Majors	115	122	115	100	105	124	101	96	112	151	13.8%	21.8%	31.3%
Jr/Sr/PostBach Majors	112	122	126		100	98	103	120	126	122	4.1%	24.5%	8.9%
Second Majors	6	10	7	7	9	4	7	11	8	13	31.3%	225.0%	116.7%
Graduate Majors	16	12	11	13	10	11	11	10		10	-0.1%	-9.1%	-37.5%
Total Majors	249	266	259	236	224	237	222	237	255	296	8.3%	24.9%	18.9%
Majors/Faculty FTE	22.1	24.2	22.5	19.7	19.1	21.4	24.7	25.3	24.6	28.6	8.1%	33.6%	29.7%
Bachelor's Degrees	53	49	60	62	50	39	45	40	57	61	12.0%	56.4%	15.1%
Masters/Spec Degrees**	5	7	2		5	6	3	4	4	4	1.3%	-33.3%	-20.0%
Doctoral Degrees**	50	50	00	0	0	0	0	0		0	10.50/	44 40/	10.10/
Total	58	56	62	71	55	45	48	44	61	65	10.5%	44.4%	12.1%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Sociology and Anthropology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	638,142	703,476	685,172	720,232	699,761	739,710	784,803	811,006	766,086	776,971	0.9%	5.0%	21.8%
Faculty FTE	11.6	12.3	11.7	13.3	11.8	11.7	12.0	12.2				-7.0%	-5.9%
TTT Fac FTE	040/	070/	770/	12.0	10.5	11.7	10.5	11.5		10.5		-0.1	0.00/
% Tenure Track	91%	87%	77% 0.0	90%	89%	100%	88%	95%		97% 0.0	2.3%	-3.4%	6.0%
GTA FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
SCH Lower	5,364	5,460	5,919	4,341	4,305	4,596	4,365	4,581		5,004	3.1%	8.9%	-6.7%
SCH Upper	2,691	2,658	3,192	3,275	3,407	3,106	3,003	2,781	,	2,606	-4.2%	-16.1%	-3.2%
SCH Grad	12	15	17	7	0	3	15	8				300.0%	0.0%
Total FY SCH	8,067	8,133	9,128	7,623	7,712	7,705	7,383	7,370	7,773	7,622	0.2%	-1.1%	-5.5%
Univ Seminar SCH				0	144	132	96	24	0	0		-100.0%	
Research SCH				161	341	255	282	210	352	235	1.6%	-7.8%	
% Taught by Ten Track													
SCH Lower	83%	80%	62%	74%	40%	60%	67%	70%	72%		8.1%	80.0%	
Sections Lower	80%	83%	80%	70%	70%	75%	82%	70%	75%		1.3%	7.1%	
Total SCH/ Faculty FTE	695.2	659.6	782.8	571.7	651.9	656.3	613.2	605.7	722.7	698.3	3.0%	6.4%	0.4%
w/ GTAs	695.2	659.6	782.8	571.7	651.9	656.3	613.2	605.7		698.3		6.4%	0.4%
Undergrad FY FTE	268.5	270.6	303.7	253.9	257.1	256.7	245.6	245.4	259.1	253.7	0.2%	-1.2%	-5.5%
Graduate FY FTE	0.5	0.6	0.7	0.3	0.0	0.1	0.6	0.3		0.5		300.0%	0.0%
Total FY FTE	269.0	271.2	304.4	254.2	257.1	256.9	246.2	245.7		254.2	0.2%	-1.0%	-5.5%
Expend/Student FTE	2,372	2,594	2,251	2,834	2,722	2,880	3,187	3,301	2,957	3,057	0.9%	6.1%	28.9%
StudFTE/FacultyFTE	23.2	22.0	26.1	19.1	21.7	21.9	20.4	20.2	24.1	23.3	3.0%	6.4%	0.4%
w/ GTAs	23.2	22.0	26.1	19.1	21.7	21.9	20.4	20.2		23.3		6.4%	0.4%
Fresh/Soph Majors	111	113	124	131	115	79	83	68	62	82	3.4%	3.8%	-26.1%
Jr/Sr/PostBach Majors	128	120	148	141	132	146	113	100			-5.3%	-33.6%	-24.2%
Second Majors	5	4	8	8	10	4	8	4				100.0%	60.0%
Graduate Majors	0	0	0	0	0	0	0	0					
Total Majors	239	237	280	280	257	229	204	172		187	-1.9%	-18.3%	-21.8%
Majors/Faculty FTE	20.6	19.2	24.0	21.0	21.7	19.5	16.9	14.1	15.2	17.1	0.5%	-12.2%	-16.8%
Bachelor's Degrees	52	49	50	65	40	64	51	48	42	29	-13.5%	-54.7%	-44.2%
Masters/Spec Degrees**	0	0	0	0	0	0	0	0					
Doctoral Degrees**				0	0	0	0	0	0	0			
Total	52	49	50	65	40	64	51	48	42	29	-13.5%	-54.7%	-44.2%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **College of Business**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	2,189,064	2,470,802	2,540,980	2,503,326	2,976,498	3,120,255	3,568,239	3,493,580	3,640,007	3,686,775	3.4%	18.2%	68.4%
Faculty FTE TTTFac FTE	30.5	37.8	38.5	37.1 20.9	41.1 22.5	40.5 19.6	44.2 24.0	43.0 23.0	42.4 23.0	40.8 21.0	-1.1% -1.7%	0.8% 7.1%	33.9%
% Tenure Track GTA FTE	62% 0.4	58% 2.0	58% 2.5	56% 2.5	55% 2.5	48% 2.5	54% 3.0	53% 4.5	54% 2.5	51% 2.5	-0.8% 0.8%	6.2% 0.0%	-17.0% 500.2%
SCH Lower SCH Upper	7,002 12,751	7,119 13,473	6,838 12,670	7,476 12,539	7,970 12,862	8,004 13,575	7,503 13,997	8,163 14,537	8,781 13,657	9,294 12,955	4.9% -1.8%	16.1% -4.6%	32.7% 1.6%
SCH Grad Total FY SCH	1,096 20,849	955 21,547	874 20,382	1,169 21,184	1,290 22,122	1,032 22,611	1,272 22,772	1,468 24,168	1,502 23,940	1,252 23,501	-0.1% 0.6%	21.3% 3.9%	14.2% 12.7%
Univ Seminar SCH Research SCH				801 591	894 870	807 927	816 810	822 1,014	903 834	918 831	2.8% -1.1%	13.8% -10.4%	
% Taught by Ten Track SCH Lower	46%	44%	42%	38%	9%	7%	10%	20%	26%		37.2%	188.9%	
Sections Lower	64%	54%	53%	23%	19%	11%	9%	18%	23%		25.5%	21.1%	
Total SCH/ Faculty FTE w/ GTAs	684.4 675.2	570.6 541.9	528.8 496.6	571.5 535.4	538.1 507.2	559.0 526.4	515.1 482.4	561.5 508.4	564.7 533.2	576.3 543.0	1.9% 2.1%	3.1% 3.1%	-15.8% -19.6%
Undergrad FY FTE Graduate FY FTE	658.4 45.7	686.4 39.8	650.3 36.4	667.2 48.7	694.4 53.8	719.3 43.0	716.7 53.0	756.7 61.2	747.9 62.6	741.6 52.2	0.7% -0.1%	3.1% 21.3%	12.6% 14.2%
Total FY FTE	704.1	726.2	686.7	715.9	748.2	762.3	769.7	817.8	810.5	793.8	0.6%	4.1%	12.7%
Expend/Student FTE	3,109	3,402	3,700	3,497	3,978	4,093	4,636	4,272	4,491	4,644	2.9%	13.5%	49.4%
StudFTE/FacultyFTE w/ GTAs	23.1 22.8	19.2 18.3	17.8 16.7	19.3 18.1	18.2 17.2	18.8 17.7	17.4 16.3	19.0 17.2	19.1 18.1	19.5 18.3	1.8% 2.1%	3.3% 3.3%	-15.8% -19.6%
Fresh/Soph Majors Jr/Sr/PostBach Majors	548 524	524 577	512 522	557 505	634 521	570 558	566 585	549 590	540 580	522 530	-2.9% -2.0%	-8.4% -5.0%	-4.7% 1.1%
Second Majors Graduate Majors	8 37	7 34	7 31	11 43	12 42	8 33	12 48	13 50	9 48	23 48	49.8% 4.4%	187.5% 45.5%	187.5% 29.7%
Total Majors	1,117	1,142	1,072	1,116	1,209	1,169	1,211	1,202	1,177	1,123	-2.0%	-3.9%	0.5%
Majors/Faculty FTE	36.7	30.2	27.8	30.1	29.4	28.9	27.4	27.9	27.8	27.5	-0.8%	-4.7%	-24.9%
Bachelor's Degrees Masters/Spec Degrees**	211 27	226 28	218 23	228 34	215 36	206 29	236 36	213 43	246 43	184 41	-4.6% 4.3%	-10.7% 41.4%	-12.8% 51.9%
Doctoral Degrees** Total	238	254	241	0 262	0 251	0 235	0 272	0 256	0 289	0 225	-3.4%	-4.3%	-5.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **College of Nursing**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-10	2010-11	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	2,989,297	3,462,226	3,454,301	3,637,138	4,198,569	4,421,036	4,398,893	4,373,590	4,693,945	4,590,634	1.4%	3.8%	53.6%
Faculty FTE TTT Fac FTE	54.5	49.0	53.2	55.8 16.0	66.7 22.1	67.1 15.2	62.7 13.3	62.5 15.8	56.8 14.6	59.3 14.4		-11.6% 0.0	8.9%
% Tenure Track	30%	28%	28%	29%	33%	23%	21%	25%	26%	24%	-0.4%	7.9%	-18.5%
GTA FTE	0.6	1.5	3.0	3.5	2.0	2.5	3.0	3.5	4.0	4.0	11.5%	60.0%	596.2%
SCH Lower	2,168	2,264	2,960	3,409	3,298	3,367	3,102	3,172	3,039	3,120		-7.3%	43.9%
SCH Upper	6,998	7,442	8,156	9,653	10,282	9,657	9,876	10,039	9,623	9,530		-1.3%	36.2%
SCH Grad Total FY SCH	495 9,661	578 10,284	505 11,621	617 13,679	708 14,288	778 13,802	1,102 14,080	1,159 14,370	1,282 13,944	1,603 14,253		106.0% 3.3%	223.8% 47.5%
Total FT SCH	9,001	10,204	11,021	13,079	14,200	13,002	14,000	14,370	13,944	14,233	0.4%	3.3%	47.5%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				3	0	291	534	531	513	515		77.0%	
% Taught by Ten Track													
SCH Lower	56%	45%	43%	27%	26%	0%	0%	28%	20%			-23.1%	
Sections Lower	58%	28%	25%	32%	26%	0%	0%	23%	18%			-30.8%	
Total SCH/ Faculty FTE	177.4	209.9	218.4	245.0	214.2	205.8	224.6	230.0	245.3	240.4	2.5%	16.8%	35.5%
w/ GTAs	175.5	203.7	206.8	230.5	208.0	198.4	214.3	217.8	229.2	225.2	1.9%	13.5%	28.3%
Undergrad FY FTE	305.5	323.5	370.5	435.4	452.7	434.1	432.6	440.4	422.1	421.7	-1.1%	-2.9%	38.0%
Graduate FY FTE	20.6	24.1	21.0	25.7	29.5	32.4	45.9	48.3	53.4	66.8		106.0%	223.8%
Total FY FTE	326.2	347.6	391.6	461.1	482.2	466.6	478.5	488.7	475.5	488.5	0.7%	4.7%	49.8%
Expend/Student FTE	9,165	9,960	8,822	7,888	8,708	9,476	9,193	8,950	9,872	9,398	0.8%	-0.8%	2.5%
StudFTE/FacultyFTE	6.0	7.1	7.4	8.3	7.2	7.0	7.6	7.8	8.4	8.2	2.9%	18.4%	37.6%
w/ GTAs	5.9	6.9	7.0	7.8	7.0	6.7	7.3	7.4	7.8	7.7	2.2%	15.1%	30.2%
Fresh/Soph Majors	213	260	288	271	253	268	224	233	256	332	11.5%	23.9%	55.9%
Jr/Sr/PostBach Majors	351	379	456	510	547	506	534	540	530	540	0.6%	6.7%	53.8%
Second Majors	1	1	0	1	1	0	0	0	2	1			0.0%
Graduate Majors	19	21	20	23	27	33	45	54	65	76		130.3%	300.0%
Total Majors	584	661	764	805	828	807	803	827	853	949	5.0%	17.6%	62.5%
Majors/Faculty FTE	10.7	13.5	14.4	14.4	12.4	12.0	12.8	13.2	15.0	16.0	7.1%	33.0%	49.3%
Bachelor's Degrees	104	119	123	139	191	170	168	179	171	162	-2.5%	-4.7%	55.8%
Masters/Spec Degrees**	8	8	6	11	12	7	11	13	15	20		185.7%	150.0%
Doctoral Degrees**	140	107	100	0	0	0	170	0	0	100		0.00/	60 50/
Total	112	127	129	150	203	177	179	192	186	182	-0.8%	2.8%	62.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

### **Department of Agricultural Economics and Economics**

The faculty in the *Department of Agricultural Economics and Economics* engages in nationally and internationally recognized research in a range of substantive areas including Production Economics, Resource & Environmental Economics, Public Finance, Labor & Human Resources Economics, Industrial Organization, Political Economy, Econometrics, Applied Economics, Agricultural Finance and Marketing, Agricultural Policy, Extension Family Economics and Estate Planning & Financial Management. Support for the faculty's research comes from federal agencies (e.g., NSF, USDA, SBA, DOE), state agencies (e.g., MT Department of Public Health and Human Services) and private foundations (e.g., Ford, Spencer, Koch). The faculty engages in interdisciplinary research with fields that range from land resources and environmental sciences, plant sciences, political science and business to statistics, accounting, education and family and consumer sciences.

Faculty who provided CVs:

Eric Belasco Gregory Gilpin Jason Pearcy Vince Smith Wendy Stock

# BIOGRAPHICAL SKETCH ERIC J. BELASCO

DEPARTMENT OF AGRICULTURAL ECONOMICS & ECONOMICS BOX 172920, 309D LINFIELD HALL, MONTANA STATE UNIVERSITY BOZEMAN, MT 59717-2920

EMAIL: eric.belasco@montana.edu

#### **EDUCATION AND TRAINING**

North Carolina State University	Economics	Ph. D.	2007
North Carolina State University	Economics	M.S.	2005
Saint Mary's College of California	Economics	B.S.	2001

### RESEARCH AND PROFESSIONAL EXPERIENCE

Assistant Professor	Dept. of Agricultural Econ. & Econ. Montana State University	2011-present
Assistant Professor	Dept. of Agricultural & Applied Economics Texas Tech University	2008-2011
Research Associate	Duke Center for Clinical Health Policy Research Duke University	2007
Research Assistant	Dept. of Agricultural and Resource Economics North Carolina State University	2005-2007
Research Assistant	Munroe Consulting	2001-2003

#### **RELEVANT PUBLICATIONS**

- 2009. with Ghosh, S.K. and Goodwin, B.K. "A Multivariate Evaluation of Ex-ante Risks Associated with Fed Cattle Production" *American Journal of Agricultural Economics*. 91 (2): 431-443.
- 2010. with Adhikari, S. and Knight, T.O. "Spatial Heterogeneity in Crop Insurance Decisions within Major Corn Producing States" *Agricultural Finance Review*. 70(1): 66-78.
- 2010. with Finke, M. and Huston, S. "Individual Property Risk Management" *Journal of Probability and Statistics*. 2010: 1-11
- 2010. with Schroeder, T.C. and Goodwin, B.K. "Quality Risk and Profitability in Cattle Production" *Journal of Agricultural and Resource Economics*. 35(3): 385-405.
- 2011. with Farmer, M. "A Finite Mixture Model of Heterogeneous and Distinct Anchoring Patterns" *Applied Economic Letters*. 18(2): 137-141
- 2011. with Gong, G., Phillips Jr., B.U., Hargrave, K.A., and Lyford, C.P. "Correlation of the Ratio of Metastatic to Non-metastatic Cancer Cases with the Degree of Socioeconomic Deprivation Among Texas Counties." *International Journal of Health Geographics*. 10(12).

- 2011. with Orlando, L.A., Patel, U.D., and Matcher, D.B "The Chronic Kidney Disease Model: A General Purpose Model of Disease Progression and Treatment." *BMC Medical Informatics and Decision Making.* 11(41).
- 2011. with Ghosh, S.K. "Modeling Semi-continuous Data Using Mixture Regression Models with an Application to Cattle Production Yields." *Journal of Agricultural Science*. Forthcoming.

#### **FUNDED PROJECTS**

- A Public-Private Partnership for Cancer Prevention in Rural Communities, Cancer Prevention Research Institute of Texas. \$295,466 (Co-PI with Conrad Lyford, Audrey McCool, Barent McCool, Tyra Carter, and Barbara Pence). May 2011 May 2013.
- Evaluation of Optimal Risk Management for Representative Grain Sorghum Farms on the Great Plains, NIFA, USDA. \$75,000 (PD with Darren Hudson and Thomas Knight). October 2010 September 2011.
- Biodegradable Mulches for Specialty Crops Produced Under Protective Covers, SCRI SREP (2009-02484), Led by Washington State University. \$120,000 of a \$2.0M total budget. (Key Investigator with Jennifer Moore-Kucera (soil scientist). 2009-2012.
- Cattle Feeder Profit and Risk Management Calculator, USDA RMA, \$444,158. (Research Assistant under direction of Barry Goodwin and Ted Schroeder). 2004-2006.

### **SYNERGISTIC ACTIVITIES**

Dr. Eric J. Belasco is an agricultural economist specializing in production, risk, policy, and applied econometrics. He has worked with diverse audiences that range from animal scientists, health practitioners, statisticians, and policy makers. In his position at the Duke Center for Clinical Health Policy Research, he developed simulation models with biostatisticians and health practitioners in order to evaluate the impacts of policy initiatives on the likelihood of Chronic Kidney Disease and closely related covariates. In addition, he worked with animal scientists and cattle producers to develop a risk tool to evaluate production and price risks in a dynamic environment. This tool was made available to the public and has been used by banks, producers, and cattle owners. Early in his career, he conducted research regarding the energy crisis of 2001 in California. This research was communicated to local state and county leaders to assist in the development of future energy plans and investments.

### **HONORS AND AWARDS**

Kenneth R. Keller Award for Excellence in Doctoral Dissertation Research (2007)

Nancy Pollock Graduate School Dissertations Award for the College of Agriculture and Life Sciences (2008)

Outstanding Faculty of the Year in the Department of AAEC (2008-2009)

# **GREGORY GILPIN**

Web: www.montana.edu/econ/gilpin/

Montana State University Email: gregory.gilpin@montana.edu

Department of Agricultural Economics and Economics Phone: 406-994-5628

303 Linfield Hall P.O. Box 172920 Bozeman, MT 59717-2920

#### Education

Ph.D., Economics, Indiana University, 2009

M.A., Economics, University of Kansas, 2004

B.S., Mathematics, Economics minor, Cum Laude, Brigham Young University - Hawaii, 2002

### **Current Position**

Assistant Professor, Montana State University, July 2009 - present

### Published Papers

Gilpin, G., 2011. "Reevaluating the Effect of Non-Teaching Wages on Teacher Attrition." *Economics of Education Review* 30: 598-616.

Gilpin, G. and M. Kaganovich, 2009. "The Quantity and Quality of Teachers: Dynamics of the Trade-off." Status: Accepted conditional upon revisions to *Journal of Public Economics*.

#### Non-Refereed Publications

"The Kansas City Economy: Performance, Innovation, and Resources for Future Economic Progress," with David Burress, Joshua Rosenbloom, Sonia Manzoor, and Mark Dollard, 2004. Policy Research Institute.

### **Working Papers**

A. Bekkerman and G. Gilpin, 2010. "The Impact of the Internet on Information Searching and Demand for Traditional Information Resources." Status: submitted.

Bekkerman, A., C. Ferguson, and G. Gilpin, 2011. "Characterizing Cost-Effective Educational Attainment Strategies in U.S. High Schools"

Gilpin, G, 2011. "Salary Schedules, Teacher Sorting, and Teacher Quality." CAEPR Working Paper 2011-004. Status: submitted.

### **Works in Progress**

G. Gilpin. "Compulsory Schooling Laws and In-School Crime: Are Delinquents Incapacitated."

### **Presentations Last Year School Year**

The Association of Education Finance and Policy Conference, Seattle, WA, Mar. 2011

Midwest Economics Association Conference, St. Louis, MO, Mar. 2011.

School of Economic, Political, and Policy Sciences Seminar, University of Texas at Dallas, Nov. 2010.

Southern Economics Association Annual Meeting, Atlanta Georgia, Nov. 2010

Western Economic Association Conference, Seattle Washington, Jul. 2010.

Public Economic Theory, Istanbul, Turkey, Jun. 2010.

Western Economic Association International Annual Conference, Portland, OR, Jul. 2010.

# Research Experience

Consultant, Infrastructure Health & Safety Association, Mississauga, Ontario, 2005-2010 (formally the Electrical & Utilities Safety Association).

Research Intern, Economic Research Department, Federal Reserve Bank of Kansas City, 2004.

Research Assistant, Policy Research Institute, University of Kansas, 2003-04.

Research Assistant, School of Business, Brigham Young University - Hawaii, 2000-02.

# **Teaching Experience**

Montana State University

- Money, Banking and Financial Institutions, Fall 2009, Spring 2010, Fall 2010.
- Graduate Macroeconomics Theory, Spring 2010, Spring 2011.
- Principles of Macroeconomics, Summer 2010, Fall 2010, Spring 2011, Summer 2011
- Problem Solving Seminar, Spring 2011

#### Indiana University

- Public Finance, Spring 2008, Spring 2009
- Principles of Microeconomics, Summer 2005 (IUPUI campus), Fall 2005, Fall 2006, Spring 2007, Fall 2007, Summer 2008, Fall 2008

Indiana University, Teaching Assistant, Fall 2004, Spring 2005, Spring 2006.

University of Kansas, Teaching Assistant, Fall 2002, Spring 2003, Spring 2004.

Brigham Young University, Teaching Assistant, Fall 2000, Spring 2001, Fall 2001, Spring 2002.

### Software

Latex, Matlab<sup>®</sup>, SAS<sup>®</sup>, STATA<sup>TM</sup>

# Jason A. Pearcy

Montana State University Dept. of Ag. Econ. & Econ. (DAEE) P.O. Box 172920 Bozeman, MT 59717 jason.a.pearcy@gmail.com http://www.montana.edu/jpearcy/ Office: 304 Linfield Hall Office Tel: 406-994-5623

## Academic Positions

Assistant Professor, Montana State University, DAEE

Assistant Professor, Tulane University, Department of Economics Fellow, Tulane Energy Institute Instructor, University of Colorado at Boulder, Department of Economics Instructor, University of Colorado at Boulder, Baker Residential Program August 2007 - July 2010 November 2009 - July 2010 August 2004 - May 2007

August 2006 - May 2007

August 2010 - Present

## Education

Ph.D. in Economics, University of Colorado at Boulder, May 2007 M.A. in Economics, University of Colorado at Boulder, May 2004 B.S. in Economics, Purdue University, December 2001

# Research Papers

#### **Publications**

"Dynamic Pricing: When to Entice Brand Switching and When to Reward Consumer Loyalty" (with Yongmin Chen). RAND Journal of Economics, Vol. 41, No. 4 (2010), pp. 674-685.

Abstract: This paper develops a theory of dynamic pricing in which firms may offer separate prices to different consumers based on their past purchases. Consumers' brand preferences over two periods are described by a copula that admits various degrees of positive dependence. When commitment to future prices is not feasible, at any symmetric equilibrium each firm offers lower prices to its rival's customers than to its repeat customers, and the enticement for brand switching is larger when preferences across periods are more dependent. When firms can commit to future prices, rewarding consumer loyalty becomes the equilibrium outcome if preference dependence is low; but enticing brand switching is the equilibrium outcome if dependence is high. Our theory provides a unified treatment of the two pricing policies that have been studied separately in the economics literature, and sheds light on observed pricing practices across industries.

# Working Papers

"Arriving in Time: Estimation of English Auctions with a Stochastic Number of Bidders" (with José Canals-Cerdá), under review

Abstract: We develop a new econometric approach for estimation of second-price ascending-bid auctions with a stochastic number of bidders and missing data. Our empirical framework considers the arrival process of new bidders as well as the distribution of bidders' valuations for objects being auctioned. We show that by observing the timing of bidder arrival the model is identified when the number of potential bidders is stochastic and unknown. The relevance of our approach is illustrated with an empirical application using a unique dataset of art auctions on eBay. Our results suggest a higher impact of sellers' reputation on bidders' valuations than previously reported in cross-sectional studies but the impact of reputation on bidder arrival is largely insignificant. Interestingly, a seller's reputation impacts not only the actions of the bidders but the actions of the seller as well. In particular, experience and a good reputation increase the probability of a seller posting items for sale on longer-lasting auctions which we find increases the expected revenue for the seller.

"Bargains Followed by Bargains: When Switching Costs Make Markets More Competitive"

Abstract: In markets where consumers have switching costs and firms cannot price discriminate, firms have two conflicting strategies. A firm can either offer a low price to attract new consumers and build future market share or a firm can offer a high price to exploit the partial lock-in of their existing consumers. This paper develops a theory of competition when overlapping generations of consumers have switching costs and firms produce differentiated products. Competition takes place over an infinite horizon with any number of firms. This paper shows that the relationship between the level of switching costs and the number of firms determines whether firms offer low or high prices. Similar to previous duopoly studies, switching costs are likely to facilitate higher equilibrium prices only when there is a small number of firms and switching costs are large. Unlike previous studies this paper demonstrates that with a sufficiently large number of firms, switching costs have the opposite effect and prices are lower with switching costs when compared to equilibrium prices without switching costs. The equilibrium of the model also contains realistic features uncommon to other models in the literature where some consumers switch in equilibrium and a symmetric pure strategy price exists with more than two firms.

"The Effects of International Simple Resale on Prices in International Telecommunications Markets" (with Scott Savage), NET Institute Working Paper No. 09-19

Abstract: This paper empirically investigates the effect of international simple resale (ISR) authorization on the prices for international message telephone service (IMTS). We compile a firm-level panel data set for over 200 United States-foreign country bilateral markets from 1995 to 2004. These data provide detailed information on prices, variable costs, fixed costs and market shares for 75 firms for each bilateral market, as well as the timing of ISR authorization by the Federal Communications Commission for each bilateral market. Estimates from a difference-in-differences model show that ISR authorization, and the associated lowering of barriers to entry, almost always results in lower prices for all markets. Additionally, we find evidence that ISR authorization alters the relationship between market concentration and price. Prior to ISR authorization more concentrated markets have higher prices. ISR authorization dampens this effect and in some cases reverses the relationship so that market concentration is negatively correlated with IMTS prices set by incumbent firms.

"What Have Carbon Market Designers Missed?: Why EU Firms Pass Up Cheaper Carbon Offsets" (with Timothy Fitzgerald and Nathan Braun)

Abstract: The European Union Emission Trading System (ETS) is the worlds largest emissions trading scheme. Since 2008 the ETS has been linked to the Kyoto flexible mechanisms. This linkage allows emitting installations to surrender either an emissions permit (EUA) or a carbon offset. This study explores why a large share of emitters fail to purchase cheaper offsets in favor of more expensive EUAs and why unexploited arbitrage opportunities persist within the ETS. A structural model of firms compliance behavior is presented that allows for multiple abatement assets, banking or borrowing, transaction costs, and institutional details specific to the ETS. Registry log data from the ETS is used to determine what factors influence the probability a firm purchases offsets and how many offsets are purchased. These results are then used to estimate the potential benefits associated with a change in institutional rules or a reduction in transaction costs.

#### **VINCENT H. SMITH**

Agricultural Economics & Economics Department Montana State University Bozeman, MT 59717-0292 (406) 994-5615

E-mail: uaevs@montana.edu

525 Concord Drive Bozeman, MT 59715 (406) 587-2154

#### **EDUCATION:**

- Ph.D., Economics, North Carolina State University, Raleigh, NC, 1987
- < M.A., Economics, Department of Agricultural Economics, Manchester University, England, 1971
- < B.A., Economics, Manchester University, England, 1970

#### **CURRENT POSITION:**

- < Professor, Department of Agricultural Economics and Economics, Montana State University
- < Co-director, Agricultural Marketing Policy Center, Montana State University

#### FIELDS OF INTEREST:

- < Domestic Agricultural Commodity Policy
- < International Agricultural Commodity Policy
- < Agricultural Risk Management Policy

#### **HONORS AND AWARDS:**

- USDA Bruce Gardner Award to Outstanding Visiting Economist, 2011.
- < American Enterprise Institute Visiting Scholar, 2011-2012
- < Western Agricultural Economics Association Distinguished Scholar, 2008.
- < American Agricultural Economics Association Honorable Mention Award for Outstanding Article in Choices, 2006.
- < Western Agricultural Economics Association Award for the Outstanding Article published in *Journal of Agricultural* and Resource Economics, 2004.
- Chamber of Commerce Award for Excellence in Teaching, Montana State University, 2004.
- Senior Hallsworth Fellowship, University of Manchester, England, 2000.
- < Western Agricultural Economics Association Outstanding Extension Program Award 1999
- < Henry Schaefer Visiting Senior Fellowship, University of Western Australia, July, 1999.
- < National and Rural Institute on Alcohol and Drug Abuse Center for Substance Abuse Treatment Award for Excellence in Research, 1998.
- < Western Agricultural Economics Association Award for Outstanding Published Research, 1995.
- Senior Hallsworth Fellowship, University of Manchester, England, 1995.
- Hallsworth Fellowship, University of Manchester, England, 1991.
- Ph.D. dissertation nominated for the AAEA Distinguished Dissertation Award, 1987.

#### **RECENT PUBLICATIONS:**

#### **Selected Recent Books and Monographs:**

- 1. Vincent H. Smith and Barry K. Goodwin. The Economics and Politics of the 2008 Farm Bill. The AEI Press, forthcoming 2011
- 2. Vincent H. Smith and Philip Pardey, eds. What's Economics Worth: Valuing Economic Policy Research. John's Hopkins University Press, 2004.
- 3. Antle, John, and Vincent H. Smith, editors. (1999). *The Economics of World Wheat Markets*. CABI, November, 1999.

#### **Selected Recent Book Chapters**

- 4. Smith, Vincent H., and Barry K. Goodwin (2010). "Private and Public Roles in Providing Agricultural Insurance in the United States," in Jeffrey Brown (editor), *Private and Public Roles in Insurance*, forthcoming, AEI Press, Washington D.C.
- 5. Brester, Gary, and Vincent H. Smith (2007). "Agricultural Policy and the U.S. Livestock Industry" in Bruce Gardener and Daniel Sumner, U.S. Agricultural Policy and the 2007 Farm Bill, forthcoming, AEI press, Washington, D.C.
- 6. Smith Vincent H. (2006) "Regulation, Trade, And Market Power: Agricultural Chemical Markets And Incentives For Biotechnology" in R.E. Just, J.M. Alston, and D. Zilberman (editors), *Regulating Agricultural Biotechnology: Economics and Policy*, New York: Springer Publishers
- 7. Goodwin, Barry K., and Vincent H. Smith. (2003). "The Effects of Crop Insurance and Disaster Relief Programs on Soil Erosion: The Case of Soybeans And Corn." in *Agricultural Policies and the Environment*, editors Joseph Lekakis, Robert Fraser and Bruce Babcock, Dordrecht, The Netherlands, Kluwer Academic Publishers.

#### **Selected Recent Professional Journal Publications**

- 8. Smith, V. H. and J. Glauber (2012). "Agricultural Insurance in Developed Countries." *Applied Economic Perspectives and Policy.* Forthcoming
- 9. Smith, V.H., and M. A. Watts (2010). "The New Disaster Relief Program: An Almost SURE invitation to Moral Hazard." *Applied Economic Perspectives and Policy*.
- 10. Smith, V.H., and B.K. Goodwin (2009). "Harvest Time Protein Shocks and Price Adjustments in Wheat Markets."

  Journal of Agricultural and Resource Economics.
- 11. Brester, G., J. Marsh, and V. H. Smith. "Effects of North American BSE Events on U.S. Cattle Prices." *Review of Agricultural Economics*, 2008.
- 12. V. H. Smith. (Summer, 2007) "Regulating State Trading Enterprises in the World Trade Organization: An Urgent Need for Change? Evidence from the 2003-2004 U.S. Canada Grain Dispute." *Review of Agricultural Economics*; 29 (2): pp 187-200
- 13. Mercier, S., and V. H. Smith. (Winter, 2006) "The Policy Environment for the 2007 Farm Bill." Choices, 21(4).
- 14. K. Kiessel, D. Buschena, and V. H. Smith. (2005) "Do Voluntary Biotech Labels Matter? Evidence from the Fluid Milk Market." *American Journal of Agricultural Economics*: 87(2) pp 378-392.
- 15. Buschena, D., V.H. Smith, and H. Di. "Policy Reform and Farmers' Wheat Allocation in Rural China." *Australian Journal of Agricultural and Resource Economics*, 2005
- 16. Goodwin, B.K., and V. H. Smith. (2003) "An Ex-Post Evaluation of the Conservation Reserve, Federal Crop Insurance, and other Government Programs: Program Participation and Soil Erosion." *Journal of Agricultural and Resource Economics*, August.

### **Selected Recent Grants**

- 17. V.H. Smith. Carbon Credits and Carbon Sequestration in the American Indian Reservation Context, (with Fort Peck Community College), USDA CSREES, 2009-2011, \$200,000.
- 18. Vincent H. Smith and Carrie Sue Archdale (FPCC). Entrepreneurship Education for Successful Bio-Energy Production in the 32 County WIRED Program Region. State of Montana WIRED Program, July 1, 2006 June 30, 2010, \$306,000 (\$125,000 to MSU)
- 19. V. H. Smith. *Animal Identification on American Indian Reservations*. (with Fort Peck Community College), USDA CSREES, 2006-2008, \$75,000.
- 20. V.H. Smith. *New Risk Management Opportunities for American Indian Livestock Producers*. Fort Peck Community College/USDA RMA, 2005-2006, \$76,000.
- 21. M. Frick and V.H. Smith. *Agricultural Policy and Management Education*. Little Big Horn College/ USDA CSREES, 2005-2008, \$64,000.
- 22. V.H. Smith. *Livestock Marketing Channels for American Indian Agricultural Producers*. Fort Peck Community College/USDA, 2004-2006. \$150,000.
- 23. V.H. Smith, M. Frick, and D. Kress. *Transitioning to Excellence in Agricultural and Natural Resource Baccalaureate Education*. USDA Higher Education Challenge Grant, 2003-2005. \$248,000.
- 24. V. H. Smith and J. B. Johnson. *The Economics of Wheat Protein and Wheat Gluten*. USDA ERS, 2002 2004. \$85,000

# Wendy A. Stock, Ph.D

Office Address: E-mail: wstock@montana.edu

Department of Ag. Econ & Econ 206 Linfield Hell

306 Linfield Hall
Montana State University

Phone: 406-994-7984

Fax: 406-994-4838

Bozeman MT 59717-2920

**Internet Address:** http://www.montana.edu/stock

**Education:** Ph.D., Economics, Michigan State University, 1996.

Major Field: Labor Economics; Minor Field: Econometrics

MA, Economics, Michigan State University, 1994.

BA, Economics, Magna Cum Laude, Weber State University, 1992.

### **Current Positions:**

Department Head, Montana State University, July 2009-present. Professor of Economics, Montana State University, July 2006-present.

### **Previous Positions:**

Co-Department Head, Montana State University, October 2006-July 2009.

Associate Professor of Economics, Montana State University, 2000-2006.

Assistant Professor of Economics, Kansas State University, 1996-2000.

#### **Selected Journal Publications:**

"Completion Rates and Time-do-Degree in Economics Ph.D. Programs," (with John Siegfried and T. Aldrich Finegan). Forthcoming, *American Economic Review Papers and Proceedings*. May 2011.

"Can You Earn a Ph.D. in Economics in Five Years?" (with John Siegfried and T. Aldrich Finegan), *Economics of Education Review* 28(5) (October 2009): 523-537.

"<u>The Undergraduate Origins of Ph.D. Economists</u>" (with John Siegfried), *Journal of Economic Education* 38(4) (Fall 2007): 461-482.

"<u>Divorce Laws and the Labor Force Participation of Women with and without Children</u>" (with Christiana Stoddard and Katie Genadek), *Journal of Human Resources* 42(1) (Winter 2007):247-274.

"Where Are They Now? Tracking the Ph.D. Class of 1997" (with John Siegfried), *Southern Economic Journal*. 73(2) (October 2006): 472-488.

"The Labor Market Effects of Sex and Race Discrimination Laws" (with David Neumark), *Economic Inquiry*, 44(3) (July 2006): 385-419.

"Ph.D. Program Learning and Job Demands: How close is the Match?" (with W. Lee Hansen). *American Economic Review Papers and Proceedings*. 94(2) (May 2004): 266-271.

"Employment Protections for Older Workers: Do Disability Discrimination Laws Matter?" (with Kathleen Beegle). Contemporary Economic Policy. 22(1) (January 2004): 111-126.

"<u>The Labor Market Effects of Disability Discrimination Laws</u>" (.html link to <u>tables</u>) (with Kathleen Beegle). *Journal of Human Resources*. 38(4) (Fall 2003): 806-859.

"So You Want to Earn a Ph.D. in Economics: How Long Do You Think It Will Take?" (with John Siegfried). *Journal of Human Resources*. 36(2) (Spring 2001): 364-378.

"So You Want to Earn a Ph.D. in Economics: How Much Do You Think You Will Make?" (with John Siegfried). *Economic Inquiry*. 39(2) (April 2001): 320-335.

"<u>The Effect of Graduate-Program Rank on Success in the Job Market</u>" (with Richard Alston). *Journal of Economic Education*. 31(4) (Fall 2000): 389-401.

"Age Discrimination Laws and Labor Market Efficiency" (with David Neumark). *Journal of Political Economy*. 107(5) (November 1999): 1081-1125.

"Local Industry Employment Share and the Experiences of Displaced Workers" *Industrial Relations*. 37(4) (October 1998): 478-498.

## **Current Projects:**

"Education and Policy Effects on the Health Behaviors and Health Outcomes of American Indians," (with Christiana Stoddard).

*Social Issues and Economic Thinking* (Economics 101 - level textbook). Forthcoming, 2012. Wiley Publishers.

#### **Selected Presentations:**

Cheap and Effective? The Impact of Student-Led Recitation Sessions on Learning Outcomes in Introductory Economics. First Annual AEA Conference on Teaching Economics and Research in Economic Education. Stanford. June 2011.

Completion Rates and Time-to-Degree for Fall 2002 Economics Ph.D. Program Entrants Society of Economic Educators. February 2011.

The Financial and Economic Crisis. Livingston-Big Sky Cost Bureau. April 2009.

*The Economics of Immigration.* Montana Council on Economic Education International Economics Education Workshop (for high school teachers). Montana State University. February 2009.

Assorted MSU for a Day Presentations 2007-present MSU for a Day is a community outreach program in which faculty members present a day of lectures in their field to Montana high school students to motivate and inspire students to continue their education beyond high school.

*Ph.D. Study in Economics: Completion and Labor Market Outcomes*. American Academy for the Advancement of Science, Alliance for Graduate Education & the Professoriate, Evaluation Capacity Building Meeting, Washington DC, September 2008.

The Plateau in Maternal Labor Force Participation Rates. Iowa State University, April 2007.

Invited presenter and panelist, *Rewards and Challenges: Career Development for Women in Academics and Industry*. Iowa State University, April 2007.

# **Selected Teaching Experience**:

**Montana State University:** Graduate and Undergraduate Econometrics, Labor and Human Resource Economics, The Economic Way of Thinking, Women in the Economy, The Economics of Life, Peer Leadership in Economics.

**Kansas State University:** Labor Economics, Graduate Econometrics, Principles of Macroeconomics, and Principles of Microeconomics.

# **Selected Awards, Honors, and Grants:**

Montana State University, *James and Mary Ross Provost's Award for Excellence*. Recognizing Excellence in Teaching and Scholarship. 2010.

Montana State University Mortar Board, *Professor of the Month*, November 2009.

Montana State University, Award For Excellence, 2006, 2009.

The Spencer Foundation, *The Ph.D. Production Process in Economics* (with John Siegfried and T. Aldrich Finegan), 2008-2010. (\$30,000)

The Ford Foundation, 18-month Extension Grant for *Ph.D. Education in Economics in the United States*. (with John Siegfried, Al Finnegan, and W. Lee Hansen), 2005-2007. (\$49,000)

Montana State University, *Betty Coffey Award*, in recognition of contributions on behalf of women. 2005. (\$500)

The Ford Foundation, Grant for *Ph.D. Education in Economics in the United States*. (with John Siegfried, Al Finnegan, and W. Lee Hansen), 2002-2005. (\$224,000)

Winner, *Minnesota Award*, Hubert H. Humphrey Institute Center for Labor Policy and the Industrial Relations Center at the University of Minnesota. Given every other year for the best paper analyzing the role and performance of institutions in the employment relationship and labor market (with David Neumark), 2000. (\$5,000)

National Institutes of Health, National Institute on Aging, R03 Grant for *Labor Market Effects of Disability Discrimination Laws* (with Kathleen Beegle), 1999-2001. (\$84,510)

# **College of Business**

The faculty in the *College of Business* represents four broad areas: Management, Finance, Marketing and Accounting. Across those areas research interests focus in several areas: (1) entrepreneurship, start-ups, new ventures, and innovation (2) risk and perception of risk, and (3) personal and contextual factors that affect individual and organizational processes, decision-making and effectiveness. With respect to sponsored research, there are pockets of untapped potential among this young, well-trained and energetic faculty. In particular, the faculty has strong qualitative and quantitative research skills with the potential to conduct robust multimethod studies in collaboration with partners within and outside the College of Business. The faculty receives support from the college for travel to conferences.

Faculty who provided CVs:

Laura Black Scott Bryant Gary Caton Gregory Durham Francis Kerins Agnieska Kwapisz Angela Woodland

# `LAURA J. BLACK

#### lblack@montana.edu

#### **EDUCATION**

**Ph.D.**, Sloan School of Management, MIT, Cambridge, MA

System Dynamics / Operations Management and Organization Studies

Dissertation: Collaborating Across Boundaries: Theoretical, Empirical, and Simulated Explorations

**M.B.A.**, The University of Texas at Austin, Austin, TX

Concentration in Information Systems Management, with honors

**B.A.**, The University of Texas at Austin, Austin, TX

College of Liberal Arts Honors Program, with high honors

# **ACADEMIC POSITIONS**

Montana State University, College of Business
Associate Professor, August 2010 – present
Assistant Professor, August 2004 – July 2010
Visiting Assistant Professor, August 2002 – May 2004

Università della Svizzera italiana Lugano, Switzerland Master of Advanced Studies in Humanitarian Logistics and Management Faculty Member, January 2009 - present

# **RESEARCH ACTIVITIES**

# **Grants and Fellowships**

National Science Foundation, Virtual Organizations as Sociotechnical Systems (VOSS) September 2008 – August 2009, "VOSS: Constructing and Modifying Meaning in Complex Projects," \$100,626 (NSF Grant No. OCI-0838317) Principal Investigator (with co-PIs from Montana State University, Aerospace Corporation, Boston University, and University at Albany)

Montana State University, with funding from the National Science Foundation ADVANCE Leadership Award Grants for Women Faculty, 2009-2010, \$10,557

## **Publications**

"Teaching Undergraduates about Dynamic Systems," B. Raymond and L.J. Black, *Journal of Business and Management, 14* (2) 2009

"Knowledge-sharing and Trust in Collaborative Requirements Analysis," L.F. Luna-Reyes, L.J. Black, A.M. Cresswell, and T.A. Pardo, *System Dynamics Review*, 24 (3)

"A Dynamic Theory of Expertise and Occupational Boundaries in New Technology Implementation: Building on Barley's Study of CT-Scanning," L.J. Black, P.R. Carlile, and N.P. Repenning, *Administrative Science Quarterly*, 49 (4) 2004

"The Tipping Point in Product Development: Why Balancing Work to Resources Remains Problematic," N.P. Repenning, P.M. Gonçalves, and L.J. Black, *California Management Review, 43* (4) 2001

Laura J. Black 2

Reprinted as Repenning, N., P. Gonçalves, and L. Black, "Past the Tipping Point: The Persistence of Fire Fighting in Product Development," *IEEE Engineering Management Review*, 30 (4) 2002

"Why Firefighting Is Never Enough: Preserving High-Quality Product Development,"
L.J. Black and N.P. Repenning, *System Dynamics Review*, 17 (1) 2001

#### **Under Review**

- "Complex Contracted Governmental Projects and the Challenge of Shared Understanding," co-authored with N. Ghaffarzadegan, D.R. Greer, and D.F. Andersen, submitted to *Journal of Public Administration Research and Theory*
- "Recognizing Boundary Objects as Drivers of Conflict Resolution in Collaborative Model Building Approaches," co-authored with D.F. Andersen, submitted to *Systems Research and Behavioral Science*
- "Using Visual Representations as Boundary Objects to Strengthen Group Model Building," submitted to *System Dynamics Review*
- "Experimental Design and the Scientific Method," co-authored with C. Lambert, submitted to *Biostatistics*; requested revision and resubmission in progress

# Research in Progress

- "The Power of Ugly Sketches and Bad Drafts: Improving Innovation Work through Iterative Communications," co-authored with D.R. Greer, working paper
- "Seeing What Isn't: Identifying Latent Problems in New Product Development Stage Gates," working paper

# **Refereed Conference Presentations**

- "Dare to Care—Only a Little at a Time: Social Construction of Capability in Microfinance," co-authored with D.R. Greer, System Dynamics Winter Conference, Austin, TX

  January 2011
- "Examining Disconnects as Drivers of Cost and Time Overruns in Complex Innovative Government Development Programs: A Multi -Method Approach," co-authored with N. Ghaffarzadegan, D.R. Greer, and D.F. Andersen, Association for Public Policy Analysis and Management, Washington, DC

  November 200
- "You Meant What?! Socially Constructing Meaning with Ongoing Interactions," coauthored with D.R. Greer, International System Dynamics Conference, Albuquerque, NM July 2009
- "Assessing Executability in Large Complex Programs," co-authored with D.R. Greer, R.J. Adams, S. Eslinger, D.X. Houston, IEEE Aerospace Conference, Big Sky, MT

  March 2009
- "Untangling the Epistemological and Ontological Challenges of Knowledge Integration in New Product Development," co-authored with P.R. Carlile, Academy of Management, Anaheim, CA

  August 2008
- "Collaborative Requirements Analysis: Sharing Knowledge and Building Trust in Interorganizational User Groups," co-authored with L.F. Luna-Reyes, Western Academy of Management, Oakland, CA

  April 2008
- "Accumulations of Legitimacy: Exploring Insurgency and Counter-Insurgency
  Dynamics, " co-authored with E. Anderson, International System Dynamics
  Conference, Boston, MA
  August 2007

# Scott E. Bryant

#### **ACADEMIC EXPERIENCE**

**Associate Professor of Management.** 2008-Present. College of Business. Montana State University. Bozeman, MT.

**Assistant Professor of Management**. 2002-2008. College of Business. Montana State University. Bozeman, MT.

**Executive Director**. 2006-Present. Jabs Center for Entrepreneurship for the New West. College of Business. Montana State University. Bozeman, MT.

**Graduate Teaching Fellow.** 1998-2002. Lundquist College of Business. University of Oregon. Eugene, OR.

#### **EDUCATION**

**Ph.D. Management and Organizational Studies.** 2002. University of Oregon. Eugene, OR. Dissertation: A Field Study on the Impact of Peer Mentoring on Organizational Knowledge Creation and Sharing.

Minor Areas: Entrepreneurship, Organizational Knowledge, Strategic HRM

**M.B.A. Management Emphasis.** 1998. Seattle Pacific University. Seattle, WA. Honors: Sigma Beta Delta Member.

**B.A. Marketing. B.A. Philosophy.** 1990. Seattle Pacific University. Seattle, WA. Honors: Graduated Summa Cum Laude, Honors Program.

#### RESEARCH AND TEACHING INTERESTS

Entrepreneurship, Peer Mentoring, Emotional Intelligence, Management Skills, Principles of Management

#### **HONORS AND AWARDS**

**2011 BEST Award**. Buy-out for Enhancing Scholarship and Teaching.

**2010 Nominated for President's Excellence in Teaching Award**. Campus wide award for outstanding teaching at Montana State University.

**2010 BEST Award**. Buy-out for Enhancing Scholarship and Teaching.

**2009-11 NCIIA Grant (6290-08)—\$24,500**. "Moving clean energy innovations to market and creating entrepreneurial learning opportunities through cross-disciplinary student teams." This award provides funding for an initiative involving the MSU Center for Entrepreneurship for the New West, TechRanch and the College of Engineering to create student E-teams that will work on commercializing green technology.

#### RESEARCH

#### **Refereed Publications**

Bryant, S., Moshavi, D., Lande, G. In Press. A Knowledge-Based View of Improving the Physician-Patient Relationship. Academy of Health Care Management Journal.

Bryant, S. 2011. HabiHut Case: Improving Shelter for People in Need. *Journal of Business Cases and Applications*. 3: Online.

Bryant, S., Moshavi, D., Lande, G., Leary, M., and Doughty, R. 2011. A Proposed Model for The Role of Physician Peer Mentoring in Improving Patient Satisfaction. *Academy of Health Care Management Journal*. 7: 45-58.

Nguyen, T., Bryant, S., Rose, J., Chiung-Hui, T., and Kapasuwan, S. 2009. National Culture, Institutions, and Entrepreneurship Potential: A Comparative Study of the United States, Taiwan, and Vietnam. *Journal of Developmental Entrepreneurship*. 14: 21-37.

Bryant, S. and Terborg, J. 2008. Impact of Peer Mentor Training on Creating and Sharing Organizational Knowledge. *Journal of Managerial Issues*. 20 (1): 11-29.

Bryant, S. and Lockhart, M. 2007. Mentoring: Gains in Teaching and Leadership. *Academic Exchange Quarterly*. 11(2): 81-85.

Bryant, S., Moshavi, D. and Nguyen, T. 2007. A Field Study on Organizational Commitment, Professional Commitment and Peer Mentoring Competence and Behaviors. *The Data Base for Advances in Information Systems*. 38(1): 61-74.

Brown, F. W., Bryant, S. and Reilly, M. 2006. Does Emotional Intelligence—as Measured by the EQI—influence Transformational Leadership and/or Desirable Outcomes. *Leadership and Organizational Development Journal*. 27: 330-351. Won 2006 Best Paper in Journal Award.

Bryant, S. 2005. The Impact of Peer Mentoring on Knowledge Creation and Sharing: An Empirical Study in a Software Firm. *Group and Organization Management*. 30: 319-338.

Marshall, S., Nguyen, T, and Bryant, S. 2005. A Dynamic Model of Trust Development and Knowledge Sharing in Strategic Alliances. *Journal of General Management*. 31: 41-57.

Bryant, S. and Brown, F. W. 2004. The Role of Emotional Intelligence in Knowledge Sharing and Performance. *International Journal of Business and Public Administration*. 1: 15-27.

Nguyen, T. and Bryant, S. 2004. A study of the Formality of Human Resource Management Practices in Small and Medium-size Enterprises in Vietnam. *International Small Business Journal*. 22: 595-618.

Nguyen, T., Claire, L. and Bryant, S. 2003. The Social Dimension of Network Ties Between Entrepreneurial Firms: Implications for Information Acquisition. *Journal of Applied Management and Entrepreneurship*. 8 (2): 29-47.

Bryant, S. 2003. The Role of Transformational and Transactional Leadership in Creating, Sharing and Exploiting Organizational Knowledge. *Journal of Leadership and Organizational Studies*. 9: 32-44.

# Gary L. Caton, Ph.D.

College of Business – 447 Reid Hall P.O. Box 173040 Bozeman, MT 59717-3040 Ph: 406-994-6190 Fax: 406-994-6206

Email: gary.caton@montana.edu

#### **EDUCATION**

- PhD (1996), Business Administration, University of Oklahoma (finance with minor fields in Econometrics and Applied Microeconomics), dissertation title: "Financial, Organizational, and Market Determinants of Exit from Declining Industries," chairman Scott Linn
- BA (1980), Biology, Western State College of Colorado

#### **PUBLICATIONS**

- "Earnings Management and Seasoned Bond Offerings: Do Managers Mislead the Bond Market?" with Chiraphol Chiyachantana, Chua Choong Tze, and Jeremy Goh, *Journal of Financial and Quantitative Analysis*, Volume 46, Number 3, pages 687-708, 2011.
- "An Analysis of Japanese Earnings Forecast Data: With Application to Seasoned Equity Offerings" with Justin S. P. Chan, Jeremy Goh and Sheng-Yung Yang, *International Review of Economics and Finance*, Volume 20, Issue 3, pages 376-387, 2011.
- "Management Compensation, Restructuring, and Value Creation at Union Carbide Corporation", *Journal of Corporate Ownership and Control*, Volume 6, Issue 3, pages 561-569, 2009.
- "Corporate Governance, Shareholder Rights, and Shareholder Rights Plans: Poison, Placebo, or Prescription?" with Jeremy Goh, *Journal of Financial and Quantitative Analysis*, Volume 43, Number 2, pages 381-400, 2008.
- "The Effect on Rivals when Firms Emerge from Bankruptcy" with Jeff Donaldson and Jeremy Goh, *Journal of Corporate Ownership and Control*, Volume 6 Issue 2, pages 302-311, 2008.
- "Liquidity and the Choice to Abandon Production in Declining Industries", *Journal of Corporate Ownership and Control*, Volume 5, Issue 1, pages 418-431, 2007.
- "Dividend Omissions and Intra-industry Signaling" with Jeremy Goh and Ninon Kohers, *Journal of Financial Research*, Volume 26, Number 1, pages 51-64, 2003.
- "Are All Rivals Affected Equally by Bond-rating Downgrades?" with Jeremy Goh, *Review of Quantitative Finance and Accounting*, Volume 20 Number 1, pages 49-62, 2003.
- "The Effectiveness of Institutional Activism" with Jeremy Goh and Jeff Donaldson, *Financial Analysts' Journal*, Volume 57, Number 4, pages 21-26, 2001. Cited in Wall Street Journal Online article by Aaron Elstein, November 6, 2002.
- "To Call or Not to Call Convertible Debt," with Louis Ederington and Cynthia Campbell, *Financial Management*, Volume 26, pages 22-31, 1997.

# **WORKING PAPERS**

- "Open Market Share Repurchase Programs and Corporate Governance: Revaluation and Company Performance" with Jeremy Goh, Yen Teik Lee, and Scott Linn, presented at the 2011 Asian FMA conference and being prepared for review for presentation at the 2012 MFA conference.
- "Do Rating Changes Signal Changes in Operating Performance?" with Jeremy Goh.
- "Announcements of Specially Designated Dividends: Reduction in Free Cash Flow or Signal?" with Gurmeet Bhabra and Scott Linn.
- "The Intra-Industry Effects of Bankruptcy Announcements: Evidence from Analysts' Earnings Forecasts" with Jeremy Goh and Jeff Donaldson.
- "Spin-offs and Operating Performance" with Scott Linn.

#### PROJECTS IN PROGRESS

- "Bond rating analysts and stock analysts: Who knows what when update" with Jeremy Goh and Yen Teik Lee.
- "Poison pill adoption, operating performance changes and corporate governance" with Jeremy Goh, and Scott Linn.
- "Corporate governance and proxy contests" with Jeremy Goh and Sheng-Yung Yang.

#### PROFESSIONAL PRESENTATIONS

- "Managerial Intent, Corporate Governance and Open Market Share Repurchase Programs" presented in November 2010 for the **Montana State University** research seminar series.
- "Earnings Management and Seasoned Bond Offerings: Do Managers Mislead the Bond Market?" presented at the 2009 **Financial Management Association** annual meeting.
- "Earnings Management and Seasoned Bond Offerings: Do Managers Mislead the Bond Market?" presented in October 2008 for the University of Montana's **Byrnes Lecture Series**.
- "Do Rating Changes Signal Changes in Operating Performance?" presented in 2006 in the **Montana State University** research seminar series.
- "Japanese Seasoned Equity Offerings Revisited" presented in 2006 in the **Montana State** University research seminar series.
- "Shareholder rights and shareholder rights plans: Poison, placebo or prescription" presented at the 2005 **Financial Management Association** annual meeting.
- "The Effect on Rivals when Firms Reorganize" presented at the 2003 **Financial Management Association Meeting** annual meeting.
- "The intra-industry effects of bankruptcy announcements: Evidence from analysts' earnings forecasts" presented at the 2000 **Financial Management Association** annual meeting.
- "Announcements of Specially Designated Dividends: Reduction of free cash flow or signal?" presented at the 1997 **Financial Management Association** annual meeting.
- "Financial, organizational, and market determinants of exit from declining industries" presented at the 1995 **Financial Management Association** annual meeting.
- "Do spin-offs improve corporate performance?" presented at the 1993 **Financial Management Association** annual meeting.

# Gregory R. Durham

College of Business Montana State University P.O. Box 173040 Bozeman, MT 59717-3040 Work Phone: 406-994-6201

Mobile Phone: 480-600-3801

E-mail: gregdurham@montana.edu

Employ- ment	Montana State University, Bozeman, MT Associate Professor (2009-2010, 2011-present) Assistant Professor (2003-2009)	2011-present, 2003-2010
	Portland State University, Portland, OR Visiting Associate Professor (2010-2011)	2010-2011
	National Economics University, Hanoi, Vietnam Visiting Associate Professor (June 2010, March 2011)	2010, 2011
	Arizona State University, Tempe, AZ Senoir Lecturer (2003), Lecturer (2000-2003), Faculty Associate (1999-2000), Graduate Teaching Assistant (1997-1999), Research Assistant (1995-1999)	1995-2003
	University of Texas at Austin Teaching Assistant (1993-1994)	1993-1994
	Integrated Device Technology, Inc. Field Sales Engineer (1990-1992, Newport Beach, CA) Product Marketing Engineer (1988-1990, Salinas, CA)	1988-1992
Research Interests	Behavioral Finance, Efficiency of Markets (including Sports Wagering Mavate Equity, and Industrial Organizational Behavior	rkets), Pri-
Education	Arizona State University  Doctor of Philosophy in Business Administration, w/ Finance Emphasis	1995-2002
	University of Texas at Austin  Master of Business Administration w/ Concentration in Finance	1992-1994
	Montana State University Bachelor of Science in Electrical Engineering	1984-1988
Publica- tions	"Behavioral Finance and Point-Spead Wagering Markets", a book chapter September 2011 for forthcoming publication in the Oxford Handbook of mics of Gambling	
	"Point-Spread Wagering Markets' Analogue to Realized Return in Financi kets", w/ Muku Santhanakrishnan, accepted in March 2011 for forthcom cation in Journal of Sports Economics	
	"The Relative Importance of Strength versus Weight in Processing New Inf	ormation in

"Fraud Education for Business Majors", w/ Bonita K. Peterson Kramer, Journal of the Academy of Business Education, vol. 7 no. 2, Summer 2006

w/ Tod Perry, Journal of Prediction Markets, vol. 2 no. 1, July 2008

the College Football Wagering Market", w/ Muku Santhanakrishnan, Journal of

"The Impact of Sentiment on Point Spreads in the College Football Wagering Market",

Prediction Markets, vol. 2 no. 2, November 2008

"The Market Impact of Trends & Sequences on Performance: New Evidence", w/ Michael Hertzel and J. Spencer Martin, Journal of Finance, vol. 60 no. 5, October 2005

Conference Proceedings	"Do Bettors Categorize Bets?", w/ Muku Santhanakrishnan, Advances in Co Research, vol. 37, 2009 – peer-reviewed	onsumer	
Selected Works in	"Do Investors Categorize When Making Financial Decisions? Evidence from a Sports Betting Market", w/ Muku Santhanakrishnan		
Progress	"Do Stocks with Clever Ticker Symbols Attract Sentiment?", w/ Muku Santh nan	nanakrish-	
Selected Presen- tations	"Point-Spread Wagering Markets' Analogue to Realized Return in Financial Markets", (w/ Muku Santhanakrishnan), Western Economics Association International 2011 Meetings, San Diego, CA	2011	
	"Do Investors Categorize? Evidence from the College Football Betting Market", (w/ Muku Santhanakrishnan) University of Montana Byrnes Seminar Series, Missoula, MT	2010	
	Association of Consumer Research Meetings, Pittsburgh, PA	2009	
	"Behavioral Biases, Sports Wagering Markets, & Financial-Market Implications", Montana University System Alumni Association's "Bringing The U To You" Seminar Series, Great Falls, MT	2009	
	"Do Bettors Categorize Bets?" (w/ Muku Santhanakrishnan), Gambling, Prediction Markets, and Public Policy Symposium, Nottingham Trent University, Nottingham, England	2008	
	"The Relative Importance of Strength versus Weight in Processing New Information in the College Football Wagering Market" (w/ Muku Santhanakrishnan), Midwest Finance Association Meetings, San Antonio, TX	2008	
	"The Impact of Sentiment on Point Spreads in the College Football Wag- ering Market" (w/ Tod Perry)  UC Riverside Conference on the Growth of Gambling & Prediction	2007	
	Markets: Economic & Financial Implications, Palm Desert, CA Montana State University Department of Agricultural Economics and Economics, Bozeman, MT	2005	
	"Ten Truths You Need to Know About Fraud in Business" (w/ Bonita Peterson Kramer & Gil Crain), Montana University System Alumni Association's "Bringing The U To You" Seminar Series, Great Falls, MT	2007	
	"The Market Impact of Trends & Sequences on Performance: New Evidence" (w/ Michael Hertzel and J. Spencer Martin), Chicago Quantitative Alliance Semi-Annual Conference, Las Vegas, NV	2006	
Selected Honors	John W. Teets Outstanding Teacher of the Year, Arizona State University W.P. Carey School of Business	2001-2002	
	Gary K. Bracken Students' Choice Excellence in Teaching Award, Montana State University College of Business	2004-2005	
	MSU Alumni Association & Bozeman Area Chamber of Commerce Faculty Award for Excellence [two awards in 2009, chosen separately as most influential instructor by two of MSU's top 40 seniors]	2009	
	Keynote Speaker, Montana State University College of Business Commencement	2005	
	Last Lecture Series Honoree, Arizona State University	2002-2003	

# FRANCIS J. KERINS, JR., CFA, Ph.D. Curriculum Vitae

email: fkerins@montana.edu

College of Business telephone: 406-994-4692 Montana State University - Bozeman fax: 406-994-6206

441 Reid Hall

Bozeman, MT 59717-3040

**Academic Background:** 

Ph.D.	1996	Finance	Arizona State University
M.B.A.	1991	Finance	University of Washington
M.S.	1986	Mining Engineering	<b>Montana College of Mineral Science and Technology</b>
B.S.	1982	Mining Engineering	Columbia University
B.A.	1981	Mathematics	Carroll College of Montana

**Professional Positions:** 

Professional Positions:		
Associate Professor		2008- Present
Assistant Professor	College of Business	2005-2008
	Montana State University-Bozeman	
	Courses Taught: Corporate Finance,	
	Entrepreneurial Finance	
Visiting Professor	Aarhus School of Business	Summer 2008-
	Aarhus University-Aarhus, Denmark	Summer 2010
	Course Taught: Entrepreneurial Finance	
Assistant Professor	<b>Department of Finance, Insurance and Real Estate</b>	1998-2005
	Washington State University	
	Courses Taught: Corporate Finance, Investments,	
	Portfolio Management, Investment Management	
	(MBA), High-Tech Finance (MBA/MTM)	
Visiting Professor	P.F. Drucker Graduate School of Management	1997-1998
	Claremont Graduate University	
	Courses Taught: Corporate Finance (MBA),	
	Derivatives (MBA), Introductory Statistics (MBA)	
Senior Lecturer	University of Otago, New Zealand	1995-1997
	Courses Taught: Advanced Corporate Finance,	
	Applied Investments	
Teaching Assistant	Arizona State University	1994
	Course Taught: Managerial Finance	
Research Associate	<b>Economic Analysis Corporation</b>	1993-1994
	Economic analysis for litigation support	
Research Assistant	Arizona State University	1992-1994
Teaching Assistant	University of Washington	1990-1992
	<b>Courses Taught:</b> Corporate Finance, Microeconomics	
Research Assistant	University of Washington	1989-1990
Department Head	Robert Peccia & Associates, Helena, MT	1983-1989
	Engineering, planning, and design	

# Rockwell International, Richland, WA

Engineering and design

# icering and design

# **Refereed Publications:**

- "Why are IPOs Underpriced? Evidence from Japan's Hybrid Auction-Method Offerings," with Kenji Kutsuna and Richard L. Smith. *Journal of Financial Economics* 85(3). September 2007.
- "Opportunity Cost of Capital for Venture Capital Investors and Entrepreneurs," with Janet Kiholm Smith and Richard L. Smith. *Journal of Financial and Quantitative Analysis* 39(2), June 2004.
- "Do Nonrefunding Provisions Constrain Corporate Behavior?" *Financial Management* 30, Spring 2001.
- "New Venture Opportunity Cost of Capital and Financial Contracting," with Janet Kiholm Smith and Richard L. Smith, Proceedings of the 12th Annual Entrepreneurial Finance and Business Ventures Research Conference, Syracuse University School of Management, 2001 (refereed proceedings).
- "Exchange Traded Funds: Liquidity and Informed Trading Levels," with James Bennett, *A Guide to Exchange Traded Funds & Indexing Innovations*, Institutional Investor, 2009.
- "Exploiting Price Pressure Associated with ETF Formation: The Case of Holding Company Depositary Receipts (HOLDRS)," with James Bennett, *A Guide to Exchange Traded Funds & Indexing Innovations*, Institutional Investor, 2008.

# **Professional Articles:**

"Financial Derivatives: Boon or Bane?" *Drucker Management*, with Richard L. Smith, 1(2), Winter 1997.

# **Work in Process:**

- "Short Selling in Japanese IPOs," with Kenji Kutsuna and Richard Smith.
- "Opportunity Cost of Capital Revisited," with Richard Smith and Janet Kiholm Smith.
- "Assessing the Decision to Go Public: The European Evidence from Public and Private Firms," with Jan Bartholdy.
- "Valuation in the Biopharma Industry Around FDA Approval and Licensing Events," with Richard Smith.

#### **Professional Presentations:**

- "Why are IPOs Underpriced? Evidence from Japan's Hybrid Auction-Method Offerings," with Kenji Kutsuna and Richard L. Smith, at the 3<sup>rd</sup> Annual Entrepreneurship, Venture Capital, and Initial Public Offerings Conference, Tuck School of Business at Dartmouth Center for Private Equity and Entrepreneurship, June 2004.
- "Exchange Traded Funds: Liquidity and Informed Trading Levels," with James Bennett, 2002 Financial Management Association Meetings, San Antonio.
- "New Venture Opportunity Cost of Capital and Financial Contracting," with Janet Kiholm Smith and Richard Smith, at the 12th Annual Entrepreneurial Finance and Business Ventures Research Conference, Syracuse University School of Management, 2001.
- "Reasons for Issuing Nonrefundable Debt: Evidence from Calls of Nonrefundable Issues," 1998 Financial Management Association Meetings, Chicago.
- "Spreads and Depths of S&P 500 Stocks: An Analysis of the Impact of SPDRs," with James Bennett, 1997 Financial Management Association Meetings, Honolulu.

1983

#### AGNIESZKA KWAPISZ

College of Business Montana State University Bozeman, MT 59717 (406) 994-4799 akwapisz@montana.edu

http://www2.montana.edu/akwapisz/main.htm

#### **EDUCATION**

- Ph.D. Economics, Andrew Young School of Policy Studies, Georgia State University, Atlanta, 2000 (ranked 5<sup>th</sup> in Public Finance and Budgeting by U.S. News and World Report ranking of graduate programs)
- M.S. Mathematics, University of Gdansk, Poland, 1993

#### WORK EXPERIENCE

- Visiting Professor, Montana State University, College of Business, Bozeman, Montana, (2011 - present)
- Visiting Assistant Professor, Montana State University, College of Business, Bozeman, Montana, (2005 2011)
- Research Associate, Montana State University, Department of Agricultural Economics and Economics, Bozeman, Montana, (2001 2007)
- Adjunct Professor, Montana State University, Department of Agricultural Economics and Economics, Bozeman, Montana, (2001 2004)
- Research Assistant, Georgia State University, School of Policy Studies, Atlanta, Georgia, (1996 - 1997)
- Teaching Assistant, State University of New York at Stony Brook, Department of Economics, (1995)
- Assistant Professor, University of Gdansk, Poland, Faculty of Business Administration, Department of Informational Systems (1993 - 1994)

#### REFERED PUBLICATIONS

- "Is Higher Better? Determinants and Comparisons of Performance on the Major Field Test-Business" (with F. William Brown and Richard J. Semenik), Journal of Education for Business, accepted April 2011
- "What Determines Excise Tax Rates?", Journal of Public Finance and Public Choice 09(1), February 2011
- "Alcohol Consumption and its Adverse Effects in Poland in Years 1950-2005", (with Zofia Mielecka-Kubien), Economics Research International, accepted February 2011
- "Interpreting Standardized Assessment Test Scores and Setting Performance Goals in the Context of Student Characteristics: The Case of The Major Field Test in Business" (with F. William Brown and Richard J. Semenik) accepted November 2010, *Journal of Education for Business*

- "Erratum to: Sufficiency in Blackwell's theorem", *Mathematical Social Sciences* 58(1), July 2009
- "Alcohol Prices, Consumption and Traffic Fatalities" (with Douglas J. Young), *Southern Economic Journal* 72(3), January 2006
- "Sufficiency in Blackwell's theorem", Mathematical Social Sciences 46(1), August 2003
- "Alcohol Consumption, Beverage Prices and Measurement Error" (with Douglas J. Young), Journal of Studies on Alcohol 64 (2), March 2003
- "Alcohol Taxes and Beverage Prices", (with Douglas J. Young), *National Tax Journal* LV-1: 57-74, March 2002

#### **RESEARCH UNDER REVIEW**

- "Collaboration and Performance in Finance Research", International Journal of Finance & Economics
- "Organizational Change: testing the deceleration hypothesis on the example of state excise taxes", *National Tax Journal*

#### WORKING PAPERS

- "The Impact of Intellectual Diversity On Academic Performance" (with F. William Brown)
- "Differential Gender Performance on the Major Field Test—Business" (with F. William Brown)

#### **RESEARCH SUPPORT**

- MSU Retention Initiative 2011 Grant; Role: Co-Investigator, 2011 2012
- 2010, 2009, 2008, 2007 Summer Research Grants, College of Business
- Summer 2010 Bracken Faculty Professional Development Grant
- National Academy of Sciences "Alcohol Policy The U.S. and Poland" (Z3160) Role: PI, 2003-2007
- National Institutes of Health "Taxes, Prices, Consumption, and Traffic Fatalities" (R03)
   Role: Co-Investigator, 2001 -2003

#### **TEACHING EXPERIENCE**

- Business Research Methods (Mgmt 231) Montana State University, Bozeman
- First Year Seminar (Bus 101) Montana State University, Bozeman
- Managerial Accounting (BUS 222) Montana State University, Bozeman
- Public Finance (Econ 320) Montana State University, Bozeman
- Intermediate Macroeconomics (Econ 302) Montana State University, Bozeman
- Introductory Microeconomic Theory (Econ 201) Montana State University, Bozeman
- Principles of Economics (undergraduate) State University of New York at Stony Brook
- Computer Programming and Information Systems (graduate) University of Gdansk,
   College of Business, Poland

# ANGELA M. WOODLAND, Ph.D, CPA

#### **Curriculum Vitae**

College of Business Montana State University – Bozeman 432 Reid Hall Bozeman, MT 59717 (406) 994-2653 office (406) 994-6206 fax awoodland@montana.edu

#### ACADEMIC BACKGROUND

Ph.D. School: University of Missouri, August 2001, Accounting

**B.S. Acc** School: University of Missouri, May 1989, Accounting

#### **COLLEGE AND UNIVERSITY POSITIONS**

2008-	Assistant Professor, Department of Accounting, Montana State University (MSU)
2004-2008	Assistant Professor, Department of Accounting, Louisiana State University (LSU)
2001-2004	Assistant Professor, School of Accountancy, University of Nebraska- Lincoln (UNL)

#### PROFESSIONAL EMPLOYMENT

1991-1996	Williams Keepers LLP, Senior Auditor - Financial statement audits, bank examinations, consulting
1989-1991	Price Waterhouse LLP (currently PricewaterhouseCoopers), Auditor - Financial statement audits

#### HONORS AND AWARDS

MSU Beta Gamma Sigma Professor of the Year, 2009

LSU Service Learning Faculty Scholar, 2008

LSU E. J. Ourso College of Business Teaching Award, 2007

LSU Department of Accounting Teaching Award, 2006

LSU University Council on Research Summer Stipend Grant, 2005

UNL College of Business Administration Distinguished Teaching Award, 2004

UNL Layman Award Research Grant, 2002

UNL Hicks Summer Research Fellowship, 2002

UNL Beta Alpha Psi Professor of the Year, 2002

UNL Distinguished Teaching Award Nominee, 2001

Certified Public Accountant, 1992, Missouri

#### REFEREED PUBLICATIONS

- "Education Requirements, Audit Fees, and Audit Quality" with Arthur Allen, University of Nebraska, *Auditing: A Journal of Practice and Theory*, November, 2010, Vol. 29(2), pp 1-25.
- "Using Service-Learning in Graduate Auditing Courses: a Standards-Based Framework," In: B. N. Schwartz (Ed.), *Advances in Accounting Education*, 2009, Vol. 10, pp. 61-80, Greenwich, CT: JAI Press.
- "The 150-Hour Requirement and the Number of CPA Exam Candidates, Pass Rates and the Number Passing" with Arthur Allen, University of Nebraska, *Issues in Accounting Education*, August 2006, Vol. 21(3), pp 173-193, also presented at the 2004 AAA Annual Meeting.

#### INVITED PUBLICATION

"Book Review of Auditing and Assurance Services by Louwers, Ramsay, Sinason, Strawser, and Thibodeau," Issues in Accounting Education, May 2011, Vol. 26(2), pp 457-458.

#### WORKING PAPERS

"Response to 'The Ongoing Debate about the Impact of the 150-Hour Education Requirement on the Supply of Certified CPAs" with Arthur Allen, University of Nebraska, conditional acceptance *Issues in Accounting Education*.

#### PROFESSIONAL PRESENTATIONS

- "Do Firms Manage Cash Flows to Meet or Beat Benchmarks?" with Renee A. Price, University of Nebraska, at a 2004 Louisiana State University research colloquium
- "Restatements and Audit Quality Measures" with J. Kenneth Reynolds, Louisiana State University, at the 2004 American Accounting Association Auditing Mid-Year Meeting
- "Education Requirements, Audit Fees, and Audit Quality" with Arthur Allen, University of Nebraska, at the 2008 American Accounting Association Auditing Mid-Year Meeting poster session

#### CONFERENCES ATTENDED

Association of Certified Fraud Examiners, Principles of Fraud Examination Seminar, 2011

American Accounting Association Western Region Meeting, 2010

American Accounting Association Auditing Mid-Year Meeting, 2004, 2007, 2008, 2011

American Accounting Association Annual Meeting, 2000, 2002-2007

Ernst & Young Faculty Consortium in Atlanta, Georgia, 2007

Communication Across the Curriculum Conference, LSU, 2005

Trueblood Seminar for Professors, 2004 and as Committee Member, 2005

University of Kansas Audit Symposium, 2004

Association of Certified Fraud Examiners Conference, 2003

KPMG Midwest Faculty Consortium, 2003

SEC/FRI Reporting Conference, 2003

American Accounting Association New Faculty Consortium, 2002

#### OTHER RESEARCH ACTIVITY

American Accounting Association - Auditing Section, Teaching & Curriculum Section

Discussant at AAA Western Region Meeting, 2010

Reviewer for AAA Western Region Meeting, 2009

Discussant at AAA Auditing Mid-Year Meeting, 2008

Reviewer for Journal of Forensic Accounting, 2005-2008

Reviewer for AAA Southwest Region Meeting, 2004

Discussant at AAA Annual Meeting, 2003

Reviewer for AAA Auditing Mid-Year Meeting, 2002

#### OPTION, COLLEGE, AND UNIVERSITY SERVICE

College of Business, Dean Search Committee, 2011

College of Business (Accounting Option), Internship Committee, 2011

College of Business Curriculum Committee, 2009-2010

College of Business Search Committee for Administrative Assistant, 2011

College of Business Search Committee for Visiting Professor, 2011

College of Business (Accounting Option) Faculty Search Committee Co-Chair, 2010

College of Business (Accounting Option) Faculty Search Committee, 2008, 2009

Speaker, Beta Gamma Sigma Meeting, 2009

LSU E. J. Ourso College of Business Dean Search Committee, 2007-2008

LSU Dept. of Accounting, Fraud & Forensic Accounting Conference Coordinator, 2006-2007

LSU Dept. of Accounting, Fraud & Forensic Accounting Conference Committee, 2005, 2008

LSU Service Learning Faculty Scholar, 2008

LSU Pre-Doctoral Scholars' Institute Mentor, 2005

UNL College of Business Ad Hoc Committee for Workload Adjustment Policy, 2003

UNL School of Accountancy Faculty Search Committee, 2004

UNL School of Accountancy PhD Program Committee, 2003-2004

UNL College of Business Scholarships, Honors and Awards Committee, 2001-2004

UNL Honors Foundation's Summer Reading Program, Faculty Facilitator, 2003 & 2002

#### PROFESSIONAL/COMMUNITY SERVICE

Speaker, Women's Circle of Excellence, Bozeman, MT, 2010

Question reviewer for Uniform CPA Examination, 2004-present

Question writer for Uniform CPA Examination, 2004-present

Member, Montana Society of CPAs, 2009-present

Member, American Institute of Certified Public Accountants, 1994-present

Trueblood Seminar for Professors Planning Committee, 2004-2005

Institute of Internal Auditors Luncheon Speaker, 2005

Amyotrophic Lateral Sclerosis Association of Baton Rouge, volunteer consultant, 2007

Spay Baton Rouge Advisory Board Member, 2005-2007

New Covenant Community Church Leadership Team member, 2002-2006

Member, Nebraska Society of Certified Public Accountants, 2001-2004

Accounting Careers Committee Member, 2002-2004

Presenter of Auditing Standards Update at Annual Meeting, 2003

## **Department of Education**

The faculty in the *Department of Education* covers a breadth of domains in the STEM and learning sciences, which increases its capacity for doing interdisciplinary research. Education is a pragmatic discipline, and the Department embodies this by bridging theory and practice and helping people make connections in their everyday lives. The faculty recognizes that the vast majority of learning occurs outside school contexts, and its work extends to informal education. The faculty in the Department of Education connects to communities around the state, including educational leaders in rural and reservation communities, and through their schools the people of Montana connect to MSU. Presently the Department has over three dozen doctoral students, making it one of the largest doctoral programs at MSU. The Department has a history of funded research, and is supported by the Office of Funded Research under the Dean of Education, and Health and Human Development.

Faculty who provided CVs:

Joanne Erickson Mary Leonard Fengjen Luo Christine Stanton

# Joanne L. Erickson, Ed.D.

114 Reid Hall, Montana State University Bozeman, Montana 59717 406-994-2290

E-mail: <u>jle@montana.edu</u>

#### **EDUCATION**

Doctor of Education, 1989 - Montana State University, Bozeman Master of Science, 1977 - Montana State University, Northern Bachelor of Science, 1970 - Montana State University, Northern

#### PROFESSIONAL EXPERIENCE

Director of Office of Funded Research, College of Education, Health and Human Development, 2010-current

Department Head, Department of Education, Montana State University. 2009-2010

Associate Professor of Educational Leadership, Montana State University, Department of Education, 1998 - present. Program Leader: Educational Leadership

Division Administrator, Lobbyist, and Personal Staff to the State Superintendent of Public Instruction (Nancy Keenan), Office of Public Instruction, 1997-1998.

Adjunct Professor of Education, Montana State University-Bozeman; Montana State University-Northern; University of Montana-Missoula, 1990 – 1998.

Educational Administration including Director of Education (Assistant Superintendent), Principal, Director of Curriculum, Director of Federal Projects, Director of Adult and Community Education. Havre Public Schools, 1981 - 1997.

Community College Faculty in Department of Education. Fort Belknap Community College, 1979-1981.

Teacher. Havre Public Schools and Chinook Public Schools, 1971 – 1979.

#### **AWARDS**

Nominee for the Cox Faculty Award for Creative Scholarship and Teaching, 2009
Outstanding Researcher in the Department of Education. 2008
Nominee for the Phi Kappa Phi Outstanding Teacher Award, 2006.
Nominee for the Presidential Teaching award, 2005.
Montana State University Charles and Nora Wiley Faculty Award for Meritorious Research, 2004

# RESEARCH AND CREATIVE ACTIVITIES: COMPETITIVELY FUNDED RESEARCH

- Erickson, J & Ruff, W. (2007) Indian Leadership Education and Development (I-Lead). Funded by the US Department of Education. 2007-2011. Award: \$1,182,162
- Erickson, J & Ruff, W. (2006) Indian Leadership Education and Development (I-Lead). Funded by the US Department of Education. 2006-2010. Award: \$1,109,511
- Erickson, J. (2004-2006) State Action for Educational Leadership II. Funded by Wallace Foundation. \$600,000. 3-year project.
- Erickson, J. (2001) State Action for Education Leadership Implementation Grant. Funded by Wallace Reader Digest. \$239,130
- Erickson, J. (2001) State Action for Education Leadership Design Grant. Funded by Wallace Reader Digest. \$47,500
- Erickson, J. & Howard, R. (2001) <u>Continued Implementation of the Montana School-to-Work Statewide</u>

  <u>Data Collection and Evaluation.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$30,000
- Erickson, J. & Howard, R. (2000) <u>Statewide Assessment of Montana GEAR-UP Project, Continued.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$130,000
- Erickson, J. & Howard, R. (2000) <u>Continued Implementation of the Montana School-to-Work Statewide</u>

  <u>Data Collection and Evaluation.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$30,000
- Erickson, J. & Howard, R. (1999) <u>Statewide Assessment of Montana GEAR-UP Project.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$121,000
- Erickson, J. & Howard, R. (1999) <u>Implementation of the Montana School-to-Work Statewide Data</u>
  <u>Collection and Evaluation.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$55,000
- Erickson, J. & Howard, R. (1999) <u>Design for Montana's School-to-Work Data Collection and Evaluation</u>
  <u>System.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena,
  Montana. \$14,600
- Erickson, J. (1999) <u>Continuation: Preparing Teachers for School-to-Work.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$30,000
- Erickson, J. (1998) <u>Preparing Teachers for School-to-Work.</u> Funded by the Montana Office of the Commissioner of Higher Education, Helena, Montana. \$14,505
- Erickson, J. & Kares, J. (1998). Montana School-to-Work State Plan. Funded by the U.S. Department of Education. \$9,000,000.

#### Mary J. Leonard, Ph.D.

Research Areas: K-16 science education; model-based reasoning in science and engineering; integrated STEM curricula

## a. Professional Preparation

University of Montana	Biology - Environmental Emphasis	B.A. 1985
University of Montana	Computer Science - Scientific Applications Emphasis	B.S. 1985
University of Wisconsin-Madison	Educational Psychology (Cognitive Science Applied to Education)	M.S. 2001
University of Wisconsin-Madison	Educational Psychology (The Learning Sciences)	Ph.D. 2006
University of Wisconsin-Madison	Teaching and Learning in Science (Post-Doc)	2006-2007

# b. Appointments

2008	3-present A	Assistant	Professor,	Science	Education,	Montana	State	University	, Bozeman,	MΊ	ľ
------	-------------	-----------	------------	---------	------------	---------	-------	------------	------------	----	---

- 2006-2007 Postdoctoral Research Associate, Wisconsin Center for Education Research, University of Wisconsin-Madison
- 2003-2005 Assistant Professor, Military Science, University of Dubuque, IA (part-time)
- 2001-2003 Research Assistant, School of Education Dean's Office, University of Wisconsin-Madison
- 2001-2003 Research Assistant, Wisconsin Center for Education Research, University of Wisconsin-Madison
- 2001-2002 Teaching Assistant, University of Wisconsin-Madison School of Education.
- 1998-2000 Research Assistant, Wisconsin Center for Education Research, University of Wisconsin-Madison
- 1996-1998 Quality Assurance Manager & Software Project Management Consultant, S.I.T.A., Atlanta, GA
- 1993-1996 Research Engineer, Software Development, S.I.T.A., Atlanta, GA
- 1992-1993 Software Engineer, BDM International, Sierra Vista, AZ
- 1985-2005 U.S. Army & U.S. Army Reserve, Military Intelligence Officer, Germany, AZ, GA, & IA

#### c. Publications

#### (i) JOURNAL ARTICLES IN PRIMARY RESEARCH AREA

- Leonard, M. J., & Derry, S. J. (Under review). "What's the science behind it?" The interaction of engineering and science goals, knowledge, and practices in a design-based science activity.
- Leonard, M. J. (2005). Examining tensions in a "design for science" activity system: Science versus engineering goals and knowledge. *Tidskrift för Lärarutbildning och Forskning [Journal of Research in Teacher Education]*, 3, 132-146. Umeå, Sweden: Umeå University.
- Leonard, M. J., & Puntambekar, S. (In preparation). *Learning in context: Developing generalizations of science concepts in a design-based science classroom.*

#### (ii) PRESENTATIONS IN PRIMARY RESEARCH AREA

- Leonard, M. J. & Puntambekar, S. (2009, April). *Developing generalized understanding of science concepts in a middle-school design-based science classroom*. Paper presented at the Annual Meeting of the American Educational Research Association, San Diego, CA.
- Leonard, M. J. (2007, April). What's the science behind it? Students' models of motion in a design-for-science classroom. Paper presented at the National Association of Research in Science Teaching annual international conference, New Orleans, LA.
- Leonard, M. J., & Derry, S. J. (2007, April). *The potential for conceptual modeling to bridge designs and science: A case of opportunity missed.* Paper presented at the Annual Meeting of the American Educational Research Association, Chicago, IL.
- Leonard, M. J., & Rebello, S. (2007, April). *Change in students' conceptual models of science phenomena through CoMPASS instruction*. Paper presented at the Annual Meeting of the American Educational Research Association, Chicago, IL.
- Leonard, M. J., & Derry, S. J. (2006, June). *Tensions and tradeoffs in a "design for science" classroom: The "forces in balloon" lecture.* Proceedings of the International Conference of the Learning Sciences, Bloomington, IN.

Leonard, M. J. (2004, April). *Toward epistemologically authentic engineering design activities in the science classroom.* Paper presented at the National Association for Research in Science Teaching annual international conference, Vancouver, Canada.

# d. Synergistic Activities

- 1) Developed and implemented a model-based inquiry curriculum for my undergraduate pre-service teacher course, Teaching Elementary Science, which required students to change their conceptions about teaching and learning science. I evaluated student cognitive and affective outcomes and used these results, in addition to current research, to iteratively re-design learning materials and teaching strategies.
- 2) Designed and implemented an evaluation study of a science curricular unit integrating an authentic scientific weather instrument into an alternative high-school science classroom, with the goals of improving student motivation and learning. Students showed gains in both areas.
- 3) Served on the University President's committee to formulate a plan for preparing teachers of science and mathematics in the 21<sup>st</sup> century. Part of the governors' Science and Mathematics Teacher Imperative.
- 4) As part of a team, developed and evaluated a design-based inquiry science curriculum using simple machines to teach physical science concepts. Collaborated with six middle-school teachers and their students. Study yielded insights into generalized understanding and transfer of science concepts learned in multiple contexts.
- 5) Studied integration of engineering design and science inquiry in middle-school science classrooms, identifying epistemological and learning issues in such curriculum designs. Research papers were added to a National Science Foundation reading list and used in a National Academy of Engineering project committee.

#### e. Grants

2011 Funded	MSU Faculty Development Award, course buy-out to support preparation and submission of research articles and a grant proposal.
2011 Submitted	NSF Research Experience for Teachers (RET) Site in Engineering grant proposal for <i>Montana Energy Technologies: Teacher Research Experience</i> . Participant on a 3-year, \$449,637 proposed grant with Dr. David Miller, Mechanical Engineering, PI; Dr. Scott Davis, Education, Co-PI. Other key personnel include Dr. Ahsan Mian, Mechanical Engineering; and Sheree Watson, College of Engineering.
2010 Funded	NSF Course, Curriculum, or Laboratory Improvement (CCLI) grant, <i>Classroom Exercises to Promote a Deep Understanding of Evolution among Biology Majors in Introductory Courses</i> . Co-PI on a 3-year, \$149,996 grant with Dr. Steven Kalinowski, Ecology, PI.
2009 Funded	Archeological Institute of America, Society Outreach Grant, <i>Newgrange, Montana</i> . Co-PI on a 1-year, \$3000 grant with Dr. Bryce Carpenter, Education, PI and Dr. John Miller, Neuroscience, Co-PI.
2008 Funded	Anasphere, Inc. PI on a 1-year, \$8250 grant for weather curriculum development and assessment.

# Fengjen Luo, Ph. D.

Montana State University 118 Reid Hall, Bozeman, MT 59717

Phone: (406) 994-5950; Email: fluo@montana.edu

#### **EDUCATION**

**Ph.D.** Mathematics Education, 2000

University of Texas at Austin

Dissertation: Mathematics Teaching Efficacy and Reform Beliefs of Elementary School

Teachers in Taiwan

(Major Advisor: Dr. Ralph W. Cain)

**M.A.** Mathematics Education, 1996

University of Texas at Austin

Masters' Report: Culture as a Tool to Enhance Mathematical Learning

(Major Advisor: Dr. William T. Guy, Jr.)

**B.E.** Mathematics and Science Education, 1993

Taipei Teachers College (Taiwan)

#### PROFESSIONAL EXPERIENCE

Tenure-Track Assistant Professor 2010 – present Department of Education, Montana State University

Tenure-Track Assistant Professor 2003 – 2010

Department of Curriculum and Instruction, University of West Georgia

Tenure-Track Assistant Professor 2000 – 2003

Chung-Yu Institute of Technology (Taiwan)

4<sup>th</sup> and 5<sup>th</sup> Grade Teacher 1992 – 1994

Chung-Ke Elementary School (Taiwan)

#### **PUBLICATIONS**

#### **Peer Reviewed Journals**

- Lo, J., & **Luo**, **F.** (under review). Prospective elementary teachers' knowledge of fraction division. Manuscript submitted to *Journal of Mathematics Teacher Education*. (Luo, 40%)
- **Luo, F.**, Lo, J., & Leu, Y. (2011). Fundamental fraction knowledge of pre-service elementary teachers: A cross-national study in the United States and Taiwan. *School Science and Mathematics*, 111, 164-177. (Luo, 40%)
- **Luo, F.** (2009). Evaluating the effectiveness and insights of pre-service elementary teachers' abilities to construct word problems for fraction multiplication. *Journal of Mathematics Education*, 2, 83-98.
- **Luo, F.** (2009). What and why Ann likes to read: A parent's perception of factors influencing her ELL child's reading interests. *Affective Reading Education Journal*, 25, 1-5.
- **Luo, F.** (2008). A cognitive approach to mathematical instruction: Teaching fraction division with conceptual understanding. *Becoming*, 19, 53-58.

# **Peer Reviewed Proceedings**

**Luo, F.** (2010). Evaluating Taiwanese pre-service elementary teachers' understanding about the meanings of fraction division. Brosnan, P., Erchick, D. B., & Flevares, L. (Eds.), *Proceedings of* 

- the 32nd Annual Meeting of the North American Chapter of the International Group for the Psychology of Mathematics Education (Vol. 6, pp. 1140-1147). Columbus, OH: The Ohio State University.
- **Luo, F.**, Lo, J., & Leu, Y. (2009). Comparing U.S. and Taiwanese preservice elementary teachers' processes in reasoning and solving fraction problems. In S. L. Swars, D. W. Stinson, & S. Lemons-Smith (Eds.), *Proceedings of the 31st Annual Meeting of the North American Chapter of the International Group for the Psychology of Mathematics Education* (Vol. 5, pp. 1386-1394). Atlanta, GA: Georgia State University. (Luo, 55%)
- **Luo, F.,** Lo, J., & Leu, Y. (2008). Taiwanese and U.S. prospective elementary teachers' fundamental knowledge of fractions. In O. Figueras, J. L. Cortina, S. Alatorre, T. Rojano, & A. Sepúlveda (Eds.), *Proceedings of the Joint Meeting of the International Group for the Psychology of Mathematics Education 32 and the North American Chapter of the International Group for the Psychology of Mathematics Education 30 (Vol. 3, pp. 337-344). Morelia, México. (Luo, 40%)*

## **Book Chapters**

Lin, C.Y., **Luo, F.**, & Lo, J.J. (in press). Web-based instruction: A case study of preservice elementary teachers' efficacy in modeling and reasoning with fractions. In I. L. Chen (Ed.), *Cases on Educational Technology Integration in Schools*. IGI Global. (Luo, 40%)

#### **PRESENTATIONS**

# **Competitively Selected or Peer Reviewed Presentations**

- Lin, C.Y., **Luo, F.**, & Lo, J.J. (2011, April). Web-based instruction: A study of preservice elementary teachers' efficacy in modeling and reasoning with fractions. Roundtable session accepted by the Annual Meeting of the American Educational Research Association. New Orleans, LA.
- **Luo, F.** (2010, October). Evaluating Taiwanese preservice elementary teachers' understanding about the meanings of fraction division. Full research report presented at the 32<sup>nd</sup> Annual Meeting of the North American Chapter of the International Group for the Psychology of Mathematics Education. Columbus, OH.
- **Luo, F.**, Lo, J., Leu, Y. (2009). Comparing U.S. and Taiwanese pre-service elementary teachers' processes in reasoning and solving fraction problems. Full research report presented at the 31<sup>st</sup> Annual Meeting of International Group North American Chapter of Psychology Mathematics Education (PME-NA). Atlanta, Georgia.
- **Luo, F.** (2009). Incorporating Web technology into the development of mathematics teaching materials. Poster session accepted by the 31<sup>st</sup> Annual Meeting of International Group North American Chapter of Psychology Mathematics Education (PME-NA) as a poster presentation. Atlanta, Georgia.
- **Luo, F.**, Lo, J., Leu, Y. (2008). Taiwanese and U.S. prospective elementary teachers' fundamental knowledge of fractions. Full research report presented at the Joint Meeting of International Group (PME) and the North American Chapter of Psychology Mathematics Education (PME-NA) Morelia, México.
- Kitta, Y., & **Luo**, **F.** (2008). Presented at the Annual Meeting and Exposition of National Council of Teachers of Mathematics (NCTM). Salt City, Utah.
- Howell, S., Jackson, J., & **Luo, F.** (2007). Greater than or less than? Making sense of magnitude in math. Presented at the Annual Meeting and Exposition of National Council of Teachers of Mathematics (NCTM). Atlanta, Georgia.

# **Christine Rogers Stanton**

Department of Education, Montana State University (406) 994-1890; <a href="mailto:christine.rogers1@montana.edu">christine.rogers1@montana.edu</a>

#### **EDUCATION**

- Ph.D. in Education, Curriculum & Instruction (August 2010), University of Wyoming
- M.A.T. in English Education (Summer 1999), University of Iowa
- **B.A.** in Geography (May 1997), Augustana College, IL
- B.A. in English with Writing Emphasis (May 1997), Augustana College, IL

#### **PROFESSIONAL EXPERIENCE**

- Adjunct Assistant Professor, Department of Education, Montana State University, 2010-2011
- Instructional Facilitator, Fremont County School District #1, Lander, WY, 2006-2007
- Teacher (Distance-Based), Fort Washakie Charter H.S., WY e-Academy of Virtual Learning, 2006-present
- Teacher, Lander Valley High School, Lander, WY, 1999-2006

#### **SELECTED PUBLICATIONS & WORKS IN PROGRESS**

- **C. R. Stanton** (in press). Context and community: Resisting curricular colonization in American history courses. In *The New Politics of the Textbook* (H. Hickman & B. J. Porfilio, Eds.). Sense Publishers.
- F. Rios & C. R. Stanton (2011). Understanding multicultural education: Equity for all students. Rowman & Littlefield.
- C. Rogers & A. Jaime (2010). Listening to the community: Guidance from Native community members for emerging culturally responsive educators. *Equity & Excellence in Education*, 43(2), 188-201.
- **C. Rogers** (2008). Confronting Coyote: Culturally responsive pedagogy in an era of standardization. *Democracy & Education*, 17(3), 46-50.
- **C. R. Stanton** & K. Sutton. "I guess I *do* know a good story": Re-envisioning the writing process with Native American students and communities. Manuscript under review at *English Journal*.
- **C. R. Stanton**. *Hearing* the story: Critical Indigenous theory and primary source representation in social studies education. Manuscript in preparation (expected date of submission, October 2011).

#### **SELECTED PAPERS & PRESENTATIONS**

- C. R. Stanton & A. LeClair (2011). Indigenous community-centered literacy for social justice. Paper accepted for presentation at the Annual Convention of the *National Council of Teachers of English (NCTE)*.
- **C. Stanton** (2011). Developing culturally responsive distance learning programs with tribal communities. Presentation at the Montana University System *Extended Learning Institute*, March 2011.
- C. R. Stanton (2010). Decolonizing scholarship in Reservation bordertowns through community-centered participatory research. Paper presented at the Annual Convention of the *American Educational Research Association* (Division G), April 2011.
- C. Rogers (2010). It takes a Village: A Collaborative exploration of educator thinking about Indigenous community-centered learning. Paper presented at the Annual Convention of the AERA (Division B), April 2010.
- **C. Rogers**, K. Sutton, & R. Bergstrom (2010). Community-centered learning and environmental justice on tribal lands. *Shepard Symposium on Social Justice*, April 2010.
- C. Rogers, A. Jaime, & A. LeClair (2008). In the circle: Connecting pre-service educators & Native
  communities through book giveaways. National Indian Education Association Annual Convention, October
  2008.

#### SELECTED AWARDS, HONORS, AND GRANTS

- Extended University grant for expanding new online programs, Montana State University, 2011. \$10,000.
- Social Justice Research Center Scholar Grant, University of Wyoming, 2009-2010. \$3,520.
- State of Wyoming Instructional Facilitator Grant, co-written (with Fremont County School District administration and other instructional facilitators), 2007. \$324,130.

# **CURRENT RESEARCH PROJECTS**

# Community-Centered Teacher Education Program Development (2010-present)

- Topics: Place-based teacher education, expanding pathways to higher education for Indigenous students, culturally responsive education, and community-centered higher education program development
- Methodology: Qualitative (community-centered participatory research and narrative inquiry)

# Socially Just Representation of Social Studies Narratives (2009-present)

- Topics: Textbooks, Primary Sources, and Representations of Indigenous Peoples
- Methodology: Qualitative (narrative inquiry and critical discourse analysis)

# **RESEARCH INTERESTS**

# Education and Research for Social Justice

- Multicultural and Indigenous Education
- Collaboration with Native Communities to Develop Research Protocols
- Critical Theory and Pedagogy
- Community Collaboration in Curriculum Development/Evaluation
- Cultural, Linguistic, and Environmental Sustainability
- Comparative Studies and Multiple Perspectives of Topics
- Teachers and Students as Critical Readers/Thinkers

#### Innovative Instruction, Assessment, and Research Methodologies

- Community-Centered and Experiential Education
- Participatory Action Research, testimonio, Photovoice, and Digital Storytelling
- Wilderness-Based Learning and Adventure Education
- Place-Based, On-Line, and "Virtual" Education
- Innovative Practices in Rural and Reservation-Based Learning
- Balanced, Holistic, Authentic, and Performance-Based Assessment

#### Teacher Education and Development

- Practitioner and Pre-Service Teacher Thinking
- Culturally-Responsive Educational Models and Transformative Pedagogy
- Constructivist and Balanced Methods in Instruction and Assessment
- Connecting Theory to Practice through Reflexivity and Collaboration
- Mentorship, Professional Development, and Innovative Pedagogy

#### Interdisciplinary Studies

- Post-Colonial and Native American History, Geography, Anthropology, and Literature
- Critical Theory in Research Methodologies across Disciplines
- Multicultural, Native American, and Women's Literature
- Community-Based Science, Literacy, and Social Studies Education and Research
- Alternative and Performative Representations of Experience and Research

# Department of Health and Human Development

The faculty in the *Department of Health and Human Development* has diverse research interests that converge around enriching human well being. The Department's strengths lie in its interdisciplinary and translational research activity, and its strong connections to the communities it serves. The faculty works closely with communities on topics ranging from sustainable food & nutrition systems, health in tribal communities and mental health in immigrant enclaves to strengthening families and supporting healthy understanding aging. Faculty have a strong record of external funding, and involve graduate and undergraduate students in their research activities. The Department is supported by the Office of Funded Research under the Dean of Education, and Health and Human Development.

Faculty who provided CVs:

Sandra Bailey Katie Bark John Christopher Suzanne Christopher Lynn Paul

# Sandra J. Bailey

Department of Health & Human Development
Montana State University
316B Montana Hall, Bozeman, MT 59717-3540
Telephone: (406) 994-6745 E-mail: baileys@montana.edu

#### **EDUCATION:**

- 1996 Ph.D.: Human Development and Family Science; Minor, Child Development Oregon State University, Corvallis, OR
- 1993 M. S.: Home Economics, emphasis in Child Development and Family Science Montana State University, Bozeman, MT
- 1988 B. S.: Sociology, Minor in Human Development Montana State University, Bozeman, MT

#### **CERTIFICATION:**

2000 - present Certified Family Life Educator (CFLE)

Certification through the National Council on Family Relations, Minneapolis, MN

#### PROFESSIONAL POSITIONS:

July 2010	Professor, Extension Family & Human Development Specialist, Department of
	Health and Human Development, Montana State University
2004-2010	Associate Professor, Extension Family & Human Development Specialist,
	Department of Health and Human Development, Montana State University
2001-2004	Assistant Professor, Extension Family and Human Development Specialist,
	Department of Health and Human Development, Montana State University
1998-2001	Assistant Professor, Human Development, Washington State University
1997-1998:	Assistant Professor, Family Studies, Division of Individual, Family, and
	Community Education, University of New Mexico

## **SELECTED REFEREED JOURNAL PUBLICATIONS:**

- **Bailey,** S. J., Letiecq, B., & Porterfield, F. (2009). Family coping and adaptation among grandparents rearing grandchildren. *The Journal of Intergenerational Relationships*, 7(2), 144-158.
- Letiecq, B., **Bailey**, S. J., & Porterfield, F. (2008). "We have no rights, we get no help:" The legal and public policy dilemmas faced by grandparents rearing their grandchildren in informal arrangements. *Journal of Family Issues*, 29,(8), 995-1012.
- Letiecq, B., & **Bailey**, S. J., Kurtz, M.A. (2007). Depression among rural Native American and European American Grandparents Raising Grandchildren. *Journal of Family Issues*, 29(3), 334-356.
- **Bailey**, S. J. (2007). Unraveling the meaning of family: Voices of divorced nonresidential parents. *Marriage and Family Review*, 42(1), 81-102.
- **Bailey,** S. J. (2007). Family and work role-identities of divorced parents: The relationship of role balance to well-being. *Journal of Divorce and Remarriage*, 46, (3/4), 63-82.
- Bailey, S. J. (2003). Challenges and strengths in nonresidential parenting following divorce.

- Marriage and Family Review, 35 (1/2), 29-44.
- **Bailey**, S. J. & Zvonkovic, A. M. (2003). Parenting from a distance: Parents' perceptions of social and institutional support. *Journal of Divorce and Remarriage*, 39(3/4) 59-80.

#### **SELECTED BOOK CHAPTERS:**

- **Bailey**, S. J., Letiecq, B. N., Erickson, M. & Koltz, R. (under review). *Pathways to resilient grandfamilies in rural areas*. B. Hayslip & G. Smith (Eds.).
- Letiecq, B. L., **Bailey**, S. J., & Dahlen, P. (2008). Intergenerational Ambivalence and Caregiver Coping among Grandparents Raising Grandchildren: Implications for Clinical Intervention. (pp. 3-16). In B. Hayslip & P. L. Kaminski (Eds.) *Parenting the Custodial Grandchild*. New York: Springer Publishing.

#### SELECTED PROGRAM AND RESEARCH GRANTS FUNDED:

- (\$1,011,134.00 in program and research grant funding received over career.)
- 2011 **Bailey**, S. J. (2011). Grandparents Raising Grandchildren Program Expansion, Crow and Northern Cheyenne Indian Reservations. Dennis & Phyllis Washington Foundation, \$10,000.
- 2011 **Bailey,** S. J. (2011). *Grandparents Raising Grandchildren Expansion to Rural Gallatin and Park Counties*. Beim Foundation, \$10,000.
- 2011 **Bailey**, S. J. & Letiecq, B. (2011). *Grandparents Raising Grandchildren Expansion to Crow and Northern Cheyenne Indian Reservations*. Brookdale Foundation, \$10,000.
- 2010 **Bailey**, S. J. (2010). *Grandparents Raising Grandchildren in the U.K. and EU*. MSU Provost's Short-Term Faculty Leave Grant. \$3,800.
- 2008 **Bailey**, S. J. Supporting Older Children of International Adoptions and their Families. MSU Dept. of Health & Human Development Mini Grant (sabbatical, \$5,668.00)
- 2008 **Bailey**, S. J. Supporting Older Children of International Adoptions and their Families. MSU Extension Administration (sabbatical, \$5,000)
- 2007 **Bailey,** S. J. Addressing the Mental Health Needs of Grandparents Raising Grandchildren and their Family Members. Beim Foundation (\$7,500)
- 2006 **Bailey**, S.J. & Letiecq, B. *Montana Grandparents Raising Grandchildren Conference Grant*. Department of Public Health & Human Services (\$50,000)
- 2005 **Bailey**, S. J. & Letiecq, B. *Montana Grandparents Raising Grandchildren Expansion Project*. Montana Children's Trust Fund (\$15,000)
- 2005 **Bailey,** S. J., Letiecq, B., & Smith, A. *Brookdale Mental Health Pilot Project*. Brookdale Foundation of New York (\$10,000)
- 2004 **Bailey**, S.J. & Letiecq, B. *Montana Grandparents Raising Grandchildren Expansion Project*. Montana Children's Trust Fund (\$10,000)
- 2003 **Bailey**, S. J. Grandparents Raising Grandchildren. Brookdale Foundation (\$10,000)

# Katheryn S. Bark, B.S., R.D. L.N.

Project Director, Montana Team Nutrition Program Montana State University Health & Human Development, 202 Romney Gym, PO Box 173370, Bozeman, MT 59717 406-994-5641, 406-994-7300, kbark@mt.gov

#### **EDUCATION**

Bachelor of Sciences, Clinical & Community Dietetics, University of Florida, 1981

#### LICENSURE/CERTIFICATION

Registered Dietitian, American Dietetic Association R604536; Licensed Dietitian, State of Montana #295

Applied Food Service Sanitation, National Institute for the Food Service Industry ServSAFE Trainer Certification, National Restaurant Association, June 2011

#### **ACADEMIC APPOINTMENTS**

- ✓ Principal Investigator, School Nutrition Assistance Program Grant, Montana State University (MSU), Department of Health & Human Development 1999 to present.
- ✓ Co-Principal Investigator, Montana Nutrition and Physical Activity Program, Department of Health & Human Development, September 2004- April 2011.

#### MAJOR ADMINISTRATIVE RESPONSIBILITIES

- Team Nutrition Training (TNT I-X): principal investigator, project coordinator for this grant geared to implement USDA's Team Nutrition Initiative throughout schools and child care programs in Montana (from Office of Public Instruction, Helena Montana 2003-2012).
- School Nutrition Assistance Training Programs: state coordinator, program planning, maintains resource center, and coordinates in-service training for school food service training/nutrition education to K-12 grade level school staff in Montana (interagency agreement with Office of Public Instruction SNAP 1999-2011).
- Montana Nutrition and Physical Activity Program: principal investigator for this grant geared to community-based obesity prevention and health promotion (from the Montana Department of Public Health and Human Services, Helena, Montana -2004-June 2011).
- Coordinator, Montana Nutrition Education and Training Program, Office of Public Instruction: Coordinate and implement school nutrition and nutrition education plan. (May 1993-August 1999).

#### HONORS AND DISTINCTIONS

2011 Nominated for Professional Employee Excellence Award, Montana State University, EHHD College

2010 Montana School Nutrition Professional of the Year Award, MT School Nutrition Association

2007 Montana Association of Elementary & Middle School Principals Appreciation Award for Outstanding and Dedicated Service

2003 MDA Recognized Dietitian of the Year Award

2003 Montana Association of Health, P.E. Recreation and Dance Service Award

1998 Ruth C. Bowling Award for Nutrition Education, Western Dairy Council

1997 Recognized Young Dietitian of the Year Award, Montana Dietetic Association

#### **PUBLICATIONS**

Bark, K., Stenberg, M., Sutherland, S., Hayes, D. (2010). Scheduling Recess Before Lunch: Exploring the Benefits and Challenges in Montana Schools. *Journal of Child Management and Nutrition*, 34 (2).

School nutrition and wellness policy resources developed related to food service management, nutrition education, and physical activity and located at this web site: http://www.opi.mt.gov/Programs/SchoolPrograms/School\_Nutrition/MTTeam.html

#### PROFESSIONAL ASSOCIATION MEMBERSHIPS

Montana Dietetic Association (MDA), and American Dietetic Association, Member, Registered Dietitian

Montana School Nutrition Association, and American School Nutrition Association, member Eat Right Montana and Montana Action for Healthy Kids, (active member and leadership positions).

Montana Food Security Council, board member.

#### SELECTED SERVICE

Montana State University, HHD Outreach Committee Chairperson, 2010-2011 Public Policy Committee Co-Chairperson for MDA: Media Representative-2004-2010

# John Chambers Christopher, Ph.D.

Department of Health and Human Development (406) 994-6943 jcc@montana.edu

#### **EDUCATION**

Ph.D. **The University of Texas at Austin** 

1987-1992

1980-1984

Counseling Psychology

M.Ed. **Harvard University** 

1986-1987

Counseling and Consulting Psychology

B.A. The University of Michigan at Ann Arbor

Major: The Psychological and Philosophical Foundations of Culture

## LICENSURE/CERTIFICATION

• Licensed Psychologist, State of Montana (#313)

• Licensed Clinical Professional Counselor, State of Montana (LCPC #619)

#### ACADEMIC APPOINTMENTS

Montana State University, Department of Health and Human Development (8/95 - present) **Professor of Counseling** 

Montana State University, Counseling and Psychological Services Senior Staff Psychologist (8/95 - present)

The University of Guam, Department of Clinical and Human Services

(8/92 - 5/95)

#### **Assistant Professor of Counseling Psychology**

#### HONORS AND DISTINCTIONS

- President—American Psychological Association, Society of Theoretical & Philosophical Psychology (2010-2011)
- Fellow of the American Psychological Association
- Charles & Nora L. Wiley Faculty Award for Meritorious Research, Montana State University (2007)
- Sigmund Koch Award for Early Career Contribution to Psychology, The Society for Theoretical and Philosophical Psychology (2003)

#### **EDITORIAL BOARDS**

- Journal of Theoretical & Philosophical Psychology
- Journal of Humanistic Psychology

#### **SELECTED PUBLICATIONS**

Christopher, J. C., Slife, B. D., & Richardson, F. C. (Eds.). (2008). Thinking through positive psychology [Special issue]. *Theory & Psychology*, 18(5).

Hoshmand, L. T., & Christopher, J. C. (Eds). (2008). Theorizing on the Cultural [Special issue]. *Journal of Theoretical & Philosophical psychology, 27*.

- Christopher, J. C., Chrisman, J., Trotter, M., Schure, M., Dahlen, P. & Christopher, S. (2011). The long-term influence of mindfulness training on counselors and psychotherapists: A qualitative inquiry. *Journal of Humanistic Psychology*, *51* (3), 318-349.
- Christopher, J. C. & Maris, J. (2010). Integrating Mindfulness As Self-Care Into Counselling and Psychotherapy Training. *Counselling and Psychotherapy Research*, 10, 114-125.
- Christopher, J. C. (2008). Culture, moral topographies, and interactive personhood. *Journal of Theoretical & Philosophical psychology*, 27, 168-191.

  Christopher, J. C., & Campbell, R. C. (2008). An interactivist-hermeneutic metatheory for positive psychology. *Theory & Psychology*, 18, 675-697.
- Christopher, J. C., & Hickinbottom, S. (2008). Positive psychology, ethnocentrism, and the disguised ideology of individualism. *Theory & Psychology*, *18*, 563-589.
- Christopher, J. C., & Bickhard, M. H. (2007). Culture, self, and identity: Interactivist contributions to a metatheory for cultural psychology. *Culture & Psychology*, *13*, 259-295.
- Christopher, J. C., Christopher, S. E., Dunnagan, T., & Schure, M. (2006). Teaching self-care through mindfulness practices: The application of yoga, meditation and qi gong to counselor training. *Journal of Humanistic Psychology*, 46, 494-509.
- Christopher, J. C., Nelson, T., & Nelson, M. D. (2004). Culture and character education: Problems of interpretation in a multicultural society. *Journal of Theoretical and Philosophical Psychology*, *23*, 81-101.
- Christopher, J. C. (2001). Culture and psychotherapy: Toward a hermeneutic approach. *Psychotherapy: Theory, Research, Practice, and Training, 38,* 115-128.
- Christopher, J. C. (1999). Situating psychological well-being; Exploring the cultural roots of its theory and research. *Journal of Counseling and Development*, 77, 141-152.
- Christopher, J. C. (1996). Counseling's inescapable moral visions. *Journal of Counseling and Development*, 75, 17-25.

#### **GRANTS**

- American Heart Association. A stress Reduction Strategy for Decreasing Cardiovascular Disease (CVD) Risk by Reducing C-reactive Protein. Principal Investigator: Mary Miles, \$131,352. Role on Project: Co-Investigator.
- Montana State University Health & Human Development Special Grant (2008). Physiological and psychological influences of mindfulness practices on stress and well-being among counseling students. Principal Investigators: John Christopher, Mary Miles, Suzanne Christopher, & Tim Dunnagan. \$10,000.
- Montana State University Health & Human Development Special Grant (2006). Moral Visions of Well-being and Health Among Traditional Healers and Their Patients in Bali and Thailand. Principal Investigators: John Christopher & Suzanne Christopher. \$19,626.

#### **BIOGRAPHICAL SKETCH**

NAME: Christopher, Suzanne	POSITION TITLE: Professor
eRA COMMONS USER NAME: SCHRISTOPHER	

#### **EDUCATION/TRAINING:**

INSTITUTION AND LOCATION	DEGREE	YEAR	FIELD OF STUDY
University of Wisconsin – Stevens Point Purdue University – West Lafayette, IN University of North Carolina – Chapel Hill	BS MS PhD	1987 1989 1995	Wellness Health Education Health Behavior and Health Education

#### **Positions**

1989-1991	Coordinator of Health Education Services, Marion County Health Department,
	Indianapolis, IN
1993-1994	NRSA Pre-doctoral Fellow, Cecil G. Sheps Center for Health Services Research, Chapel
	Hill, NC
1991-1995	Research Assistant, University of North Carolina-Chapel Hill
*	Carolina Health and Transitions Study, Department of Health Behavior and Health
	Education

- **❖** UNC Thurston Arthritis Research Center
- 1991-1995 Assistant Instructor/Teaching Assistant, University of North Carolina-Chapel Hill
  - ❖ Applied Research Methods (MPH students)
  - **❖** Public Health Program Planning and Evaluation (MPH students)
- 1995-present Assistant Professor (1995-2001), Associate Professor (2001-2007), Professor (2007-Present) Department of Health and Human Development, Montana State University 2005 Adjunct Instructor, Little Big Horn Tribal College

# Selected peer-reviewed publications

- 1. **Christopher, S.**, Christopher, J.C., & Dunnagan, T. (2000). Culture's impact on health risk appraisal psychological well-being questions. *American Journal of Health Behavior*, <u>24</u>(5), 338-348.
- 2. **Christopher, S.**, Dunnagan, T., Duncan, S., & Paul, L. (2001). Education for self-support: Evaluating outcomes using transformative learning theory. *Family Relations*, <u>50(2)</u>, 134-142.
- 3. Duncan, S.F., Dunnagan, T, Paul, L, & **Christopher, S.** (2001). EDUFAIM: A successful program helping empower rural families toward self-reliance. *Journal of Extension*, [online], 39(1). Available: http://www.joe.org/joe/2001february/a3.html
- 4. Duncan, S. F., Dunnagan, T., **Christopher, S.**, & Paul, L. (2003). Helping families toward the goal of self-support: Montana's EDUFAIM program. *Families in Society*, <u>84</u>(2), 213-222.
- 5. Smith, A., **Christopher, S.**, & Knows His Gun McCormick, A. (2004). Development and Implementation of a Culturally Sensitive Cervix Health Survey: A Community-Based Participatory Approach. *Women & Health*, 40(2), 67-86.
- 6. **Christopher, S.**, Smith, A., & Knows His Gun McCormick, A. (2005). Participatory development of a cervical health brochure for Apsáalooke women. *Journal of Cancer Education*, <u>20</u>(3), 173-176.
- 7. **Christopher, S**. (2005). Recommendations for conducting successful research with Native Americans. *Journal of Cancer Education*, <u>20</u>(Suppl.), 47-51.
- 8. Watts, V., **Christopher, S.**, & Smith, J. (2005). Evaluation of lay health advisor training for a community-based participatory research project in the Apsáalooke community. *American Indian Culture and Research Journal*, <u>29</u>(3), 59-79

- 9. **Christopher, S.**, Knows His Gun McCormick, A., Smith, A., & Christopher, J. C. (2005). Development of an interviewer training manual for a cervix health project on the Apsáalooke reservation. Health Promotion Practice, <u>6</u>(4), 414-422.
- 10. Burhansstipanov, L., **Christopher, S.**, & Schumacher, A. (2005). Lessons learned from community-based participatory research in Indian Country. *Cancer Control: Cancer, Culture and Literacy Supplement*, 70-76.
- 11. **Christopher, S.**, Dunnagan, T., Haynes, G, & Stiff, L. (2007). Determining client need: From training to practice. *Behavioral & Brain Functions*, 3(10), doi:10.1186/1744-9081-3-10.
- 12. **Christopher, S.**, Gidley, A., Letiecq, B., Smith, A., Knows His Gun McCormick, A. (2008). A cervical cancer community-based participatory research project in a Native American community. *Health Education & Behavior*, 35(6), 821-834.
- 13. Smith, A, **Christopher, S.**, LaFromboise, V., Knows His Gun McCormick, A. (2008). Apsáalooke women's experiences with Pap test screening. *Cancer Control*, 15(2), 166-173.
- 14. **Christopher, S.**, Watts, V., Knows His Gun McCormick A., & Young, S. (2008). Building and maintaining trust in a community-based participatory research partnership. *American Journal of Public Health*, 98(8), 1398-1406.
- 15. LaVeaux, D. & **Christopher**, **S.** (2009). Contextualizing CBPR: Key Principles of CBPR meet the Indigenous research context. *Pimatisiwin: A Journal of Aboriginal and Indigenous Community Health*. 7(1), 1-25.
- 16. Simonds, V.W., **Christopher, S.**, Sequist, T.D., Colditz, G., Rudd, R.E. (2011). Exploring Patient-Provider Interactions in a Native American Community. *Journal of Health Care for the Poor and Underserved*, 22(3), 836-852.
- 17. Christopher, J. C., Chrisman, J., Trotter, M., Schure, M., Dahlen, P. & **Christopher, S.** (2011). The long-term influence of mindfulness training on counselors and psychotherapists: A qualitative inquiry. *Journal of Humanistic Psychology*, 51(3), 318–349.
- 18. **Christopher, S.**, Saha, R., Lachapelle, P., Jennings, D., Colclough, Y., Cooper, C., Cummins, C., Eggers, M., FourStar, K., Harris, K., Kuntz, S., LaFromboise, V., LaVeaux, D., McDonald, T. Real Bird, J., Rink, E., Webster, C. (2011). Applying Indigenous CBPR principles to partnership development in health disparities research. *Family & Community Health*, 34(3), 246-255.

# **Current Research Support**

Steele-Reese Foundation Christopher, PI 9/10-9/11 Messengers for Health: Capacity building for sustainability \$20,000 The purpose of this foundation grant is to assist the Messengers for Health research project to transition into a successful Native non-profit organization.

P20MD002317-S NIH/NCMHD Christopher, PI 9/09-09/11
ARRA Supplement to the Center for Native Health Partnerships \$600,000
This supplement provides funds for salary and training for Community Organizers located on Montana's seven Indian reservations.

RSGT-01-193-05-CPPB American Cancer Society Christopher, PI 7/05-7/11 Messengers for Health \$1,520,000

The purpose of this study is to determine the impact of a social ecologically-based intervention on cervical cancer screening rates on the Apsáalooke (Crow Indian) Reservation. The intervention includes a lay health advisor and Indian Health Service cultural competency component. 3.4 person-months

P20MD002317 NIH/NCMHD Christopher (PI) 10/07-7/12
The Consortium for Community-Based Research in Native American Health \$6.5 million
Exploratory Center of Excellence on Health Disparities

Mission: To reduce health disparities of Native Americans in Montana through community-based research projects that are conducted in partnership between community members and health researchers.

#### LYNN C. PAUL, EdD, RD

#### **Extension Food & Nutrition Specialist/Professor**

Department of Health and Human Development, Montana State University Bozeman, MT 59717-3370 phone: (406) 994-5702

#### **EDUCATIONAL BACKGROUND**

- EdD MONTANA STATE UNIVERSITY, BOZEMAN, MONTANA, 1992 Adult and Higher Education
- MS UNIVERSITY OF TENNESSEE, KNOXVILLE, TENNESSEE, 1979
  Public Health Nutrition
- BS PENNSYLVANIA STATE UNIVERSITY, UNIVERSITY PARK, PENNSYLVANIA, 1978
  Community Nutrition

#### **PROFESSIONAL EXPERIENCE-** Current:

**Professor, State Food and Nutrition Specialist,** Montana State University Extension Service, Bozeman, Montana. Provides leadership for extension educational activities in food and nutrition to address critical and emerging issues impacting Montana's consumers and families. Works cooperatively with field faculty to assess needs and develop programs, establish interdisciplinary coalitions, conduct research and disseminate information. (Full-time, 12 month appointment)

#### RESEARCH/CREATIVE ACTIVITY

# A. Refereed Journal Articles (2005-current)

- Eldridge, G., Lynch, W., Bailey, S., Benke, C., Martz, J., Paul, L. (2011). Parenting practices that can prevent or reduce childhood obesity. *Journal of Youth Development* (accepted).
- Bailey, S., Paul, L. (2008). Meeting the needs of rural caregivers: the development and evaluation of an Alzheimer's Caregiving series. *Journal of Extension*: 46:1.
- Astroth, K., Bailey, S., Paul, L., Linkenbach, J., Vogel, M., Lande, G., (2007). Tools for Schools- The MSU Meth Prevention Education Initiative. Programs of Distinction Manuscript. National 4-H Headquarters. Online: http://www.national4-headquarters.gov/about/pod-health/tools for schools.pdf
- Paul, L., Stenberg, M., (2006). Celebration of safe foods at pow wows video. *Journal of the American Dietetic Association* 106:8 S2, A-53.
- Pelican S., Paul, L., Raidl, M., Gossett, L., Lanting, R. (2006). Steps to a New You helps participants change lifestyle habits related to food, physical activity, and body image. *Journal of Nutrition Education and Behavior*: 38:4, S35.
- Cudney, S., Sullivan, T, Winters, C, Paul, L., Oriet, P.(2005). Chronically ill rural women: self-identified management problems and solutions. *Chronic Illness*.: 1, 49-60.
- Paul, L., (2005). Obesity and eating disorders in youth: making the prevention connection, a workshop for educators, health professionals, and community organizers. *Journal of Nutrition Education and Behavior*: 37: S2, S153.

# B. Other Creative/Research Activity (2005-current)

- Paul, L., Benke, C. Martz, J., Bailey, S. (2010). 4-Health Curriculum-Parent Guide and Facilitator Guide. Bozeman: Montana State University.
- Paul, L., Seguin, R., Lynch, W., Eldridge, G. (2008-current) Conducting research with Montana's Strong Women participants.
- Paul, L. (2010-2011) Research participant in StrongWomen- Healthy Hearts research and educational project. Tufts University, Boston, MA.

- Paul, L., Bark, K. (2007). Smart Role Modeling for Teachers: Wellness for All: Curriculum for Extension agents that will assist teachers to identify and practice healthy role modeling behaviors in the classroom.
- Goetting, M., Paul, L. (2007). Revision of the Small Steps to Health and Wealth program originally developed by Rutgers University (2006). Developed major revisions to train the trainer materials and PowerPoint, participant Power Points and resources, teaching resources, program evaluation, marketing material, and creation of a MSU Small Steps to Health and Wealth website http://www.montana.edu/sshw.
- Andrews, T., Paul, L. Bailey, S., Goetting, M. (2007). Caregiver's Toolkit (Tenderhearts). Curriculum and caregiver notebook for Extension agents and other health professionals to teach caregivers an interdisciplinary approach to information, skills, and resources for providing optimal caregiving. Caregiver Toolkit is a notebook that assists caregivers in documenting and updating caregiver status in a variety of areas such as medical, nutritional, emotional, financial, and others.

#### C. Grants received (2005-current)

- Paul, L., Lynch, W. (2009-12). Family and Community Influences on Childhood Obesity Development: An Integrated Research and Outreach Program for the State of Montana. CSREES, USDA, \$1,496,920 for 4 years.
- PI: Stark, C.; Collaborators: Paul, L., Nitzke, S., Linda Bobroff, L. (2010-2015). Building the Capability of Extension Professionals to Apply an Ecological Approach to Prevention Childhood Obesity in their Communities. USDA Agriculture and Food Research Initiative, AFRI Human Nutrition and Obesity Program National Institute of Food and Agriculture, \$499,927, 2010-2015.
- Clary, J, Dunn, C, Morgan, K, Owen, S, Paul, L. (2008). Families, Food, & Fitness: Preventing Obesity. eXtension, University of Nebraska, \$49,789.
- Paul, L., Campbell, C., Miles, M. (2008). Strong Women Strength Training for Rural Women: Multi State Integrated Research and Education Project. Health and Human Development, Montana State University, \$1,900.
- Paul, L., Lynch, W. (2007). Human Nutrition and Obesity. Clinical Research Development Program. Office of Research, Creativity and Technology Transfer, Montana State University, \$13,000.
- Harmon, A., Campbell, C., Paul, L. (2006) Food and Health Studies in Health and Human Development: An Assessment of Needs and Opportunities to Inform Development of an Interdisciplinary Major. Montana State University, Health and Human Development, \$8018.
- Astroth, K., PI, Martz, J. Project Coordinator, Paul, L., Dennee, P., Project Facilitators. (2006). Media Smart Youth. Academy for Educational Development, \$15,000.
- Weinert, C. (PI). Cudney, S., Haynes, D., Hill, W., Paul, L., Sullivan, T., Winters. C. (Co Investigators). (2006). Rural Chronically Ill Women: Online Support Network. National Institute of Nursing Research, National Institute of Health. \$1,399,894.
- Paul, L. (2006). Steps to a New You Program Implementation. Montana Nutrition and Physical Activity Project. Montana Department of Health and Human Development.\$5,000.
- Paul, L. (2006). Steps to a New You Program Implementation for Older Adults. Montana Nutrition and Physical Activity Project, Montana Department of Health and Human Development. \$2,000.
- Paul, L. (2005). Tribal College Food Safety Outreach Project. USDA/FSIS, \$40,000.
- Paul, L. (2005). HACCP and Food Safety Training Outreach Projects. USDA/FSIS, \$7,500.

#### Department of History, Philosophy and Religious Studies

The substantive strengths of the *Department of History, Philosophy and Religious Studies* include the history of science, technology and the environment. The Department has a Ph.D. program that focuses in this area, the only such program in the state. The history faculty includes historians of technology, modern science and physical sciences, but it does not include an historian of the biological sciences. The philosophy faculty includes those with strengths in the philosophy of science and ethicists, some of whom have already connected with interdisciplinary opportunities (e.g., the Astrobiology group at MSU). These strengths have allowed the Department to build bridges between natural sciences and humanities at MSU. In addition to these strengths, which align closely with interdisciplinary endeavors at MSU, the department is particularly strong in American history and especially history of the American West.

Faculty who provided CVs:

Prasanta Bandyopadhyay Kristen Intemann Mary Murphy Michael Reidy Billy Smith Brett Walker

#### CV

#### Prasanta S. Bandyopadhyay

Professor of Philosophy & an affiliate to Astrobiology Biogeocatalysis Research Center Montana State University

Website: prasantasbandyopadhyay.org

Email: psb@montana.edu

#### **Education**

#### Ph.D., Philosophy

University of Rochester, Rochester, NY, 1995

#### M.A., Philosophy

University of Rochester, Rochester, NY, 1990

#### M.Phil., Philosophy

Jadavpur University, Calcutta, India, 1987

#### **Specialization**

Philosophy of Science, Epistemology and Indian Philosophy

#### **Referred Edited Volume**

• Handbook of Philosophy of Statistics. Elsevier, 2011. (With Malcolm Forster).

#### **Referred Publication**

- "The Logic of Simpson's Paradox". *Synthese*, 2011, Fall ((With Nelson, Greenwood, Brittan, and Berwald.
- "Elementary Probability & Statistics: A Primer." In P.S. Bandyopadhyay & M. Forster (eds.) *Handbook of Philosophy of Statistics*. Elsevier; 2011. (With Steve Cheery)
- "Philosophy of Statistics: An Introduction to the Volume" to *Handbook of Philosophy of Statistics*. (With Malcolm Forster). Elsevier, 2011.
- "Two Dogmas of Strong Objective Bayesianism." In *International Studies in the Philosophy of Science*, 2010, March. (With Gordon Brittan)
- "How to Undermine Underdetermination? *Foundations of Sciences*. 2010. Jan. (With John Bennett) (The paper has been accepted for publication. However, we need to revise some parts of the paper in light of the referee reports.)
- "Why Bayesianism: A Primer on a Probabilistic Philosophy of Science." In *Bayesian Statistics and its Applications*. (eds.) D. Dey and S.K. Upadhyay, Amaya Publishing Company, New Delhi, 2007
- "Acceptance, Severity and Evidence." With Gordon Brittan, Synthese, 2006.

#### **Referred Long Abstract (Web-Published)**

• "Astrobiology as an Emerging Science: What does it Tell Philosophers" *Ab-SciCon-2010* (http:///www.lpi.usra.edu/meetings/abscicon2010/pdf/5296pdf.

#### **Talks Delivered**

- "The Logic of Simpson's Paradox." *Indian Institute of Science Education & Research*, Mohanpur, India, 6 Jan, 2010.
- "Astro-biology as an Emerging Science: What does it tell Philosophers?" *Astro-biology Science Conference* (*AbSciCon*) 2010, Houston, April.
- "The Logic of Simpson's Paradox." *Society for Exact Philosophy meetings*, 2009, University of Alberta, May.
- "The Duhem-Quine Thesis." *British Society for the Philosophy of Science University of St. Andrews*, 2008, St. Andrews, July.
- "The Duhem-Quine Thesis." *American Philosophical Association*, Central Divisional meetings, 2008, Chicago, April.
- The Belief/Evidence Distinction: A Fresh Look at Epistemology" *Society for Exact Philosophy meetings*, 2008, University of Wyoming, May.
- The Duhem-Quine Thesis?" *Society for Exact Philosophy meetings*, 2007, University of British Columbia, May.
- "Two Dogmas of Strong Objective Bayesianism." In *PROGIC 2005*. London School of Economics & Political Science, London, July, 2005.
- "Four Concepts of Statistical Evidence." Western Ontario University, Canada, March, 2001.
- Science and Value Conference, "Simplicity: Their View, Our View," University of Alabama, Birmingham, Feb, 2001.

#### **Grants and Awards**

- Scholarships & Creativity Grant, 2011-2012 (\$7,000)
- MSU Astrobiology Center *NASA* Grant, 2007-12 (**\$6 million dollar grants**). The principle investigator is John Peters, MSU Chemistry. I am one of the five co-investigators of this project.
- EPSCOR (NSF), 2001, Jan to June, \$2,000.
- *National Endowment for the Humanities* Summer Seminar Stipend: 1999, \$3,800.

#### KRISTEN K. INTEMANN

Montana State University Department of History & Philosophy 2-155 Wilson Hall, P.O. Box 172320 Bozeman, MT 59717-2320

Office: (406) 994-5787

1104 S. Montana Ave. #F3 Bozeman, MT 59715 Home: (406) 599-2988

E-mail: intemann@montana.edu

#### ACADEMIC EMPLOYMENT

2011-Present Associate Professor, Philosophy, Department of History & Philosophy,

Montana State University

2005-2011 Assistant Professor, Philosophy, Department of History and Philosophy,

Montana State University

#### **EDUCATION**

Ph.D.	2004	University of Washington (Philosophy)
M.A.	1997	University of Washington (Philosophy)
B.A.	1995	University of Iowa (Philosophy and Political Science, with honors)

**ACADEMIC EXPERTISE:** Philosophy of Science (with an emphasis on understand scientific objectivity and bias), Biomedical and Research Ethics, Feminist Philosophy (particularly gender issues in science).

#### **SELECTED PEER REVIEWED PUBLICATIONS:**

- Intemann, K. and de Melo-Martín, I. (forthcoming 2012) "Commercialization of Biomedical Research and the Limits of Impartiality," in *Objectivity in Science*, Alan Richardson, Flavia Padovani, and Jonathan Tsou (eds.), Chicago University Press.
- Intemann, K. and de Melo-Martín, I. (2011). Bias, impartiality, and conflicts of interest in biomedical sciences. In *Science At The Frontiers: Perspectives on the History & Philosophy of Science*, William Krieger (ed.), Landham: Roman & Littlefield.
- de Melo-Martín, I. and Intemann, K. (2011). Feminist resources for biomedical research: Lessons from the HPV vaccines. *Hypatia: A Journal of Feminist Philsophy* 26(1): 79-101.
- Intemann, K. (2011). Diversity and dissent in science: Does democracy always serve feminist aims? In *Feminist Epistemology and Philosophy of Science: Power in Knowledge*, Heidi Grasswick (ed.), Dordrecht, Netherlands: Springer; 111-132.
- Intemann, K. (2010). Twenty-five years of feminist empiricism and standpoint theory: Where are we now? *Hypatia: A Journal of Feminist Philsophy* 25(4): 778-796.
- Intemann, K. and de Melo-Martín, I. (2010). Social values and evidentiary standards: The case of the HPV vaccine. *Biology and Philosophy* 25(2): 203-213.

- Intemann, K. (2010). Standpoint empiricism: Rethinking the terrain in feminist philosophy of science. In *New Waves in Philosophy of Science*, P.D. Magnus and Jacob Busch (eds.), Hampshire, UK: Palgrave MacMillan; 198-225.
- Internann, K. (2009). Why diversity matters: Understanding and applying the diversity component of the NSF's broader impacts criterion. *Social Epistemology* 23, 3-4: 249-266.
- de Melo-Martín, I. and Intemann, K. (2009). How do disclosure policies fail? Let us count the ways. *Federation of American Societies for Experimental Biology Journal* 23:1638-1642.
- Internann, K. (2008). Increasing the number of feminist scientists: Why feminist aims are not served by the underdetermination thesis. *Science & Education, Special Issue: Women, Science Education, and Feminist Theory*, Cassandra Pinnick (ed.) 17 (10): 1065-1079.
- Intemann, K. and de Melo-Martín, I. (2008). Regulating science: Should scientists be left alone? *Federation of American Societies for Experimental Biology (FASEB) Journal*, 22: 654-658.
- de Melo-Martín, I. and Intemann, K. (2007). Can ethical reasoning contribute to better epidemiology? A case study in research on racial health disparities. *European Journal of Epidemiology* 22:215–221.
- Internann, K. (2005). Feminism, underdetermination, and values in science. *Philosophy of Science* 72(5): 1001-1012.
- Internann, K. (2001). Science and values: Are moral judgments always irrelevant to the justification of scientific claims? *Philosophy of Science* 68(3):S506-518.

#### **RECENT SELECTED GRANTS/AWARDS:**

2009-2011	NIH INBRE Grant, (\$50,000) "Promoting Socially Responsible Science"
2006-2010	Scholarship and Creativity Awards, Office of the Vice President for
	Research, Creativity, and Technology Transfer, MSU
2009	President's Excellent in Teaching Award, Montana State University
2009	Best Paper, Untenured Faculty Member, "How Do Disclosure Policies Fail?
	Let Us Count the Ways," with Inmaculada de Melo- Martín, awarded by the
	Association for Practical and Professional Ethics

#### RECENT SYNERGISTIC ACTIVITIES

2011 – Present	Philosophy of Science Association 2012 Program Committee
2011	National Science Foundation, Advisory Panel, Washington D.C.
2009-Present	Astrobiology Focus Group (Ethical & Social Impacts of Origins of Life
	Research), Astrobiology Biogeocatalysis Research Center, Montana State
	University
2008-2010	Co-Chair, Philosophy of Science Association Women's Caucus
2008-2009	Research Integrity Committee, Subcommittee on the Responsible Conduct of
	Research, MSU

# Mary Murphy Department of History & Philosophy Montana State University Bozeman, Montana 59717-2320 406-994-5206 Fax: 406-994-7420

E-mail: mmurphy@montana.edu

#### **Positions**

Professor, Department of History and Philosophy, Montana State University (MSU), 2003-Michael P. Malone Professor of History, Department of History and Philosophy, MSU, 2005-2010

Associate Professor, Department of History and Philosophy, MSU, 1996-2003 Assistant Professor, Department of History and Philosophy, MSU, 1990-1996 Visiting Instructor, University of Wyoming, 1989-1990 Affiliate Research Associate of History, Museum of the Rockies, 2002-2008

#### **Education**

Ph.D., University of North Carolina at Chapel Hill, 1990

M.A., University of North Carolina at Chapel Hill, 1983

B.A., <u>summa cum laude</u>, University of Massachusetts at Boston, 1977. Department Prize for Distinction in Political Science

#### **Select Publications**

- "Remember Me: A History of Work and Beauty in Montana Quilts" in *Border to Border: Quilts and Quiltmakers of Montana*, Annie Henshew. Helena: Montana Historical Society Press, 2009; a shorter version of this essay appeared as "Montana Quilts and Quiltmakers: A History of Work and Beauty," *Montana Magazine of Western History* 58:3 (Autumn 2008): 23-25 & 33-47.
- "Latitudes and Longitudes: Teaching the History of Women in the U.S. and Canadian Wests," in *One Step over the Line: Toward a History of Women in the North American West*, eds., Elizabeth Jameson and Sheila McManus. Edmonton: University of Alberta Press, 2008, pp. 411-25.
- "Elizabeth Davey Lochrie: A Well-Ordered Life," in *Motherlode: Legacies of Women's Lives and Labors in Butte, Montana*, eds., Janet L. Finn and Ellen Crain. Livingston, Montana: Clark City Press, 2005, pp.184-96.
- Hope in Hard Times: New Deal Photographs of Montana, 1936-1942. Helena, Mont.: Montana Historical Society Press, 2003. Recipient of Montana Book Award, 2003.
- Montana Legacy: Essays on History, People, and Place. Co-editor with Harry W. Fritz and Robert R. Swartout, Jr. Helena, Mont: Montana Historical Society Press, 2002.
- Like A Family, The Making of a Southern Cotton Mill World. Co-author with Jacquelyn Dowd Hall, James Leloudis, Robert Korstad, Lu Ann Jones and Christopher B. Daly. Chapel Hill: University of North Carolina Press, 1987, 2<sup>nd</sup> edition, with Afterword, (pp. 364-383) 2000. Recipient of the 1988 Albert J. Beveridge Award, 1988 Merle Curti Social

History Award, the 1987 Philip Taft Labor History Award, the 1988 North Carolina Society of Historians Merit Award of Recognition, and 1988 Honorable Mention for the John Hope Franklin Prize.

Mining Cultures: Men, Women, and Leisure in Butte, 1914-41. Urbana: University of Illinois Press, 1997. Recipient of 1998 Barbara Sudler Award, Colorado Historical Society; 1998 Spur Award Finalist in Contemporary Nonfiction, Western Writers of America; 1997 Choice Outstanding Book.

#### **Recent Grants & Fellowships**

Beinecke Fellowship, Yale University, 2008.

Cody Institute for Western American Studies, Buffalo Bill Historical Center, 2007.

NEH Summer Institute, American Maritime People, Mystic Seaport, 2006.

Scholarship & Creativity Grant for the Advancement of the Arts, Humanities, & Social Sciences, Office of Vice President for Research & Creativity, MSU, 2006-2007.

#### **Recent conference papers**

- "In Light of Gender: Geraldine Moodie's Photographic Legacy," Place and Replace, A Meeting of Western Canadian Studies & St. John's College Prairies Conference, Winnipeg, September 16-18, 2010.
- "Birds and Beats: Evelyn Cameron and L.A. Huffman in Montana" at Organization of American Historians meeting, Seattle, March 27, 2009.
- "Legislating Loyalty: State Prosecution of World War I in the Pacific Northwest," at Western History Assoc. meeting, Salt Lake City, October 22-25, 2008.
- "Whaling and Ethnography in the North American Arctic," International Maritime Economic History Association Congress, 2008, Greenwich, England, June 23-27, 2008.
- "Reconsidering the Relationship between Native American Women and Horses," Western History Assoc. Conference, Fort Worth, Texas, October 8-11, 2003.

#### **Public History**

- Reviewed grant proposals for NEH Division of Public Programs, 2010; NEH Division of Preservation and Access, 2000, 1996, 1995; NEH Division of Research and Education, 2001, 1998.
- Advisor, "The World of K.D. Swan," a film by Marcia Hogan and Libby Langston, 2010; "Butte, America: The Saga of an American Mining Town," a film by Pam Roberts; "Weathering the Years," NEH planning grant, Museum of the Rockies, 2006.
- Guest Curator, "Hope in Hard Times: New Deal Photographs of Montana," Montana Historical Society, 2001-2002.

Member, Montana Historical Society Board of Trustees, 1997-2005.

Member, Montana Committee for the Humanities, 1992-1995.

Speakers Bureau, Montana Committee for the Humanities, 1999-2010.

**Courses:** America and the World before 1865; Trans-Mississippi West; Gender in America; Gender in the U.S. & Canadian Wests; Gilded Age to 1941; Women's Camera Work; Gender and Regionalism: the South & the West; the American West, Historical Methods, Public History

## **Michael Sean Reidy**

Department of History and Philosophy Montana State University 2-170 Wilson Hall Bozeman, MT 59717 221 S. 10<sup>th</sup> Ave. Bozeman, MT 59715 ph: 406-579-9508 mreidy@montana.edu

#### **Education**

University of Minnesota, Ph.D. 1999 Program in the History of Science and Technology

University of Cambridge, Visiting Studentship, 1997-98

University of Mississippi, Department of Physics, 1991-1992

University of Notre Dame, B.A. 1991 Program of Liberal Studies

#### **Academic Appointments**

Associate Professor, Montana State University, 2006 – present Director of Graduate Studies, Department of History, 2006 – 2007, 2008 – present

Assistant Professor, Montana State University, 2000 – 2006

Visiting Assistant Professor, University of Oklahoma, 1999-2000

#### **Publications**

#### **Books**

Tides of History: Ocean Science and Her Majesty's Navy (Chicago and London: University of Chicago Press, 2008).

Exploration and Science (New York: ABC-CLIO, 2006). Co-authored with Erik Conway and Gary Kroll.

*Communicating Science: The Scientific Article from the 17<sup>th</sup> Century to the Present* (Oxford and New York: Oxford University Press, 2002; Parlor Press (paperback), 2009). Co-authored with Alan G. Gross and Joseph E. Harmon.

Supervising Editor, "Associate Laborers," *Dictionary of Nineteenth Century British Scientists*, 4 vols., edited by Bernard Lightman (Bristol: Thoemmes Press, 2004).

Co-General Editor, *The Complete Correspondence of John Tyndall*, 13 vols. (under contract with Pickering and Chatto)

#### Articles

"The Rucksack of Joseph Dalton Hooker," Alpinist Magazine (Winter, 2010-2011), pp. 83-86.

- "John Tyndall's Vertical Physics: From Rock Quarries to Icy Peaks," *Physics in Perspective* 12 (2010), pp. 122-145.
- "The Royal Navy and the Rise of Modern Geophysics," *Trafalgar Chronicle*, No. 18 (2008), pp. 222-237.
- "At the Height of Empire: Halford John Mackinder and the Foundation of Geography in England," *Newsletter of the History of Science Society* 37, no. 2 (2008): 24, 18-19.
- "Masters of Tidology: the Cultivation of the Physical Sciences in Early Victorian Liverpool," *Transactions of the Lancashire and Cheshire Historical Society* 152 (2003), pp. 45-71.
- "Scientific Argument in the 17<sup>th</sup> Century: A Rhetorical Analysis with Sociological Implication," *Social Studies of Science* 30 (2000), pp. 371-397. Co-authored with Alan G. Gross and Joseph E. Harmon.

#### **Book Chapters**

- "From Oceans to Mountains: Constructing Space in the Imperial Mind," In *Knowing Global Environments: New Historical Perspectives on the Field Sciences*, edited by Jeremy Vetter (Rutgers University Press, 2010).
- "Introduction," pp. 1-14 in Helen M. Rozwadowski and Keith R. Benson (eds.) *Extremes: Scientists, Oceanography, and the Poles* (New York: Science History Publications, 2007)
- "Gauging Science and Technology in the Early Victorian Era," pp. 1-31 in Helen M. Rozwadowski and David K. Van Keuren (eds.), *The Machines in Neptune's Garden: Historical Perspectives on the Marine Environment* (Science History Publications, 2004).

#### **Awards**

Charles & Nora L. Wiley Faculty Award for Meritorious Research, April 2009. This is the most prestigious research award in the College of Letters and Science at Montana State University.

College of Letters and Science, Outstanding Teaching Award, 2004-2005. This is the most prestigious teaching award in the College of Letters and Science at Montana State University.

#### **Fellowships and Grants**

- National Science Foundation, Collaborative Research Grant, Science and Technology Studies. PI, "John Tyndall and Nineteenth-Century Science." September 2009. \$580,000.
- National Science Foundation, Small Grant in Training and Research, Science and Technology Studies. Co-PI, "Mile High, Mile Deep: Imagining and Modifying Topographical and Subterranean Environments," March 2004. \$300,000.
- National Science Foundation, Arctic Social Science Program, Co-PI, "Maury Workshop in the History of Polar Oceanography, April 2004. \$35,000.

#### BRIEF CURRICULUM VITAE: BILLY G. SMITH

Professor of History & Distinguished Professor of Letters and Science

Department of History & Philosophy

Montana State University

Bozeman, MT 59717

bgs@montana.edu; work: 406-994-5207

October 2009

602 S. 6th St.

Bozeman, MT

59715

#### **EMPLOYMENT**

Professor of History (1990-present); Associate Professor (1985-89); Asst. Professor (1981-85), Department of History & Philosophy, MSU

Distinguished Professor of Letters and Science (2008-2011)

Michael P. Malone Professor of History (2002-05): three-year appointment

Acting Director (Spring, 1995) and Associate Director (Fall, 1994), Philadelphia Center for Early American Studies, University of Pennsylvania

#### AWARDS, GRANTS & FELLOWSHIPS

Fellowship from the National Endowment for the Humanities/Library Company of Philadelphia, Winter/Spring, 2010

Grant from INBRE (National Institute of Health), 2009-10

Elected Member of the American Antiquarian Society (Worcester, Mass.), 2006

Acclaimed at the Early American Salon in Philadelphia as one of the two best stand-up comedians among Early American Historians (damning with faint praise)

L&S Research Enhancement awards 2004-07

James and Mary Ross Provost's Award for Excellence in Undergraduate Teaching, 2000

Grant from the Hewlett Foundation to "reinvent" the MSU CORE (\$150,000) in 1998-2000, and renewal (\$150,000) in 2000-02 (a member of a five-person committee)

Scholarship and Creativity Grant, MSU, 1999-2000, 2000-02, 2002-03, 2003-04, 2004-10 Cox Award for Excellence in Teaching and Research at MSU, 1994

#### **PUBLICATIONS**

Ship of Death: The Voyage that Changed the Atlantic World (National Geographic Books, forthcoming Spring, 2011).

Class Matters: Early North America and the Atlantic World (University of Pennsylvania Press, 2008). With Simon Middleton

Down and Out In Early America (University Park, Pa.: Penn State Press, 2004). Hardback and paperback.

Encyclopedia of American History: Colonization and Settlement, 1685-1763 (New York: Facts on File, 2003), Volume 2 of Gary B. Nash, series editor, Encyclopedia of American History. Revised edition forthcoming 2009.

"A Melancholy Scene of Devastation": The Public Response to the 1793 Philadelphia Yellow Fever Epidemic (Philadelphia: Science History Publications, 1997). With J. Worth Estes.

Life in Early Philadelphia: Documents from the Revolutionary and Early National Periods (University Park, Pa.: Penn State Press, 1995). Hardback and paperback.

The Infortunate: The Voyage and Adventures of William Moraley, An Indentured Servant (University Park, Pa.: Penn State Press, 1992). With Susan E. Klepp. Hardback & paperback. Revised second edition, July, 2005.

- The "Lower Sort:" Philadelphia's Laboring People, 1750-1800 (Ithaca, N.Y.: Cornell University Press, 1990). Paperback, 1993.
- Blacks Who Stole Themselves: Advertisements for Runaways in the Pennsylvania Gazette, 1728-1790 (Philadelphia: Univ of Pennsylvania Press, 1989). With Richard Wojtowicz.
- Co-editor of "Class and Early America," an issue of the *William and Mary Quarterly* (Spring 2006). With Simon Middleton.
- Co-editor of an edition of *Early American Studies: An Interdisciplinary Journal* (Fall, 2005): "Deference in Early North America." With Simon Middleton.
- Co-editor of an edition of *Labor*: *Studies in Working Class History of the Americas* (Fall 2004): "Class Analysis in Early America and the Atlantic World: Foundations and Future." With Simon Middleton.
- "It's the Economy and Class, Stupid," *Pennsylvania Magazine of History and Biography* (January, 2010), *forthcoming*.
- "Benjamin Franklin: Civic Improver," in Page Talbott, ed., *Benjamin Franklin: In Search of a Better World* (New Haven, Conn.: Yale University Press, 2005), 91-124.
- "Resisting Inequality: Black Women Who Stole Themselves in Eighteenth-Century America" in Carla Gardina Pestana and Sharon V. Salinger., eds., *Inequality in Early America* (Hanover, N.H: University Press of New England, 1999), 134-159.
- "Runaway Slaves in the Mid-Atlantic Region during the Revolutionary Era," in Ronald Hoffman and Peter J. Albert, eds., *'The Transforming Hand of Revolution': Reconsidering the American Revolution as a Social Movement* (Charlottesville: University Press of Virginia, 1996), 199-230.
- "The Vicissitudes of Fortune: The Careers of Laboring Men in Philadelphia, 1750-1800," in Stephen Innis, ed., *Work and Labor in Early America* (Institute of Early American History: University of North Carolina Press, 1988), 221-251. Hardback and paperback editions.
- "Inequality in Late Colonial Philadelphia: A Note on Its Nature and Growth," *William and Mary Quarterly*, XLI, 3d Series (October, 1984), 629-645.
- "Laboring Americans and the American Revolution," *Labor\_History*, Volume 24, No. 3 (Summer, 1983), 414-439. With Gary B. Nash and Dirk Hoerder.
- "The Material Lives of Laboring Philadelphians, 1750-1800," William and Mary Quarterly, XXXVIII, 3d Series (April, 1981), 163-202. Reprinted in Robert St. George, ed., Material Life in America, 1600-1860 (Northeastern University Press: Boston, 1988), 233-260; and in Peter Charles Hoffer, ed., The Pace of Change: Politics and Society in Pre-Revolutionary America (Garland Publishing Inc.: N.Y., 1990).

#### **CONFERENCES ORGANIZED**

- "It's the Economy, Stupid: or The Importance of Economic History" October, 2009, 320 Ranch, Big Sky, Montana. With Josh Ober, Stanford University.
- "Deference in Early North America," at the McNeil Center for Early American Studies (University of Pennsylvania), December 11, 2004. With Simon Middleton.
- "Class and Class Struggle in North America and the Atlantic World, 1500-1820." September, 2003. With Simon Middleton.

**Current Research:** Mapping America's First City

#### Curriculum Vitae

# **Brett L. Walker** September 2011

<b>POSITIONS</b>			
2011-2012	Research Specialist and Visiting Professor, College of Science and Engineering and		
	College of Liberal Arts, University of Minnesota, Minneapolis, MN		
2008-Present	Regents Professor, Board of Regents, Montana University System, MT		
2006-2011	Chair, Department of History, Philosophy, and Religious Studies, Montana State		
	University, Bozeman, MT		
2007	Professor of History, Montana State University, Bozeman, MT		
1998-99	Assistant Professor of History, Yale University, New Haven, CT		

#### **EDUCATION**

- 1997 Ph.D. Japanese History, Department of History, University of Oregon, Eugene, OR
- 1995 Visiting Scholar, Faculty of Letters, Hokkaido University, Sapporo, Japan
- 1993 M.A. East Asian History, Department of History, Portland State University, Portland, OR
- 1989 B.A. History, The Albertson College of Idaho, Caldwell, ID

#### **PUBLICATIONS**

#### **Books and book chapters:**

- Ian Jared Miller, Julia Adeney Thomas, and Brett L. Walker, ed. *Japan at Nature's Horizon: Japan's Environmental Experiences from the Depths of the Oceans to the Heights of Mount Fuji* (Honolulu: University of Hawai'i Press, forthcoming).
- 2010 *Toxic Archipelago: A History of Industrial Disease in Japan*, foreword by William Cronon (Seattle: University of Washington Press, 2010; paperback reprint, 2011).
- 2010 「絶滅した日本のオオカミーその歴史と生態」。 **北海道大学出会。** 2010年1月発行。 (Translation of *The Lost Wolves of Japan.*)
- 2007 「蝦夷地の征服 (1590-1800) 日本の領土拡張にみる生態と文化」。 北海道大学出会。 2007年4月発行。(Translation of *The Conquest of Ainu Lands.*)
- 2005 Gregory Pflugfelder and Brett L. Walker, ed. *JAPANimals: History and Culture in Japan's Animal Life* (Ann Arbor: Center for Japanese Studies, University of Michigan, 2005).
- 2005 *The Lost Wolves of Japan*, foreword by William Cronon (Seattle: University of Washington Press, 2005; paperback reprint, 2007).
- The Conquest of Ainu Lands: Ecology and Culture in Japanese Expansion, 1590-1800 (Berkeley: University of California Press, 2001; paperback reprint, 2006).

#### **Refereed articles:**

- "Mamiya Rinzō and the Japanese Exploration of Sakhalin Island: Cartography, Ethnography, and Empire," *Journal of Historical Geography* 33, no. 2 (April 2007): 283-313. This article was also posted with a new introduction on *Japan Focus* on February 3, 2008.
- 2007 "Sanemori's Revenge: Insects, Eco-System Accidents, and Policy Decisions in Japan's Environmental History," *Journal of Policy History*, Special Issue: New Perspectives on Public Health Policy, James Mohr, Editor 19, no. 1 (2007): 113-44.
- 2004 "Meiji Modernization, Scientific Agriculture, and the Destruction of Japan's Hokkaido Wolf," *Environmental History* 9, no. 2 (April 2004): 248-74.

- "Commercial Growth and Environmental Change in Early Modern Japan: Hachinohe's Wild Boar Famine of 1749." *Journal of Asian Studies* 60, no. 2 (Spring 2001):329-51.
- 1999 "The Early Modern Japanese State and Ainu Vaccinations: Redefining the Japanese Body Politic, 1799-1868." *Past and Present* 163 (May 1999): 121-60.

#### **GRANTS**

1995-1997

2008	Co-Director, International Studies Title VI Grant, Department of Education.		
	Total direct costs: \$179,634.97		
2007-10	Principal Investigator for "Technological Symmetry and Hybrid Environments at		
	the Ashio and Anaconda Copper Mines." NSF Social Studies of Science,		
	Engineering, and Technology Grant for Collaborative Research submitted with		
	Prof. Tim LeCain. Total direct costs: \$305,864.		
2005	Coauthor of Japan Foundation Staff Expansion Grant, Department of		
	Anthropology and Sociology, MSU (\$157,000).		
1999-2001	Author of two successful Japan Foundation Library Supplement Grants, Category		
	A2 and Category B2, for MSU Libraries, Bozeman. I also helped catalog these		
	books (worth about \$21,580).		
2000	Japan Foundation Research Grant, The Japan Foundation, Tokyo, Japan		

# Educational Commission, Tokyo, Japan.

(\$24,000).

#### **AWARDS AND HONORS**

2011	George Perkins Marsh Prize for Best Book in Environmental History, Ameri			
	Society for Environmental History.			
2007	Meritorious Research Award, College of Letters and Science, Montana State			
	University, Bozeman, MT.			
2006	Charles & Nora L. Wiley Faculty Award for Meritorious Research, Office of the			
	Provost, Montana State University.			
2005	Leopold-Hidy Award for best article published in journal Environmental History,			
	American Society for Environmental History.			

J. William Fulbright Graduate Research Fellowship, Japan-United States

#### **INVITED LECTURES**

2011 "Toxic Archipelago: A History of Industrial Disease in Japan." Lecture for East Asian Languages and Cultures Speaker Series, University of Illinois, IL; Center for Japanese Studies and East Asia Workshop on Gender and Society, University of Michigan, MI; Conversations in History Seminar Series, Boston University, MA; Lecture Series, University of London, UK; Lecture Series, Cambridge University, UK; Panel on Pollution, University of Virginia, VA; Keynote for Japan Studies Graduate Student Symposium, UCLA, CA; Keynote, Asian Environmental Studies Initiatives, Hobart and William Smith Colleges, NY.

#### **College of Nursing**

Nursing is an interdisciplinary and integrative field. Congruent with the land-grant mission of MSU, the *College of Nursing* has a research and teaching presence in communities around the state. Its faculty asks important questions about health and well-being, attends to physiological and social processes along with their interactions, and employs diverse methods including qualitative, quantitative, and community-based participatory research. Current projects focus on health disparities in underserved and rural communities (e.g., oral health, historical trauma); chronic illnesses, pain, and consequences of medical pathologies; complementary and alternative therapies and self-management of conditions; pregnancy and depression; environmental health (e.g., radon, asbestos; methyl-mercury); and end-of-life issues. The College of Nursing has a growing commitment to research with efforts led by an Associate Dean for Research and supported by an Office of Research.

Faculty who provided CVs:

Patricia Holkup Sandra Kuntz Laura Larsson Dale Mayer Linda Torma

#### **BIOGRAPHICAL SKETCH**

Provide the following information for the Senior/key personnel and other significant contributors. Follow this format for each person. **DO NOT EXCEED FOUR PAGES.** 

Patricia A. Holkup	ssociate Professor
eRA COMMONS USER NAME (credential, e.g., agency login) PHOLKUP	

EDUCATION/TRAINING (Begin with baccalaureate or other initial professional education, such as nursing, include postdoctoral training and residency training if applicable.)

INSTITUTION AND LOCATION	DEGREE (if applicable)	MM/YY	FIELD OF STUDY
The College of Saint Teresa, Winona, MN	BSN	1971	Nursing
University of Montana, Missoula, MT	MA	1997	Guidance &Counseling
University of Iowa, Iowa City, IA	PhD	2003	Nursing
John A. Hartford Foundation Claire M. Fagin	Postdoctoral	2005-2007	Geriatric Nursing
Fellowship	Fellowship		Research

#### **Positions**

#### **Positions and Employment**

1971-1973	Staff Nurse, Pediatrics and Neurology, Saint Mary's Hospital, Rochester, MN
1973	Staff Nurse, Belgian Medical Mission, Jocatan, Guatemala
1974	Staff Nurse, Pediatrics, Stanford University Hospital, Stanford, California
1974-1976	Clinical Instructor, Neurology & Gerontology, College of Saint Teresa, Winona, MN
1986-1988	Staff Nurse, Missoula Family Medical Center, Missoula, MT
1988-1990	Senior Advocate, ELDERPHONE, Missoula Aging Services, Missoula, MT
1998-1999	Teaching Assistant, The University of Iowa, College of Nursing, Iowa City, IA
1998-2000	Research Assistant, The University of Iowa, College of Nursing, Iowa City, IA
2003-2009	Assistant Professor, College of Nursing, Montana State University-Bozeman, MT
2009-present	Associate Professor, College of Nursing, Montana State University-Bozeman, MT

#### Other Experience and Professional Memberships:

1971-1985; 1997-present	American Nurses Association
1985-present	Montana Gerontological Society
1990-present	American Counseling Association
1998-1999	Midwest Nursing Research Society
1999-present	Sigma Theta Tau International, Gamma Chapter
2000-present	Sigma Theta Tau International, Zeta Upsilon Chapter
2003-present	Western Institute of Nursing
2003-present	American Psychiatric Nurses Association
2003-present	Northwest Coalition for Excellence in Geriatric Nursing Education
2003-present	Montana Geriatric Education Center
2004-present	Council for the Advancement of Nursing Science
2005-present	Gerontological Society of America

#### **Selected Peer-reviewed Publications**

- 1. **Holkup, P.A.**, Rodehorst, T.K.C., Wilhelm, S.L., Kuntz, S.W., Weinert, C., Stepans, M.B.F., Salois, E.M., Left Hand Bull, J., Hill, W.G. (2009). Research among Tribal Communities: Experiences from Four Academic Institutions. *Journal of Transcultural Nursing*, 20(2), 164-175.
- 2. **Holkup, P.A.**, Salois, E.M., Tripp-Reimer, T., and Weinert, C. (2007). Drawing on wisdom from the past: An elder abuse intervention with Tribal communities. *The Gerontologist*, 7(2), 248-254.

- 3. Salois, E.M., **Holkup, P.A**., Tripp-Reimer, T., & Weinert, C. (2006). Research as spiritual covenant. *Western Journal of Nursing Research*, 28(5), 505-524.
- 4. **Holkup, P.A.**, Tripp-Reimer, T., Salois, E.M., & Weinert, C. (2004). Community based participatory research: An approach to intervention research with Native American communities. *Advances in Nursing Science*, 27(3), 162-175.
- 5. **Holkup, P.A.** (2003). Evidence-based protocol: Elderly suicide: Secondary prevention. *Journal of Gerontological Nursing*, 29(6), 6-17.
- 6. **Holkup, P**. (2002). Big changes in the Indian Health Service: Are nurses aware? *Journal of Transcultural Nursing,* 13(1), 47-53.
- 7. **Holkup, P.A.** (2002). Evidence-Based Protocol: Suicide in the Elderly: Assessment and Acute Management. In M.G. Titler (Series Ed.). *Series on Evidence-Based Practice for Older Adults*. The University of Iowa College of Nursing Gerontological Nursing Interventions Research Center, Research Dissemination Core.
- 8. Butcher, H., **Holkup, P.**, & Buckwalter, K. (2001). The experience of caring for a family member with Alzheimer's disease. *Western Journal of Nursing Research*, *23*, 33-55.
- 9. Butcher, H., **Holkup, P.A.**, Park, M. & Maas, M. (2001). Thematic analysis of the experience of making a decision to place a family member with Alzheimer's disease in a special care unit. *Research in Nursing and Health, (6),* 470-480.
- 10. **Holkup, P**. (2001). The 20<sup>th</sup> century: Looking back at the ambiance of aging from the perspective of scientific journals and periodicals. *Journal of Gerontological Nursing*, *27*(*6*), 38-46.
- 11. Schutte, D., Williams, J., **Holkup, P**., Evers, C., Muilenberg, A. (2000). Psychosocial impact of predictive testing for Huntington Disease on support persons. *Neuropsychiatric Genetics*, *96*(3), 353-359.
- 12. Williams, J., Schutte, D., Evers, C. & **Holkup, P**. (2000). Redefinition: Coping with negative results from predictive gene testing for degenerative neurologic disorders. *Research in Nursing and Health*, *23(4)*, 260-269.
- 13. **Holkup, P**. (1998). Our parents, our children, ourselves: A therapy group to facilitate understanding of intergenerational behavior patterns and to promote family healing. *Journal of Psychosocial Nursing and Mental Health Services*, 36(2), 20-26.

#### **Research Support**

#### Ongoing Research/Scholarly Support

P20 RR-16455-09 (NIH- NCRR)

Harmsen (PI)

09/30/2009 - 09/29/2011

MT INBRE (Sub-project: Historical Trauma and Unresolved Grief)

The major goals of this sub-project are to: a) describe the experience of current grief among Blackfeet adults, b) explore the relationship of current grief to historical trauma, and c) pilot and evaluate a culturally anchored grief recovery intervention.

1D09HP15006-01-00

Holkup (Project Director)

07/01/2009 - 06/30/2012

HRSA

Family Psychiatric Mental Health Nurse Practitioner

The major goals of this project are to: a) make advanced psychiatric and mental health nursing education accessible to nurses throughout rural Montana; b) contribute to improved healthcare outcomes for underserved populations by active recruitment of graduate students from minority and disadvantaged backgrounds; and, c) help Montanans and others in sparsely populated areas of the region gain access to high-quality, psychiatric and mental health care.

#### **Completed Research Support**

Montana State University, College of Nursing Block Grant Holkup (PI) 02-/5/09 – 02/14/10

Native American Elder Abuse: Evaluating an Intervention

Primary goals: a) conduct evaluation interviews with former Family Care Conference (FCC) participants to describe the long term outcomes of the FCC, b) determine the feasibility of participants responding to the current draft of a responsive outcome measure to the FCC.

Role: Co-Investigator

John A. Hartford Foundation Building Academic Geriatric Nursing Capacity Scholarship Program

Holkup, (Postdoctoral Fellow)

07/01/05 - 06/30/07

Caring for Native American Elders: Expanding to the Grasslands

The major goals of this project, which was subsumed within the R03 described below, were to develop a research relationship with another Native American community, to gather background and contextual data about the perceived magnitude of elder abuse in that community, and to implement and evaluate up to three Family Care Conferences.

Role: Co-Investigator

NIH/NINR R03 NR09282-01

Holkup (PI)

09/01/05 - 08/31/07

Caring for Native American Elders: Grasslands

The major goals of this project, as above, were to establish a research relationship with another Native American community, to gather background and contextual data to determine the perceived magnitude of elder abuse in the community, to describe the forms it takes, to learn about the satisfaction with the current means of addressing elder abuse, to determine the feasibility of the Family Care Conference as a possible means of intervention in another tribal community, and to implement and evaluate up to three Family Care Conferences.

Role: Co-Investigator

NIH/NINR 1 R21 NR008528-01

Tripp-Reimer (PI)

09/15/03 - 09/14/05

Caring For Native American Elders: Phase III

The objective was to assess the feasibility and suitability of implementing an intervention, the Family Care Conference, for Native American elders living on a Montana reservation who are at risk for maltreatment. Three community members were hired and trained to facilitate Family Care Conferences over for two years.

Role: Co-Investigator

NIH/NINR (1P20NR07790-01), NIH/NINR (P30 NR003979) Tripp-Reimer (PI)

08/01/02 - 07/31/03

Caring for Native American Elders

Goals: a) to obtain background and contextual information upon which to base the development of the Family Care Conference Intervention for Tribal Elders who are at risk for abuse, b) to design, implement, and evaluate the feasibility of conducting the Family Care Conference intervention to address elder abuse.

Role: Co-Investigator

#### **BIOGRAPHICAL SKETCH**

NAME	POSITION TITLE
Kuntz, Sandra Wilson	Associate Professor, Community/Public Health Nursing
eRA COMMONS USER NAME	Montana State University College of Nursing
SANDRAKUNTZ	Robert Wood Johnson Foundation, Nurse Faculty Scholar

EDUCATION/TRAINING (Begin with baccalaureate or other initial professional education, such as nursing, and include postdoctoral training.)			
INSTITUTION AND LOCATION	DEGREE (if applicable)	YEAR(s)	FIELD OF STUDY
California State University, Long Beach, CA	BSN	08/69	Nursing
Texas Women's University, Dallas, TX	MS	05/84	Community Health Nursing
Walden University, Minneapolis, MN	PhD	02/04	Community Health Services

#### A. Personal Statement

Three specific aims guide the current environmental health research. First, I am working in partnership with the Confederated Salish and Kootenai Tribes on the Flathead reservation and the Assiniboine and Sioux Tribes on the Fort Peck reservation through all stages of the research process using community-based participatory research methods. Our team includes community members, undergraduate students from Salish Kootenai and Fort Peck Tribal Colleges as well as Native American graduate students from Montana State University. Second, we are in the process of gathering and analyzing methylmercury risk/exposure data and fish advisory awareness from childbearing-age women who attend tribal WIC clinics on the two reservations. Finally, we are working with our community partners to determine effective and culturally appropriate risk communication methods. The primary goal of this research is to address high American Indian infant mortality and morbidity rates by reducing fetal/infant/child exposure to an environmental neurotoxin. Throughout my career, I have worked with Native American populations as a public health nurse, as nursing faculty at a tribal college, and now as a research partner with community members to discover culturally appropriate methods for addressing environmental health issues on the reservation.

#### B. Positions and Honors.

E	200	itio	ne	and	Emn	lovmen	4
г	-05	itic	บาร	anu		iovinen	ı

1969-1970	Public Health Nurse; Coordinator Child Health Clinic, San Juan Basin Health Unit, Durango, CO
1971-1974	School Nurse and Health Educator; Mesa Public Schools, Mesa, AZ
1974-1975	Emergency Room Staff Nurse, Parkland Hospital ED, Dallas, TX
1975-1976	Home Health Nurse, Home Health Services, Dallas, TX
1976-1977	Coordinator, Urban Indian Clinic, Home Visit Program, and Grant Writer;
	Dallas Inter-Tribal Center, Dallas, TX
1977-1978	Staff Nurse Recovery Room and Outpatient Clinics; Arthritis Clinics Exercise for Children Project
	Scottish Rite Hospital, Dallas, TX
1982-1983	Emergency Room Nurse, Garland Community Hospital, Garland, TX
1983-1989	Film Producer (including children with disabilities), Kuntz Bros., Inc, Dallas, TX
1989-1991	Clinical Instructor/Same Day Surgery Nurse, Baylor Hospital, Dallas, TX
1991-2002	Faculty/Curriculum Development ASN/RN-BSN Program, Salish Kootenai College, Pablo, MT
2002-present	Associate Professor, College of Nursing, Montana State University-Bozeman, MT

#### Clinical Nurse Specialist Advanced Practice Certification

Community/Public Health Nursing ANCC #2006008322 (1-2-2007 to 1-1-2012)

#### Other Experience and Professional Memberships

2011 Expert Testimony: Stop Mercury and Air Toxics Now (EPA Docket #EPA-HQ-OAR-2009-0234)

2008 Scientific Reviewer, Special Emphasis Panel 2 for RFA-TP-08-001 (P01) Centers for

Disease Control and Prevention, Coordinating Office for Terrorism Preparedness and Emergency Response 2003-2010 Vice Chair, Missoula City County Health Department, Board of Health

2003-2010 Maternal Child Health Advisory Committee, Missoula Board of Health Representative

2003-2009 Montana Turning Point Workforce Development, Advisory Committee Member

#### **Honors**

1990 Baylor University Medical Center Clinical Nursing Excellence Award

1995	Salish Kootenai College Award for Teaching Excellence
1999	Americorps, Montana Campus Compact Faculty Fellow (Community Service Learning)
2001	Montana Public Health Association Exemplary Service Award for Promotion of Public Health Nursing
	Education to American Indian Students at Salish Kootenai College
2001	National Public Service Fellowship, Walden University
2004	Sigma Theta Tau International, Zeta Upsilon Chapter, Dissertation Award
2005	Association of State and Territorial Health Officials (ASTHO) Vision Award for Category B (Programs with
	budgets under \$250,000) Montana Department of Public Health and Human Services Montana Public
	Health Emergency Preparedness: A Report Card, (Kuntz, Smilie, Wang).
2007	Montana State University Provost's Award for Undergraduate Research/Creativity Mentoring (Nominated)
2007	Environmental Health Nurse Luminary Award <a href="http://www.theluminaryproject.org/story.php">http://www.theluminaryproject.org/story.php</a>
2007	Clinical Research Development Program 2007-2008 (Awarded)
2008	Montana State University Provost's Award for Undergraduate Research/Creativity Mentoring Award
2008	NIH/NCMHD NIH National Center for Minority Health and Health Disparities, Loan Repayment
	Program (Awarded: 2008-2010). Clarann Weinert (Mentor)

#### C. Selected peer-reviewed publications (in chronological order).

Christopher, S., Saha, R., Lachapelle, P., Jennings, D., Colclough, Y., Cooper, C., Cummins, C., Eggers, M., FourStar, K., Harris, K., Kuntz, S., LaFromboise, V., LaVeaux, D., McDonald, T. Real Bird, J., Rink, E., Webster, C. (2011). Applying Indigenous CBPR principles to partnership development in health disparities research. *Family & Community Health*, 34(3), 246-255.

Weinert, C., Hill, W., Winters, C., Kuntz, S., Black, B., et al., (2011). Psychosocial health status of persons seeking treatment for exposure to Libby amphibole asbestos, *International Scholarly Research Network\**, 1-11. DOI:10.5402/2011/735936.

Hill, W. G., Butterfield, P., & Kuntz, S. W. (2010). Barriers and facilitators to the incoporation of environmental health into public health nursing practice. *Public Health Nursing*, *27*(2), 122-130. DOI: 10.111/j.1525-1446.2010.00835.x

Kuntz, S. W., Ricco, J. A., Hill W. G., and Anderko, L. (2010). Communicating methylmercury risks and fish consumption benefits to vulnerable childbearing populations. *Journal of Gynecologic, Obstetric, and Neonatlal Nursing, 39,* 118-126. DOI: 10.1111/j.1552-6909.2009.01094.x

Kuntz, S., Hill, W., Linkenbach, J., Lande, G., Larsson, L. (2009). Methylmercury risk and awareness among American Indian women of childbearing age living on an inland northwest reservation. *Environmental Research*, *109*, pp. 753-759.

Kuntz, S., Winters, C., Hill, W., Weinert, C., Rowse, K., Hernandez, T., & Black, B. (2009). Rural public health policy models to address an evolving environmental asbestos disaster. *Public Health Nursing*, 26(1), pp. 70-78.

Holkup, P., Rodehorst, K., Wilhelm, S., **Kuntz, S**., Weinert, C., Stepans, M., Salois, E., & Hill, W. (2009). Negotiating three worlds: Academia, nursing science, and tribal communities. *Journal of Transcultural Nursing*, 20(2), pp. 164-175.

Kuntz, S., Smilie, J., Reynolds, M. (2006). Emergency preparedness challenges and rewards: A rural/frontier public health perspective. In H. Lee & C. Winters (Eds.), *Conceptual basis for rural nursing* (2<sup>nd</sup> ed.). New York: Springer Publishing.

Kuntz, S., Smilie, J., & Wang, J. (2005). How ready are we? Measuring Montana's statewide public health preparedness. *Northwest Public Health*, 22(2), pp. 6-7.

#### D. Research Support.

Robert Wood Johnson Foundation Nurse Faculty Scholar. (2009-2012). Methylmercury Risk, Awareness, and Exposure: Fort Peck Community-Academic Partnership. This study investigates fish consumption patterns, fish advisory awareness, risk communication preferences, and actual methylmercury exposure among American Indian childbearing women. Role: PI

- 2009 1P20MD002317-01 NIH/National Center on Minority Health and Health Disparities. Center for Native Health Partnerships—Pilot Grant. Phase II Health Care Provider Initiative: Recognition and Prevention of Pediatric Exposure to Environmental Toxins. This project provides pediatric environmental health education and engages healthcare providers in the identification and prioritization of potential hazards to the fetus, infant, and child. Role: PI
- 2009 2P20RR16455 IDeA Network of Biomedical Research Excellence (INBRE). Methylmercury Risk, Awareness, & Exposure: A Tribal Community-Academic Partnership (Flathead Reservation). This project determines risk awareness and actual exposure in American Indian women. Role: PI
- 2008 1P20MD002317-01 NIH/National Center on Minority Health and Health Disparities. Center for Native Health Partnerships—Pilot Grant: Community/Public Health Nurse Initiative: Recognition and Prevention of Pediatric Exposure to Environmental Toxins. The purpose of this project is to organize an environmental education conference using a community based participatory approach. Role: PI
- 2007 1R03NR011241 Exploring Research Communication and Engagement in a Rural Community: The Libby Partnership Initiative. The purpose of this project is to improve research communication and dissemination in a rural community impacted by exposure to Libby asbestos. Role: Co-PI
- 2007 1P20MD002317-01 Consortium for Community-Based Research in Native American Health Pilot project funding to establish a community based participatory research environmental health advisory group with the Confederated Salish and Kootenai Tribes. Role: PI
- NIH/NINR 1P20NR07790-0, Center for Research on Chronic Health Conditions in Rural Dwellers
  Methylmercury Risk and Awareness in American Indian Women of Childbearing Age.
  Project Goals: Determine fish consumption patterns, fish advisory awareness, biomonitoring
  preferences and risk communication preferences among American Indian women and clients of a tribal
  WIC program. Role: PI

BIOGRAPHICAL SKETCH				
NAME Laura S. Larsson	POSITION TITLE			
era commons user name LLARSSON	Assistant Professor			
EDUCATION/TRAINING				
INSTITUTION AND LOCATION	DEGREE (if applicable)	YEAR(s)	FIELD OF STUDY	
Lewis and Clark College, Portland, OR	B.S.	1989-1993	Natural Science	
Montana State University, Bozeman, MT	B.S.	1998-2001	Nursing	
Oregon Health & Science University, Portland, OR	MPH	2002-2005	Public Health	
Oregon Health & Science University, Portland, OR	Ph.D.	2003-2008	Nursing	

#### A. Personal Statement

My research experience demonstrates my commitment to improving health for vulnerable groups.

#### **B.** Positions

#### Positions and Employment

1993 – 1998: Environmental Chemist, CH2MHill Engineering, Corvallis, OR

October 2001 - May 2005: Registered Nurse, Swingle Student Health Center, Bozeman, MT

August 2002 - March 2004: Registered Nurse, Gallatin Community Clinic, Bozeman, MT

September 2002 – May 2007: Adjunct Instructor, Caring for Our Own Program, Montana State University

September 2005 – May 2008: Adjunct Assistant Professor, Montana State University College of Nursing

August 2008 – Present: Assistant Professor, Montana State University College of Nursing, Bozeman, MT

#### C. Selected peer-reviewed publications (in chronological order).

**Larsson, L.**, & Zulkowski, K., (2002). Scope of practice and education requirement differences between nurse practitioners and physician assistants in Montana. <u>Journal of the American Academy of Nurse Practitioners</u>, 14(4), 185-190. (PMID: 12001750)

**Larsson, L.**, & Butterfield, P.G. (2002). Mapping the future of environmental health and nursing: Strategies for integrating national competencies into nursing practice. <u>Public Health Nursing</u>, 19(4), 301-308. (PMID: 12071904)

Hill, W., Butterfield, P., & **Larsson, L.** (2006). Rural parents' perceptions of risks associated with their children's exposure to radon. <u>Public Health Nursing</u>, 23(5), 392-399. (PMID: 16961559)

**Larsson, L.**, Butterfield, P., Christopher, S., & Hill, W. (2006). Rural community leaders' perceptions of environmental health risks: Improving community health. <u>American Association of Occupational Health Nurses</u>, 54(3), 105-112. (PMID: 16562621)

**Larsson, L.**, Hill, W., Odom-Maryon, T., & Yu, P. (2009). Householder Status and Residence Type as Correlates of Radon Knowledge and Testing Behaviors. <u>Public Health Nursing</u>. 26(5) 387-395. (PMC Journal – In Process)

Kuntz, S.W., Hill, W.G., Linkenbach, J.W., Lande, G., & Larsson, L. (2009). Methylmercury risk and awareness among American Indian Women of Childbearing age living on an inland northwest reservation. Environmental Research, 109(6), 753-759. (PMID: 19477438)

Larsson, L. (in press). A Response to: Deadly Radon in Montana? <u>Dose Response</u>.

White, M., & Larsson, L. (in-press). Exploring Scope of Practice Issues for Correctional Facility Nurses in Montana. <u>Journal of Correctional Health Care</u>.

#### D. Research Support

#### **Ongoing Research Support**

Larsson (PI) 5/1/11 – 4/31/14

Funding Source: Montana INBRE (NIH-NCRR)
Title: Radon Risk Communication for Native Health

This study is a community-based participatory research project (CBPR) in collaboration with the allied health students at Blackfeet Community College. The research aims are to create a culturally-relevant radon animation for use with a digital signage display at the Women Infant and Children (WIC) clinics in Browning and Heart Butte Montana; both towns on the Blackfeet Reservation. The project is an opportunity for me to use a CBPR approach in conducting research with an underserved population as well as to test a contemporary delivery system for health promotion messages with WIC clients. I am working with Blackfeet Community College faculty in a cross-institutional research and education collaboration.

Larsson (PI) 9/1/10 – 8/31/13

Funding Source: Robert Wood Johnson Foundation Nurse Faculty Scholars Program Title: Montana Radon Study

This study is a community-based experiment comparing radon testing program participation between intervention, control, and sham-control sites. The research aims are to test the efficacy of an education intervention delivered in the Women Infant and Children waiting-room via digital signage technology for increasing radon-knowledge scores among WIC clients. In addition to developing an operational research project, this grant has also provided me with tremendous leadership and mentorship opportunities. I am working with three mentors and attending local, regional, and national conferences related to achieving excellence in both research and teaching.

#### **CURRICULUM VITAE**

Name: Mayer, Dorothy M "Dale" Date of Appointment: August, 1997

Campus: Missoula Rank: Assistant Professor

**Certification:** ANCC - CNS/Adult Health **Tenure:** on a Tenure Tract

Education Major Area of Study

<u>Degrees</u> PhD	Institution Oregon Health & Science University	Clinical Doctoral nursing program	<u>Functional</u> Family Focus
MS	University of California, San Francisco, CA	Cardiovascular Nursing	Clinical Specialist
BSN	University of Mary Hardin Baylor - Belton, TX	Nursing	Generalist

# **Teaching Responsibility**

2011and 2010

Course # NRSG 387R	Course Name Research in Health Care	Content Focus Research/Evidence Based Practice	Theory/Clinical Theory & Lab
NRSG 501	Teaching Concepts for Nursing Educators	Graduate Teaching	Theory
NRSG 487	Leadership/Management	Care of Caregiver	Guest lecture
NRSG 342 NRSG 342	Psychosocial Concepts Psychosocial Concepts	Grief and Bereavement Debriefing session	Guest Lecture Lab

#### **Major Activities to Maintain Expertise (last 2 years)**

#### Continuing Education:

January 2011	Fibromyalgia in Older Adults: The Influence of Resilience	Friday Morning Medical Conference St Patrick Hospital Missoula MT
Nov 2010	Evidence Based Practice Conference	St Patrick Hospital Missoula MT

October 2010	Spiritual and Palliative Care Conference	St Patrick Hospital Missoula MT
June 2010	Comparing three life limiting illnesses: Does diagnosis matter or is sick sick?	St Patrick Hospital Missoula MT
April 2010	2010 Grief Institute The heart of grief: Theory and practice revisited	Tamarack Grief Resource Center Missoula Montana
April 2010	43 <sup>th</sup> Annual Communicating Nursing Research Conference	Western Institute of Nursing Glendale Arizona
April 2010	How your own Personal Bias Influences Healthcare Outcomes	St Patrick Hospital Institute of Medicine & Humanities
March 2010	Battle Spring Fever with Social Media and Web 2.0	Tim Bristol, PhD, RN, CNE Elsevier Faculty development and Training Webinar
Mar 2010	Building Research Competence In Nursing through Mentoring	Sigma Theta Tau International Online Continuing Education
Mar 2010	Providing Excellent Palliative Care	Sigma Theta Tau International Online Continuing Education
Feb 2010	Nursing Journal Club	St Patrick Hospital
Sep 2009	New Theories of Grief: Going beyond Kubler-Ross	Association for Death Education and Counseling Webinar Missoula, MT

**OHSU doctoral candidate** - successfully defended my dissertation Dec 2009. Title of dissertation: Family Bereavement Experiences after Sudden Cardiac Death. PhD degree granted March 2010

Maintained ANCC certification as an Adult Health Clinical Nurse Specialist

# MONTANA STATE UNIVERSITY COLLEGE OF NURSING Academic Vita

Name: Linda Torma, PhD, APRN, GCNS-BC <u>Title</u>: Assistant Professor

Address: 314 Connell Avenue, Missoula, MT Date of Appointment to MSU: 08/15/1999

MT RN Licensure No.: RN 0011779 Date of Current Rank: 08/15/2010

<u>Clinical Nursing Specialties:</u> <u>Certification:</u> Clinical Specialist in Gerontological Nursing

Community Health, Gerontological Nursing (CNS) 1993-2014, #0213900

#### **Professional Education:**

<b>Degree</b>	<u>Institution</u>	<u>Year</u>	<u>Major</u>
PhD	Oregon Health & Science University	2010	PhD Nursing
MSN	University of New Mexico	1992	Community Health Nursing &
			Gerontological Nursing
BA	University of Montana	1987	Liberal Studies
AD	Metropolitan Comm. College	1974	Nursing

#### **Teaching Experience:**

Dates	<u>Organization</u>	<u>Position</u>
2010-present	Montana State University	Assistant Professor
1999-2010	Montana State University	Adjunct Assistant Professor
1993-99	Montana State University	Affiliate Assistant Professor
1992-93	Salish Kootenai College	Nursing Faculty
1991-92	University of New Mexico	Teaching Assistant

Courses
N506, Management of the Care Environment; N582, Clinical Nurse Specialist II; N522, Advanced Practice Nursing: Roles & Issues; N477, Population-Based Nursing; N444, Care Management; N445, Care Management II; N479, Community Health Nursing; N340, Physiological Nursing Concepts; N377, Introduction to Community-Based Nursing; N330, Care of the Aging Adult; N228, Nursing Process; N222, Fundamentals of Nursing

#### **Professional Experience:**

<u>Dates</u>	Organiz	<u>zation</u>	<u> </u>	<u>Position</u>
2009-20	O12 Comprel	hensive Geriatric Education Program	I	Project Consultant
2008	Partners	hip Health Center	(	Geriatric Assessment Clinic, CNS
2005-20	OO7 Partners	in Home Care	(	Clinical Nurse Specialist
2000-20	OO3 Hunters	Glen Assisted Living	(	Quality Management Consultant
1996-20	000 Missoula	a Demonstration Project	(	Clinical Educator/Project Director
			(	Community-wide Pain Improvement Project
1993-9	Saint Pa	trick Hospital	(	Geriatric Clinical Nurse Specialist
1983-90	) Commu	nity Medical Center	5	Staff Nurse/Certified Rehabilitation RN
1979-80	) Mineral	County Health Department	(	County Health Nurse
1978-83	3 Mineral	County Hospital	5	Staff Nurse/On Call Nurse
1976	The Visi	iting Nurse Service	I	Home Health Nurse
1975-70	The Gen	essee Hospital	5	Staff Nurse, Orthopedics
1974-7:	5 Mount S	inai Hospital	5	Staff Nurse, Surgical Ward

#### **Selected Scholarly Presentations:**

<u>Dates</u>	<u>1111e</u>	<u>Orga</u>
2011	Improving Direct Admission Flow in the ED	Zeta I
2011	Fibromyalgia in Older Adults	Weste
2010	FM Pain and Physical Function: The Influence of Resilience	Intern
	Poster and Podium Presentations	
2007	Conceptualizing the Influence of Resilience on Pain/Physical Function	Weste
2007	Pain and Physical Function: The Influence of Resilience	Touch
2006	Symptoms as Predictors of Physical Function (poster)	Weste
2006	Heart Failure and Home Health Care	Natio
		Speci

#### Organization/Location

Zeta Upsilon Research Meeting, Missoula, MT Western Institute of Nursing, Las Vegas, NV International Myopain Society, Toledo, Spain

Western Institute of Nursing, Portland, OR Touchmark Foundation, Portland, OR Western Institute of Nsg, Albuquerque, NM National Association of Clinical Nurse Specialists, Salt Lake City, UT

#### **Selected Scholarly Presentations (cont):**

<b>Dates</b>	<u>Title</u>	
2002	Symptom Management of Persons Receiving	16 <sup>th</sup> Annual WIN Assembly, Palm Springs, CA
	End-of-Life Care in Clinical Facilities	
2001	Speaking the Language of Pain	MSU CON Research Day, Bozeman, MT
2000	Pain-The Fifth Vital Sign	Montana Nurses Association, Bozeman, MT
1998	Monitoring the Quality of Care at the End of Life	Saint Patrick Hospital Institute of Medicine
1992	Assessing Critical Thinking Outcomes of Nursing Education	University of New Mexico, Albuquerque, NM
1992	Assessing Critical Thinking Outcomes of Nursing Education	University of New Mexico, Albuquerque, NM

#### **Publications:**

Reviewer: Tabloski, P. A. (2009). Gerontological nursing: The essential guide to clinical practice (2nd Edition). Upper Saddle River, NJ: Pearson Prentice Hall.

Reviewer: Coyne, P.J. & Drew, D.J. (2002). Palliative care. In B. St. Marie (Ed.), *Core curriculum for pain management nursing* (pp. 439-470). Philadelphia: Saunders.

Torma, L. (2001). Improving pain management in community health care settings: The role of the advanced practice nurse. *Home Health Care Management and Practice*, 13 (5), pp. 386-99.

Mayer, D, Torma, L, Norris, K., Byock, I. (2001). Speaking the language of pain, *American Journal of Nursing*, 101 (2), pp. 44-49.

Torma, L. (1999). Pain: The fifth vital sign, MNA Pulse, Spring, 1999.

Torma, L. (2000). Pain management essential to quality health care. *Billings Gazette*, October 11, 2000; *Anaconda Leader*, October 27, 2000.

Pain: The Fifth Vital Sign Study Final Report, Mayday Fund, 2000.

# Research Creative Activities:

<u>y ear</u>	<u>11tte</u>
2011-2012	Development of N506/EIND 506 a joint nursing and engineering graduate course, HRSA Grant # D09HP08335
2009-2012	Comprehensive Geriatric Education Program Consultant, HRSA Grant # D62HP15060
2011	Certification from The Dartmouth Institute Microsystem Academy, Dartmouth University
2010-2011	Montana State University College of Nursing Block Grant: The Lived Experience of Fibromyalgia in Resilient Older
	Adults.
2009-2010	Dissertation: Pain and Physical Function in Older Adults living with Fibromyalgia: The Influence of Resilience
2006	Business Plan: Healthy Aging at Home: A Care Management Program for Frail Elders, Partners in Home Care,
	Missoula, MT
2005-present	Research assistant, data collection and management for the Energy Balance Study, OHSU School of Nursing, Kerri
	Winters-Stone, PI
2004	Research Practicum: Preliminary analysis of Lifestyle, Aging, and Health Survey, Missoula, MT, Craig Ravesloot, PI,
	Lois Miller, practicum supervisor
1996-2000	Pain: The Fifth Vital Sign Study, Missoula Demonstration Project, Missoula, MT
1996-97	Missoula Community Profile: Part I (Pilot study of end-of-life clinical experience of patients and their families,
	1997), Missoula Demonstration Project, Missoula, MT

#### Honors, Awards, Grants, Fellowships:

of Murging Plook Cront (\$20,000)		
The Lived Experience of Fibromyalgia in Resilient Older AdultsMSU College of Nursing Block Grant (\$20,000)		
Chapter of Sigma Theta Tau,		
Bozeman, MT		
of Nursing (\$2,500)		
Chapter of STTI (\$1,250)		
undation (\$1,000)		
al Nursing Program (\$6,000)		
euticals (\$16,000)		
a (\$2,000)		
(\$150,000)		
lember		
lember		
New Mexico		
New Mexico		
Montana		
CONTRACTOR AND		

#### **Department of Political Science**

The research program of the faculty of the *Department of Political Science* addresses diverse issues facing the individual; local, state, and national governments; and international regimes. These research efforts are unified by a common goal of illuminating the key challenges of making decisions for the common good, whether these decisions are for local governments or the World Trade Organization. The Department is currently focused on bringing the research skills and interests of its diverse and small faculty together to create a Project for Sustainable Democracy. Individual faculty interests include democratic governance and participatory politics; the political economy of the New West and tourism; community planning and health; American politics, Congress, the legislative process, and elections; contemporary political theory and virtue ethics; international relations and human rights; public policy and environmental decision making; and agricultural policy and international trade. The faculty is research active and has a history of award winning publications, public outreach and some, but uneven, grant funding. We have an undergraduate program in political science and a masters program in Public Administration.

Faculty who provided CVs:

Paul Lachapelle Liz Shanahan Linda Young

#### PAUL R. LACHAPELLE

Montana State University Department of Political Science Wilson Hall 2-117 Bozeman, MT 59717 Phone: (406) 994-3620 Fax: (406) 994-6692 paul.lachapelle@montana.edu msuextension.org/cd/paul

#### **EDUCATION**

Ph.D., Forestry, University of Montana, 2006
M.S., Resource Conservation, University of Montana, 2000
B.S., (Honors) Environmental Studies, University of Vermont, 1997

#### PROFESSIONAL EXPERIENCE

Assistant Professor, Extension Community Development Specialist, Community Development Program Leader, Montana State University, Department of Political Science, Bozeman, MT (Dec. 2006 to present) Develop educational programs that assist rural communities with understanding linkages between local government capacity, the local economy and local social capacity;

#### **PUBLICATIONS**

#### **Journal Articles**

- **Lachapelle, P.R.**, T. Dunnagan, and J. Real Bird. 2011. Applying innovative approaches to address health disparities in native populations: An assessment of the Crow Men's Health Project. *Community Development: Journal of the Community Development Society.* 42(2):240–254.
- **Lachapelle, P.R.** 2011. The use of social networking in community development. *CD Practice*. 17(1):1-8.
- **Lachapelle, P.R.** 2011. Leadership and civic engagement outcomes from Horizons: Understanding the potential for increased citizenship. *Montana Policy Review*. 15(1):17-21.
- **Lachapelle, P.R.**, M. Emery, and R.L. Hays. 2010. The pedagogy and practice of community visioning: Evaluating effective community strategic planning in rural Montana. *Community Development: Journal of the Community Development Society*. 41(2):176-191.
- **Lachapelle, P.R.** and E.A. Shanahan. 2010. The pedagogy of citizen participation in local government: Designing and implementing effective board training programs for municipalities and counties. *Journal of Public Affairs Education*. 16(3):401-419.
- **Lachapelle, P.R.**, E. Austin, and D. Clark. 2010. Community strategic visioning as a method to address poverty: An analysis from select rural Montana communities. *Journal of Extension*. [Online], 48(1) Article 1FEA1. Available at: http://www.joe.org/joe/2010february/a1.php
- **Lachapelle, P.R.** 2008. A sense of ownership in community development: Understanding the potential for participation in community planning efforts. *Community Development: Journal of the Community Development Society*. 39(2):52-59.
- **Lachapelle, P.R.** and S.F. McCool. 2007. Claiming 'ownership': A response to Manning and Ginger. *Society and Natural Resources*. 20(2):193-198.

#### **Books**

Weaver, K. L. and **P.R. Lachapelle**. 2010. *Governing Montana at the Grass Roots: Local Government Structure, Process and Politics* (3<sup>rd</sup> ed.). Bozeman, MT: MSU Extension. 333 pages.

#### **Book Chapters**

**Lachapelle, P.R.** (In review) Community participation. In: Alex C. Michalos (Ed.) *Encyclopedia of Quality of Life Research*. New York: Springer Publishing.

- **Lachapelle, P.R.**, M. Emery, and C. French. (In press) A framework for teaching and implementing community visioning. In: N. Walzer (ed.). *Community Visioning: Issues and Outcomes.*Community Development Research and Practice Series. New York: Routledge.
- French, C. and **P.R. Lachapelle.** (In press) Assessing intangible versus tangible outcomes from community visioning. In: N. Walzer (ed.). *Community Visioning: Issues and Outcomes. Community Development Research and Practice Series.* New York: Routledge.
- **Lachapelle, P.R.** 2010. Citizen participation and interaction. In: K. Weaver (ed.). *Montana Municipal Officials Handbook*. (pp. 175-182) Bozeman, MT: MSU Extension.
- **Lachapelle, P.R.** 2009. Stacking the deck. In: Menzel, D. (Ed.) *Ethics Moments in Government: Cases and Controversies.* (pp. 204-206) New York: Taylor and Francis.

#### **GRANTS FUNDED**

- U.S. Department of Agriculture, National Institute of Food and Agriculture, Agriculture and Food Research Initiative (Co-PI; \$742,907) 2011, Reducing tillage in organic crop systems: ecological and economic impacts of targeted sheep grazing on cover crops and weed management, soil health and stability, carbon sequestration and greenhouse gas emissions (PI: Pat Hatfield, Montana State University)
- Northwest Area Foundation (PI; \$65,000) 2010, Support for follow-up work with the Horizons Alumni Communities; to continue to implement programs and monitor progress on community poverty reduction strategies/plans.
- Montana State University Center for Native Health Partnerships (PI; \$10,000) 2009, Research program on the Crow Reservation to address men's health and wellness; Sub-contract of National Institutes of Health, National Center on Minority Health and Health Disparities.
- *Northwest Area Foundation* (PI; \$45,000) 2009, Horizons Pilot and Horizons II Alumni Communities; to monitor progress on program outcomes and community poverty reduction strategies/plans.
- Yellowstone National Park (PI; \$29,958) 2009, Public Engagement Plan and Cooperative Agency; to support work for Yellowstone and Grand Teton National Parks' winter use Environmental Impact Statement and Rulemaking.
- Montana State University Center for Native Health Partnerships (PI; \$29,000) 2008. Pilot project grant for research on the Crow Reservation to address men's health and wellness; Sub-contract of National Institutes of Health, National Center on Minority Health and Health Disparities.

#### **HONORS / AWARDS**

Donald W. Littrell New Professional Award, Community Development Society; In recognition of a superior contribution to the field of community development and the Society (2011)

Provost's Excellence in Outreach Award, Montana State University; Recognizing the impact of outreach efforts within the state (2010)

Educational Technology Award, National Association of Community Development Extension Professionals (2009)

#### PROFESSIONAL ASSOCIATION MEMBERSHIPS

President, Montana Association of Community Development Extension Professionals (MACDEP)

Member, Editorial Board, Community Development: Journal of the Community Development Society

Member, Board of Directors, Community Development Society (CDS)

Member, International Association for Community Development (IACD)

Member, National Association of Community Development Extension Professionals (NACDEP)

#### Elizabeth A. Shanahan

Montana State University Department of Political Science Wilson Hall 2-143 Bozeman, MT 59717 (o) 406.994.5167 (fax) 406.994.6692 shanahan@montana.edu

#### **EDUCATION**

Doctor of Arts, Political ScienceIdaho State University, 2005Master of Public Administration, Public PolicyIdaho State University, 2004Master of Counseling, Community CounselingIdaho State University, 1994Bachelor of Arts, Comparative LiteratureDartmouth College, 1986

#### **ACADEMIC POSITIONS**

Associate Professor

Montana State University, Department of Political Science, Bozeman, MT

Assistant Professor

Montana State University, Department of Political Science, Bozeman, MT

Doctoral Fellow

Idaho State University, Department of Political Science, Pocatello, ID

Instructor, First Year Seminar

October 2011-present

2005- 2011

2002-2011

1996-2002

#### **RESEARCH**

#### **Publications in Refereed Journals**

Idaho State University, College of Arts and Sciences, Pocatello, ID

Shanahan, E.A., Jones, M.D., and McBeth, M.K. (2011). Policy Narratives and Policy Processes. *Policy Studies Journal*, 39(3), 535-561.

Shanahan, E.A., McBeth, M.K., & Hathaway, P.L. (2011). Narrative policy framework: The influence of media policy narratives on public opinion. *Policy & Politics*, *39*(3), 373-400.

McBeth, M.K., Shanahan, E.A., Anderson, M., & Rose, B. (2011). Policy story or gory story: Narrative policy framework analysis of Buffalo Field Campaign's YouTube videos. *Policy and Internet*, forthcoming.

Rossmann, D. & Shanahan, E.A. (2011). Defining and achieving normative democratic values in participatory budgeting processes. *Public Administration Review*, forthcoming.

Shanahan, E.A. (2010). Open space ballot initiatives in the American West: A new west--old west phenomenon? *Studies in Sociology of Science*, 1(1), 22-35.

McBeth, M.K., Shanahan, E.A., Tigert, L.E., Hathaway, P.L., & Sampson, L.J. (2010). Buffalo tales: Interest group policy stories and tactics in greater Yellowstone. *Policy Sciences*, *43*(4), 391-409.

Shanahan, E.A., McBeth, M.K., Tigert, L.E., & Hathaway, P.L. (2010). From protests to litigation to *YouTube*: A longitudinal case study of strategic lobby tactic choice for the Buffalo Field Campaign. *Social Science Journal*, 47(1), 137-150.

Lachapelle, P.R. & Shanahan, E.A. (2010). The pedagogy of citizen participation in local government: Designing and implementing effective board training programs for municipalities and counties. *Journal of Public Affairs and Education*, 6(3), 401-419.

Shanahan, E.A., McBeth, M.K., Hathaway, P.L., & Arnell, R.J. (2008). Conduit or contributor? The role of media in policy change theory. *Policy Sciences*, *41*(2), 115-138.

McBeth, M.K., Shanahan, E.A., Arnell, R.J., & Hathaway, P.L. (2007). The intersection of narrative policy analysis and policy change theory. *Policy Studies Journal*, *35*(1), 87-108.

McBeth, M.K. & Shanahan, E.A. (2005). Public opinion for sale: The role of policy marketers in greater Yellowstone policy conflict. *Policy Sciences*, *37*(3/4), 319-338.

McBeth, M.K., Shanahan, E.A., & Jones, M.D. (2005). The science of storytelling: Measuring policy beliefs in greater Yellowstone. *Society and Natural Resources*, 18(5), 413-429.

#### **Non-Refereed Publications**

Shanahan, E.A. & McBeth, M.K. (2010). The science of storytelling: Policy marketing and wicked problems in the greater Yellowstone ecosystem. In J.D. Johnson (Ed.), Knowing Yellowstone: Science in the Nation's First National Park (pp. 140-159). Boulder, CO: Taylor Trade.

Jackson-Smith, D., Marquart-Pyatt, S., Harris, C., Lovecraft, A. Shanahan, E.A., & Wanschneider, P. (2007). Research needs assessment for water resources management. Report for Inland Northwest Research Alliance.

#### **Manuscripts and Book in Preparation**

Shanahan, E.A., Jones, M.D., & McBeth, M.K. Blowing in the Wind: Differences in Strategic Construction of Policy Narratives Between and Within Coalitions in Cape Cod's Wind Energy Issue.

McBeth, M.K., Shanahan, E.A., & Jones, M.D. Narrative Policy Framework. Target publisher: Lynne Reiner.

Hari, A., Shanahan, E.A., & Rossmann, D. The relationship between PART scores and Budgetary Decisions. Target journal: Public Administration Review. [student project]

Sletten, J. and E.A. Shanahan. Knowledge and attitudes regarding aquatic nuisance species and management practices. [student project]

#### **GRANTS**

#### **External**

National Science Foundation, Dynamics of Coupled Natural and Human Systems, 2011. With Dr. A. Hansen, Dr. M. Brody, Dr. D. Robinson, and Dr. K. Suding. To be submitted.

National Science Foundation, Dynamics of Coupled Natural and Human Systems, 2009, 2010. With Dr. A. Hansen, Dr. M. Brody, Dr. D. Robinson, and Dr. K. Suding. Not funded.

National Science Foundation, 2008. Faculty Early Career Development Program. Not funded.

Inland Northwest Research Alliance, Grant. Summer 2006. Awarded \$15,240.

#### **TEACHING**

Public Policy Analysis (undergraduate) Foundations of Public Admin (graduate) Environmental Politics (undergraduate) Research Methods (graduate) Public Finance and Budgeting (graduate)

Applied Statistics/Political Analysis (undergraduate)

Introduction to American Government (undergraduate, online delivery)

#### **SERVICE**

#### **Professional**

Reviewer for Policy Sciences, Policy Studies Journal, American Journal of Political Science, Social Science Journal, Politics and Policy and Journal of Public Administration and Education (2008-to present).

Discussant for Western Political Science Association for public administration and environmental politics panels (2009, 2010).

Co-facilitator for the Environmental Political Theory conference at the Western Political Science Association Conference (2009).

#### **Montana State University**

Social Science Research Team for MSU's NSF ADVANCE-IT proposal (2012)

Steering Committee member for the development of an NSF ADVANCE-IT proposal (2010-2011).

Serve as external committee member for retention and tenure reviews in the Department of Music (2010).

Participant on President Cruzado's Planning Working Group (2010).

Assist in planning and coordinating NSF ADVANCE conference (2009-2010).

Serve on the University Teacher Education Committee (2006 to present).

Guest Speaker in Ecology Human dimension course (2008, 2010).

Panel moderator for NSF ADVANCE conference (2009).

Academic Advisor for Education Majors with Political Science teaching minor (2007 to present).

Served on 3<sup>rd</sup> Year Retention Committee for colleague (2008).

Chair for tenure track position search in Department of Political Science (2007).

Served on search committee for Community Development Specialist (2006).

#### Biographical Sketch

#### LINDA M. YOUNG

#### Associate Professor

Department of Political Science, Montana State University 2-134 Wilson Hall, Bozeman, MT 59717; 406 994-5604; lmyoung@montana.edu

#### **Professional Preparation**

University of California, Berkeley	Development Studies	B.A. 1980
University of California, Davis	Agricultural Economics	Ph.D. 1987

#### **Appointments**

2008-present	Associate Professor, Department of Political Science, Montana State
	University.
2005-2008	Assistant Professor, Department of Political Science, Montana State
	University.
2001-2005	Senior Research Scientist, Department of Agricultural Economics and
	Economics, Montana State University.
1996-2000	Agricultural Policy Program Coordinator, Trade Research Center,
	Montana State University.
1994-2000	Adjunct Assistant Professor, Department of Agricultural Economics and
	Economics, Montana State University.
1993-1994	Research Associate, Department of Agricultural Economics, Purdue
	University, West Lafayette, Indiana.
1993	Instructor, Department of Agricultural Economics, Purdue University,
	West Lafayette, Indiana. Instructed undergraduate econometrics course.
1988-1990	Senior Economist, Australian Bureau of Agricultural and Resource
	Economics, Canberra, Australia.

#### **Publications** (10 representative, \* student researcher)

- Young, L.M. and Kathleen C. Hansen \*. 2011 "Disconnections in US and EU Agricultural Policy and Trade Negotiations: A Transactions Costs Politics Approach." The *Estey Centre Journal of International Law and Trade Policy* 12(1):2-28.
- Young, L. M. 2009. "Introduction: Capacity Building and Agricultural Trade Policy Challenges in Developing Countries." *Journal of International Agricultural Trade and Development* 5(2).
- Young, L. M. 2009. "Capacity Building Programs in Agricultural Trade Policy." *Journal of International Agricultural Trade and Development* 5(2).
- Young, L.M. and P.C. Abbott. 2008. "Food Aid Donor Allocations After 1990." Canadian Journal of Agricultural Economics 56(1):27–51.
- Young, L.M., A. Weersink, M. Fulton, and J.B. Deaton. 2007. "Carbon Sequestration in Agriculture: EU and US Perspectives." *EuroChoices* 6(1):32–37.
- Young, L.M. 2006. "Eliminating Non-Tariff Barriers to Trade: Feasible? Desirable?" Journal of International Agricultural Trade and Development 2(1):159–162.

- Young, L.M. and J. Waino. 2005. "The Antidumping Negotiations: Proposals, Positions and Anti-dumping Profiles." *Estey Centre Journal of International Law and Trade Policy* 6(1):23–46.
- Young, L.M. 2005. "Export Competition Disciplines in the Doha Round." Paper commissioned by the International Food and Agricultural Trade Policy Council, Washington, DC, June.
- Young, L.M. 2003. "Carbon Sequestration in Agriculture: The U.S. Policy Context." *American Journal of Agricultural Economics* 85(5):1164–1170.
- Wainio, J., L.M. Young, and K. Meilke. 2003. "Trade Remedy Actions in NAFTA: Agriculture and Agri-Food Industries." *World Economy* 26(7):1041–1065.

#### **Synergistic Activities**

- Editorial Board Member for *Estey Centre Journal of International Law and Trade Policy* and the *Journal of International Agricultural Trade and Development.*
- PI and administrator of "Promoting Open Agricultural Markets Through Capacity Building in Developing Countries." William and Flora Hewlett Foundation, in collaboration with the International Agricultural Trade Research Consortium (IATRC), July 2006–June 2009, \$735,000.
- Guest editor of the *Journal of International Agricultural Trade and Development*, 2008, 5(2).
- Presented "Export Competition Issues and Solutions" to the OECD-WTO-IDB/INTAL Regional Meeting on Agriculture and Trade in Latin America, Buenos Aires, Argentina, October 9–11, 2006.
- Trade Policy Specialist, Consultant to Ministry of Agriculture, Pakistan, for the Food and Agriculture Organization, United Nations, November 2005–May 2006.

#### **Collaborators and Co-Authors in Last 48 Months:**

Abbott, Philip. Purdue University
Deaton, Brady. University of Guelph
Deodhar, Satish, India
Echeverria, Rodrigo, Chile
Fulton, M. University of Saskatchewan
Gaisford, Jim. University of Calgary
Karim, Imad Edin Elfadil Abdel, Sudan
Lim, Song Soo, South Korea
Meilke, Karl. University of Guelph
Miljkovic, Dragan. North Dakota State

Miranda, Siliva Helean Gavao de, Brazil Odjo, Sunday, Benin Salam, Abdul, Pakistan Tutwiler, Ann, Hewlett Foundation Waino, John. USDA, ERS Weersink, Alfons. University of Guelph Weerahew, Jeevika, Sir Lanka Wilmer, Franke, Montana State Wong, Sara, Ecuador

#### **Graduate Advisor:**

Alex McCalla, University of California, Davis

#### **Department of Psychology**

The faculty in the *Department of Psychology* has wide-ranging expertise in behavioral sciences, with the majority of faculty conducting research directly related to health. Research foci include social psychology, cognitive and neuro-sciences (e.g., attention, memory, aging, learning) and health and development (e.g., pollution and stress; eating disorders; obesity). Faculty are strong methodologists, with expertise in (1) measurement of psychological constructs and behaviors and (2) design and data analysis of experiments involving human subjects.

Faculty who provided CVs:

Ian Handley Keith Hutchison Michelle Meade Colleen Moore Jessi Smith

p.1 Ian M. Handley

#### Ian M. Handley

### Abridged Curriculum Vitae September, 2011

Office Phone: 406-994-6508

Email: ihandley@montana.edu

Fax: 406-994-3804

Department of Psychology 322 Traphagen Hall Montana State University

Bozeman, MT 59717-3440

Homepage: http://www.montana.edu/wwwpy/handley.htm

#### **Education**

Postdoctoral Fellow; 2003-2005, Department of Psychology, University of Florida.

Ph.D. 2003, Experimental Psychology (Social Track), Ohio University.

2000, Experimental Psychology (Social Track), Ohio University. M.S.

1997 (cum laude), Psychology, The Ohio State University. B.S.

#### **Recent Academic Employments**

Assistant Professor: August 2005-Present.

Department of Psychology, Montana State University

Assistant Scientist/Postdoctoral Fellow for Dolores Albarracín: August 2003-May 2005. Department of Psychology, University of Florida

- Select Peer-Reviewed Publications (\* denotes current or former student co-author)
- Handley, I. M., & \*Goss, R. J. (in press). How mental simulations of the future and message-induced expectations influence purchasing goals. Psychology and Marketing.
- Handley, I. M., & \*Runnion, B. C. (in press). Evidence that unconscious thinking influences persuasion based on argument quality. Social Cognition (Special Issue: Unconscious Thought and Decision Making).
- Albarracín, D., & **Handley**, I. M. (2011). The time for doing is not the time for change: Effects of general action and inaction goals on attitude accessibility and attitude change. Journal of Personality and Social Psychology 100, 983-998.
- Noguchi, K., Handley, I. M., & Albarracín, D. (2011). Participating in politics resembles physical activity: General action patterns in international archives, US archives, and experiments. Psychological Science, 22, 235-242.
- Miller, A. K., Handley, I. M., Markman, K. D., & Miller, J. H. (2010). Deconstructing selfblame following sexual assault: The critical role of cognitive processing. Violence Against Women, 16, 1120-1137.
- Handley, I. M., Albarracín, D., Brown, R. D., Li, H., Kumkale, E. C., & Kumkale, G. T. (2009). When the expectations from a message will not be realized: Naïve theories can eliminate expectation-congruent judgments via correction. Journal of Experimental Social Psychology, 45, 933-939.

Ian M. Handley p.2

Smith, J. L., Wagaman, J., & **Handley**, I. M. (2009). Keeping it dull or making it fun: Task variation as a function of promotion versus prevention focus. *Motivation and Emotion*, 33, 150-160.

- Albarracín, D., **Handley**, I. M., Noguchi, K., McCulloch, K. C., Li, H., Leeper, J., Brown, R. D., Earl, A., & Hart, W. P. (2008). Increasing and decreasing motor and cognitive output: A model of general action and inaction goals. *Journal of Personality and Social Psychology*, 95, 510–523.
- **Handley**, I. M., Lassiter, G. D., Nickell, E. F., & Herchenroeder, L. M. (2004). Affect and automatic mood maintenance. *Journal of Experimental Social Psychology*, 40, 106-112.
- Geers, A. L., **Handley**, I. M., & McLarney, A. (2003). Discerning the role of optimism in persuasion: The valence-enhancement hypothesis. *Journal of Personality and Social Psychology*, 85, 554-565.

#### **Manuscripts Under Review**

**Handley**, I. M., Rasinski, H. M., Fowler, S. L., Helfer, S. G., & Geers, A. L. (*International Journal of Behavioral Medicine*). Beliefs about expectations moderate the influence of expectations on pain perception.

#### **Grant Activity**

- **Handley**, I. M. (PI), & Smith, J. L. (PI), 2010. *Increasing Breastfeeding among Low Income Mothers: Correcting Expectation Biases*. R21 proposal submitted to the <u>National Institutes of Health</u>. **Total Requested: \$284,871**. Proposal was not funded.
- **Handley**, I. M. (PI), 2009. *Stringent Tests for the Quality of Decisions and Attitudes Formed Through Unconscious Thought*. Proposal submitted to the <u>National Science Foundation</u>. **Total Requested: \$188,316**. Proposal was not funded.
- Handley, I. M. (PI), 2009. *Identifying Factors that Influence Meta-cognitive Reversals of the Placebo Effect*. Proposal was <u>funded by Montana IDeA Network of Biomedical Research Excellence</u> (INBRE; which is awarded by the National Center for Research Resources [NCRR] division of the National Institutes of Health [NIH]). **Direct Costs granted (2009-2011): \$60,000**.
- **Handley**, I. M. (PI), 2009. *Positive Affect-Maintenance: Exploring Mediation, Resolving Contradictions, and Further Effects.* Proposal submitted for a <u>Scholarship and Creativity Grant</u> for the Advancement of the Arts, Humanities, and Social Sciences through Montana State University. **Total Requested: \$21,576.36**. Proposal was not funded.
- **Handley**, I. M. (PI), 2008. Establishing the Existence, Effects, and Implications of Automatic Affect-Maintenance Goals triggered by Positive Affect. Proposal submitted to the National Science Foundation. **Total Requested: \$148,799**. Proposal was not funded.

### Curriculum Vitae

### Keith Allen Hutchison

### **EDUCATION**

Postdoctoral Research Associate, Cognitive Psychology Laboratory, Dept. of Psychology, Washington University, St. Louis, MO.

- Ph.D. Cognitive Psychology (2001), State University of New York, Albany, NY.
- M.A. Psychology: Research Option (1996), California State University, Long Beach, CA.
- B. A. Psychology (1994), California State University, Long Beach, CA.

### PROFESSIONAL EMPLOYMENT

2011-present: Graduate Program Coordinator, Department of Psychology, Montana State University.

2010-2011: Interim Chair, Department of Psychology, Montana State University.

2009-present: Associate Professor of Psychology, Montana State University.

2003-2008: Assistant Professor of Psychology, Montana State University.

### **RESEARCH INTERESTS**

Attention, explicit and implicit memory, language, cognitive effects of aging and Alzheimer's disease.

### **GRANT ACTIVITY**

### **External Funding**

2006-2009	National Science Foundation, Lead-PI: <i>The</i>	
	construction and utility of a large-scale	
	semantic priming database.	\$223,143
2009-2010	NSF Supplemental Funding Awarded	\$5,302

### **PUBLICATIONS**

### 23 Articles in Peer-Reviewed Journals (1999-2011)

Web of Science: 457 total citations, h index = 10

### **Five Representative Examples**

Hutchison, K.A. (2011). The interactive effects of list-based control, item-based control, and working memory capacity on Stroop performance. *Journal of Experimental Psychology: Learning, Memory, and Cognition, 37*, 851-860.

Hutchison, K. A., Balota, D. A., & Duchek, J. M. (2010). The utility of Stroop task switching as a marker for early stage Alzheimer's Disease. *Psychology and Aging*, 25, 545-559.

Hutchison, K. A., Balota, D. A., Cortese, M., & Watson, J. M. (2008). Predicting semantic priming at the item-level. *Quarterly Journal of Experimental Psychology*, 61(7), 1036-1066.

Hutchison, K. A. (2007). Attentional control and the relatedness proportion effect in semantic priming. *Journal of Experimental Psychology: Learning, Memory, and Cognition*, *33*(4), 645-662.

Hutchison, K. A., & Balota, D. A. (2005). Decoupling semantic and associative information in false memory: Explorations with semantically ambiguous and unambiguous critical lures. *Journal of Memory and Language*, 52, 1-28.

### 1 Book Chapter

Balota, D. A., Yap, M. J., Hutchison, K.A., & Cortese, M. J.. (in press). Megastudies: Large scale analysis of lexical processes. In James S. Edelman (Ed). *Visual word recognition*.

### **38 Conference Presentations**

### **COURSES TAUGHT**

Cognitive Processes (graduate seminar), Memory and Cognition, Psychology of Language, Psychology of Prejudice, Research Design and Analysis II, Senior Thesis, Sensation & Perception

### **JOURNAL REVIEWER**

**Reviewer for articles submitted to over 20 different journals:** Average 15 per year

### DEPARTMENTAL AND UNIVERSITY SERVICE

### **Positions**

Graduate program coordinator, 2011-present Interim chair, department of Psychology 2010-2011 Subject pool coordinator 2005-2010 Director for Psi Chi, undergraduate honors society 2006-2007

Master's thesis supervisor (Advisor for 6 Master's Students)

### Michelle L. Meade

Assistant Professor Montana State University Department of Psychology Bozeman, MT 59717-3440

Office 406-994-5946 mlmeade@montana.edu

### **Education**

B.A., Grinnell College, 1996 M.A. Washington University, 1999 Ph.D. Washington University, 2003

#### **Honors and Awards**

Beckman Institute for Advanced Science and Technology

Beckman Postdoctoral Fellow Fall 2004-Fall 2006

Student-nominated for MSU President's Excellence in

Teaching Award 2008, 2009, 2010

### **Teaching**

Introductory Psychology, Fontbonne University	Fall 2001
Memory & Cognition, Montana State University	Fall 2006-2011
Psychology of Aging, Montana State University	Spring 2007-2011
Memory, Montana State University	Fall 2007-2010
Research Design and Analysis II, Montana State University	Spring 2008-2011

### **Publications**

- Meade, M. L., & Gigone, D. (in press). The effect of information distribution on collaborative inhibition. *Memory*.
- Nokes, T. J., Meade, M. L., & Morrow, D. G. (in press). The effect of expertise on collaborative problem solving. *Thinking & Reasoning*.
- Park, D. C., & Meade, M. L. (in press). Cognitive aging and everyday life. In D. C. Park, & N. Schwarz (Eds.), *Cognitive aging: A primer, Second Edition*. Philadelphia, PA, US: Psychology Press.
- Huff, M. J., Meade, M. L., & Hutchison, K. A. (2011). Age-related differences in guessing on free and forced recall tests. *Memory*, *19*, *317-330*.
- Meade, M. L., Hutchison, K. A., & Rand, K. M. (2010). Effects of Delay and Additivity on Implicit Activation for DRM Critical Items in Naming. *Journal of Memory and Language*, 62, 302-310.
- Meade, M. L., & Park, D. P. (2009). Enhancing Cognitive Function in Older Adults. In Chodzko-Zajko, W., Kramer, A.F., & Poon, L. W. (Eds.), *Enhancing Cognitive Functioning and Brain Plasticity*. Champaign, IL: Human Kinetics.
- Meade, M. L., & Roediger, H. L., III (2009). Age differences in collaborative memory: The role of retrieval manipulations. *Memory & Cognition*, *37*, *962-975*.
- Meade, M. L., Nokes, T. J., & Morrow, D. G. (2009). Expertise promotes facilitation on a collaborative memory task. *Memory*, *17*, *39-48*.
- Meade, M. L., Watson, J. M., Balota, D. A., & Roediger, H. L., III (2007). Spreading Activation and False Memories in the DRM Paradigm: Retrieval Mode is Necessary. *Journal of Memory and Language*, 56, 305-320.
- Park, D. C., Gutchess, A. H., Meade, M. L., & Stine-Morrow, E. A. L. (2007). Improving cognitive function in older adults: Nontraditional approaches. *Journal of Gerontology: Psychological Sciences*, 62, 45-52.

- Park, D. C., & Meade, M. L. (2007). A broad view of medical adherence: The importance of cognitive, social, and contextual factors. In L. L. Liu and D. C. Park (Eds.). *Social and Cognitive Perspectives on Medical Adherence*. Washington, DC: American Psychological Association.
- Meade, M. L., & Roediger, H. L., III (2006). The effect of forced recall on illusory recollection in younger and older adults. *American Journal of Psychology*, 119, 433-462.
- Park, D. C. & Meade, M. L. (2006). Everyday memory. In R. Schulz, L. Noelker, K. Rockwood, & R. Sprott (Eds.), *Encyclopedia of Aging*. New York: Springer Publishing Company.
- Gibson, J. M., & Meade, M. L. (2004). Priming guesses on a forced-recall test. *Journal of General Psychology*, 131, 225-241.
- Marsh, E. J., Meade, M. L., & Roediger, H. L., III. (2003). Learning facts from fiction. *Journal of Memory and Language*, 49, 519-536.
- Roediger, H. L., III, & Meade, M. L. (2003). Retrieval processes in memory. In J. H. Byrne (Ed.), *Learning and Memory, Second Edition*. New York: Thomson Gale.
- Meade, M. L., & Roediger, H. L., III. (2002). Explorations in the social contagion of memory. *Memory & Cognition*, 30, 995-1009.
- Pilotti, M., Meade, M. L., & Gallo, D. A. (2002). Implicit and explicit measures of memory for perceptual information in young adults, healthy older adults, and patients with Alzheimer's disease. *Experimental Aging Research*, 29, 15-32.
- Roediger, H. L, III, Meade, M. L., & Bergman, E. T. (2001). Social contagion of memory. *Psychonomic Bulletin and Review*, *8*, 365-371.
- Roediger, H.L., & Meade, M.L. (2000). Learning: Cognitive approach: Human. In A. G. Kazdin (Ed.), *Encyclopedia of Psychology*. New York: Oxford University Press.
- Roediger, H.L., & Meade, M.L. (2000). Memory processes. In K. Pawlik and M.R. Rosenzweig (Eds.), *International Handbook of Psychology*. London: SAGE Publications.
- Roediger, H.L., Bergman, E.T., & Meade, M.L. (2000). Repeated reproduction from memory. In A. Saito (Ed.), *Bartlett, Cognition, and Culture*. London: Routledge.

### **Grant Activity**

- Meade, M. L. (P.I.), Morrow, D. G. (Co-P.I.), & Nokes, T. J. (Co-P.I.), 2006. Expertise and collaborative success: The role of domain knowledge and collaborative skill. *Proposal submitted to the U.S. Army Research Institute for Behavioral and Social Sciences Basic Research Program.* Total Requested: \$809,892. Proposal was not funded.
- Meade, M. L. (P.I.), Morrow, D. G. (Co-P.I.), & Nokes, T. J. (Co-P.I.), 2007. Expertise and collaborative success: The role of domain knowledge and collaborative skill. *Proposal submitted to the National Science Foundation (Perception, Action, and Cognition)*. Total Requested: \$1,124,166. Proposal was not funded.
- Meade, M. L., & Hutchison, K. A. (Co-P.I.s), 2008. Memory and Aging. *Proposal submitted to College of Letters and Science Research/Creativity Program, Montana State University*. Total Requested: \$3,000. Proposal was funded.
- Meade, M. L. (P.I.), 2010. Social contagion of memory in young and older adults. *Proposal submitted as an RO3 to the National Institute of Aging*. Total Requested: \$142,500. Proposal was not funded.

### **CURRICULUM VITAE**

July 2011

Name: Colleen F. Moore

Address: Psychology Department, Montana State University, PO Box 173440, Bozeman,

MT, 59717-3440

Office: (406) 994-3801 (dept office);

Email: <u>cfmoore@wisc.edu</u> Website: http://psych.wisc.edu/moore

Education:

B.A. 1972 Pomona College, Claremont, California
Magna Cum Laude, Psychology
M.A. 1975 University of Illinois, Psychology

Ph.D. 1978 University of Illinois, Psychology University of Illinois, Psychology

Positions Held:

1977-1978 Instructor, Department of Psychology,

University of Connecticut

1978-1984 Assistant Professor, Department of Psychology,

University of Wisconsin-Madison

1984-1992 Associate Professor, Department of Psychology,

University of Wisconsin-Madison

1992-present Professor, Department of Psychology

University of Wisconsin-Madison

2011-present Professor, Dept Chair, Department of Psychology

Montana State University -- Bozeman

Honors and Awards: Sigma Xi, Phi Beta Kappa, NSF Graduate Fellowship, 1973-1976, College of Letters and Science Student Advising Award, 1997, Castellan Award (Society for Judgment and Decision Making), 2001, Psychology Department Teaching Award, 2002-2003; Vilas Associate Award, University of Wisconsin-Madison, 2005-2006

Memberships in Professional Organizations: Society for Judgment and Decision Making, Psychonomic Society, Society for Research in Child Development, Midwestern Psychological Association

**Selected Research and Publications:** (All refereed except book chapters; asterisks indicate that the first author was my student)

- \*Ebenbach, D. H., & Moore, C. F. (2000). Judgments and the environment: Incomplete information, inferences, and individual differences. *Organizational Behavior and Human Decision Processes*, 81, 1-27.
- \*Kortenkamp, K. V., & Moore, C. F. (2001). Eco-centrism and anthropocentrism: Moral reasoning about ecological commons dilemmas. *Journal of Environmental Psychology*, 21, 261-272.
- \*Rauwald, K. S., & Moore, C. F. (2002) Environmental attitudes as predictors of policy support across three cultures. *Environment and Behavior*, *34*, 709-739.
- \*Haines, B. A., & Moore, C. F. (2003). Integrating themes from cognitive and social cognitive development into the study of judgment and decision making. In S. Schneider & J. Shanteau (Eds.), *Emerging perspectives on judgment and decision research*. Mahwah, NJ: Lawrence Erlbaum.
- \*Crawford, E. B., Moore, C. F., & Ahl, V. E. (2004). The roles of risk perception, borderline

- and anti-social personality characteristics in college alcohol use and abuse. Journal of Applied Social Psychology, 34, 1371-1394.
- Dilworth-Bart, J.E. & Moore, C.F. (2006). Mercy mercy me: Social injustices and the prevention of environmental pollutant exposures among ethnic minority and poor children. Child Development, 77, 247-265.
- \*Kortenkamp, K.V. & Moore, C.F. (2006). Time, uncertainty, and individual differences in decisions to cooperate in resource dilemmas. Personality and Social Psychology Bulletin, 32, 603-615.
- Moore, C. F. (2006). The accidents at Three Mile Island and Chernobyl. In L. B. Berkowitz, N. Berkowitz & M. Patrick (Eds.), Chernobyl: The event and its aftermath (pp. 175-200). Madison, WI: Goblin Fern Press. (reprint of portions of Ch. 7 of Silent Scourge: Children, pollution and why scientists disagree).
- Moore, C.F., Gajewski, L.L., Laughlin, N.K., Luck, M.L., Larson, J.L. & Schneider, M.L. (2008). Developmental lead exposure induced tactile defensiveness in monkeys (Macaca mulatta). Environmental Health Perspectives, 116, 1322-1326.
- Moore, C.F. (2009). *Children and pollution: Why scientists disagree*. Oxford University Press.(354 pp).
- \*Kortenkamp, K.V. & Moore, C.F. (2009). Children's moral evaluation of ecological damage: The effect of biocentric and anthropocentric evaluations. Journal of Applied Social Psychology, 39(8), 1785-1806. .
- \*Schneider, M. L., Moore, C. F., Larson, J. A., Barr, C. S., DeJesus, O. T. & Roberts, A. D. (2009). Timing of moderate level prenatal alcohol exposure influences gene expression of sensory processing behavior in rhesus monkeys. Frontiers in Integrative Neuroscience, 3(30), 1-9.
- \*Drwecki, B. B., Moore, C.F., Ward, S E, Prkachin, K. M. (2011). Reducing racial disparities in pain treatment: The role of empathy and perspective-taking. Pain, 152, 1001-1006.
- \*Schneider, M. L., Moore, C. F., Barr, C. S., Larson, J. A. & Kraemer, G. W. (2011). Moderate prenatal alcohol exposure and serotonin genotype interact to alter CNS serotonin function in rhesus monkey offspring. Alcoholism: Clinical and Experimental Research, 35(5), 912-920.
- \*Schneider, M.L., Moore, C. F. & Adkins, M. M. (2011). The effects of prenatal alcohol exposure on behavior: rodent and primate studies. Neuropsychology Review, 21(2), 186-203.
- \*Kortenkamp, K. V., & Moore, C. F. (2011). Psychology of risk perception. Wiley Encyclopedia of Operations Research and Management Science, V. Bier (Ed.).

### Recent Funding

- Agency: NIAAA. Title: Fetal alcohol effects in monkeys: Dopamine and behavior PI: Mary Schneider, Co-I: Moore, percent effort 10% Dates & Direct Costs: 6/1/2006 to 5/31/2011, total direct costs: \$2,144,760
- Agency: NIAAA: Title: Moderate Level Prenatal Alcohol Exposure in Primates PI: Mary Schneider, Co-I: Moore, percent effort 10% Dates & Direct Costs: 8/1/2006 to 7/31/2011, total direct costs: \$2,087,045
- 3. Agency: RWJ Health & Society Scholars Program, 2007-2008, 2009-2010, \$12000. Perceptions of Uncertain Environmental Risks with Ethical Implications (for support of dissertation research by Katherine V. Kortenkamp); Empathy and pain treatment disparities: An experimental investigation (for support of dissertation research by Brian Drwecki)
- 4. Agency: MERC (Medical Education Research Committee) Title: Wisconsin Children's Lead Levels and Educational Outcomes, MERC -- \$500,000, PI – Marty Kanarek, Population Health Sciences, UW-Madison, Moore – Co-Investigator, 2008 -2011

## Abridged Curriculum Vita

**Jessi L. Smith, PhD**Montana State University, Department of Psychology, 309 Traphagen Hall, Bozeman, MT 59717
Office Phone: 406-994-5228 Email: jsismith@montana.edu

Employment	
Date	Institution
9/2002-6/2006	Assistant Professor
	The Ohio State University, Department of Psychology
	Newark OH, 43055
8/2006 -8/2009	Assistant Professor
	Montana State University, Department of Psychology
	Bozeman, MT 59717
9/2009 –current	Associate Professor
	Montana State University, Department of Psychology
	Bozeman, MT 59717
Education	
Date	Institution
5/23/1997	B.A. in Psychology, with Highest Distinction
	Summa Cum Laude, University of Colorado at Colorado Springs
5/05/2000	M.S. in Psychology, University of Utah, Department of Psychology
5/10/2002	Ph.D. in Social Psychology, University of Utah
Abridged List of Assaulad C	Sugarta and Followshins
Abridged List of Awarded G 3/2009-6/2010	4
3/2009-0/2010	Feel the burden: Women's disengagement from male-dominated fields. Funded by an ADVANCE leadership mini-grant from the
	National Science Foundation (\$5542.20)
5/2009-4/2011	Barriers to Breastfeeding: How sexual objectification and stigma
3/2007-4/2011	consciousness influence breastfeeding across the socioeconomic
	spectrum. Funded by the Montana IDeA Network of Biomedical
	Research Excellence (INBRE) program from <i>NIH NCRR</i> (\$55,786)
7/2009 -	Social Scientists Speaker Seminar. Joint funding by the MSU
6/2011	Provost for Creativity and Technology and Montana IDeA
3, 2011	Network of Biomedical Research Excellence (INBRE) program
	from NIH NCRR (\$10,000)
2/1/2010 -	Supportive Communities: How Gender Impacts the Native
1/31/2013	American Experience of STEM fields. Funded by the
	National Science Foundation HRD-0936647.
	\$211,078.00. PI: Smith, J. L. Department of Psychology, MSU
12/2010-	The meditational role of stereotype threat and achievement goals
11/30/2013	in the regulation of research motivation. Funded by the National
	Science Foundation HRD-1036767 \$312, 135.
	Co-PI: Smith, J. L., Department of Psychology, MSU
7/2011 -	Culturally Connected Communal Goals: Latino and Native
6/2015	Americans in Biomedicine. Funded by the National Institute of
	Health 1R01GM098462-01 \$957,239.00
	PI: Smith, J. L., Department of Psychology, MSU
	Co-Investigator: Thoman, D., Psychology, CSLB

- Abridged List of Peer Reviewed Journal Publications (in chronological order)
  \* denotes undergraduate or graduate student co-author
- Isaac, J., Sansone, C., & **Smith, J. L**. (1999). Other people as a source of interest in an activity. *Journal of Experimental Social Psychology*, *35*, 239-265.
- **Smith, J. L**. & White, P.H. (2002). An examination of implicitly activated, explicitly activated and nullified stereotypes on mathematical performance: It's not just a female's issue. *Sex Roles*, 47, 179-191. doi: 10.1023/A:1021051223441
- **Smith, J. L**. (2004). Understanding the process of stereotype threat: A review of mediational variables and new performance goal directions. *Educational Psychology Review, 16*, 177-206. doi: 10.1023/B:EDPR.0000034020.20317.89
- **Smith, J. L.** & \*Johnson, C. (2006). A stereotype boost or choking under pressure? Positive gender stereotypes and men who are low in domain identification. *Basic and Applied Social Psychology* 28, 51-63. doi: 10.1207/s15324834basp2801\_5
- **Smith, J. L.** (2006). The interplay among stereotype threat, performance-avoidance goals, and women's math performance expectations. *Sex Roles*, *54*, 287-296.
- Horgan, T. & Smith, J. L. (2006). Interpersonal reasons for interpersonal perceptions: Gender-incongruent purpose goals and nonverbal judgment accuracy. *Journal of Nonverbal Behavior*, 30, 127-140.
- \*Walsh, P. E. & **Smith, J. L**. (2007). Opposing standards within the cultural worldview: Terror management theory and American Women's desire for uniqueness versus inclusiveness. *Psychology of Women Quarterly, 31,* 103-113.
- **Smith, J. L.**, Sansone, C., & White, P.H. (2007). The Stereotyped Task Engagement Process: The role of interest and achievement motivation. *Journal of Educational Psychology*, *99*, 99-114.
- **Smith, J. L**. & Ruiz, J.M. (2007). Interpersonal orientation in context: Correlates and effects of interpersonal complementarity on subjective and cardiovascular experiences. *Journal of Personality*, 75, 679-708.
- **Smith, J. L.**, Paul, D., & Paul, R. (2007). No place for a woman: Evidence for gender bias in evaluations of presidential candidates. *Basic and Applied Social Psychology*, 29, 225-233.
- **Smith, J.L.**, Kausar, R., & Holt-Lunstad, J. (2007). Stigma consciousness in the classroom: A comparison of Pakistani women's motivation and well-being in science and non-science fields of study. *Sex Roles*, *57*, 3-13.
- **Smith, J. L.**, \*Hardy, T., & Arkin, R. (2009). When practice doesn't make perfect: Effort expenditure as an active behavioral self-handicapping strategy. *Journal of Research in Personality*, 43, 95-98.
- **Smith, J. L.** & \*Lewis, K. L. (2009). Men's interpersonal (mis)perception: Fitting in with gender norms following social rejection. *Sex Roles*, *61*, 252-264.
- Tragakis, M. A., & **Smith, J. L**. (2010) The Relationship between Social Identity Integration and Psychological Adjustment: A Focus on Mainstream and Marginalized Cultural Identities. *Identity: An International Journal of Theory and Research*, 10, 201-221.
- \*Allen, J. & **Smith, J. L.** (2011). Walking down Castro Street: The influence of sexuality stereotypes on men's experience of gender-role incongruence. *Psychology of Men & Masculinity, 12,* 77-96. doi: 10.1037/a0019678
- Thoman, D. B., **Smith, J. L**., & Silvia, P. J. (2011). Interest and Ego Depletion: Demonstrating the Resource Replenishment Function of Interest. *Social Psychological and Personality Science* (online first) doi: 10.1177/1948550611402521
- Smith, J. L., \*Hawkinson, K., & \*Paull, K. (2011). Spoiled milk: An experimental examination of bias against mothers who breastfeed. *Personality and Social Psychology Bulletin* doi: 10.1177/0146167211401629. *Featured in 458 online outlets and several newspapers and print magazines*
- Metz, A. \*Cech, E., Babcock, T. & **Smith, J. L**. (in press). The Effect of Formal and Informal Support Structures on the Motivation of Native American Students in Nursing. *Journal of Nursing Education*

### Department of Sociology and Anthropology

Sociology and Anthropology is a diverse department including Sociologists, Criminologists, and Cultural and Physical Anthropologists who focus on historical and contemporary human relationships, social inequality, and social institutions. The Sociology faculty includes nationally and internationally known scholars who do theoretically informed research on transnational migration, new immigrant destinations, racial and economic stratification and crime, educational inequality, educational policy, health disparities, family violence, environmental quality and family relations, ethnicity and substance use, and residential mobility and family processes. The Anthropology faculty is well known for research in archaeology that extends from the High Plains and mountain regions of Montana to Jordan, the Democratic Republic of the Congo, Namibia, and South Africa. The social and cultural anthropologists are also internationally recognized for research that deals with issues of politics and gender in Japan and concerns with representation, identity, and social change in the Republic of the Marshall Islands. In addition to their substantive contributions, the Sociology and Anthropology faculty has methodological expertise in field research, qualitative data collection and analysis, survey design, historical analyses, and complex statistical analyses. Members of the faculty have funded their research through federal agencies (e.g., NIH, NSF), state agencies (U.S. Forest Service, U.S. Bureau of Land Management), and private foundations (Spencer, Toyota, Suntory, and Hewlett). The department has a longstanding commitment to research and publication, often involving undergraduate students in the research process at all stages including as coauthors.

Faculty who provided CVs:

David Eitle
Tami Eitle
Sue Monahan
Scott Myers
Michael Neeley
Leah Schmalzbauer

#### BIOGRAPHICAL SKETCH

Provide the following information for the key personnel and other significant contributors. Follow this format for each person. **DO NOT EXCEED FOUR PAGES.** 

NAME Eitle, David James		POSITION TITLE Associate Professor of Sociology	
eRA COMMONS USER NAME			
EDUCATION/TRAINING (Begin with baccalaureate or other i	nitial professional education,	such as nursing, an	d include postdoctoral training.)
INSTITUTION AND LOCATION	DEGREE (if applicable)	YEAR(s)	FIELD OF STUDY
Ohio State University, Columbus, OH	B.A.	1980-1983	Criminology
Ohio State University, Columbus, OH	M.A.	1985-1986	Sociology
Indiana University, Bloomington, IN	Ph.D.	1987-1996	Sociology

#### A. Positions and Honors:

### **Positions and Employment:**

2006-present Associate Professor, Department of Sociology and Anthropology, Montana State University

2000-2006 Assistant Professor, Criminal Justice Program, Florida International University

1999-2001 Research Associate, RO1 DA10772 Turner (PI) NIDA Grant: Drug Use Trajectories:

Ethnic/Racial Comparisons.

### B. Selected Peer-Reviewed Publications (in chronological order):

- 1. Eitle, David, Stewart D'Alessio, and Lisa Stolzenberg. (2002) "Racial threat and social control: A test of the political, economic, and threat of crime hypotheses." Social Forces, 81: 557-576.
- 2. Eitle, David. (2002) "Exploring a source of deviance-producing strain for females: Perceived discrimination and General Strain Theory." <u>Journal of Criminal Justice</u>, 30: 429-442.
- 3. D'Alessio, Stewart, Stolzenberg, Lisa, and David J. Eitle. (2002) "Racial threat and interracial violent crime." <u>Social Science Research</u>, 31:392-408.
- 4. Eitle, David and R. Jay Turner. (2002) "Exposure to community violence and young adult crime: The effects of witnessing violence, traumatic victimization, and other stressful life events." <u>Journal of Research in Crime and Delinguency</u>, 39: 214-237.
- 5. Eitle, Tamela McNulty and David Eitle (co-authors). (2002) Race, cultural capital, and the educational effects of sports participation." Sociology of Education, 75: 123-146.
- 6. Eitle, David J. and Tamela McNulty Eitle. (2003) "Segregation and school violence." <u>Social Forces</u>, 82: 589-615.
- 7. Eitle, David and R. Jay Turner. (2003) "Stress exposure, race, and young adult male crime." Sociological Quarterly, 2: 243-269.
- 8. Eitle, David J., R. Jay Turner, and Tamela McNulty Eitle. (2003) "The Deterrence hypothesis reexamined: Sports participation and substance use among young adults." <u>Journal of Drug Issues</u>, 197-228.
- 9. Eitle, David J. and Tamela McNulty Eitle. (2004). "School and county characteristics as predictors of school rates of substance use incidents." <u>Journal of Health and Social Behavior</u>, 45, 408-421.
- 10. Borman, Kathryn, Tamela McNulty Eitle, Deanna Michael, David J. Eitle, Reginald Lee, Larry Johnson, Deidre Cobb-Roberts, Sherman Dorn, and Barbara Shircliffe. (2004) "Accountability in a Post-desegregation Era: The Continuing Significance of Racial Segregation in Florida's Schools." <u>American</u> Educational Research Journal, 41:605-634.
- 11. Eitle, Tamela McNulty, and David Eitle. (2004) "Inequality, Segregation, and the Overrepresentation of African-Americans in School Suspensions." Sociological Perspectives, 47: 269-287.
- 12. Stolzenberg, Lisa, D'Alessio, Stewart, and David J. Eitle. (2004) "A Multilevel Test of Racial Threat Theory." <u>Criminology</u>, 42: 673-698.

- 13. Eitle, David. (2005). "The moderating effects of peer substance use on the family structure—adolescent substance use association: quantity versus quality of parenting." Addictive Behaviors, 30:963-980.
- 14. Eitle, David. (2006). "Parental gender, single parent families and delinquency: Exploring the moderating influence of race/ethnicity." <u>Social Science Research</u> 35: 727-748.
- 15. Eitle, Tamela McNulty, and David Eitle. (2007). "School Commitment and Alcohol Use: The Moderating Role of Race and Ethnicity." <u>Educational Policy Analysis Archives</u>, 15: 1-17.
- 16. Eitle, David and John Taylor. (2008) "Are Hispanics the new 'Threat'? Minority Group Threat and Fear of Crime in Miami-Dade County." <u>Social Science Research</u>, 37: 1102–1115.
- 17. Eitle, David. (2009). "Dimensions of Racial Segregation, Hypersegregation, and Black Homicide Rates." Journal of Criminal Justice, 37: 28-36.
- 18. Taylor, John, Eitle, David, and David Russell. (2009). "Racial/ethnic variation in the relationship between physical limitation and fear of crime: an examination of mediating and moderating factors." <u>Deviant Behavior</u>, 30: 1-31.
- 19. Eitle, David and Sue Monahan. (2009). "Revisiting the racial threat thesis: The role of police organizational characteristics in predicting race-specific drug arrest rates." Justice Quarterly, 26, 528-561.
- 20. Eitle, David. (2009). "Dimensions of racial segregation, hypersegregation, and black homicide rates." Journal of Criminal Justice, 37,28-36.
- 21. Eitle, David. (2010). "General strain theory, persistence, and desistance among young adult males." Journal of Criminal Justice, 38, 1113-1121.
- 22. Eitle, David, John Taylor, and Tamela McNulty Eitle. (2010). "Heavy episodic alcohol use in emerging adulthood: The role of early risk factors and young adult transitions." Journal of Drug Issues, 40, 295-320.
- 23. Eitle, David, and Tamela McNulty Eitle. (2010). "Public school segregation and juvenile violent crime arrests in metropolitan areas." Sociological Quarterly, 51, 436-459.
- 24. Eitle, David, John Taylor, and Kay Pih. (2010). "Extending the life course interdependence model: life transitions and the enduring consequences of early self-derogation for young adult crime." Youth and Society, 41,519-545.
- 25. Eitle, David. (2011). "Religion and gambling among young adults in the United States: Moral communities and the deterrence hypothesis." Journal for the Scientific Study of Religion, 50, 61-81.
- 26. Eitle, David and John Taylor. (2011). "Strain, BIS/BAS levels and gambling behavior among young adult males." Deviant Behavior, 32, 1-37.

### C. Research Support

### **Completed Research Support During the Last Three Years**

National Institute on Drug Abuse. Understanding racial disparities in teen methamphetamine use." Grant #: 1R03DA029212-01. (\$140,363). 6/10-5/12

Role: Joint Pl

NIH Montana INBRE Start up money, Montana State University 05/09-08/09

Role: PI

BEST program grant recipient, Montana State University 01/09-0/5-09

Race, ethnicity, and the methamphetamine use-crime association in Montana

The university provided support to write a grant proposal during spring semester.

Role: PI

Scholarship and Creativity Grants for the Advancement of the Arts, Humanities, and Social Sciences, Montana State University.

06/07-05/08

Racial Threat, Race, and Fear of Crime: Exploring Mediating and Moderating Factors.

The purpose of this study was to evaluate the role of race, both at the individual and contextual level, in understanding fear of crime among a sample of respondents from South Florida.

Role: PI

#### **BIOGRAPHICAL SKETCH**

Provide the following information for the key personnel and other significant contributors. Follow this format for each person. **DO NOT EXCEED FOUR PAGES.** 

NAME Eitle, Tamela McNulty	POSITION TITLE Associate Professor of Sociology
eRA COMMONS USER NAME teitle	, and the same of

EDUCATION/TRAINING (Begin with baccalaureate or other initial professional education, such as nursing, and include postdoctoral training.)

INSTITUTION AND LOCATION	DEGREE (if applicable)	YEAR(s)	FIELD OF STUDY
University of Kansas, Lawrence Kansas	B.A.	1988-1990	Sociology and Personnel Administration
Indiana University, Bloomington, IN Indiana University, Bloomington, IN	M.A. Ph.D.	1990-1993 1993-1998	Sociology Sociology

### A. Personal Statement:

I am a sociologist with expertise in the study of education, racial inequality in educational opportunities and outcomes, adolescence and young adulthood, and racial and ethnic disparities in health. I have published over 20 research papers. The majority of this research focuses on the social determinants of racial/ethnic disparities in educational or health outcomes. Currently I am Joint-PI on a NIDA funded study exploring racial disparities in methamphetamine use among Montana teens.

### **B.** Positions and Honors:

### **Positions and Employment:**

2006-present	Associate Professor, Department of Sociology and Anthropology, Montana State University
2005-2006	Associate Professor, Department of Sociology, University of Miami
1999-2005	Assistant Professor, Department of Sociology, University of Miami
1998-1999	Assistant Professor, Department of Sociology, Anthropology, and Criminal Justice,
	University of North Florida
1998	Instructor, Department of Sociology, Anthropology, and Criminal Justice, University of North
	Florida

### Other Experience and Professional Membership

2006- NSF, Sociology; Law and Social Sciences, ad hoc reviewer

Honors:

1996-1997 Spencer Dissertation Fellowship for Research Related to Education, The Spencer

Foundation.

### C. Selected Peer-Reviewed Publications (in chronological order):

- 1. Eitle, Tamela McNulty and David Eitle (co-authors). (2002) "Race, cultural capital, and the educational effects of sports participation." <u>Sociology of Education</u>, 75: 123-146.
- 2. Eitle, Tamela McNulty. (2002). "Special Education or Racial Segregation: Understanding Variation in the Representation of African American Students in Educable Mentally Handicapped Programs." <u>The Sociological Quarterly</u>, 43:575-605.
- 3. Eitle, Tamela McNulty and David Eitle. (2002). "Just Don't Do It: High School Sports Participation and Young Female Adult Sexual Behavior." <u>Sociology of Sport Journal</u>, 19: 403-418.
- 4. Eitle, David J. and Tamela McNulty Eitle. (2003) "Segregation and school violence." <u>Social Forces</u>, 82: 589-615.
- 5. Eitle, David J., R. Jay Turner, and Tamela McNulty Eitle. (2003). "The Deterrence Hypothesis Revisited: Sports Participation and Substance Use Among Young Adults." <u>Journal of Drug Issues</u> 33:197-228.

- 6. Borman, Kathryn, Tamela McNulty Eitle, Deanna Michael, David J. Eitle, Reginald Lee, Larry Johnson, Deidre Cobb-Roberts, Sherman Dorn, and Barbara Shircliffe. (2004) "Accountability in a Postdesegregation Era: The Continuing Significance of Racial Segregation in Florida's Schools." American Educational Research Journal, 41:605-634.
- 7. Eitle, Tamela McNulty, and David Eitle. (2004) "Inequality, Segregation, and the Overrepresentation of African-Americans in School Suspensions." Sociological Perspectives, 47: 269-287.
- 8. Eitle, David J. and Tamela McNulty Eitle. (2004). "School and county characteristics as predictors of school rates of substance use incidents." Journal of Health and Social Behavior, 45, 408-421. (PMID: 15869113).
- 9. Eitle, Tamela McNulty. (2005). "Do Gender and Race Matter? Explaining the Relationship between Sports Participation and Achievement." <u>Sociological Spectrum</u>, 47:210-230.
- 10. Wilson, George, Tamela McNulty Eitle, and Benjamin Bishin. (2006). "The Determinants of Racial Disparities in Perceived Job Insecurity." Sociological Inquiry, 76: 210-230.
- 11. Eitle, Tamela McNulty, and David Eitle. (2007). "School Commitment and Alcohol Use: The Moderating Role of Race and Ethnicity." Educational Policy Analysis Archives, 15: 1-17.
- 12. Wahl, Ana-Maria G., and Tamela McNulty Eitle (co-authors). (2008). "Gender, Acculturation, and Alcohol Use among Latina/o Adolescents: A Multi-Ethnic Comparison." Journal of Immigrant and Minority Health, at http://www.springerlink.com/content/65g231g4763g6715/ (PMID: 18807187).
- 13. Eitle, Tamela McNulty, Ana-Maria G. Wahl, and Elizabeth Aranda. (2009). "Immigrant Generation, Acculturation, and Alcohol Use among Latina/o Adolescents." Social Science Research, 38:732-742.
- 14. Eitle, Tamela McNulty, and Matthew Steffens. (2009). "Religious Affiliation and Racial Attitudes." Social Science Journal 46:506-520.
- 15. Eitle, David, and Tamela McNulty Eitle. (2010). "Public School Segregation and Juvenile Violent Crime Arrests in Metropolitan Areas." The Sociological Quarterly 15 (3):436-459.
- 16. Eitle, David, Taylor, John, and Tamela McNulty Eitle. (2010). "Heavy Alcohol Use in Emerging Adulthood: The Role of Early Risk Factors and Young Adult Transitions." Journal of Drug Issues 40:395-420

### D. Research Support

### **Ongoing Research Support**

NIH/NIDA Grant No. R03 DA029212-01 Eitle and Eitle (Joint-Pls) 06/2010-05/2012 Racial Disparities in Teen Methamphetamine Use in Montana The goal of this study is to study the efficacy of the stress-process model for understanding methamphetamine use among both white and American Indian adolescents in Montana.

Role: Joint PI

### **Selected Completed Research Support**

NIH/NIAAA. Grant No. R03 AA01637-01 Ana Balsa (PI) 09/2007-08/2009

Alcohol Use and Social Capital

Role: Consultant

NSF, Teacher Professional Continuum (TPC) Okhee Lee (PI) 05/2004-04/2009 Promoting Science Among English Language Learners in a High-Stakes Testing Environment.

Role: Co-Investigator (05/2004-08/2006)

NIH/NIDA. Grant No. R01 DA018645 Michael French (PI) 05/2005-04/2010

Economic Evaluation Methods: Development and Applications

Role: Co-Investigator (05/2001-05/2006)

NIH/NIAAA. Grant No. R01 AA13167 Michael French (PI) 06/2001-05/2006

Costs and Benefits of Alcohol Services and Interventions

Role: Co-Investigator (08/2004-05/2006)

### Susanne (Sue) Monahan

Department of Sociology & Anthropology Montana State University Bozeman, MT 59717-2380 (406) 994-5248

smonahan@montana.edu

#### **Education**

Ph.D. 1993, Stanford University, Sociology. A.M. 1988, Stanford University, Sociology.

B.A. 1987, Swarthmore College, Sociology/Anthropology and Economics.

### **Administrative/Research Appointments**

	-/
2011-present	Associate Dean for Program and Curricular Development, College of Letters &
	Science, Montana State University
2005-2009	Chair, Department of Sociology & Anthropology, Montana State University.
1992-1994	Project Manager, Center for Health Care Evaluation, Palo Alto Veterans
	Administration Hospital and Stanford Medical Center.

### **Academic Appointments**

1995-2011	Assistant to Associate Professor, Department of Sociology & Anthropology, Montana
	State University.
2009-2010	Visiting Associate Professor, Department of Sociology, Brown University.
1994-1995	Visiting Assistant Professor, Department of Sociology, Dartmouth College.

### **Books**

- Emerson, MO, W Mirola & SC Monahan. 2010. *Religion Matters: What Sociology Teaches Us About Religion in Our World*. Boston: Allyn Bacon.
- Monahan, SC, W Mirola & MO Emerson. 2010. *Sociology of Religion: A Reader (2<sup>nd</sup> edition)*. Boston: Allyn Bacon.
- Monahan, SC, W Mirola & MO Emerson. 2001. *Sociology of Religion: A Reader*. Upper Saddle River, NJ: Prentice Hall.

### **Refereed Journal Articles**

- Eitle, DJ & SC Monahan. 2009. "Revisiting the racial threat thesis: The role of police organizational characteristics in predicting race-specific drug arrest rates." *Justice Quarterly* 26(3):528-561.
- Monahan, SC & BA Quinn. 2006. "Beyond bad apples and weak leaders: Toward a neoinstitutional explanation of organizational deviance." *Theoretical Criminology* 10(3): 361-385.
- Monahan, SC. 1999. "Who controls church work? Organizational effects on jurisdictional boundaries and disputes in churches." *Journal for the Scientific Study of Religion*, 38: 370-385.
- Monahan, SC. 1999. "Role ambiguity among Protestant clergy: Consequences of the 'activated laity'". *Review of Religious Research*, 41:80-95.
- Monahan, SC & JW Finney. 1996. "Explaining abstinence rates following treatment for alcohol abuse: A quantitative synthesis of patient, research design and treatment effects." Addiction, 91:787-805.
- Finney, JW & SC Monahan. 1996. "The cost effectiveness of treatment for alcoholism: A second approximation." *Journal of Studies on Alcohol*, 57:229-243.

- Floyd, AS, SC Monahan, JW Finney & JB Morley. 1996. "The nature of alcoholism treatment outcome research, 1980-1992." *Addictive Behaviors*, 21:413-428.
- Morley, JB, JW Finney, SC Monahan & AS Floyd. 1996. "The quality of alcoholism treatment outcome research, 1980-1992." *Addictive Behaviors*, 21:429-443.
- Monahan, SC, CM Buchanan, EE Maccoby & SM Dorbusch. 1993. "Sibling differences in divorced families." *Child Development*, 64: 152-168.

### **Book Chapters**

- Monahan, SC. In press. "Seeing religion sociologically through film." Invited chapter in *Cinematic Sociology, 2nd Edition* (Kathryn Feltey and Jean-Anne Sutherland, Eds.). Pine Forge Press.
- Monahan, SC. 2001. Integrative essays on "Ritual and belief," "The secularization debate," and "Religious authority, organizations and institutions" in *Sociology of Religion: A Reader* (Monahan, Mirola and Emerson, eds.). Upper Saddle River, NJ: Prentice Hall.
- Monahan, SC, JW Meyer and WR Scott. 1994. "Employee training: The expansion of organizational citizenship." Pp 255-272 in WR Scott & JW Meyer (eds.) *Institutional Environments and Organizations: Structural Complexity and Individualism.* Thousand Oaks, CA: Sage.

### **Extramural Grants & Contracts (Awarded)**

- "Hospital as organizations and health disparities." National Institutes of Health (Montana IDEA Network of Biomedical Research Excellence), 2009-2014. INBRE Project Leader. \$148,177.
- "Big Sky Leadership Initiative to ADVANCE Women in Careers in Research Leadership." National Science Foundation, 2006-2010. PI (2008-2010), Co-PI (2006-2008). \$299,222.
- "Staff Expansion Grant." Japan Foundation, 2007-2010. PI (2007-2009). \$90,511.
- "Project Archaeology Electronic Database Development and Distribution." Bureau of Land Management, 2006. Co-PI. \$30,000.
- "Publication Development Grant." Bureau of Land Management, 2005. Pl. \$7,200.
- "E-government in rural communities." National Science Foundation, 2004. Co-PI. \$20,000.
- "Fresh Start: 2005." Episcopal Church Foundation, 2004-2005. Pl. \$10,650.
- "Clergy transitions: Evaluation of Fresh Start." Episcopal Church Foundation, 2000-2003. Pl. \$22,500.
- "Survey of Episcopal Congregations." Episcopal Church Foundation, 1999-2000. Pl. \$6,852.

### **Presentations (recent)**

- Monahan, SC & MC Suchman. 2011. "Does HIPAA hinder patient-provider communication?" Presented at Law & Society meetings, San Francisco, June; Western Region INBRE Scientific Conference, Reno, NV, June; and American Sociological Association meetings, Las Vegas, August.
- Monahan, SC & MC Suchman. 2011. "Can we talk? The effects of organizational structure and culture on patient-provider communication." Presented at American Sociological Association meetings, Las Vegas, August.
- Monahan, SC. 2010. "Start with a survey: Building a dataset to study hospitals and health disparities." (Invited) Montana INBRE Interdisciplinary Forum, Billings, MT, September.
- Monahan, SC & BA Quinn. 2005. "Bad apples and failed leadership? Scapegoats for deviance in decoupled organizations." Presented at the Pacific Sociological Association annual meeting, Portland, OR, April.

### SCOTT M. MYERS

Department of Sociology Montana State University Bozeman, MT 59717-2380

email: smyers@montana.edu phone: 406-994-5249; fax: 406-994-3177

#### ACADEMIC POSITIONS

Chair, Department of Sociology and Anthropology, Montana State University, 2009 – present Associate Professor, Department of Sociology, Montana State University, 2003 – present (Tenured 10/2006)

Assistant Professor, Department of Sociology, Washington State University, 2000 – 2003 Assistant Professor, Department of Sociology, Iowa State University, 1997 – 2000

### **EDUCATION**

Ph.D. in Sociology, 1997 Ph.D. in Demography, 1997 The Pennsylvania State University, University Park

M.A. in Sociology, 1993 University of Tennessee, Knoxville

B.A. in Sociology and Economics, 1988 Vanderbilt University, Nashville, Tennessee

### **RESEARCH INTERESTS & SKILLS**

Interests: Education, Family, Demography, Environment, Stratification Skills: Survey methodology, quantitative statistics, large-scale data sets

#### PEER-REVIEWED PUBLICATIONS

**Myers, Scott M.** and Carrie B. Myers. 2012. "Are Discussions about College between Parents and Their High School Children a College Planning Activity? Making the Case and Testing the Predictors." *American Journal of Education* 118: TBA

**Myers, Scott M.** 2010. "Connecting the Demographic Dots: Geographic Mobility and Birth Intentions." *Journal of Family Issues* 31: 1622-1635.

Myers, Carrie B. and **Myers, Scott M**. 2009. "Addressing the Gender Gap: A Teaching and Learning Strategy in Undergraduate Science Courses." *Journal of Women and Minorities in Science and Engineering* 14: 363-379.

**Myers, Scott M**. 2008. "Social Integration/Isolation, Adulthood" Pp. 416 – 420 in *Encyclopedia of the Life Course and Human Development*, edited by D. Carr. Detroit: Gale Research/Macmillan Reference.

Myers, Carrie B. and **Myers, Scott M**. 2007. "Assessing Assessment in an Undergraduate Statistics Course: Testing the Effects of Two Evaluation Approaches on Learning and Performance." *Innovative Higher Education* 31: 227-236.

### PEER-REVIEWED PUBLICATIONS (CONT.')

**Myers, Scott M**. 2006. "Religious Homogamy and Marital Quality: Historical and Generational Patterns, 1980-1997." *Journal of Marriage and Family* 68: 292-304.

**Myers, Scott M**. 2005. "Childhood and Adolescent Mobility and Adult Relations with Parents." *Journal of Family Issues* 26: 350-379.

**Myers, Scott M**. 2004. "Religion and Intergenerational Assistance: Distinct Differences by Adult Children's Gender and Parent's Marital Status." *The Sociological Quarterly* 45: 67-89.

**Myers, Scott M**. and Alan Booth. 2002b. "Forerunners of Change in Non-Traditional Gender Ideology." *Social Psychology Quarterly* 65:18-37.

Vannini, Philip and **Scott M. Myers**. 2002a. "Crazy About You: Reflections on the Meanings of Contemporary Teen Pop Music." *Electronic Journal of Sociology* 6 (2) <a href="http://www.sociology.org/content/vol006.002/vannini\_myers.html">http://www.sociology.org/content/vol006.002/vannini\_myers.html</a>

**Myers, Scott M**. 2000b. "The Impact of Religious Involvement on Migration." *Social Forces* 79:755-783.

**Myers, Scott M**. 2000a. "Moving Into Adulthood: Family Residential Mobility and First Union Transitions." *Social Science Quarterly* 81:782-797.

Reprinted in Martin, W. Allen. (Ed.). 2004. The Urban Community. Prentice Hall.

**Myers, Scott M**. 1999c. "Childhood Migration and Social Integration in Adulthood." *Journal of Marriage and the Family* 61: 774-789.

**Myers, Scott M**. 1999b. "Residential Mobility as a Way of Life: Evidence of Intergenerational Similarities." *Journal of Marriage and the Family* 61:871-880.

**Myers, Scott M**. and Alan Booth. 1999a. "Marital Strains and Marital Quality: The Role of High and Low Locus of Control." *Journal of Marriage and the Family* 61: 423-436.

Myers, Scott M., Paul R. Amato, and Alan Booth. 1997b. "Social Integration." Pp. 120-146 in *Growing Up in an Era of Family Upheaval: Familial Influences on Young Adult Lives*, edited by P. R. Amato and A. Booth. Cambridge, MA: Harvard University Press.

Myers, Scott M. 1997a. "Marital Uncertainty and Childbearing" Social Forces 75:1271-1290.

**Myers, Scott M**. 1996b. "An Interactive Model of Religiosity Inheritance: The Importance of Family Context." *American Sociological Review* 61:858-866.

**Myers, Scott M**. and Alan Booth. 1996a. "Men's Retirement and Marital Quality." *Journal of Family Issues* 17:336-357.

**Myers, Scott M**. and Donald W. Hastings. 1995. "Convergence in Rural-Urban Patterns of Nuptiality and Mortality: A Life Table Update." *Sociological Spectrum* 15:227-256.

### **CURRICULUM VITAE**

Michael P. Neeley

Dept. of Sociology & Anthropology Montana State University Bozeman, MT 59717 (406) 994-719 e-mail: mneeley@montana.edu

#### **EDUCATION**

### Arizona State University, Tempe, Arizona

Ph.D., Anthropology, 1997

Dissertation: Assigning Meaning to Lithic Variability in the Epipaleolithic of the Southern Levant.

M.A., Anthropology, 1989

**Grinnell College**, Grinnell, Iowa B.A., Anthropology, 1984

#### AREAS OF SPECIALIZATION AND INTEREST

Old World: Near East--Paleolithic, Epipaleolithic, Neolithic; New World: Northwestern Plains; Hunter-Gatherer Adaptations; Paleoecology; Lithic Technology; Some background in parametric and non-parametric statistics

### SELECTED GRANTS AND AWARDS

U.S. Bureau of Land Management, Beaucoup Field School in Montana, 2010 (\$10,000)

Sabbatical, Montana State University, Spring 2010

Scholarship and Creativity Grant (MSU Office of VP for Research), *Analysis of Natufian Chipped Stone Artifacts from the Wadi Juheira*, *Jordan*, 2008-09 (\$9,500)

MSU College of Letters & Science Research/Creativity Grant (with Jack Fisher), *Archaeological Excavation and Survey Along the Marias River, Montana*, 2006-07 (\$2,954)

Scholarship and Creativity Grant (MSU Office of VP for Research), *The Origins and Development of Early Agricultural Communities in West-Central Jordan*, 2005-06 (\$19,520)

USIA/ACOR Research Fellowship, 1999 (\$3,162)

National Science Foundation Dissertation Improvement Grant SBR-9406034, 1994 (\$4,650)

### **SELECTED PUBLICATIONS**

Peterson, J.D., M.P. Neeley, J.B. Hill, J. Jones, P. Crawford, A. Kurzawska, N. Sullivan, A. Wasse, and C. White

2010 The Origins and Development of Agriculture in the Wadi al-Hasa Region: 2006 Test Excavations at Khirbet Hammam (WHS 149), TBAS 102, and TBAS 212. *Annual of the Department of Antiquities of Jordan* 54:387-412.

Neeley, M.P.

2010 TBAS 102: A Late Natufian Site in West-Central Jordan. *Neo-Lithics* 1/10:86-91.

### Neeley, M.P.

2009 The Late Epipaleolithic: The View from West-Central Jordan. In *Studies in the History and Archaeology of Jordan, Vol. X.*, edited by F. al-Khraysheh, pp.847-852. Amman: Department of Antiquities of the Hashemite Kingdom of Jordan.

### Neeley, M.P. and J.D. Peterson

2007 Crossing the Boundary to Domestication Economies: A Case Study from West-Central Jordan. In *Crossing Jordan – North American Contributions to the Archaeology of Jordan*, edited by T.E. Levy, P. M. Daviau, R.W. Younker and M. Shaer, pp. 203-210. London: Equinox Publishing, Ltd

### Neeley, M.P.

2007 Lithic Raw Material Availability and Use at the Epipaleolithic Site of Tor al-Tareeq in West-Central Jordan. In *Chert Availability and Prehistoric Exploitation in the Near East*, edited by C. Delage, pp. 204-227. BAR International Series No. 1615. Oxford: John and Erica Hedges.

### Neeley, M.P.

2006 Prehistoric Settlement in West-Central Jordan: The Tafila-Busayra Archaeological Survey in its Regional Context. *Bulletin of the American Schools of Oriental Research* 341:1-19.

### Roll, T., M.P. Neeley, R. J. Speakman, and M. D. Glascock

2005 Characterization of Montana Cherts by LA-ICP-MS. In *Laser Ablation ICP-MS in Archaeological Research*, edited by R. J. Speakman and H. Neff, pp. 58-74. Albuquerque: University of New Mexico Press.

MacDonald, B., L.G. Herr, M.P. Neeley, T. Gagos, K. Moumani, and M. Rockman 2004 *The Tafila-Busayra Archaeological Survey 1999-2001, West-Central Jordan.* American Schools of Oriental Research Archaeological Reports No. 9. Boston: American Schools of Oriental Research.

### Neeley, M.P.

2002 Going Microlithic: A Levantine Perspective on the Adoption of Microlithic Technologies. In *Thinking Small: Global Perspectives on Microlithization*, edited by R.G. Elston and S.L. Kuhn, pp. 45-55. Archeological Papers of the American Anthropological Association No. 12. Arlington, VA: American Anthropological Association.

#### SELECTED FIELD EXPERIENCE

Project Director, **Beaucoup Field School (MSU)**, Malta, Montana, Duties: instruct students and supervise excavations at the Beaucoup site (24PH188/189), (late prehistoric), July 2010

Co-Project Director, **The Marias River Archaeological Project**, Ft. Benton, Montana, excavation and survey with Dr. J. Fisher (Montana State University), Duties: supervised excavations at the Sparrowhawk site (24CH301), (late prehistoric), July 2006

Co-Project Director, **Origins and Development of Agricultural Communities in West-Central Jordan**, with Dr. Jane Peterson (Marquette University), Duties: planned and supervised excavations at two Natufian sites (TBAS 102 and 212) in the Wadi Juheira, excavation at Pre-Pottery Neolithic site of Khirbet Hammam in the Wadi Hasa (Natufian and Pre-Pottery Neolithic), May-June 2006

### Leah Schmalzbauer

Department of Sociology and Anthropology
Wilson 2-128
Wontana State University
Bozeman, MT 59717
Phone: 406-994-7224
Fax: 406-994-3177
Schmalzb@montana.edu

### **EDUCATION**

Ph.D., Sociology, Boston College (2004)

M.Sc., Social Policy and International Development, The London School of Economics (1996)

### **ACADEMIC POSITIONS**

Associate Professor of Sociology, Montana State University (2010-) Assistant Professor of Sociology, Montana State University (2004-2010)

#### REFEREED JOURNAL ARTICLES

- Carling, Jorgen, Cecilia Menjívar & Leah Schmalzbauer. Forthcoming 2012. Central Themes in the Study of Transnational Parenthood. *Journal of Ethnic and Migration Studies*.
- Schmalzbauer, Leah. Forthcoming 2011. "Doing Gender," Ensuring Survival: Mexican Migration and Economic Crisis in the New West. *Rural Sociology*.
- Schmalzbauer, Leah. 2010. Disruptions, Dislocations, and Inequalities: Latino Families Surviving the Global Economy. *North Carolina Law Review*, 88: 1857-1880.
- Schmalzbauer, Leah. 2009. Gender on a New Frontier: Mexican Migration in the Rural Mountain West. *Gender and Society*, 23: 747-767.
- Schmalzbauer, Leah. 2008. Family Divided: The Class Formation of Honduran Transnational Families. *Global Networks*, 8:329-346.
  - **Republished in**: Adams, Richard, Josh DeWind, Hein de Haas & Una Okonkwa Osili (Eds). 2011. *Migrant Remittances and Development: Research Perspectives*. Social Science Research Council.
- Anastario, Mike & Leah Schmalzbauer. 2008. Assessing Gendered Patterns of Time Allocation: The Case of a Honduran Immigrant Community. *Journal of Immigrant and Minority Health*, 10: 437-443.
- Dodson, Lisa, Deborah Piatelli, & Leah Schmalzbauer. 2007. Equal authorship. Researching Inequality through Interpretive Collaborations: Shifting Power and the Unspoken Contract. *Qualitative Inquiry*, 13:821-843.
- Dodson, Lisa & Leah Schmalzbauer. 2005. Poor Mothers and Habits of Hiding: Participatory Methods in Family Research. *Journal of Marriage and Family*, 67:949-959.
  - **Republished in**: Luttrell, Wendy (Ed). 2009. *Qualitative Educational Research:* Readings in Reflexive Methodology and Transformative Practice. New York: Routledge.
- Schmalzbauer, Leah. 2005. Transamerican Dreamers: The Relationship of Honduran Transmigrants to the American Dream and Consumer Society. *Berkeley Journal of Sociology*, 49:3-31.
- Schmalzbauer, Leah. 2004. Searching for Wages and Mothering from Afar: The Case of Honduran Transnational Families. *Journal of Marriage and Family*, 66:1317-1331. \*\*2006 Sussman Award for Best Publication-Groves Conference on Marriage and Family

#### SPECIAL ISSUE EDITOR: ACADEMIC JOURNAL

Carling, Jorgen, Cecilia Menjívar & Leah Schmalzbauer (Eds). Forthcoming 2012. Transnational Parenting and Children Left Behind. *Journal of Ethnic and Migration Studies*.

Leah Schmalzbauer Page 1 of 2

### **BOOK**

Schmalzbauer, Leah. 2005. Striving and Surviving: A Daily Life Analysis of Honduran Transnational Families. New York: Routledge.

#### BOOK CHAPTERS

- Schmalzbauer, Leah. 2011. Community Based Research and Immigrant Rights. In Korgen, Kathleen, Jonathon White and Shelley White (Eds). *Sociologists in Action: Sociology, Social Change and Social Justice*. Thousand Oaks, CA:Sage.
- Schmalzbauer, Leah. 2008. Latinos in Minnesota. In Overmyer-Velazquez, Mark (Ed). *Latino America: State-by-State*. Westport, CT:Greenwood.
- Schmalzbauer, Leah, Alice Verghese & Meenu Vadera. 2007. Caring for Survival: Motherwork and Sustainable Feminisms. In Sarker, Sonita (Ed). *Sustainable Feminisms: Advances in Gender Research*. Oxford, UK:Elsevier.
- Dodson, Lisa, Leah Schmalzbauer & Deborah Piatelli. 2006. Behind the Scenes: A Conversation about Feminist Participatory Methods. In Leavy, Patricia & Sharlene Hesse-Biber (Eds). *Feminist Research Practice: A Primer*. New York: Sage.

# COMPETITIVE GRANTS AND FELLOWSHIPS EXTERNAL

- Schmalzbauer, Leah & Bethany Letiecq. 2008. *Building Community*,

  Struggling for Justice: A Participatory Study of Migrant Needs and Empowerment.

  American Sociological Association Community Action Research Initiative: Spivak Program (\$3,000).
- Schmalzbauer, Leah 2007. *Off the Migratory Map: Uncovering Family Survival Strategies in a New Settlement Area*. American Sociological Association/ National Science Foundation Fund for the Advancement of the Discipline (\$5,700).
- Schmalzbauer, Leah 2002. *Transnational Caretaking and Family Well-being: A Daily Life Analysis of Central American Transnational Families*. UNESCO-International Sociological Association Fellowship, PhD Methods Laboratory. Brisbane, Australia.
- INTERNAL
   Letiecq, Bethany (Project Leader) & Leah Schmalzbauer (Co-Project Leader) 2010. The
   Mental Health of Rural Latino Migrants in a Non-traditional Settlement Area. National
   Institute of Health Montana INBRE Program (\$51,193).
- Schmalzbauer, Leah (Project Leader) & Bethany Letiecq (Co-Project Leader) 2009. *The Mental Health of Rural Latino Migrants in a Non-traditional Settlement Area*. National Institute of Health Montana INBRE Program (\$46,897).
- Schmalzbauer, Leah (Project Leader) & Bethany Letiecq (Co-Project Leader) 2008.

  Latino Migrants Incorporating in a Non-traditional Settlement Area of the

  Mountain West: Health Disparities and Challenges to Well-Being. National Institute of
  Health Montana INBRE Program (\$19,754).
- Schmalzbauer, Leah 2008. Family in the Margins: Latino Incorporation and Family Formation in Southwestern Montana. Montana State University Scholarship and Creativity Grant (\$19,000).
- Schmalzbauer, Leah 2005. Youth Buying and Family Surviving: Youth Consumption and Transnational Family Well-Being. Montana State University Buy-Out for Enhancing Scholarship and Teaching (BEST Award).
- Schmalzbauer, Leah 2005. Youth Buying and Family Survival: Youth Consumption and Transnational Family Well-Being. Montana State University Scholarship and Creativity Grant (\$11,000).
- Schmalzbauer, Leah & Juliet Schor 2005. *The Commercialization of Childhood*. Montana State University Research Enhancement Award Speakers Program.

Leah Schmalzbauer Page 2 of 2

### **Other Interested MSU Faculty**

Faculty who provided CVs:

### Art

° Josh DeWeese

Cell Biology / Center for Computational Biology

° John Miller

Center for Biofilm Engineering / Chemical Engineering

° Phil Stewart

Chemical and Biological Engineering

° Paul Gannon

Earth Sciences / Montana Institute on Ecosystems

° Cathy Whitlock

### English

- Doug Downs
- ° Phil Gaines

INBRE / Immunology & Infectious Diseases

° Allen Harmsen

Land Resources and Environmental Sciences

° Cliff Montagne

**Mathematical Sciences** 

° Jennifer Luebeck

Mechanical & Industrial Engineering

David Claudio

Science Math Resource Center

° Irene Grimberg

Western Transportation Institute

° Nic Ward

### **JOSH DEWEESE**

2513 Magenta Rd

### Bozeman, Montana 59718

Home Phone: 406-586-9800; Cell 406-431-5521; Email deweese.josh@gmail.com

### EDUCATION

1991	New York State College of Ceramics at Alfred University, Alfred, New York. MFA
1985	Kansas City Art Institute, Kansas City, Missouri. BFA
1980-82	Montana State University, Bozeman, Montana

### • PROFESSIONAL EXPERIENCE

Present	<b>Assistant Professor,</b> Ceramics Department, Montana State University, Bozeman, MT
1992-2006	Resident Director, Archie Bray Foundation, Helena, Montana
1992	Ceramics Faculty Affiliate, Foundations Instructor, Montana State University, Bozeman, MT
1988-89, 90	Resident Artist & Instructor, Archie Bray Foundation

### SELECTED AWARDS

2010	Scholarship & Creativity Grant, Office of the Vice President, Montana State University,
	Bozeman, MT
2009	Faculty Professional Development Grant, Office of the Provost, Montana State University,
	Bozeman, MT
2007	Jean Griffith Fellowship, Pottery Northwest, Seattle, WA
2004	Award Winner, Form Follows Function, Juried Exhibition, Lill Street Art Center, Chicago, IL
2000	Jurors Award, Porcelain 2000, National Juried Exhibition, Esmay Fine Art, Rochester, NY
1999	Amaco Award, 7th Annual Strictly Functional Pottery National, Market House Craft Center,
	Ephrata, PA
1998	Zimmerman, Pfannebecker and Nufort Award Winner, 6th Annual Strictly Functional
	Pottery National, MHCC, Ephrata, PA
1997	Montana Arts Council Individual Artist Fellowship Award, Helena, Montana
	Award Winner, 5th Annual Strictly Functional Pottery National, MHCC, Ephrata, PA
	Award Winner, Feats of Clay X, Lincoln Arts, Lincoln, CA
1992	Award Winner, "Great Lakes National," Lill Street Gallery, Chicago, Illinois
1991	Award Winner, "Anticipation 91," New Art Forms Exposition, Navy Pier, Chicago, Illinois
1988	Summer Grant Recipient, Archie Bray Foundation

### • SELECTED EXHIBITIONS

•	SELECTED EXHIBITIONS
2011	2011 NCECA Biennial, juried, Tampa Museum of Art, Tampa, Florida
2010	Conversations, Coincidences, & Motivations, Invitational, Snyderman Works Gallery,
	Philadelphia, PA
2009	Form and Function, Mindy Solomon Gallery, St Petersburg, FL
	Josh DeWeese Featured Artist, AKAR Gallery, Iowa City, IA
2008	Jean Griffith Fellowship Exhibition, 2-person exhibition, Pottery Northwest, Seattle, WA
	Tactile Poetry; National Biennial Ceramics Invitational, Parkland Art Gallery, Champaign, IL
2007	Josh DeWeese: Ceramics, Harvey Meadows Gallery, Aspen, CO
	Josh DeWeese & Rosalie Wynkoop Farewell Exhibition, Archie Bray Gallery, Helena, MT
2006	Josh DeWeese Featured Artist, AKAR Gallery, Iowa City, IA
2005	Josh DeWeese-Recent Work, solo exhibition, Clay Art Center, Port Chester, NY
2004	Josh DeWeese, Solo Exhibition, Santa Fe Clay, Santa Fe, NM
2002	Josh DeWeese, New Work, Solo Exhibition, Fifth Element Gallery, Portland, OR

2001	Josh DeWeese: 50 Jars, Holter Museum of Art, Helena, MT
2001	A Ceramic Continuum: Fifty years of the Archie Bray Influence, exhibition organized
	by the Holter Museum of Art, Helena, MT, traveling to 13 national venues
2000	14 American Potters Exhibition, Moegi Gallery, Mashiko, Japan
1999	NCECA Clay National, Columbus Cultural Arts Center, Columbus, OH

### SELECTED PROFESSIONAL ACTIVITIES

2008	Ceramics In Higher Education and its Future: A Symposium, panelist, East Carolina
	University, Greenville, NC
	Critically Speaking, panelist, NCECA Conference, Pittsburgh, PA
2006	Glaze in the Woodkiln, panelist, International Woodfiring Conference, Flagstaff AZ
	Josh DeWeese, Demonstrator, NCECA Conference, Portland, OR
2005	International Workshop on Woodfired Ceramics, Participant, World Ceramics Foundation
	Biennial, Gwangju, South Korea
2004	2004 NCECA Regional Student Juried Exhibition, Juror, University of Indianapolis,
	Indianapolis, IN
2003	Wichita National All Media Craft Exhibition, Juror, Wichita Center for the Arts, Wichita, KS
	Philadelphia Museum Craft Show, Juror, Philadelphia Museum of Art, Philadelphia, PA
	McKnight Fellowships, Juror, Northern Clay Center, Minneapolis, MN
1998	The Content of Function, Panelist, NCECA Conference, Denver, CO

### SELECTED WORKSHOPS/VISITING ARTIST PRESENTATIONS

Arrowmont School for Arts and Crafts, Gatlinburg, TN; Peter's Valley Craft Center, Layton, NJ; Anderson Ranch Art Center, Snowmass, CO; University of Nebraska-Lincoln, NE; the University of Manitoba, Winnepeg, Manitoba, Penn State University, State College, PA; New York College of Ceramics at Alfred, Alfred, NY; Haystack Mountain School for the Crafts, Deer Isle, ME; Mesa Art Center, Mesa, AZ; La Meridiana, Tuscany, Italy; Santa Fe Clay, Santa Fe, NM; Hong-ik University, Seoul, South Korea; Chinese Academy of Fine Art, Beijing, China.

### • SELECTED PUBLICATIONS

2008	500 Platters, Plates, and Chargers, Linda Arbuckle, Juror, Suzanne J. E. Tourtillot, Lark Books,
	Asheville, NC, cover
2006	Ceramic Color, Josh DeWeese, Studio Potter, December, Volume 35 No. 1
2005	Report: International Workshop on Wood-Fired Kilns, Josh DeWeese, The Log Book,
	Issue 23, pg. 17-21
2002	Josh DeWeese, article, Ceramics Monthly, November, pg. 32-33
2001	Josh DeWeese: On the Edge of Alchemy, Sam Curtis, Big Sky Journal, winter, pg. 40-45
2000	The Content of Function, Josh DeWeese, The NCECA Journal 2000-Higher Ground,
	Volume 21(2000)

### • SELECTED PUBLIC COLLECTIONS

Arizona State University Ceramic Research Center, Tempe, AZ

Holter Museum of Art, Helena, MT

Huntington Museum of Art, Huntington, WV

Nora Eccles Harrison Museum of Art, Logan UT

Schein Joseph Museum of Ceramic Art at Alfred University, Alfred, NY

3-M Corporate Collection, Minneapolis, MN

Weisman Museum, Minneapolis, MN

Yellowstone Art Museum, Billings, MT

Biographical Sketch Dr. John P. Miller Sep. 2011 p. 1 of 2

#### John Pratt Miller, Ph.D.

Address: Center for Computational Biology, Montana State University, Bozeman, MT 59717-3505; Phone: (406) 994-7332, e-mail: jpm@cns.montana.edu

### **Professional Preparation**

Ph.D in Biology, Univ. of California, San Diego, 1980

B.A. in Physics, Univ. of California, Berkeley, 1972

### Graduate and Postdoctoral Advisors:

Graduate Advisor: Dr. Allen Selverston, U.C. San Diego

Postdoctoral Advisors: Dr. Wilfrid Rall (National Institutes of Health, retired), Dr. John Rinzel, Courant Institute and NYU, New York, New York.

#### **Appointments**

1997 to present: Director, Center for Computational Biology, and Professor, Dept. of Cell Biology and Neuroscience, Montana State University, Bozeman.

1996 to 1997: Professor, Dept. of Molecular and Cell Biology, Division of Neurobiology, Univ. of CA, Berkeley.

1989 to June 1996: Associate Professor, Division of Neurobiology, Dept. of Molecular and Cell Biology, Univ. of CA, Berkeley.

1986 to 1989: Associate Professor, Dept. of Zoology, Univ. of CA, Berkeley.

1982 to 1986: Asst. Professor, Dept. of Zoology, Univ. of CA, Berkeley.

1981-1982: Postdoctoral Fellow, Theoretical Neuroscience, National Institutes of Health, Bethesda, MD. (Math Research Branch, NIADDK)

#### **Honors and Awards**

MSU College of Letters and Science Distinguished Professor, 2007-2009

Seymour Cray HPCC Industry Recognition Award, 1999, one of 26 co-recipients.

Alfred P. Sloan Research Fellowship, 1982-1984.

#### Service on national and institutional advisory panels

One of 26 Members, President Clinton's Information Technology Advisory Committee (PITAC) 1997 - 2001.

Member, Biology Advisory Committee, Pittsburgh Supercompurter Center, 2000-2008.

Member of Indo-US Computational Neuroscience Working Group, 2001-2004.

Member, Roadmap Panel for Computational Science within NLM and NIGMS, 2003.

### Executive Service on editorial boards of scholarly publications and conferences

One of 6 managing editors, Journal of Computational Neuroscience, Kluwer, 1994-1999.

Member, Editorial Board, Journal of Computational Neuroscience, Kluwer, 1999-present

Member, Editorial Board, Neurocomputing, Elsevier, 1999-2003

### Service As Officer For Scholarly Conferences

Co-organizer, Workshop on the Mathematical Analysis of Neural Coding, Mathematical Biosciences Institute, Ohio State University, 2003.

Founding Co-chair (with one other), Computational Neuroscience Annual Meetings, 1992-1998.

#### **Executive Service on Academic Committees**

Director, Howard Hughes Undergraduate Biology Program, 2002-2006

Chair, Academic Senate Committee on Computing and Communications, U.C. Berkeley, 1990-91

Chair, Graduate Group in Biophysics, U.C. Berkeley, 1992-1994

### **Teaching Experience**

Principal and co-instructor in undergraduate, graduate and medical school lecture courses, undergraduate and graduate laboratory courses in the areas of general Neurobiology, Sensory and Integrative Neurobiology, Electrophysiology, and medical microphysiology.

### Thesis Advisor and Postgraduate-Scholar Sponsor

### Graduate Students Supervised: (11 total)

While at U.C.Berkeley: Robert Malinow (Professor, U.C. San Diego), Rocky Nevin (Private industry), Deana Bodnar (Private Industry), Mike Landolfa (University of Florence, Italy), Shai Gozani (Private Industry), Frederic Theunissen (Assoc. Prof., U.C. Berkeley), Jay Levin (Private Industry), Girish

Balasubramanian (Private industry), Leslie Osborne (UCSF),

While at MSU: Zane Aldworth (U.W., Seattle), Jonas Mulder-Rosi (current).

### Graduate Students co-Supervised: (4 total)

While at U.C. Berkeley: David Warland (U.C. Davis),

While at MSU: Albert Parker (MSU), Travis Gange (Physician), Bree Cummins (Post-doc)

#### Postdoctoral Researchers Sponsored: (13 total)

While at U.C.Berkeley: Brent LaMon (Professor, St. Mary's College, Lafayette, CA), John Tromp (University of Toronto), Gwen Jacobs (Professor, MSU), Mark Cooper (Professor, University of Washington), Helen Brew (University of Washington), John Dye, Frederic Theunissen (Assoc. Prof., U.C. Berkeley), Leslie Osborne (UCSF),

While at MSU: Sharon Crook (Assoc. Prof., University of Arizona), Alexander Dimitrov (Asst. Prof., MSU), Hiroto Ogawa (Asst. Prof., Saitama, Japan), Yikun Huang (Asst. Prof., MSU ECE Dept.), Graham Cummins (Research Scientist, U.W.).

### Major Research Interest

Cellular and systems neurophysiology: mechanisms of synaptic integration and coding in the nervous system, using experimental and theoretical analysis.

### **Presentations at Scientific Meetings**

Over his 30 year career, Dr. Miller has presented over 100 lectures and seminars at Universities and scientific conferences in the U.S., Canada, England, Germany, France, Spain, Yugoslavia, Australia, Japan, India, and Texas.

### Research Support

Dr. Miller has had continuous independent funding since 1981 from NIH, NSF, The Epilepsy Foundation of America, The Bradshaw Foundation, The Murdock Charitable Trust, The Howard Hughes Medical Institute, and The Giles and Elise Mead Foundation. Total career funding on grants for which Dr. Miller was PI or primary Co-PI is approximately \$18M.

#### **Publications:**

#### Recent Refereed Publications:

- Miller, J.P., S. Krueger, J. Heys, and T. Gedeon. Quantitative Characterization of the Filiform Mechanosensory Hair Array on the Cricket Cercus. In review.
- Aldworth, Z., J. Bender and J.P. Miller. Information Transmission in Cercal Interneurons is Unaffected by Axonal Conduction Noise. In Review.
- Dupuy, F., T. Steinmann, D. Pierre, J-P. Christidès, G. Cummins, C. Lazzari, J.P. Miller and J. Casas. Increasing Flow Velocity of Approaching Predators Triggers Escape in Crickets. In review.
- Aldworth, Z, A.G. Dimitrov, G.I. Cummins, T. Gedeon, and J.P. Miller (2011). Temporal Coding in a Nervous System. *PLoS Comput Biol* 7(5): e1002041. doi:10.1371/journal.pcbi.1002041
- Mulder-Rosi, J., Graham I. Cummins, G.I. and J. P. Miller (2010) The Cricket Cercal System Implements Delay-Line Processing. *J. Neurophysiol.* 103: 1823-1832.
- Ogawa H, Cummins GI, Jacobs GA and Miller JP (2006) Visualization of Ensemble Activity Patterns of Mechanosensory Afferents in the Cricket Cercal Sensory System with Calcium Imaging. *J. Neurobiol.* 66: 293-307.
- Aldworth, Z, J.P. Miller, T. Gedeon, G.I. Cummins & A.G. Dimitrov (2005). Dejittered Spike-conditioned Stimulus Waveforms Yield Improved Estimates of Neuronal Feature Selectivity and Spike-Timing Precision of Sensory Interneurons. *J. Neuroscience* 25(22): 5323-5332.
- Huang, Y. and J.P. Miller (2004) Phased array processing for Spike Discrimination. *J. Neurophysiol* 92: 1944-1957.
- Mumey, B., A. Sarkar, T. Gedeon, A. Dimitrov, and J. Miller (2004) Finding Neural Codes using Random Projections. *Neurocomputing* 58: 19-25.
- Cummins, G.I., S.M. Crook, A.G. Dimitrov, T. Ganje, G.A. Jacobs and J.P. Miller (2003) Structural and biophysical mechanisms underlying dynamic sensitivity of primary sensory interneurons in the cricket cercal sensory system. *Neurocomputing* 52: 45-52.
- Dimitrov, A.G., J.P. Miller, T. Gedeon, Z. Aldworth and A.E. Parker (2003) Analysis of Neural Coding using Quantization with an information-based distortion measure. *Network: Computation in Neural Systems* 14: 151-176.
- Dimitrov, A.G., J.P. Miller, Z. Aldworth and A.E. Parker (2002) Spike pattern-based coding schemes in the cricket cercal sensory system. *Neurocomputing* 44-46: 373-379.

#### PHILIP SHOOK STEWART

**PERSONAL** Address **Telephone and E-mail** Center for Biofilm Engineering (406) 994-1960 (Office) Montana State University (406) 994-6098 (Fax) Bozeman, Montana 59717-3980 phil s@biofilm.montana.edu **Birth Date and Place Family** Spouse: Aimée Morel-Seytoux August 30, 1959 Children: Arthur, Silas, Henry Long Beach, California **EDUCATION** Ph.D. Stanford University, Chemical Engineering, September 1988. M.S. Stanford University, Chemical Engineering, April 1985. Rice University, Chemical Engineering, May 1982. B.S. **ACADEMIC** Provost's Award for Undergraduate Research/Creativity Mentoring, 2004 Outstanding Research Award, Dept. of Chemical Engineering, 2003 **HONORS** Cox Faculty Award for Creative Scholarship and Teaching, 2000 MSU Alumni & Bozeman Chamber of Commerce Award of Excellence, 1998 Charles & Nora L. Wiley Faculty Award for Meritorious Research, 1997 NSF Career Award, 1996 Outstanding Faculty Member, Dept. of Chemical Engineering, 1994 Outstanding Teaching Assistant, Dept. of Chemical Engineering, 1986 B.S. degree conferred summa cum laude, 1982 Elected to Tau Beta Pi, 1982 Roy Scholar, 1980-82 Elected to Phi Beta Kappa, 1980 Elected to Phi Lambda Upsilon, 1979 James A. and Alice Graham Baker Scholar, 1978-79

**PROFESSIONAL Director.** Center for Biofilm Engineering, Montana State University, **EXPERIENCE**Bozeman, Montana.

EXPERIENCEBozeman, Montana.
2005-present

**2000-present** Professor. Department of Chemical and Biological Engineering, Montana

State University, Bozeman, Montana.

Brown Engineering Scholar, 1978-79

1992-present Biofilm Control/Antimicrobials Research Area Leader. Center for Biofilm

Engineering, Montana State University, Bozeman, Montana.

1996-2005 Research Coordinator and Deputy Director (Interim Director 2004-2005).

Center for Biofilm Engineering, Montana State University, Bozeman,

Montana.

### **SELECTED PUBLICATIONS**

(Total: 140)

- Jones, W. L., Sutton, M. P., McKittrick, L., and P. S. Stewart. (2011) Chemical and antimicrobial treatments change the viscoelastic properties of bacterial biofilms. *Biofouling* 27:207-215.
- Folsom, J. P., Richards, L., Pitts, B., Roe, F., Ehrlich, G. D., Parker, A., Mazurie, A., and P. S. Stewart. (2010) Physiology of *Pseudomonas aeruginosa* in biofilms as revealed by transcriptome analysis. *BMC Microbiol* **10**:294.
- Stewart, P. S., Davison, W. M., and J. N. Steenbergen. (2009) Daptomycin rapidly penetrates a *Staphylococcus epidermidis* biofilm. *Antimicrob Agents Chemother* **53**:3505-3507.
- Stewart, P. S., and M. J. Franklin. (2008) Physiological heterogeneity in biofilms. *Nat Rev Microbiol* **6**:199-210.
- James, G. A, Swogger, E., Wolcott, R., Pulcini, E. D., Secor, P., Sestrich, J., Costerton, J. W., and P. S. Stewart. (2008) Biofilms in chronic wounds. *Wound Rep Regen* **16**:37-44.
- Rani, S. A., Pitts, B., Beyenal, H., Veluchamy, R. A., Lewandowski, Z., Davison, W. M., Buckingham-Meyer, K., and P. S. Stewart. (2007) Spatial patterns of DNA replication, protein synthesis, and oxygen concentration within bacterial biofilms reveal diverse physiological states. *J Bacteriol* **189**:4223-4233. [cover]
- Chambless, J. D., Hunt, S. M., and P. S. Stewart. (2006) A three-dimensional computer model of four hypothetical mechanisms protecting biofilms from antimicrobials. *Appl Environ Microbiol* **72**:2005-2013. [cover]
- Fux, C. A., Costerton, J. W., Stewart, P. S., and P. Stoodley. (2005) Survival strategies of infectious biofilms. *Trends Microbiol* **13**:34-40.
- Werner, E., Roe, F., Bugnicourt, A., Franklin, M. J., Heydorn, A., Molin, S., Pitts, B., and P. S. Stewart. (2004) Stratified growth in *Pseudomonas aeruginosa* biofilms. *Appl Environ Microbiol* **70**:6188-6196.
- Mah, T.-F., Pitts, B., Pellock, B., Walker, G. C., Stewart, P. S., and G. A. O'Toole. (2003) A genetic basis for *Pseudomonas aeruginosa* biofilm antibiotic resistance. *Nature* **426**:306-310.
- Stewart, P. S., and J. W. Costerton. (2001) Antibiotic resistance of bacteria in biofilms. *Lancet* **358**:135-138.
- Stewart, P. S., McFeters, G. A., and C.-T. Huang. (2000) Biofilm control by antimicrobial agents. In: *Biofilms*, 2cd edition, J. D. Bryers (Ed.). John Wiley & Sons, New York.
- Costerton, J. W., Stewart, P. S., and E. P. Greenberg. (1999) Bacterial biofilms: A common cause of persistent infections. *Science* **284**:1318-1322. [cover]

### Paul E. Gannon

### Curriculum Vitae – September 2011

### **Education:**

### **Ph.D.** Engineering (Chemical)

Jan. 2007

Montana State University, Bozeman, MT

• Dissertation title: "Study of solid oxide fuel cell interconnects, protective coatings and advanced physical vapor deposition techniques".

### **B.S.** Chemical Engineering

Dec. 2002

Montana State University, Bozeman, MT

- Environmental focus with ancillary coursework in Business Administration and Spanish (Bilingual).
- University Honors Program Degree with Academic Achievement.

### **Professional Appointments:**

Assistant Professor Aug. 2008 – Present

Chemical and Biological Engineering – Montana State University – Bozeman, MT

**Research Assistant Professor** 

Feb. 2007 – Aug. 2008

Chemical and Biological Engineering – Montana State University – Bozeman, MT

Research Associate Jan. 2003 – May 2009

Arcomac Surface Engineering, LLC – Bozeman, MT – www.arcomac.com

**Graduate Research Assistant** 

Jan. 2003 – Jan. 2007

Chemical and Biological Engineering – Montana State University – Bozeman, MT

**Research Fellow (various undergraduate and post-bachelor terms)** 

May 2001 – Jan. 2003

Battelle Northwest Division, Pacific Northwest National Laboratory, Richland, WA – www.pnl.gov

### **Research Activities:**

### *Selected Journal Publications (from >20):*

- 1. R. Amendola, **P.E. Gannon**, B. Ellingwood, P. Piccardo, "Oxidation behavior of coated ferritic stainless steel in dual atmospheres", Surface and Coatings Technology, *In-Press*
- 2. V. Gorokhovsky, **P. Gannon**, J. Wallace, D. VanVorous, C. Bowman, M. Deibert, R. Smith and T. Wittberg, "Evaluation of SOFC interconnects made of ferritic steels with nano-structured oxi-ceramic protective coatings deposited by the LAFAD process" J. of the Electrochemical Society, *In-Press*
- 3. **P.E. Gannon**, S. Sofie, M.C. Deibert, R.J. Smith and V.I. Gorokhovsky, "Thin Film YSZ Coatings on Functionally Graded Freeze Cast Anode Supports", J. of Applied Electrochemistry, 39, 4, 497-502 (2009)
- 4. **P.E. Gannon**, M. Deibert, V.I. Gorokhovsky, P. White, R.J. Smith, H. Chen, W. Priyantha and J. Lucas, "Advanced PVD protective coatings for SOFC interconnects", Int. J. of Hydrogen Energy, 33, 14, 3991-4000 (2008)
- 5. **P.E. Gannon**, A. Kayani, C.V. Ramana, M.C. Deibert, R.J. Smith and V.I. Gorokhovsky, "Simulated solid oxide fuel cell interconnect performance of Crofer 22 APU with and without filtered arc Cr-Al-O-N coatings", Electrochemical and Solid State Letters, 11, 4, B54-B58 (2008)

### Past and Present Grants and Contracts:

- National Science Foundation (NSF): International Research Fellowship Program\*
- Alexander von Humboldt Foundation Fellowship\*
- \$50,000: MT Space Grant Consortium, "Interfacial Stability of Multilayer Nanostructured Thermal and Environmental Barrier Coatings for Aerospace Applications" 6/1/11 9/1/12
- \$750,000: NASA EPSCoR, **Co-PI**, "Regenerative solid oxide fuel cell systems for aerospace platforms" 9/1/09 8/31/12
- \$400,000: GT Solar, Inc., PI, "Corrosion studies of materials in poly-Si reactors", 8/16/08-Present
- \$80,000: EIP, Int., **Co-PI**, "Nanophase catalysis" 8/1/09-8/31/10 Subcontract from MT State Board of Research and Commercialization Technology Grant
- \$60,000: High Temperature Electrochemistry Center (Hi-TEC) at MSU, Co-PI, "Protective coating research and development for solid oxide fuel cell interconnects" 9/1/08-8/31/09
- \$15,000: Miscellaneous Testing Service Contracts, **PI**, 8/16/08 Present
- \$9,000 Research Travel Grants (2), MSU-Provost 2009

### **Teaching Activities:**

### Courses Taught:

ChBE 205CS: Energy and Sustainability: Spring/Fall 2009, 2010, 2011

ChBE 307: Chemical Engineering Thermodynamics I: Fall 2009, 2010, 2011

### New Courses Developed

ChBE 205CS: Energy and Sustainability – First offered in Spring 2009

*Book:* Introduction to Energy, Environment and Sustainability - Preliminary Edition, **Paul Gannon**, Kendall Hunt Publishing, 2011, ISBN 978-0-7575-9117-4

### **Service Activities:**

### Professional Membership:

- Minerals, Metals and Materials Society (TMS)
- The Electrochemical Society (ECS)
- Materials Research Society (MRS)
- American Vacuum Society (AVS)

### University, College, Department and Student Committees:

- 1. Campus Sustainability Advisory Council, 2009-Present
- 2. College of Engineering Facilities and Resources, 2009-Present
- 3. Chemical Engineering Scholarship Committee, 2008-Present
- 4. Network of Environmentally-Conscientious Organizations (NECO), Faculty Advisor, 2009-Present

<sup>\*</sup>Declined in lieu of faculty position.

### **BIOGRAPHICAL SKETCH: Cathy Whitlock**

#### PROFESSIONAL PREPARATION

Colorado College Geology BA, 1975

University of Washington Geological Sciences M.S. 1979; Ph.D. 1983

Trinity College Dublin Quaternary paleoecology NATO Postdoctoral Fellowship 1983-84

### **APPOINTMENTS**

Current	Director of Interdisciplinary Research Initiatives, VP Office for Research, Creativity, and
	Technology Transfer; Director, MSU Institute of the Environment (starting Jan 2010);
	Lead Investigator, NSF WildFIRE Partnership in International Research and Education
	(2010-2014)
2004-present	Full Professor, Department of Earth Sciences, Montana State University
2000-2004	Full Professor and Department Head, Department of Geography, University of Oregon
	Courtesy Professor, Department of Geosciences, University of Oregon
1995-2000	Full Professor, Department of Geography, University of Oregon
1990-1995	Associate Professor, Department of Geography, University of Oregon
1988-1990	Assistant Professor, Department of Geology and Earth Science, University of Pittsburgh;
	Associate Curator, Carnegie Institute, Museum of Natural History
1984-1988	Assistant Curator, Carnegie Institute, Museum of Natural History

### **SELECTED RECENT PUBLICATIONS**

### Five most closely related

- Whitlock, C., 2004. Land management: Fire, climate, and landscape response. Nature 432: 28-29.
- Whitlock, C., Higuera, P., McWethy, D.M., Briles, C. 2010. Paleoperspectives on fire ecology: revisiting the fire regime concept. The Open Ecology Journal 3, 2-23.
- McWethy, D., Whitlock, C., Wilmshurst, J., McGlone, M., and Li, X. 2009. Rapid deforestation of temperate forests in South Island New Zealand by early Polynesian fires. The Holocene 19: 883-897.
- Whitlock, C., Bartlein, P.J., Briles, C., Brunelle, A., Long. C., and Marlon, J. 2008. Long-term relations among fire, fuels, and climate in the northwestern U.S. based on lake-sediment studies. Journal of International Wildfire Research 17, 72-83.
- Whitlock, C., Moreno, P.I., and Bartlein, P.J. 2007. Climatic controls on Holocene fire activity in southern South America. Quaternary Research 68: 28-36.

#### Five other significant publications

- Whitlock, C., Tinner, W., Newman, L., and Kiefer, T. 2010 [editors]. Fire in the Earth System: a Paleoperspective. Special issue of IGBP Past Global Changes News, vol 18, no. 2.
- Whitlock, C., and Bartlein, P.J. 2004. Holocene fire activity as a record of past environmental change. In Developments in Quaternary Science Volume 1 (A. Gillespie and S.C. Porter, eds.), pp. 479-489. Elsevier, Amsterdam.
- Whitlock, C., Shafer, S.H., and Marlon, J. 2003. The role of climate and vegetation change in shaping past and future fire regimes in the northwestern U.S., and the implications for ecosystem management. Forest Ecology and Management 178: 5-21.
- Whitlock, C., and Bartlein, P.J. 1997. Vegetation and climate change in northwest America during the past 125 kyr. Nature 388: 57-61.
- Marlon, J.R., Bartlein, P.J., Walsh, M.K., Harrison, S.P., Brown, K.J., Edwards, M.E., Higuera, P.E., Power, M.J., Anderson, R.S., Briles, C., Brunelle, A., Carcaillet, C., Daniels, M., Hu, F.S., Lavoie, M., Long, C., Minckley, T., Richard, P.J.H., Scott, A.S., Shafer, D.S., Tinner, W., C. E. Jr. Umbanhowar, C.E., Jr., and Whitlock, C. 2009. Wildfire responses to abrupt climate change in North America. Proceedings of the National Academy of Sciences, www.pnas.org/cgi/doi/10.1073/pnas.0808212106.

### **SYNERGISTIC ACTIVITIES**

Professional activities: Chair of the U.S. National Committee for the International Union for Quaternary Research (delegate: 2004-2007, chair 2008-2011); Expert Panel member to develop Geological

Society Position Statement on ClimateChange; Executive Steering Committee member, IGBP-PAGES program (2006-).

Current Member of the following scientific committees: Advisory Board of NOAA Paleoclimatology Databases (North American Pollen Database and International Multiproxy Paleofire Database) (helped establish and obtain funding for IMPD); Science Advisory Board, Centro de Estudios del Cuaternario de Fuego-Patagonia y Antarctica (Universidad de Magallanes) and Instituto Millenio(Universidad de Chile); Science Advisory Committee of Global Paleofire Working Group and IGBP Fire Initiative; Yellowstone National Park Science Planning Committee; NEON Core Site Leadership Team; NSF Review Panel for Geography and Spatial Sciences. Also, Past President of American Quaternary Association and Chair, AMQUA Meeting Organizing Committee, 2006, 2010.

Current editorial board service: Review of Palaeobotany and Palynology; Palaeclimatology, Palaeoecology, & Palaeogeography; Quaternary Research. Past Editorial Board Member of Geology Curricular and popular science educational activities: Senior Scientist at AIMES Young Scholars' Network Workshop: Cultural Uses and Impacts of Fire: Past, Present, and Future (2008); Coorganizer, DLESE/NAGT workshops: "Teaching Climate Change" (2006-2010); Instructor, Distance Learning Course on Vegetation History of Pacific Northwest (with Oregon State University); development of materials for Paleoecology Web Page (http://www.montana.edu/paleoecology/); Collaborator, NASA Internship Program: Beyond Hayden: Exploration, Inspiration, and Education in Yellowstone; Contributor to Yellowstone Resources and Issues Handbook, NPS Research Learning Center website, and Yellowstone interpretative staff training; Science Planning committee, Museum of the Rockies.

Academic and disciplinary service: Department Head, Univ. Oregon (2000-2004); Executive committee, Tenure & Promotion committee, Faculty Search committee MSU Dept. Earth Sciences; MSU Vice-Pres. for Research Advisory committee; NSF ADVANCE Leadership Team at MSU; past member, AAG Biogeog. Specialty Group

### **COLLABORATORS & OTHER AFFILIATIONS:**

R. Anderson (Northern Arizona Univ.); A. Ashworth (North Dakota State Univ.); P. Bartlein (Univ. Oregon); M. Bianchi (CONICET-CRUB); M. Blinnikov (St. Cloud State Univ.); C. Briles (Texas A&M); K. Brown (Geol. Survey Denmark & Greenland); A. Brunelle (Univ. Utah); C. Carcaillet (Univ. Montpellier); M. Daniels (N. Arizona Univ.) W.E. Dean (USGS); M.E. Edwards (Univ. Southhampton); S.C. Fritz (Univ. Nebraska); A. Gillespie (Univ. Washington); L. Graumlich (Univ. Washington); S. Gray (Univ. Wyoming); S. Harrison (Univ. Bristol); P. Higuera (Univ. Idaho); F-S. Hu (Univ. Illinois); T. Kiefer (PAGES), K. Kipfmuller (Univ. Minnesota); T. Kitzberger (Univ. Comahue, Arg); A. Lara (Univ. Austral Chile); C. Lavoie (Univ. Laval), X. Li (LandCare Research); J. Littell (Univ. Washington); C. Long (Univ. Wisc-Oshkosh); V. Markgraf (Univ. Colorado); J. Marlon (Univ. Wisc.) M. McGlone (LandCare Research); D. McWethy (Montana State Univ.); T. Minckley (Univ. Wyoming); P. Moreno (Univ. Chile); L. Newman (PAGES); G. Pederson (USGS); K. Pierce (USGS); S. Porter (Univ. Washington); M. Power (Univ. Utah), P. Richard (Univ. Montreal); J. Rosenbaum (USGS); A.S. Scott (Univ. London); S. Shafer (USGS); D.S. Shafer (Desert R. Institute); B. Shuman (Univ. Wyoming); C. Skinner (USDA Forest Service); L. Stevens (CSU-Long Beach); T. Swetman (Univ. Arizona); E. Theriot (Univ. Texas); W. Tinner (Univ. Bern); C. Umbanhower (St. Olaf College); T. Veblen (Univ. Colorado); M. Walsh (Central Wash. Univ.); J. Williams (Univ. Wisconsin); J. Wilmshurst (LandCare Research): plus other >50 authors on Power et al., 2009, Climate Dynamics 30, 887-907.

Graduate and Postgraduate Advisors: E.B. Leopold (Univ. Washington, graduate); W.A. Watts (Trinity College, post-doc); Graduate Advisees: E. Berkley (Oregon Museum Sci Industry); M. Blinnikov (St. Cloud State Univ.); C. Briles (Texas A&M); A. Brunelle (Univ. Utah); H. Freifeld (USFWS); D. Firmage (Montana State Univ.); J. Gage (Sonoran Inst.); J. Gardner (Oregon Museum Sci & Ind); K. Hakala (retired); M. Huerta (Montana State Univ.); V. Iglesias (Montana State Univ.); K. Jacobs (Los Alamos NL); M. Knox (Univ. Wisconsin-Oshkosh); L. Kouwenberg (Berkeley); T. Krause (Montana State Univ.); C. Long (Univ. Wisconsin-Oshkosh); J. Marlon (Univ. Oregon); S. Millspaugh (Georgetown Univ.); T. Minckley (Univ. Wyoming); C. Mock (Univ. S. Carolina); J. Mohr (Oregon State Univ.); L. Grigg (Norwich Univ.); S. Mumma (Scripps Inst. Oceanography); C. Pearl (USGS); M. Power (Univ. Utah) S. Shafer (USGS); B. Sherrod (USGS); M. Walsh (Central Wash. Univ.) Postdoctoral Advisees: C. Briles (Texas A&M); A. Brunelle (Univ. Utah), C. Long (Univ. Wisconsin-Oshkosh), P. Higuera (Univ. Idaho), D. McWethy (Montana State)

### Dr. Doug Downs

Assistant Professor – Rhetoric and Composition

Department of English

Wilson 2-272 / x5193 / doug.downs@msu.montana.edu

### **Condensed Research C.V.**

### **Profile**

Within the field of Rhetoric and Composition (Writing Studies), my research addresses cultural and personal conceptions of writing in electronic writing spaces and in universities. I work most often on student and faculty conceptions of research writing, with a particular focus on undergraduate research and the pedagogy of research writing for college students. In my field I am best known as an instigator of a major new writing pedagogy called *writing about writing*. My research methods are primarily qualitative: interviews, surveys, and critical discourse analysis of written texts. I write textbooks to transform my research findings to teaching materials. I earned my Ph.D. in Rhet/Comp at the University of Utah in 2004.

Publications and Talks (percentages indicate proportion of my contribution on co-authored works)

### Book

Writing about Writing: A College Reader. With Elizabeth Wardle. (50%) Bedford/St. Martins: 2011.

### CD-ROM

i-Cite: Visualizing Sources. (Interactive CD-ROM.) Bedford/St. Martin's, 2006.

### **Refereed Articles**

- "Teaching First Year Writers to Use Texts: Scholarly Readings in Writing-About-Writing in First-Year Comp." Reader: Essays in Reader-Oriented Theory, Criticism, and Pedagogy 60 (Fall 2010): 19-50.
- "Undergraduate Research on Writing: Benefits to Faculty and Curriculum Development." With ZuZu Feder (66%). CUR Quarterly 31.1 (2010): 9-13.
- "Writing-About-Writing Curricula: Origins, Theories, and Initial Field-Tests. WPA-CompPile Research Bibliographies, No. 12." WPA-CompPile Research Bibliographies. (Sept. 2010.)
- "Teaching About Writing, Righting Misconceptions: (Re)Envisioning FYC as Intro to Writing Studies." With Elizabeth Wardle (50%). *College Composition and Communication* 58 (2007): 552-84.
- "Representing Gun Owners: Frame Identification as Social Responsibility in Media Discourse." *Written Communication* 19 (2002): 44-75.

#### **Book Chapters**

- "Students' Texts Beyond the Classroom: Young Scholars in Writing's Challenges to College Writing
  Instruction." With Heidi Estrem and Susan Thomas (50%). *Teaching With Student Texts: Essays Toward*an Informed Practice. Ed. Joseph Harris, John Miles, and Charles Paine. Utah State University Press,
  2010. 118-28.
- "What Can a Novice Contribute? Undergraduate Researchers in First-Year Composition." With Elizabeth Wardle (50%). *Undergraduate Research in English Studies*. Ed. Laurie Grobman and Joyce Kinkead. Utah State University Press, 2010. 173-90.
- "Chancing into Altruistic Mentoring." With Dayna Goldstein (50%). Stories of Mentoring: Theory and Praxis. Ed. Michelle F. Eble and Lynée Lewis Gaillet. Parlor Press: 2008. 149-52.
- "True Believers, Real Scholars, and Real True Believing Scholars: Discourses of Inquiry and Affirmation in the Writing Classroom." *Negotiating Religious Faith in the Writing Classroom.* Ed. Elizabeth VanderLei and Bonnie Kyburz. Longman Boynton/Cook, 2005. 39-55.

#### Work Under Review

- "Uniform Meets Rhetoric: Excellence Through Interaction." With Angie Ford (50%). Chapter for *Generation Vet: Composition, Veterans, and the Post-9/11 University*.
- "Reimagining the Nature of FYC: Trends in Writing-about-Writing Pedagogies." With Elizabeth Wardle (50%). Chapter for Exploring Composition Studies: Research, Scholarship, and Inquiry for the Twenty-First Century, ed. Kelly Ritter. Contract with Utah State University Press, forthcoming 2011.
- "What Faculty Need and Want." With Gregory Young (50%). Solicited chapter for collection to be published by CUR, forthcoming 2011.

### **Keynotes and Invited Talks**

- "Writing About Writing: Origins and Rationales." Keynote Address. Missouri Consortium of the Next Generation Learning Challenge, Cape Girardeau, MO, October 2011.
- "Composition's Futures as Contact Zone for Screen and University Literacies." Keynote Address. Fall Conference of the High Mountain Affiliate of the Council of Writing Program Administrators, Spokane, WA, September 2011.
- "What Happens When Students Read Scholarly Texts for Learning and Research?" Invited Lecture. Texas A&M-Corpus Christi Composition Program, "A Day with Doug Downs." Corpus Christi, TX, 5 Aug. 2011.
- "FYC as Intro to Writing Studies." Florida Symposium on Composition. Florida International University, Miami, Nov. 2007.

### **Selected Presentations**

- "'Omit Unnecessary Words': Resisting Negative Transfer in Disciplinary Writing with WAW." Accepted for presentation at the Conference on College Composition and Communication, St. Louis, March 2012.
- "'My Normal Approach is Useless Here': xkcd and the Digital Reimagination of Science/Humanities Binaries."

  Accepted for presentation at the Western States Rhetoric and Literacy Conference, Tempe, AZ,

  October 2011.
- "Fast Transfer: Observational Research on Undergraduates' Source-Search Practices." Council of Writing Program Administrators Conference, Baton Rouge, LA, July 2011.
- "Contributing at (Institutional) Home: Undergraduate Researchers as Program Developers." Thomas R. Watson Conference, Louisville, KY, October 2010.
- "Undergraduate Research that Shapes Writing Programs and Instruction: Crowdsourcing Institutional Research with First-Year Writing Students." Council of Writing Program Administrators Conference, Philadelphia, PA, July 2010.
- "Rhetorical Analysis as a Methodology of Potential for Undergraduate Research." Rhetoric Society of America bi-annual convention, Minneapolis, MN, May 2010.
- "Finding What to Ask: FYC, Undergrad Research, and the Problem of Expertise." Conference on College Composition and Communication, San Francisco, April 2009.
- "Use-Based Research: The Promise and Challenge of Scalable Undergraduate Research." Council of Writing Program Administrators Annual Conference, Denver, CO, July 2008.

#### Grants

- 2010 MSU Teaching and Learning Center Instructional Innovation Grant. "Textual Research Practices of Undergraduates Writing with Sources." \$1260
- 2009 MSU Scholarship and Creativity Grant for the Advancement of the Arts, Humanities, and Social Sciences. "Development of Student Authority in Humanities-based Undergraduate Research." \$9000
- 2009 MSU Short Term Professional Development Leave Grant. "Digital Media and Composition Institute." \$4500

### Philip Gaines, PhD

### **Curriculum Vitae**

### Education

PhD English, University of Washington, 1998 (English Language Studies; Language and Law) MA Linguistics, 1995 (Prosodic Phonology; Intonation) MAT English, 1994 (Second Language Acquisition/TESOL) BA English, 1991 (Expository Writing)

### **Professional Appointments**

#### Academic

Associate Professor of English Assistant Professor of English

Montana State University

2004-current 1998-2004

Scholarship [which focuses on linguistic and pragmatic analysis of the discourses of the legal system]

#### In Print

Journal Articles and Book Chapters/Sections

- 2011 The Multifunctionality of Discourse Operator *Okay:* Evidence from a Police Interview. *Journal of Pragmatics* 44:14 (in press)
- 2011 Writing the Discursive Proto-Culture of Modern Anglo-American Trial Advocacy: Edward William Cox's *The Advocate. American Journal of Legal History* 51:2, 333-58.
- 2009 Clear Insurance Policies: A Closer Look at Document Language. Insurance Journal 87:21, 32-34.
- 2006 Discourses of the Ideal and the Actual in the Courtroom: The Conflict for Jurors in 'Making Sense' of General Instructions. In Wagner, Anne and William Pencak, eds., *Images in Law*, Aldershot: Ashgate, 159-74.
- 2004 I've Looked at Jobs From Both Sides Now. ADE Bulletin 134/135, 25-28.
- 2003 The 'True Lawyer' in America: Discursive Construction of the Legal Profession in the 19<sup>th</sup> Century. *American Journal of Legal History* 45:2, 132-153.
- 2002 Negotiating Power in the Courtroom: Informal Talk in Sidebar Sessions. *Forensic Linguistics: The International Journal of Speech, Language, and the Law* 9:2, 213-234.
- 2001 Intonation as a Marker of Illocutionary Force in Legal Examination Tag Questions. In Wennerstrom, Ann. *The Music of Everyday Speech: Prosody and Discourse Analysis.* London: Oxford University Press, 160-64.
- 2000 Communicating With Juries: Episodic Structure in Legal Cross Examination. *Tennessee Law Review* 67:3, 599-625.
- 1999 The Discontinuous Intonation Contour: A Case for Rethinking Intonation Contour/Intonation Phrase Isomorphy. *BLS 24: Proceedings of the Annual Meeting of the Berkeley Linguistics Society.* Berkeley: UC-Berkeley Linguistics Society, 69-81.
- 1996 The Grammar of Credibility Assessment: A Functional Analysis of Two Legal Questioning Styles. *Social Semiotics* 6:2, 199-230.

#### Book Reviews/Notices

- 2011 Forensic Rhetoric: The Force of Closing Arguments, by Susanna Shelton Clason. International Journal of Speech, Language, and the Law 17:2, 317-21.
- 2009 Fighting Over Words: Language and Civil Law Cases, by Roger W. Shuy. Language: Journal of the Linguistic Society of America 85:3, 740-43.
- 2003 The Chicago Guide to Your Academic Career, by John Goldsmith, John Komlos, and Penny Schine Gold. The Montana Professor 14:1, 52-3.
- 1997 The Intonation Systems of English, by Paul Tench. Functions of Language 4:1, 142-43.

#### **Accepted**

Encyclopedia Article (accepted in 2011; to appear Nov 2012)

Roger Shuy [biography]. In Chapelle, Carol (ed.), The Encyclopedia of Applied Linguistics. Oxford: Wiley-Blackwell

#### In Progress

Book

Advocacy Advice in the Adversarial Tradition: The Emergence of Trial Manuals in England 1600-1885

### **Conference Presentations**

- 2011 International Association of Forensic Linguists Biannual Conference, Birmingham, UK
  The Multifunctionality of Discourse Operator Okay: Evidence from a Police Interview
- 2011 American Association for Applied Linguistics, Chicago, Illinois Language in Legal Settings: Sociolinguistic Perspectives Applied (invited panel discussant)
- 2010 West Coast Language and Law Seminar, Missoula, Montana

  Ethos in the Courtroom: Trial Attorney Representations of Themselves and Others
- 2009 International Association of Forensic Linguists Biannual Conference, Amsterdam, Netherlands
  Three 19<sup>th</sup>-Century Trial Manuals: Exploring the Discursive Proto-Culture of Anglo-American Trial Advocacy.
- 2007 International Association of Forensic Linguists Biannual Conference, Seattle, Washington Insuring Clarity: Ambiguity in an Exclusions Clause of a Homeowner's Policy.
- 2006 **2<sup>nd</sup> European International Association of Forensic Linguistics Conference, Barcelona, Spain**Notes on Trial: Analyzing the Quality of Written Communication Between Deaf People and the Police.
- 2005 **Conference of the International Pragmatics Association, Riva del Garda, Italy**Strategic Discourses of American Trial Practice: The Rhetoro-Pragmatics of Hiddenness.
- 2004 World Congress of the International Association for Semiotic Studies, Lyon, France The Semiotic Divide in the Epistemology of General Jury Instructions.
- 2003 International Association of Forensic Linguistics Biannual Conference, Sydney, Australia The Ideal vs. the Actual in the Discourse of Trial Evidence.
- 2002 Law and Society Association Annual Meeting, Vancouver, Canada Winning Ways: The Discourse of Attorney Trial Manuals.
- 2002 Modern Language Association, New York, New York
  I've Looked at Jobs from Both Sides Now.
- 2002 Western States Composition Conference, Seattle, Washington Students' Acquisition of Academic Discourse and the Limits of Analytic Writing Pedagogies.
- 2001 Western States Composition Conference, Tempe, Arizona
   No-Contact Zone: Developing Multicultural Awareness in the Homogeneous Composition Classroom.
- 2000 International Conference on Text and Talk at Work, Gent, Belgium
  Negotiating Power in the Courtroom: Informal Talk in Sidebar Sessions in the O.J. Simpson Criminal Trial.
- 2000 Georgetown University Roundtable on Languages and Linguistics, Washington, DC Linguistics and the Law: An Introduction and Sample Analysis.
- 2000 Northwest Regional Conference of the National Council of Teachers of English, Big Sky, Montana Using Models of Academic Discourse in High School Writing Classes.
- 1999 Conference on Discourses and Learning, Lancaster University, Lancaster, England Public/Institutional Versus Private/Partisan Discourse in General Jury Instructions.
- 1999 International Association of Forensic Linguistics Biannual Conference, Birmingham, England 'Miss Nicole Brown Simpson': The Re-representation of a Domestic Violence Victim.
- 1999 American Association for Applied Linguistics, Stamford, Connecticut Discursive Conflict in Jury Instructions.
- 1998: Berkeley Linguistics Society, Berkeley, California
  The Discontinuous Intonation Contour: A Case for Rethinking Intonation Contour/Intonation Phrase Isomorphy.
- 1998 American Association for Applied Linguistics, Seattle, Washington Cross Purposes: Representational Strategy in Adversarial Courtroom Examination.
- 1997 Conference on College Composition and Communication, Phoenix, Arizona Discourse Studies in Composition: A Workshop in Multiple Methods.
- 1997 Law and Society Association, St. Louis, Missouri Contrasting Representational Strategies in the Elicitation of Sworn Testimony.
- 1996 International Systemic-Functional Congress, Sydney, Australia A Case of Questions: Reality-Making in Legal Examination.
- 1995 International Systemic-Functional Workshop, Valencia, Spain The Grammar of Evaluation: Choices in Legal Questioning Styles.
- 1992 Northwest Linguistics Club, Seattle, Washington
   Motivation for lambic and Trochaic Bracketings in Alternating Stress Systems

#### **BIOGRAPHICAL SKETCH**

NAME Harmsen, Allen G.		∟E of Pulmonary In IBRE, Principle	0,
EDUCATION/TRAINING (Begin with baccalaureate or other initial	professional education,	such as nursing, and	d include postdoctoral training.)
INSTITUTION AND LOCATION	DEGREE (if applicable)	YEAR(s)	FIELD OF STUDY
University of Wisconsin, Stevens Point, WI	B.S.	05/74	Biology
Iowa State University, Ames, IA	Ph.D.	01/80	Immunobiology
University of Vermont, Burlington, VT	Postdoc	01/80-07/81	Pulmonary Immunology

#### A. Personal Statement

I have a broad background in both immunology of lung infections and lung biology. My interests in lung pathology began with my postdoc at the Vermont Lung Center and continued with my tenure as a scientist at Lovelace Inhalation Toxicology Research Institute. My expertise in immunity to lung infections was developed as a scientist at the Trudeau Institute and has continued here at Montana State University. This dual interest in structure-function relationships in the lung and in lung immunology serves me well as PI of multiple projects. I have had continuous NIH funding for the last 20 years, including being the PI of a P01 and multiple P20 grants.

#### **B.** Positions and Honors.

1981-1985	Assistant Professor, Biol. Dept., New Mexico Institute of Mining and Technology, Socorro, NM
1985-1987	Associate Scientist, Cell Toxicology, Lovelace Inhalation Toxicology Research. Inst.,
	Albuquerque, NM
1987-2001	Member, Trudeau Institute, Inc., Saranac Lake, NY
1987-1989	Member of Committee on Pulmonary Biological Markers of the National Research Council
1995-present	Adjunct Professor, Department of Pediatrics, Microbiology and Immunology University of
	Rochester School of Medicine and Dentistry, Rochester, NY
1996-2001	Member of NIH-ARRE Study Section
1998-present	Visiting Scientist, Harvard School of Public Health, Boston, MA
1999-2004	Member, Scientific Advisory Board of Parker B. Francis Family Foundation
2001-2005	Professor and Head, Veterinary Molecular Biology, Montana State University
2005-present	Professor, Veterinary Molecular Biology, Montana State University
2003-present	Affiliate Professor, Department of Immunology, University of Washington School of Medicine,
2004-present	Member, AAI Veterinary Immunology Committee
2008-present	Chartered Member NIH-AOIC Study Section
2010-present	Member, National Center for Research Resources Clinical and Translational Research
	Infrastructure in IDeA Program Institutions Advisory Panel
2010-2011	Meritorious Technology/Science Award, Montana State University

#### C.Selected peer-reviewed publications (selected from over 100 publications)

- 1. Wiley, JA, MP Tighe, and **AG Harmsen**. 2005. Upper Respiratory Tract Resistance to Influenza Infection Is Not Prevented by the Absence of either NALT or Cervical Lymph Nodes. J. Immunol. 175: 3186-96.
- 2. Kaiser, CR, ML Flenniken, **AG Harmsen**, AL Harmsen, M A Jutila, T Douglas, and M J Young. 2007. Biodistribution studies of protein cage nanoparticles demonstrate broad tissue distribution and rapid clearance in vivo. International J. Nanomedicine 2007;2(4):715-33. PMCID: PMC2676807.
- 3. Wiley, J.A. and Harmsen AG 2008. Pneumocystis Infection Enhances Antibody-Mediated Resistance to a Subsequent Influenza Infection. J Immunol 180: 5613-24. PMCID: PMC2600725.

- 4. Haynes, J.R., Dokken L., Wiley J.A., Cawthon A.G., Bigger J., Harmsen A.G., Richardson C. 2009 Influenza-pseudotyped Gag virus-like particle vaccines provide broad protection against highly pathogenic avian influenza challenge. Vaccine 27(4): 530-41.
- 5. Wiley, James A, Richert, Laura E., Swain, Steve, Harmsen, Ann L., Barnard, Dale L., Randall, Troy D., Jutila, Mark A, Douglas, Trevor, Broomell, Chris, Young, Mark, **Harmsen, Allen G**. 2009. Inducible Bronchus-associated Lymphoid Tissue Elicited by a Protein Cage Nanoparticle Enhances Protection in Mice Against Diverse Respiratory Viruses. PLoS One Sept 23; 4(9): e7142. PMCID: PMC2743193.
- 6. **Harmsen. A**, K Kusser, L Hartson, M Tighe, MJ Sunshine, J D Sedgwick, Y Choi, DR Littman and T Randall. 2002. Organogenesis of Nasal Associated Lymphoid Tissue (NALT) occurs through mechanisms that bypass the requirement for lymphotoxin-α and retinoic acid receptor-related orphan receptor-γ, (RORγ). J. Immunol. 168:986-990.
- 7. Roman E, E Miller, **AG Harmsen**, J Wiley, UH von Andrian, G Huston, SL Swain. 2002. CD4 effector T cell subsets in the response to influenza: heterogeneity, migration, and function. J. Exp. Med. 196:957-968.
- 8. Wiley, JA, MP Tighe, and **AG Harmsen**. 2005. Upper Respiratory Tract Resistance to Influenenza Infection Is Not Prevented by the Absence of either NALT or Cervical Lymph Nodes. J. Immunol. 175: 3186-96.
- 9. Crowe, SR, SC Miller, DM. Brown, RW Dutton, **AG Harmsen**, FE Lund, TD Randal, SL Swain, DL Woodland. 2006. Uneven distribution of MHC Class II epitopes within the influenza virus. Vaccine. 24: 457-67.
- 10. Moyron-Quiroz, JE, J Rangel-Moreno, L Hartson, MP Tighe, KD Klonowski, L Lefrancois, LS Caughly, **AG Harmsen**, FE Lund, and TD Randall. 2006. Persistence and responsiveness of immunologic memory in the absence of secondary lymphoid organs. Immunity. 4:643-54.
- 11. McNamee, LA and **AG Harmsen**. 2006. Both influenza-induced neutrophil dysfunction and neutrophil-independent mechanisms contribute to increased susceptibility to a secondary Streptococcus pneumoniae infection. Infect. Immun. 74:6707-21. PMCID: PMC1698099.
- 12. King, Q. O., B. Lei, and **A.G. Harmsen**. 2009. Pneumococcal Surface Protein A Contributes to Secondary Streptococcus pneumoniae Infection following Influenza Infection. J. Infect. Dis. 200:537–545. PMCID: PMC2735857.
- 13. Pittet, Lynnelle A., Hall-Stoodley ,Luanne, Rutkowski Melanie R., **Harmsen ,Allen G**. 2009. Influenza virus infection decreases tracheal mucociliary velocity and clearance of Streptococcus pneumoniae. Am Journal of Respiratory Cell and Molecular Biology. June 11. PMCID: PMC2848738.
- 14. Meissner, Nicole, Swain, Steve, McInnerney Kate, Han, Soo and **Harmsen, Allen G.** 2010. Type-I-IFN-signaling suppresses an excessive IFN-γ-response and thus prevents lung damage and chronic inflammation during *Pneumocystis* (PC)-clearance in CD-4 competent mice. Am J Pathology. (In press.) PMC Journal- in Process.
- 15. Read, Amanda J., Erickson, Sara, and **Harmsen, Allen G**. 2010. The Role of CD4+ and CD8+ T cells in Clearance of Primary Pulmonary Infection of *Coxiella burnetii*. Infection and Immunity. (In press.) PMC Journal- in Process.
- 16. Steve D. Swain, Nicole Meissner, Soo Han, and **Allen Harmsen**. 2011. Pneumocystis infection in an immunocompetent host can promote collateral sensitization to respiratory antigens. Infection and Immunity. (In-press) PMC Journal in Process.
- 17. Chen Chen, Courtney Dow, Peng Wang, John Sidney, Amanda Read, **Allen Harmsen**, James E. Samuel and Bjoern Peters. 2011. Identification of CD4+ T cell epitopes in *C. Burnetii* targeted by antibody responses. PLoS One (in press.)

### **Clifford Montagne**

### **Professor of Soil Science**

Land Resources & Environmental Science Department, Montana State University, Bozeman, MT 59717

### **Professional Preparation**

Dartmouth College, Hanover, New Hampshire, Geology. BS. 1969 Montana State Univ., Bozeman, Montana, Earth Science. MS. 1971 Montana State Univ., Bozeman, Montana, Crop and Soil Science (Soils). PhD. 1976

#### **Publications**

Baker, C., R. L. Lawrence, C. Montagne, and D. Patten. 2007. Change detection of wetland ecosystems using landsat imagery and change vector analysis. Wetlands. 27:610-619.

Barber, L. M., R. K. D. Peterson, C. Montagne, W. P. Inskeep, and J. J. Schleier III. 2009. <u>A Dietary Risk Assessment for Indigenous Consumption of Natural Salt Deposits in the Darhad Valley, Northern Mongolia</u>. Human and Ecological Risk Assessment. 15:5, 907 – 922.

Maxwell, B., J. Johnson, and C. Montagne. 2000. Predicting land use change in and around a rural community. P. 173-188. *In* Hill, M.J. and R. J. Aspinall. Spatial information for land use management. Gordon and Breach Scientific Publishers.

McIlroy, S.K., C. Montagne, C. A. Jones and B. L. McGlynn. 2008. Identifying linkages between land use, geomorphology, and aquatic habitat in a mixed-use watershed. Environmental Management, Volume 42, Number 5.

Montagne, C. 2000. Forward *In* Landscapes and communities on the Pacific Rim: Cultural perspectives from Asia to the Pacific Northwest. Karen K. Gaul and Jackie Hiltz, ed., M. E. Sharpe. ix-xiv.

Rides at the Door, R. and C. Montagne. 1996. Holistic resource management meets native culture. Winds of Change. American Indian Science and Engineering Society. 11:4, 136-141.

Sankey, T. S., J. B. Sankey, K. T. Weber, and C. Montagne. 2009. Geospatial assessment of grazing regime shifts and sociopolitical changes in a Mongolian rangeland. Rangeland Ecol Manage 62:522–530.

Sindelar, B.W., C. Montagne and R. H. Kroos. 1995. Holistic resource management: An approach to sustainable agriculture on Montana's Great Plains. Jour. Soil and Water Conserv. 50:45-49.

Tsagaan Sankey, T., C. Montagne, L. Graumlich, R. Lawrence, and J. Nielsen, 2006. 20th Century forest-grassland ecotone shift and livestock herbivory effects in northern Mongolia. Forest Ecology and Management 233:36-44.

Watts, J. D., R. L. Lawrence, P. M. Miller, and C. Montagne. 2009. Monitoring of cropland practices for carbon sequestration purposes in north central Montana by Landsat remote sensing. Remote Sensing of Environment 113 (2009) 1843–1852.

VITA: Cliff Montagne 2

#### **Synergistic Activities:**

Promoting grass-roots multicultural action research:

I work in Mongolia with the BioRegions Program (<a href="www.bioregions.org">www.bioregions.org</a>) to promote collaborative research, education, and service dealing with community health, rural education, environmental quality, and recognition of traditional knowledge. These efforts also extend to Mali, West Africa and to the Greater Yellowstone and northern plains regions. As a leader of one faculty team and a member of another, I work to bridge the gap between isolated rural people and contemporary processes of globalization.

In the Altai Republic of the Russian Federation, I work with a team of Montana State University professors in science education and archeology to develop place-based and culturally appropriate informal learning processes. We collaborate closely with native peoples both in Russia and in the US.

### Action Learning

I have developed innovative ways for students in soil science courses to learn from their own experience by having each student select a 'favorite soil' from their own background to use as a course example. I am Co-PI for the USDA CSREES project: New Paradigm for Discovery-Based Learning: Implementing Bottom-Up Development by Listening to Farmers' Needs and Using Participatory Processes and Holistic Thinking. We work with village farmers in Mali and American Indian communities in Montana.

### Holistic Management

As a Holistic Management Certified Educator I have developed and taught nearly the only university course on this topic in the US.

# **CURRICULUM VITAE**

### Jennifer Lyn Luebeck

Contact Information: (406) 994-5341; luebeck@math.montana.edu

Dept. of Mathematical Sciences; 2-214 Wilson Hall, P.O. Box 172400 - MSU; Bozeman, MT 59717-2400

<b>Education:</b>	Year	<u>Degree</u>	<u>Institution</u>	Area of Study
	1998	Ed.D.	Montana State University-	Secondary Curriculum &
			Bozeman (MSU)	Instruction-Mathematics
	1989	M.S.	Montana State University	Mathematics Education
	1982	B.S./B.A.	University of Sioux Falls (SD)	Mathematics/English

Work Experience	<b>Organization</b>	<b>Position</b>
2007-present	Montana State Univ Bozeman	Associate Professor, Mathematical Sciences
2001-2007	Montana State Univ Bozeman	Assistant Professor, Mathematical Sciences
1998-2001	Univ. of Northern Colorado	Assistant Professor, Mathematical Sciences

My research and grant activities concentrate on developing, delivering, and evaluating professional development in mathematics for practicing K-12 teachers. My particular interests include the development of:

- Programs and frameworks that effectively deliver professional development in mathematics, particularly for isolated rural and beginning teachers
- Models of computer-mediated communication (CMC) that support effective professional development experiences in mathematics

#### **Recent Publications:**

Mayes, R., Luebeck, J., Ku, H. et al. (accepted Spring 2011). "Themes and Strategies for Transformative Online Instruction: A Review of Literature and Practice." Submitted to *Quarterly Journal of Distance Education*.

Yopp, D., Burroughs, E. & Luebeck, J., Heidema, C., Mitchell, A., & Sutton, J. (February 2011). "How to be a wise consumer of coaching: Strategies teachers can use to maximize coaching's benefits." To appear in *Journal of Staff Development*.

Lott, J. & Luebeck, J. (2010). "Mathematics Teaching: Putting Research into Practice at All Levels." Chapter in *Mathematics Teaching: Putting Research into Practice at All Levels*, pp. 1-6. Seventh monograph of the Association of Mathematics Teacher Educators: San Diego, CA.

Burroughs, B. & Luebeck, J. (2009). "Pre-Service Teachers in Mathematics Lesson Study." *The Montana Mathematics Enthusiast* (7)2-3, pp. 391-400. Charlotte, NC: Information Age Publishing.

Simonsen, L., Luebeck, J., & Bice, L. (2008). "The Effectiveness of Online Paired Mentoring for Beginning Science and Mathematics Teachers." *Journal of Distance Education* (23)2, pp. 51-68. Burnaby, BC: British Columbia Institute of Technology.

Luebeck, J. (Fall 2008). "Algebraic Reasoning." Chapter in *Navigating through Reasoning and Proof in Grades 9-12*. National Council of Teachers of Mathematics: Reston, VA.

Simonsen, L., Luebeck, J. & Bice, L. (2007). "Online Paired Mentoring of Rural Science and Mathematics Teachers." Proceedings of the AACE World Conference on Educational Multimedia, Hypermedia & Telecommunications; pp. 2458-2465.

Luebeck, J. (Fall 2007). "Linking Teachers Online: A Structured Approach to Computer-Mediated Mentoring for Beginning Mathematics Teachers." Chapter in *The Work of Mathematics Teacher Educators: Continuing the Conversation*. Monograph produced by the Association of Mathematics Teacher Educators: San Diego, CA.

Luebeck, J. (Spring 2006). "When One Shot Is All You've Got—Bringing Quality Professional Development to Rural Mathematics Teachers." *Journal of Mathematics Education Leadership* 9(1), pp. 34-41. National Council of Supervisors of Mathematics: Lakewood, CO.

Luebeck, J. & Bice, L. (Fall 2005). "On-Line Discussion as an Instrument of Conceptual Change among Mathematics and Science Teachers." *Journal of Distance Education*, 20(2), pp. 21-39. University of New Brunswick Libraries: Fredericton, NB.

#### **Funded Proposals:**

Submitted August 2011, U.S. Department of Education through Montana Office of Public Instruction; \$130,000; *B&B Lesson Study and STEM in Montana*; (PI with co-PIs Beth Burroughs, Brian Lindaman).

April 2010, 2009, 2008 U.S. Department of Education through Montana Office of Public Instruction; \$150,000; *Broadwater and Bozeman/B&B;* three-year continuation of *Gallatin to Glacier* Project (PI with co-PI Beth Burroughs); July 2008-Sept. 2011.

April 2007; U.S. Department of Education through Montana Office of Public Instruction; \$150,000; two-year continuation of *Creating Opportunities in Mathematics Education for Teachers/COMET* (PI and lead writer with co-PI J. Howard); July 2007-Sept. 2008.

April 2006; U.S. Department of Education through Montana Office of Public Instruction; \$332,000; *Gallatin to Glacier: Middle Grades Mathematics/G2G* (PI and lead writer with co-PIs J. Howard, T. Hodgson); July 2006-Sept. 2008.

June 2004; U.S. Department of Education through Montana Office of Public Instruction; \$550,000; *Creating Opportunities in Mathematics Education for Teachers/COMET* (PI with co-PI J. Howard); June 2004-Sept. 2006.

ADVANCE Leadership Award Grants for Women Faculty; "Enhancing the Secondary Mathematics Education Program through Research"; \$8700; July 2008.

### **Professional Presentations:**

October 2010, "Expanding Mathematics Learning Communities: A Preservice Perspective on Lesson Study"; National Council of Teachers of Mathematics Regional Conference; Denver, CO (with B. Burroughs).

October 2010, "Middle School Misconceptions: Verbal, Visual, and Experiential Miscues and Their Unintended Consequences"; National Council of Teachers of Mathematics Regional Conference; Denver, CO (with B. Burroughs). Also presented October 2010 at Montana Education Association Conference; Helena, MT.

April 2010, "Creating a Professional Learning Community through Coaching"; Annual Meeting of the National Council of Teachers of Mathematics; San Diego, CA (with K. Nelson, B. Burroughs, & D. Yopp).

February 2010, "Recipe for Change: Transforming a Rural District"; Poster for U.S. Department of Education Math and Science Partnerships Conference; San Diego, CA.

January 2010, "Targeted Field Experiences in Lesson Study and Inquiry for Pre-Service Mathematics Teachers" (with B. Burroughs) and "A Mathematics Coaching Research Design" (with D. Yopp and B. Burroughs); Association of Mathematics Teacher Educators Annual Conference; San Diego, CA

February 2009, "The Living Laboratory: Professional Growth for Practicing Teachers through Action Research and Online Learning"; Association of Mathematics Teacher Educators Annual Conference; Orlando, FL.

# David Claudio, PhD, PE, CPIM

Assistant Professor of Industrial Engineering
Department of Mechanical and Industrial Engineering
Montana State University
220 Roberts Hall
Bozeman, MT 59717

david.claudio@ie.montana.edu

#### Objective

Develop a career in a research-oriented academic institution in Industrial and Management Engineering or related field, focused on service systems, healthcare engineering, and decision making.

#### Education

#### Ph.D. Industrial and Manufacturing Engineering

August 2010

The Pennsylvania State University, University Park, PA

Dissertation: Dynamic Vitals Monitoring for Patient Prioritization in the Emergency Department: A

Technology Enabled Utility Approach

Advisors: Dr. Andris Freivalds, Dr. Gül E. Okudan Kremer

### M.S. Industrial and Management Engineering

May 2006

Rensselaer Polytechnic Institute, Troy, NY

Thesis: A Simulation Based Analysis of Pull Systems with Advance Demand Information

Advisor: Dr. Ananth Krishnamurthy

#### **B.S. Industrial Engineering**

December 2002

University of Puerto Rico, Mayagüez, PR

### **Grant Proposals**

- Bozeman Deaconess Hospital. Research project title: Chemotherapy Infusion Resource Allocation Model. (2011-2013).
- Bozeman Deaconess Hospital. Research project title: Standard Work Procedures and Compliance in the OR: A Study on How to Implement Standard Work Effectively (2011-2012).
- Pennsylvania Assistive Technology Commercialization Initiative (2008-2010).
- Hal and Inge Marcus Center for Service Enterprise Engineering (2008-2010).

#### **Selected Journal Publications**

- Bravo-Llerena, W.E., Claudio, D., and Ramirez-Rivera, J. (2011) 'Hopeful Waiting: Positive Outcome of Patients with Periodical Monitoring of Blood Pressure in an Emergency Department', *Journal of the Medical Association of Puerto Rico*, Vol. 103, No. 3, pp. 18-22.
- Velazquez, M.A., Claudio, D., and Ravindran, A.R. (2010) 'Experiments in Multiple Criteria Selection Problems with Multiple Decision Makers', *International Journal of Operational Research*. Vol. 7, No.4, pp.413-428.
- Claudio, D., Zhang, J., and Zhang, Y. (2010) 'A Simulation Study for a New Hybrid Inventory Control Strategy using Advance Demand Information', *International Journal of Industrial and Systems Engineering*, Vol. 5, No. 1, pp. 1-19.
- Claudio, D., and Okudan, G.E. (2010) 'Utility Function Based Patient Prioritization in the Emergency Department', *European Journal of Industrial Engineering*, Vol. 4, No. 1, pp. 59-77.

#### **Selected Conference Publications**

Claudio, D., Bravo-Llerena, W., Okudan, G.E., and Freivalds, A. (2011) 'Waiting in the Emergency Department: Dynamics of Patients' Vital Signs', *Proceedings of the 2011 Industrial Engineering Research Conference*, Reno, NV.

- Claudio, D., Velazquez, M.A., Bravo-Llerena, W., Okudan, G.E., and Freivalds, A. (2010) 'Usefulness of Wireless Technologies to Improve Emergency Department's Patient Care', *Proceedings of the 2010 Industrial Engineering Research Conference*, Cancun, Mexico.
- Claudio, D., Chen, J., and Okudan, G.E. (2010) 'A Comprehensive Methodology to Generate and Select Design Ideas', *Proceedings of the 2010 Industrial Engineering Research Conference*, Cancun, Mexico.
- Claudio, D., Ricondo, L., Freivalds, A., and Okudan, G.E. (2009) 'Physiological and Descriptive Variables as Predictors for Emergency Severity Index', Proceedings of the 2009 Industrial Engineering Research Conference, Miami, FL.

### **Recent Teaching Experience**

#### Assistant Professor, Montana State University

Spring 2011- Present

- EIND 422- Introduction to Simulation (Fall 2011)
- EIND 509- Systems Simulation (Fall 2011)
- EIND 458- Production and Engineering Management (Spring 2011)

Lab Instructor, IE 327- Introduction to Work Design, Penn State University

Fall 2009- Spring 2010

Instructor, IE 405- Linear Programming Penn State University

Spring 2009

#### **Work Experience**

Engineering Design Consulting in Locomotives, GE Transportation, Erie, PA

April -August 2008

Lean Manufacturing Consultant, Boston Scientific, Glens Falls, NY

July -October 2005

 $Organizational\ Management\ Leadership\ Program\ (OMLP)-Lean\ Leader$ 

General Electric, Vega Baja, PR

February-June 2004

OMLP- Quality Engineer, General Electric, Patillas, PR

August 2003-January 2004

OMLP- Materials and MES Leader, General Electric, Añasco, PR

January-August 2003

### **Service Experience**

- Montana State University IIE Student Chapter advisor (2011-present)
- Montana State University APM Student Chapter advisor (2011-2012)
- Vice-president of the Human Factors and Ergonomics Society, PSU Chapter (August 2009-May 2010).
- Session Moderator, Institute of Industrial Engineers Research Conference (2009).
- Reviewer: Medical Decision Making; International Journal of Industrial Ergonomics; European Journal or Operational Research; Medical Decision Making; Institute of Industrial Engineers Research Conference

#### Fellowships, Awards and Honors

- Alfred P. Sloan Dissertation Fellowship (2008-2010)
- NASA Space Grant Fellowship (2008-2010)
- National Science Foundation Graduate Research Fellowship Program (2005-2008)
- Recipient of the 2006 Delmar W. Karger Award for best Master thesis in the department of Decision Sciences and Engineering Systems (DSES) at Rensselaer Polytechnic Institute, Troy, NY (2006)
- Alliance for Graduate Education and the Professorate (AGEP) Fellowship (2004)

### **Skills and Qualifications**

- Professional Engineer (PE)
- Certified in production and inventory management (CPIM)
- Fluent in English and Spanish

NAME	POSITION TITLE
Bruna Irene Grimberg	Associate Research Professor Affiliate Research Scientist

INSTITUTION AND LOCATION	DEGREE	YEAR(s)	FIELD OF STUDY
Universidad de Buenos Aires, Argentina	B.A.	1986	Physics
University of Massachusetts, Amherst	Ph.D	1998	Physics
Michigan State University, Lansing	Post-doc	1998-2000	Molecular
			spectroscopy
Iowa State University, Ames	M.S.	2000-2002	Science Education

#### A. Positions:

2011-present Affiliate Research Scientist , Physics Department, Montana State University, Bozeman, MT 2004-present Associate Research Professor, Science and Math Resource Center, Montana State University, Bozeman, MT

2002-2004 Post-doc, Department of Curriculum and Instruction, Iowa State University, Ames, IA 1998-2000 Research Associate, Department of Chemistry, Michigan State University, Lansing, MI

#### **Research Interest**

Science education focusing on: science online teaching and learning, remote web science laboratories (RWL), the integration of multicultural education principles in science learning and teaching, and in the design and implementation of professional development programs for teachers of Indian American students. My research combines quantitative and qualitative methods.

# B. Selected peer-reviewed publications (in chronological order) Five most relevant publications:

Grimberg B. I. and B M. Hand (2009). Progression of students' cognitive involvement in inquiry activities. *International Journal of Science Education*. 31(4), 503-521.

Grimberg B. I. (2008). Promoting High Order Thinking Through the Use of the SWH in *Science Inquiry, Argument and Language: The Case for the Science Writing Heuristic.* Brian Hand (editor). Sense Publishers.

Grimberg, B. I. (2007) Encouraging Transformative Understanding of Controversial Issues. Chapter book in *Methods for Social Studies Methods: What We Do and Why We Do*. Heilman, E. (Ed.) New York: Earlbaum.

Grimberg B. I., V. V. Lozovoy, S. M. Dantus and S. Mukamel. (2001). Femtosecond three pulse spectroscopies in the gas phase: Density Matrix representation. *Journal of Chemical Physics*. Feature Article.

Lozovoy V. V., Grimberg B. I., Pastirk I., and Dantus M. (2001). The role of microscopic and macroscopic coherence in laser control. Special Issue on Laser Control of Quantum Dynamics. *Chemical Physics*. 267 (1-3) 99-114.

### **C. Synergistic activities:**

Grimberg has been an active contributor in regional and national efforts to improve science teachers' preparation in rural settings, undergraduate and graduate education in the science education field, and research on technology-assisted science teaching and learning. These activities include the following:

- Instruction and facilitation of face-to-face, online, and blended professional development programs for science teachers in Native American reservations, rural and suburban settings.
- Online teaching of Physics and Astronomy graduate courses.
- Facilitation of online forums on issues of STEM teaching and learning.
- Coordination of a team of science faculty and teachers leaders of an online science content facilitation program for middle and high school teachers.
- Guidance of doctoral students' dissertations and master theses in the areas of science learning, online education, and teachers' professional development.
- Conduction of educational research related to science learning & teaching, and the dissemination of findings in numerous national and international conferences and peer-review publications.
- Participation in national professional groups (NARST, NSF-MSPnet) as reviewer, conference planner, and working group facilitator.
- Board member of science education initiatives nationwide.

### D. Research Support

**Ongoing** 

**Project/Proposal Title:** Big Sky Science Partnership (Tim Olson, PI)

Source of Support: National Science Foundation

**Project Location:** Salish Kootenai College (Subaward to Montana State University)

**Total Award Amount:** \$5,475,263.00

**Project/Proposal Title:** Science and Inquiry-based Learning in Classrooms (Glenn Allinger, PI)

**Source of Support:** Office of Public Instruction, State of Montana **Project Location:** Montana Learning Center at Canyon Ferry

**Total Award Amount:** \$675,000.00

#### NICHOLAS J. WARD

#### A) Education

Simon Fraser University, Burnaby, BC Canada, Psychology (Social Psychology, Statistics) BS 1987 with Honors Queen's University, Kingston, ON Canada, Psychology (Human Factors, Organizational Psychology) MS 1990 Queen's University, Kingston, ON Canada, Psychology (Human Factors, Organizational Psychology) PhD 1993

### **B) Professional Experience**

Professor, Department of Mechanical and Industrial Engineering, Montana State University, 2007-present Senior Research Scientist, Western Transportation Institute, Montana State University, 2007-present Associate Research Professor, Director of Program for Human Factors Interdisciplinary Research in Simulation and Transportation (HumanFIRST Program), University of Minnesota, 2001-2007

Tenured faculty (Lecturer) School of Psychology and Principal Scientist Institute for Transport Studies

Tenured faculty (Lecturer), School of Psychology and Principal Scientist, Institute for Transport Studies, University of Leeds, 1996-2001

Research Fellow, Human Sciences and Advanced Technology Research Institute Loughborough University of Technology 1993-1996.

### C) Ten Relevant Publications

Kuge, N., Yamamura, T., Boer, E.R., Ward, N.J., & Manser, M.P. "Study on driver's car following abilities based on an active haptic support function." SAE Transactions Journal of Passenger Cars - Electronic and Electrical Systems, 115(7), 157 – 169 (2007).

Brovold, S., Donath, M., Simons, S., Ward, N. & Shankwitz, N. "In-vehicle Technology to Correct Teen Driving Behavior: Addressing Patterns of Risk." Journal of Safety Research, 38, 413 – 422 (2007).

Rakauskas, M., Gugerty, L., & Ward, N.J. "Effects of Cell Phone Conversation on Driving Performance with Naturalistic Conversations." Journal of Safety Research, 35, 453-464 (2004).

Ward, N. J., Gorgestani, A., Shankwitz, C., & Donath, M. "A preliminary demonstration study of the usability of a vision enhancement system for state patrol vehicles." Journal of Intelligent Transportation Systems, 8, 169-185 (2004).

Bernat, E., Cadwallader, M., Rakauskas, M., Ward, N.J, Collins, P., & Patrick, C.,. "Effects of intoxication on attention allocation in a naturalistic driving environment." Psychophysiology, 41, S40 (2004).

Wright, S., Ward, N.J., & Cohn, A.G. "Enhanced presence in driving simulators using autonomous traffic with virtual personalities." Presence, 11(6), 578-590 (2002).

Parkes, A.M., Ward, N.J., & Vaughan, G. "A Human Factors evaluation of a novel display and control concept for in-vehicle audio systems: A case study." International Journal of Vehicle Design, 26, 339-352 (2001). Ward, N.J. & Beusmans, J. "Simulation of accident risk displays in motorway driving with traffic." Ergonomics, 41, 1478-1499 (1998).

Stapleton, L, Ward, N.J., & Parkes, A.M. "Methodological problems associated with the use of eye movement measuring techniques in evaluation contact analogue Head-Up Displays." In A.G. Gale (Ed.) Vision in Vehicles 5, Amsterdam, The Netherlands: Elsevier Press (1996).

Ward, N.J., Parkes, A.M., & Lindsay, P. "The effect of automotive Head-Up Displays on attention to critical events in traffic." In D.J. Garland and M.R. Endsley (Eds.) Experimental Analysis and Measurement of Situation Awareness, Florida, US: Embry-Riddle Aeronautical University Press (1995).

### **D)** Synergistic Activities

Research has been the primary emphasis throughout my academic career, with a focus on applied research to improve traffic safety. Given that the World Health Organization expects that traffic crashes will become the third leading cause of fatalities and disability by the year 2020, research to improve traffic safety has significant social value. Toward this goal, my research combines basic and applied science that integrates cognitive and engineering disciplines to analyze crash factors, propose intelligent driver support systems, and evaluate system usability.

I have contributed significantly to the curricula of undergraduate and graduate degree programs in both engineering and human science departments. The central theme of this teaching has been a focus on the psychology of the human user as the central and limiting factor in the engineering design process for usable systems. All of my academic positions have included joint-appointments with research institutes that rely on research staff more than the use of graduate (or undergraduate) students compared with the traditional academic model for supporting research. None-the-less, my research has always included the support and supervision of inter-disciplinary graduate (and under graduate) students within my research program. I have successfully supervised 15 postgraduate degree students including 3 Doctoral theses.

#### **Honors and Awards**

Montana State University College of Engineering Excellence in Research Award – Mechanical and Industrial Engineering Department Nominee (2009) Fellow of the Ergonomics Society (2008)

#### E) Collaborators

E. Bernat E. Bhargava E. Boer S. Brovold

M. Cadwallader J. Creaser D. deWaard M. Donath

S. S. Gerberich A. Gorjestani G.M. Hoffman A. M. Holleschau

N Kuge J. C. Laberge R. Lawton M. P. Manser

C. Patrick M. E. Rakauskas C. Shankwitz N. Shankwitz

S. Simons P. Smith C.G. Summers M. Waterman

T. Yamamura

#### **Past Graduate Advisors**

Professor Gerald Wilde, Queen's University, Canada

#### Thesis Advisor Last Five Years.

Len Page (current), Shaun Durkee (current), Richard Hoglund (Researcher, ITS Institute, UMN), Shawn Brovold (Product Development Engineer, Ford Motor Co.), Matt Beviaqua (Financial Software Developer, Bloomberg Financial), Amit Chohan )(Product Development Engineer, Seagate Technology), Frank Lai (Research Fellow, University of Leeds).

**Total Number of Graduate Students Advised**: 16 including 4 women.

#### Appendix D: Inventory of SBE Funded Research at MSU: 2007-2011

								Max	
Grant	Org	Org Title	Grant_Title	Agency	PI	Start Date	End Date	Funding	Cat
		Agricultural Economics &	Biodegradable Mulches for Specialty Crops Produced	_					
W3722	412100	Economics	Under Protective Covers	Washington State University	Belasco, Eric J	9/1/2011	8/31/2012	24,834	U
		Agricultural Economics &	Improving Student Understanding of Futures and Options						
W3641	412100	Economics	Markets	Montana Wheat & Barley Committ	Brester, Gary W	7/1/2011	6/30/2012	2,500	S
W0507	440400	Agricultural Economics &	A suisculture in the Farancia of Farancia	Mantana What & Barlay Committ	Daldenman Anton	E/4.C/0.04.4	40/04/0044	40.000	
W3597	412100	Economics Agricultural Economics &	Agriculture in an Emerging Economy	Montana Wheat & Barley Committ	Bekkerman, Anton	5/16/2011	12/31/2011	10,000	S
MOAGO	412100	Economics	FINRA UW Financial Education	FINRA Investor Education Found	Cohumachar Ical D	2/8/2011	10/21/2012	31,125	Р
W3463	412100	Agricultural Economics &	Developing Leadership Skills of Youth on the Fort Peck	FINKA Investor Education Found	Schumacher, Joel B	2/0/2011	12/31/2012	31,123	Р
W3435	412100	Economics	Indian Reservation	Fort Peck Community College	Smith, Vincent H	1/1/2011	9/30/2011	10,000	U
VV 0-100	712100	Economics	Indian Reservation	Torri eck community conege	Office, Vincent 11	1/1/2011	3/30/2011	10,000	-
			The Power of Knowledge: Reducing Informational Barriers						
		Agricultural Economics &	and Identifying Value-Added Marketing Opportunities for						
W3311	412100	Economics	Montana, Idaho, and Washington Wheat Producers	US Department Of Agriculture	Bekkerman, Anton	9/1/2010	8/31/2012	79,600	F
	112100	Agricultural Economics &		oo z oparanoni or rigiloanaro	Dorato man, 7 anon	0, 1,2010	0,01,2012	. 0,000	
W3131	412100	Economics	Impact Assessment for the AquaFish CRSP	Oregon State University	Stock, Wendy	1/1/2010	9/29/2011	171,559	U
				, ,	, , , ,			,	
		Agricultural Economics &	American Consumer Perspectives: A Study of Household						
W2898	412100	Economics	Assets & the Decision to Purchase Local Food Products	Chief Dull Knife College	Haynes, George W	7/1/2009	9/30/2011	35,322	U
		Agricultural Economics &	Sequestration and Carbon Credits in the American Indian	Ţ.				-	
W2700	412100	Economics	Farm Plan	Fort Peck Community College	Smith, Vincent H	7/1/2009	6/30/2012	65,320	U
		Agricultural Economics &	Cost-Effective Wind Turbine for Electricity Generation on						
W2611	412100	Economics	Small and Mid-Size Farms	Wind Innovations LLC	Schumacher, Joel B	6/15/2009	11/30/2009	10,000	Р
		Agricultural Economics &	Current Issues in Renewable Energy in Northern Great						
W2547	412100	Economics	Plains	Kansas State University	Brester, Gary W	10/1/2008	12/30/2009	25,000	U
		Agricultural Economics &	Cooperative Agribusiness Management Undergraduate						
W2503	412100	Economics	Education Project	CHS Foundation	Brester, Gary W	1/1/2009	12/31/2009	5,000	Р
		Agricultural Economics &	Energetic, Economic, and Ecosystem Value of Annual						
W2366	412100	Economics	Legumes in Semiarid Wheat-based Agroecosystems	US Cooperative State Research	Bekkerman, Anton	8/15/2008	8/14/2012	59,823	F
		Agricultural Economics &	Consortium for Agricultural Soil Mitigation of Greenhouse						
W2145	412100	Economics	Gases	Kansas State University	Antle, John M	1/1/2008	10/15/2008	52,957	U
		Agricultural Economics &	Fort Peck Community College Tribal College Extension						
W1915	412100	Economics	Services Program - Extension	Fort Peck Community College	Smith, Vincent H	10/1/2007	9/30/2011	40,000	U
		A	Educational Research for Successful Bio-Energy						
14/4044	440400	Agricultural Economics &	Production on the Fort Peck Indian Reservation - Bio-	Fort Dools Community Callege	Omitte Vincent II	40/4/0007	0/00/0000	00.470	
W1914	412100	Economics	Diesel Research	Fort Peck Community College	Smith, Vincent H	10/1/2007	9/30/2009	38,473	U
		Agricultural Economics &	Articulating and Addressing the Needs of Socially Disadvantaged Farmers and Ranchers on the Fort Peck						
W1913	412100	Economics	Indian Reservation - 2501	Fort Peck Community College	Smith, Vincent H	10/1/2007	9/30/2010	45,000	U
W 1913	412100	Agricultural Economics &	Successful Bio-Energy Production on the Fort Peck Indian	Fort Feck Community College	Silliui, vincent n	10/1/2007	9/30/2010	45,000	U
W1912	412100	Economics &	Reservation	Fort Peck Community College	Smith, Vincent H	10/1/2007	9/30/2008	20,000	U
VV 1312	712100	Economics	Small Scale Farm Level Alternative Energy Production:	Torricon community conege	Officer, Vincont 11	10/1/2007	3/30/2000	20,000	
		Agricultural Economics &	Business Plans and Case Studies of Wind Energy and						
W1909	412100	Economics	Biodiesel Production	Iowa State University	Brester, Gary W	10/3/2007	10/31/2008	68,543	U
						10,0,00		00,010	
		Agricultural Economics &	Native American Consumer Perspectives: An Exploratory						
W1895	412100	Economics	Study of Trial Assets and Consumer Sentiments	Chief Dull Knife College	Haynes, George W	9/16/2007	9/14/2009	19,205	U
		Agricultural Economics &		Ţ.				-	
W1872	412100	Economics	Economic Implications of Colony Collapse Disorder	US Department Of Agriculture	Rucker, Randal R	9/26/2007	9/30/2009	28,000	F
				<u> </u>				-	
		Agricultural Economics &	Strategies for Growth in On-Farm Camelina Production in						
W1864	412100	Economics	Montana Agriculture: An Economic Feasibility Assessment	Institute for Biobased Product	Smith, Vincent H	7/1/2007	1/1/2008	8,000	М
		Agricultural Economics &							
W1773	412100	Economics	Annual Report Card on Poverty in Montana Counties	Montana Department of Public H	Haynes, George W	7/1/2007	12/31/2011	179,681	S
		Agricultural Economics &							
W1699	412100	Economics	U.S. D.O. J/Antitrust IPA	US Department Of Justice	Hanssen, Frederick A	9/2/2007	5/31/2008	126,035	F
		Agricultural Economics &	Entrepreneurship Education for Successful Bio Energy						
W1511	412100	Economics	Production	Fort Peck Community College	Smith, Vincent H	11/1/2006	12/31/2009	119,335	U

Cront	0***	g Org Title Grant_Title Agency PI Start							Cat
Grant	Org	Org Title	Prescribed Fire in Riparian Zones Affected by Conifer	Agency	rı	Start Date	End Date	runding	Cat
		Agricultural Facecarias 9	Expansion: Ecological, Hydrological and Socio-Economic						
W1443	412100	Agricultural Economics & Economics	Effects	Utah State University	Buschena, David E	8/15/2006	6/24/2010	90,665	U
VV 1443	412100	Agricultural Economics &	Risk Management Educ: Avoiding Fractionantion/Res.	Otan State University	Duscrieria, David L	0/13/2000	0/24/2010	90,003	
W1397	412100	Economics	Lands	US Department Of Agriculture	Goetting, Marsha A	8/29/2006	9/30/2008	35,284	F
VV 1391	412100	Agricultural Economics &	Insuring the Future of Agriculture on American Indian	03 Department of Agriculture	Goetting, Marsha A	0/29/2000	9/30/2000	33,204	┝┷┩
W1391	412100	Economics	Reservations in the Northern Great Plains	Fort Peck Community College	Smith, Vincent H	10/1/2006	9/30/2007	50,000	U
W 1391	412100	Agricultural Economics &	Animal Identification: Benefits and Costs for American	Fort Feck Community College	Silliuli, Villcelli II	10/1/2006	9/30/2007	30,000	- 0
W1390	412100	Economics	Indian Livestock Producers	Fort Peck Community College	Smith, Vincent H	10/1/2006	6/30/2009	36,000	U
VV 1030	712100	Economics	Risk and Financial Management Education for Socially	Torri eck community conege	Office, Vincent 11	10/1/2000	0/30/2003	30,000	
		Agricultural Economics &	Disadvantaged and Limited-Resource Farmers and						
W1359	412100	Economics	Ranchers	US Department Of Agriculture	Brester, Gary W	9/29/2006	9/28/2007	100,000	F
VV 1000	712100	Agricultural Economics &	Italionoro	Co Department of Agriculture	Dicator, Gary VV	3/23/2000	3/20/2001	100,000	<del>⊢'</del>
W1135	412100	Economics	Follow the Grain: Long Term Funding	Montana Wheat & Barley Committ	Buschena, David E	7/1/2006	6/30/2007	20,000	s
VV 1 100	712100	Agricultural Economics &	Tollow the Grain. Long Term Funding	Wortana Wilcar & Bancy Commit	Bascricha, Bavia L	17172000	0/00/2001	20,000	
W1134	412100	Economics	Follow the Grain: Producer Outreach	Montana Wheat & Barley Committ	Buschena, David E	7/1/2006	6/30/2007	10,000	s
VV 1 10-1	712100	Locitornico	Quantifying Recreational Amenities as a Means of	Wortana Wilcar & Bancy Commit	Bascricha, Bavia L	17172000	0/00/2001	10,000	
		Agricultural Economics &	Ecologically Sustaining Small and Medium-Sized Farm and						
W1121	412100	Economics	Ranch Profitability	US Cooperative State Research	Brester, Gary W	7/1/2006	6/30/2009	295,100	F
VV 1 1 Z 1	712100	Agricultural Economics &	Transfir Tomasinty	Oo Cooperative State (research	brester, Gary W	17172000	0/30/2003	233,100	<del>- '</del>
W1106	412100	Economics	The Financial Risks of Dying Without a Will in Montana	Washington State University	Goetting, Marsha A	7/1/2006	3/31/2009	42,520	U
*******	712100	Economics	Moving Clean Energy Innovations to the Market and	vvasimigion State Shiversity	Coctaing, Marsha 71	17172000	0/01/2003	42,020	
W2597	417001	College of Business	Creating Entrepreneurial Learning Opportunitites at MSU	NCIIA	Bryant, Scott E	4/1/2009	9/30/2011	24,500	Р
W2582	417001	College of Business	ADVANCE Leadership Award - Black	National Science Foundation	Black, Laura J	7/1/2009	6/30/2010	9,934	
VV2002	717001	College of Busiless	VOSS: Constructing and Modifying Meaning in Complex	Transfial Gelefice Foundation	Diack, Laura 0	17172003	0/00/2010	3,304	┝┷┩
W2283	417001	College of Business	Projects	National Science Foundation	Black, Laura J	9/1/2008	2/28/2010	100,626	F
WR174	413200	Education	ARRA: Weatherization	Montana Department of Public H	Vogel, Michael P	10/1/2010	9/30/2012	1,171,331	S
WR155	413200	Education	ARRA:MT Weatherization Program	Montana Department of Public H	Vogel, Michael P	4/1/2010	3/31/2012	960,536	
WR101	413200	Education	ARRA National Tribal Healthy Homes Assessment	US Department of Housing & Urb	Vogel, Michael P	4/15/2009	4/14/2012	873,963	
VVICTOT	710200	Eddodion	Tribal Renovation Repair & Paint Program Assessments &	CC Department of Flousing & Clb	Vogor, iviloriaci i	4/10/2003	4/14/2012	070,000	<u> </u>
W3524	413200	Education	Training	US Environmental Protection Ag	Vogel, Michael P	4/1/2011	9/30/2011	17,300	F
W3442	413200	Education	College Ready on the Rocky Mountain Front	Office of Commissioner of High	Bangert, Arthur W	1/1/2010	12/31/2011	38,317	
W3434	413200	Education	Improving IAQMoving from Information to Action!	US Environmental Protection Ag	Vogel, Michael P	1/1/2011	1/1/2013	81,000	
W3424	413200	Education	Source Reduction Assistance Grant Program	US Environmental Protection Ag	Vogel, Michael P	10/1/2010	9/30/2012	52,238	
W3392	413200	Education	Montana Healthy Homes	Auburn University	Vogel, Michael P	1/1/2010	8/31/2012	8,500	
W3361	413200	Education	Montana Pollution Prevention Program	US Environmental Protection Ag	Vogel, Michael P	10/1/2010	9/30/2012	92,000	
			Informal Science Learning in Ecological Contexts:			10, 11=0.10		0_,000	
			Personal, place-based and cultural views of learning in						
			contrasting mountain systems (Yellowstone Ecosystem,						
W3068	413200	Education	USA & Altai Mountain System, Russian Federation)	National Science Foundation	Brody, Michael J	6/1/2010	5/31/2012	49,544	F
W2996	413200	Education	Assessing Writing to Improve Proficiency for College	Montana Commissioner of Higher	Bangert, Arthur W	2/1/2010	5/31/2011	48,902	
W2964	413200	Education	WXTV	National Community Action Foun	Vogel, Michael P	2/1/2010	8/31/2011	354,000	
W2912	413200	Education	HOPWA Program	Montana Department of Public H	Vogel, Michael P	9/1/2009	8/31/2012	22,000	
W2909	413200	Education	Pollution Prevention Program	US Environmental Protection Ag	Vogel, Michael P	10/1/2009	6/30/2011	82,093	
W2907	413200	Education	Manufactured Housing Inspection Training	Montana Department of Commerce	Vogel, Michael P	7/1/2009	9/30/2009	8,440	
W2906	413200	Education	2008 HOPWA Grant Expenses	Montana Department of Public H	Vogel, Michael P	7/1/2008	9/30/2008	5,174	
W2905	413200	Education	Peaks to Prairies Pollution Prevention Center	US Environmental Protection Ag	Vogel, Michael P	10/1/2009	9/30/2011	216,300	
W2904	413200	Education	Solid Waste Institute of Montana	Montana Association of Countie	Vogel, Michael P	11/9/2009	6/30/2011	78,400	S
W2771	413200	Education	Montana Home Energy Community of Practice	University of Nebraska Lincoln	Vogel, Michael P	5/4/2009	6/30/2011	11,836	
			Education and Support Experiences of People with IBD	,					
			(Crohn's Disease and Ulcerative Colitis) in Montana:						
W2639	413200	Education	Perceptions from Rural Montana	Crohn's and Colitis Foundation	Palmer, Betsy	6/15/2009	8/21/2009	2,500	Р
W2637	413200	Education	Archaeological Science for All	National Science Foundation	Brody, Michael J	6/15/2009	5/31/2012	75,000	
W2588	413200	Education	Camelina Pellet Project	Sustainable Oils	Vogel, Michael P	3/1/2009	12/31/2010	10,000	
W2530	413200	Education	Assessing Writing to Improve Proficiency for College	Office of Commissioner of High	Herbeck, Mary J	1/15/2009	1/15/2010	35,704	
	413200	Education	Extension Home Energy Community of Practice	University of Nebraska Lincoln	Vogel, Michael P	1/1/2009	6/30/2011	6,000	
W2507							3/31/2010	102,494	
	413200	Education	USEPA Pollution Prevention Information Network Grant	US Environmental Protection Ag	Vogel, Michael P	10/1/2008	3/31/20101	102,737	
W2507 W2488 W2464	413200 413200	Education Education	USEPA Pollution Prevention Information Network Grant  Montana Pollution Prevention Program		Vogel, Michael P Vogel, Michael P	10/1/2008	3/31/2010	91,350	
W2488				US Environmental Protection Ag US Environmental Protection Ag Montana Department of Public H	Vogel, Michael P Vogel, Michael P Vogel, Michael P				F

								Max	
Grant	Org	Org Title	Grant_Title	Agency	PI	Start Date	End Date	Funding	Cat
			Tools and Materials for Hands-on Climate & Weather						
W2414	413200	Education	Science Education	Anasphere Inc	Leonard, Mary J	8/15/2008	6/30/2009	8,250	Р
W2292	413200	Education	Montana Healthy Homes	Auburn University	Vogel, Michael P	7/1/2008	6/30/2010	9,500	
W2291	413200	Education	Help Yourself to a Healthy Home	Auburn University	Vogel, Michael P	7/1/2008	10/31/2009	25,000	U
			Indian Leadership Education and Development (I LEAD) II						ı
W2234	413200	Education	Year 2	US Department of Education	Ruff, William G	7/1/2008	6/30/2011	812,412	F
			Indian Leadership and Educational Development (I LEAD)						1
W2233	413200	Education	Year 3	US Department of Education	Ruff, William G	8/4/2008	8/3/2010	403,088	F
			Montana Math & Science Partnership (MSP) Program						ı
			Application: Montana Tech Southwest Montana Science			_,,,,			
W2231	413200	Education	Partnership (SMSP)	Montana Tech Of The University	Bangert, Arthur W	7/1/2008	8/31/2012	102,087	S
			The Transition to College for Cohort 5 of the Washington						
W2193	413200	Education	State Achievers Program	Institute for Higher Education	Myers, Carrie B	4/22/2008	12/31/2009	10,000	Р
W2157	413200	Education	MT Weatherization Program	Montana Department of Public H	Vogel, Michael P	4/1/2008	3/31/2011	478,527	S
			MSU IEFA Professional Development Implementation						ı
W2059	413200	Education	Project	Office of Public Instruction	Carjuzaa, Jioanna	3/1/2008	12/1/2008	15,000	S
			Using Early Assessment to Predict Placement and Improve						
W2044	413200	Education	Writing	Montana Commissioner of Higher	Bangert, Arthur W	1/15/2008	5/31/2009	28,092	
W2029	413200	Education	Lead Poisoning Prevention in Montana	National Center for Healthy Ho	Vogel, Michael P	9/1/2007	9/14/2009	18,000	
W1954	413200	Education	Regional Weatherization	Montana Department of Public H	Vogel, Michael P	10/1/2007	9/30/2008	49,650	
W1927	413200	Education	Asbestos and Weatherization Project Evaluation	National Center for Appropriat	Vogel, Michael P	7/15/2007	3/31/2010	77,176	
W1920	413200	Education	Native AIR (Asthma Intervention & Reduction) Program	US Environmental Protection Ag	Vogel, Michael P	10/1/2007	3/31/2009	65,000	F
W1859	413200	Education	Montana Pollution Prevention Program	US Environmental Protection Ag	Vogel, Michael P	10/1/2007	1/31/2009	91,000	
W1858	413200	Education	Solid Waste Institute of Montana	Montana Association of Countie	Vogel, Michael P	9/27/2007	6/30/2009	78,400	S
W1806	413200	Education	USEPA Pollution Prevention Information Network Grant	US Environmental Protection Ag	Vogel, Michael P	10/1/2007	6/30/2009	105,323	F
			Collaborative Production, Training and Pilot Testing of a						ı
W1797	413200	Education	Tribal School Chemical Cleanout Toolkit	US Environmental Protection Ag	Vogel, Michael P	9/10/2007	12/30/2009	24,999	F
			Subcontract for Prototyping the Engineer of 2020: A 360-						
W1790	413200	Education	degree Study of Effective Education	Pennsylvania State University	Palmer, Betsy	9/1/2007	6/3/2010	167,234	U
			"What's In the Can" - Solid Waste Toolkit for Montana						1
W1750	413200	Education	Communities	US Department Of Agriculture	Vogel, Michael P	10/1/2007	9/30/2009	95,000	F
W1709	413200	Education	Indian Leadership Education and Development (I LEAD) II	US Department of Education	Ruff, William G	7/1/2007	6/30/2008	369,750	F
W1588	413200	Education	MT Weahterization Program	Montana Department of Public H	Vogel, Michael P	4/1/2007	3/31/2008	107,041	S
W1563	413200	Education	Biobased Processed Engineered Fuels	Institute for Biobased Product	Vogel, Michael P	1/2/2007	7/14/2009	10,820	M
			Montana Teacher Education Institute-Indian Educatio for						1
W1559	413200	Education	All	Montana Office of Public Instr	Carjuzaa, Jioanna	4/8/2007	12/31/2007	12,000	S
									1
W1534	413200	Education	Pollution Prevention Information Network Grants Program	US Environmental Protection Ag	Vogel, Michael P	4/2/2007	9/30/2008	103,000	F
W1470	413200	Education	Regional Weatherization Technical Assistance	Montana Department of Public H	Vogel, Michael P	10/1/2006	9/30/2007	38,250	S
			Facilitating a Utah Integrated Toolkit and Support for						
W1428	413200	Education	School Chemical Cleanout	Utah Dept Of Environmental Qua	Vogel, Michael P	9/1/2006	12/31/2006	15,000	0
W1327	413200	Education	Montana Pollution Prevention Program	US Environmental Protection Ag	Vogel, Michael P	10/1/2006	11/30/2007	116,924	F
W1247	413200	Education	Indian Leadership and Educational Development (I LEAD)	US Department of Education	Ruff, William G	8/4/2006	8/3/2008	706,423	F
			ARRA: The Ceremony of Research: A collaboration						
WR169	413100	Health & Human Development	between the Fort Peck Tribes and MSU	National Institute Of Health	Harmsen, Allen G	8/26/2010	8/25/2013	1,000,000	F
WR157	413100	Health & Human Development	ARRA: Montana NAPA CPPW	Montana Department of Public H	Baehr, Ninia	4/4/2010	2/3/2012	196,130	-
WR142	413100	Health & Human Development	ARRA: Pre-School Curriculum Development	Montana Department of Public H	Hancock, Elizabeth P	10/1/2009	9/30/2010	5,750	
		·		•	i i			,	
W3735	413100	Health & Human Development	Early Care and Education Career Development - Budget B	Montana Department of Public H	Hancock, Elizabeth P	10/1/2011	12/31/2011	50,000	S
		,			,			.,	
W3734	413100	Health & Human Development	Early Care and Education Career Development - Budget A	Montana Department of Public H	Hancock, Elizabeth P	10/1/2011	12/31/2011	455,229	S
	1		A Physiological and Biomechanical Comparison of Three		,			,	
W3720	413100	Health & Human Development	Backpack Frames During Treadmill Walking	Mystery Ranch Ltd	Heil. Daniel P	8/1/2011	12/31/2011	11,345	Р
W3575	413100	Health & Human Development	Early Childhood Education Distance Partnership	US Department of Education	Massey, Laura J	7/1/2011	6/30/2012	396,864	F
110070	110100		Montana Grandparents Raising Grandchildren 2011	Se Separation of Education	aoooy, Laura o	1,1/2011	5,55,2012	000,004	
W3515	413100	Health & Human Development	Expansion	Brookdale Foundation	Bailey, Sandra J	7/14/2011	5/31/2012	6,000	Р
***************************************	710100	Trouble of Turnari Development	2011 Montana State Lead for the Western Region of the	Discindato i suridation	Dancy, Carlaia 0	1/17/2011	5/5//2012	0,000	
W3447	413100	Health & Human Development	National Farm to School Network	Ecotrust	Stein, Mary J	1/1/2011	12/31/2011	1,500	Р
VV 5-141	710100	I Tourist & Frantail Development	realistial Families School RetWOIR	Loonusi	Jotelli, Mary J	1/ 1/2011	12/01/2011	1,500	

Process   Proc	_	_						Max		
Marcial Statistics   Marcial Development   Sociologic Programs for American Indian Communities   Society Novacidation   Society Novacid	Grant	Org	Org Title	Grant_Title	Agency	PI	Start Date	End Date	Funding	Cat
March   Marc				. • .						_
Supplemental Nutrition Assistance Program - Education				ů						
	W3433	413100	Health & Human Development		Osprey Packs Inc	Seifert, John	1/1/2011	5/31/2011	10,000	Р
Supplemental Nutrition Assistance Program - Education   Ministru Department of Public H   Sinete, Duogine L   101/2010   9:00:0011   778.185   5   8   9:00:0011   778.185   5   9:00:0011   7:00:00				11						_
March   March   March   March   March   March   March   Department of Public   Health   A Human Development   SAPA E-6) Reservation   March   March   March   Same   Development   129/17/2017   26/30261   28/3027	W3346	413100	Health & Human Development		Montana Department of Public H	Steele, Douglas L	10/1/2010	9/30/2011	497,517	S
Marcian   Health & Human Development   Fear Nutrition and Trianing 2010-0212 Grant   Office of Public Instruction   Basin, Kallar   Basical 2012   225,002   525,002   50,003   50,00										_
Wasses   413100   Health & Human Development   Early Care and Education Career Development   Budget A   Moritana Department of Public H   Hamcock, Eksabeth P   101/2010   900/2011   561.942   S   P   Discretives, COA and Accordation's Scholarships   Wasses   Assistance   P   Wasses   P   Discretives, COA and Accordation's Scholarships   Wasses   Assistance   P   Wasses   P   Discretives, COA and Accordation's Scholarships   Wasses   P   Wass										
Point   Poin	W3300	413100	Health & Human Development	MT Nutrition and Physical Activity Program	Montana Department of Public H	Baker, Larry J	7/1/2010	6/30/2011	769,035	S
Point   Poin						1				_
Magnet   413100   Health & Human Development   Budget B   Stress Reduction Strategy for Decreasing CVD Risk by   American Heart Association   Risk, Etzizberh   1/1/2010   23312011   7331352   P.	W3285	413100	Health & Human Development		Montana Department of Public H	Hancock, Elizabeth P	10/1/2010	9/30/2011	561,942	S
A Stross Reduction Strategy for Decreasing CVD Risk by   American Heart Association   Miles, Mary P   1/1/2010   12/31/2011   73/33/20   Pe   Pe   Pe   Pe   Pe   Pe   Pe   P										_
W2959   413100   Health & Human Development   Reducing C-Reactive Protein   Martina Human Development   Martina	W3284	413100	Health & Human Development		Montana Department of Public H	Hancock, Elizabeth P	10/1/2010	9/30/2011	50,000	S
										_
A Positive Community Norms Approach to Increasing   Public Support of Edmonton's Intersection Safety Cameras   City of Edmonton Transportatio   Linkenbach, Jeffrey W   1/1/2010   4/30/2010   27,808   O   P   W/2054   4/3100   Health & Human Development   Physiological Stores and Status in young healthy adults   W/2054   4/3100   Health & Human Development   Physiological Stores and Physiolog										
	W2959	413100	Health & Human Development	Innuluataarneq (The Having the Good Life Study)	National Science Foundation	Rink, Elizabeth	1/15/2010	12/31/2011	739,136	F
Influence of chronic acidal water consumption on markers of a cid-daes actions in young health & Human Development   14/11/2010   12/31/2010   94,669 P						l				_
	W2956	413100	Health & Human Development		City of Edmonton Transportatio	Linkenbach, Jeffrey W	1/1/2010	4/30/2010	27,808	0
W2929										_
W2888 d         413100 Health & Human Development M2887 d         Early Defamining Service Delivery M2887 d         Office of Population Affairs (a proposal part of Population Affairs)         Rink, Elizabeth M2170009 (a 3/31/2011 d         463/45/88 F         41100 Health & Human Development (a 1/4 of Video (a part of Population Affairs)         Office of Population Affairs (a part of Population Affairs)         Rink, Elizabeth M217009 (a 3/30/2010 d         45/45/88 F         F           W2886 d         413100 Health & Human Development (a 1/4 of Video (a part of Population Affairs)         Internation (a part of Population Affairs)         Montana Department of Public H (a part of Public H)         Hancock, Elizabeth P (a 1/4/2009 (a 3/30/2011 d)         45/80/2013 (a 1/4/2009 (a 3/30/2011 d)         45/80/2013 (a 1/4/2013 d)         45/80/2013 (a 1/4/2013 d)         45/80/2013 (a 1/4/2013 d)         46/80/2013 (a 1/4/2013 d)         46/80/					1 3,					
W2896   413100   Health & Human Development   Early Care and Education Career Development   CDA and National Early Childhood Program Accrediation   CDA and National Early Childhood Program Accredi		_			,					
W2886   413100   Health & Human Development   CDA and National Early Childhood Program Accrediation   Montana Department of Public H   Hancock, Elizabeth P   10/1/2009   9/30/2010   11,775   S   W2856   413100   Health & Human Development   2009   Fam. Nutrition Training Grant   University of California - Los   Baehr, Kinia   6/30/2009   12/31/2009   9/30/2011   266/301   W2714   143100   Health & Human Development   2009   Fam. Nutrition Training Grant   University of California - Los   Baehr, Kinia   6/30/2009   12/31/2009   9/30/2011   266/301		_				,				
W2886 Al 413100         Health & Human Development         Scholarships         Montana Department of Public H Hangoek, Elizabeth P 10/1/2009         10/1/2009         9/30/2010         11,775         S W28256           W28256 413100         Haalth & Human Development         Lift Off Video         University of California - Los         Baehr, Ninia         63/20/2009         12/31/2009         9/500         5           W2791 413100         Health & Human Development         Reservation         Montana Department of Public H Reservation         Montana Development         Montana De	W2887	413100	Health & Human Development		Montana Department of Public H	Hancock, Elizabeth P	10/1/2009	9/30/2010	452,692	S
W2856 At 3100         Health & Human Development Value         Uff Of Video         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         12/31/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         9,750         University of California - Los         Baehr, Ninia         6/30/2009         9,750         University of California - Los         Air         Air         443/10         Health & Human Development         Los         Air         443/10         Health & Human Development         Los         Air         Ai										
W2252   413100   Health & Human Development   2009 Team Nutrition Training Grant   Supplemental Nutrition Assistance Program Non-   Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2011   266,301   S     Supplemental Nutrition Assistance Program Non-   Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   464,010   S     Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   356,914   S     Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   356,914   S     Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   356,914   S     Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   356,914   S     Montana Development   Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   356,914   S     Montana Development   Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   356,914   S     Montana Development   Montana Department of Public H   Montana Development   Montana Department of Public H   Montana Department of Public H   Montana Development   Montana Department of Public H   M				·						
Supplemental Nutrition Assistance Program Non-   Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   464,010   S.					·					
W2791   413100   Health & Human Development   Reservation   Montana Department of Public H   Kaiser, Donna Coleen F   10/1/2009   9/30/2010   36.6/10   S	W2852	413100	Health & Human Development		Office of Public Instruction	Bark, Katie	10/1/2009	9/30/2011	266,301	S
W2790   413100   Health & Human Development   Supplemental Nutrition Assistance Program Reservation   A Faith-Based Intervention to Increase Physical Activity   A Faith-Based Intervention Interpretal Physical Activi										
A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   A Faith-Based Intervention to Increase Physical Activity   Pannong Blacks   Pannong Bla						,				
Mannag Blacks   Mannag Black	W2790	413100	Health & Human Development		Montana Department of Public H	Kaiser, Donna Coleen F	10/1/2009	9/30/2010	356,914	S
Planned Parenthood of Montana Male Services Research   Planned Parenthood   Planned Parenthood   Rink, Elizabeth   5/1/2009   8/31/2011   12,231   P   Planned Parenthood   Rink, Elizabeth   5/1/2009   4/30/2013   1,496,920   F   Rink   Flanned Parenthood   Rink, Elizabeth   5/1/2009   4/30/2013   1,496,920   F   Rink   Flanned Parenthood   Rink   Flanned Par										
Project   Planned Parenthood   Rink, Elizabeth   5/1/2009   8/31/2011   12,231   P	W2714	413100	Health & Human Development		Gramercy Research Group	Heil, Daniel P	7/17/2009	4/30/2012	33,702	Р
Family Influences to Prevent Childhood Obesity: An Integrated Research and Outreach Program for Parents of Montana 4+1 Youths										
Integrated Research and Outreach Program for Parents of Montana 4-H Youths   USDA CSREES   Paul, Lynn   5/1/2009   4/30/2013   1,496,920   F	W2686	413100	Health & Human Development		Planned Parenthood	Rink, Elizabeth	5/1/2009	8/31/2011	12,231	Р
W2474   Washed   Wa										
M2474   413100   Health & Human Development   Influence of AKALI Bottled Water on Rehydration Following a Dehydrating Bout of Cycling Exercise   Glacier Water Company, LLC   Heil, Daniel P   1/5/2009   12/31/2009   60.894   P										
W2347   W2343   W2343   W2344   W2345   W234	W2628	413100	Health & Human Development			Paul, Lynn	5/1/2009	4/30/2013	1,496,920	F
Supplemental Nutrition Assistance Program - Education (SNAP-Ed) - Non-Reservation W2342 413100 Health & Human Development W2342 413100 Health & Human Development W2342 413100 Health & Human Development W2349 413100 Health & Human Development W2340 Health & Human Development W2341 Health & Human Development W2340 Health & Human Development W2340 Health & Human Development W2340 High Beart & Human Development W2340 Health & Human Development W2341 Health & Human Development W2341 Health & Human Development W2340 Health & Human Development W2340 Health & Human Development W2341 Health & Human Development W3481 Health & Human Developme										
W2343 413100 Health & Human Development (SNAP-Ed) - Non-Reservation Supplemental Nutrition Assistance Program - Education Montana Department of Public H Kaiser, Donna Coleen F 10/1/2008 9/30/2009 369,085 S Supplemental Nutrition Assistance Program - Education Montana Department of Public H Kaiser, Donna Coleen F 10/1/2008 9/30/2009 321,285 S W2329 413100 Health & Human Development 2008-2010 Montana Team Nutrition Training Grant Development, Integration and Assessment of Food and Agricultural Systems Education CDA and National Early Childhood Progoram Accrediation CDA and National Early Childhood Progoram Accrediation Scholarships Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S W2236 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,1110 S FY2008 Food Distribution Program on Indian Reservations (FOOT Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2009 12,495 P MONTANA Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of	W2474	413100	Health & Human Development		Glacier Water Company, LLC	Heil, Daniel P	1/5/2009	12/31/2009	60,894	Р
W2342 413100 Health & Human Development (SNAP-Ed) - Reservation (PDIR) Nutrition Education (PDIR) Nutrition Edu										
W2342 413100 Health & Human Development (SNAP-Ed) - Reservation Montana Department of Public H Kaiser, Donna Coleen F 10/1/2008 9/30/2009 321,285 S W2329 413100 Health & Human Development Development Agricultural Systems Education CDA and National Early Childhood Progoram Accrediation Scholarships Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S W2293 413100 Health & Human Development Early Care and Education Career Development Agricultural Systems Education Scholarships Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 425,894 S W2236 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P MS2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P MS2150 413100 Health & Human Development Infrastructure, Organization and Marketing Development Infrastructure, Organization and Market	W2343	413100	Health & Human Development		Montana Department of Public H	Kaiser, Donna Coleen F	10/1/2008	9/30/2009	369,085	S
W2329 413100 Health & Human Development Development Development Development Development, Integration and Assessment of Food and Agricultural Systems Education Development, Integration and Assessment of Food and Agricultural Systems Education US Cooperative State Research Harmon, Alison 9/1/2008 8/31/2011 490,079 F  W2294 413100 Health & Human Development Scholarships Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S  W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 425,894 S  W2294 413100 Health & Human Development Fy2008 Food Distribution Program on Indian Reservations Fy2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P  W2180 413100 Health & Human Development Influence of a Nutrition Supplement on Measures of Influence of a Nutrition Supplement on Measures of										
Development, Integration and Assessment of Food and Agricultural Systems Education  W2294 413100 Health & Human Development  W2294 413100 Health & Human Development  W2295 413100 Health & Human Development  W2296 413100 Health & Human Development  W2297 413100 Health & Human Development  W2298 413100 Health & Human Development  W2299 413100 Health & Human Development  W2299 413100 Health & Human Development  W2290 413100 Health & Human Development  W2180 413100 Health & Human Develop		_								
W2294 413100 Health & Human Development Agricultural Systems Education CDA and National Early Childhood Progoram Accrediation Scholarships Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 425,894 S W2236 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development MOntana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of	W2329	413100	Health & Human Development	-	Montana Office of Public Instr	Bark, Katie	10/1/2008	9/30/2010	224,882	S
W2294 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S    W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 425,894 S    W2294 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S    W2295 FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education For the Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P    W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P    W2150 413100 Health & Human Development and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S    Influence of a Nutrition Supplement on Measures of										
W2294 413100 Health & Human Development Scholarships Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 25,000 S  W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 425,894 S  W2294 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S  FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P  W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development MONTAN Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S  Influence of a Nutrition Supplement on Measures of	W2325	413100	Health & Human Development	<u> </u>	US Cooperative State Research	Harmon, Alison	9/1/2008	8/31/2011	490,079	F
W2293 413100 Health & Human Development Early Care and Education Career Development - Budget A Montana Department of Public H Hancock, Elizabeth P 10/1/2008 9/30/2009 425,894 S W2236 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of				CDA and National Early Childhood Progoram Accrediation						
W236 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of	W2294	413100	Health & Human Development	Scholarships	Montana Department of Public H	Hancock, Elizabeth P	10/1/2008	9/30/2009	25,000	S
W236 413100 Health & Human Development MT Nutrition and Physical Activity Program Montana Department of Public H Bark, Katie 7/1/2008 6/30/2012 1,601,110 S FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of										
FY2008 Food Distribution Program on Indian Reservations (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of	W2293			1 0						
W2183 413100 Health & Human Development (FDPIR) Nutrition Education Fort Belknap Community Council Kaiser, Donna Coleen F 7/1/2008 9/30/2008 5,547 P W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of	W2236	413100	Health & Human Development		Montana Department of Public H	Bark, Katie	7/1/2008	6/30/2012	1,601,110	S
W2150 413100 Health & Human Development MYAA Statewide Community Norms Campaign Missouri's Youth/Adult Allianc Linkenbach, Jeffrey W 6/1/2008 8/31/2010 192,495 P  MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S  Influence of a Nutrition Supplement on Measures of				· ·						
MSU Towne's Harvest Garden: Infrastructure, Organization and Marketing Development and Marketing Development on Measures of Influence of a Nutrition Supplement on Measures of	W2183									
W2120 413100 Health & Human Development and Marketing Development Montana Department of Agricult Harmon, Alison 3/1/2008 2/28/2009 12,000 S Influence of a Nutrition Supplement on Measures of	W2150	413100	Health & Human Development	MYAA Statewide Community Norms Campaign		Linkenbach, Jeffrey W	6/1/2008	8/31/2010	192,495	Р
Influence of a Nutrition Supplement on Measures of									T	
	W2120	413100	Health & Human Development		Montana Department of Agricult	Harmon, Alison	3/1/2008	2/28/2009	12,000	S
W2085 413100   Health & Human Development   Anaerobic Upper Body Power in Trained Nordic Skiers   Tamer Laboratories, Inc.   Heil, Daniel P   4/21/2008   12/31/2008   15,468   P										$\neg$
	W2085	413100	Health & Human Development	Anaerobic Upper Body Power in Trained Nordic Skiers	Tamer Laboratories, Inc.	Heil, Daniel P	4/21/2008	12/31/2008	15,468	Р

								Max	
Grant	Org	Org Title	Grant_Title	Agency	PI	Start Date	End Date	Funding	Cat
			Dietary and Physical Activity Assessment of Pregnant						1
W1991	413100	Health & Human Development	Montana Women	MSU INBRE	Campbell, Christina G	1/1/2008	4/30/2008	20,000	M
W1893	413100	Health & Human Development	WY Reform the Norm Project	Wyoming Department of Health	Linkenbach, Jeffrey W	10/25/2007	11/18/2010	1,090,654	0
W1870	413100	Health & Human Development	2007-09 Team Nutrition Training Grant	Montana Office of Public Instr	Bark, Katie	10/1/2007	9/30/2009	180,000	
W1863	413100	Health & Human Development	Food Stamp Nutrition Education - Non-Reservation	Montana Department of Public H	Kaiser, Donna Coleen R	10/1/2007	9/30/2008	411,168	S
W1862	413100	Health & Human Development	Food Stamp Nutrition Education - Reservation	Montana Department of Public H	Kaiser, Donna Coleen F	10/1/2007	9/30/2008	267,048	
W1851	413100	Health & Human Development	Fort Peck Sexual Health Project	Office of Population Affairs	Rink, Elizabeth	9/30/2007	9/29/2010	317,463	F
W1840	413100	Health & Human Development	Development of Infant Toddler Guidelines Part C	Montana Department of Public H	Hancock, Elizabeth P	10/1/2007	9/30/2009	56,042	S
W1839	413100	Health & Human Development	CDA and Accreditation Scholarships Part B	Montana Department of Public H	Hancock, Elizabeth P	10/1/2007	9/30/2008	25,000	S
W1838	413100	Health & Human Development	Early Care and Education Professional Development A	Montana Department of Public H	Hancock, Elizabeth P	10/1/2007	9/30/2008	342,813	S
W1737	413100	Health & Human Development	IPS San Diego/Tijuana Border Project Year Two	Institute for Public Strategie	Linkenbach, Jeffrey W	7/1/2007	6/30/2008	22,000	Р
W1707	413100	Health & Human Development	Early Childhood Education Distance Partnership	US Department of Education	Massey, Laura J	7/1/2007	6/30/2011	1,013,419	F
W1604	413100	Health & Human Development	Youth Suicide Prevention	Montana Department of Public H	Dunnagan, Timothy A	9/30/2006	9/29/2008	50,000	S
W1550	413100	Health & Human Development	ADVANCE Women Into Careers - Miles	National Science Foundation	Miles, Mary P	4/10/2007	6/30/2008	10,613	F
W1549	413100	Health & Human Development	ADVANCE Women Into Careers - Campbell	National Science Foundation	Campbell, Christina G	4/10/2007	4/8/2009	10,613	F
W1501	413100	Health & Human Development	School Wellness - Summer Nutrition Education Project	Office of Public Instruction	Bark, Katie	1/22/2007	6/30/2007	6,000	S
W1496	413100	Health & Human Development	School Wellness	Montana Office of Public Instr	Bark, Katie	10/1/2006	9/30/2007	12,000	S
W1481	413100	Health & Human Development	IPS San Diego/Tijuana Border Project	Institute for Public Strategie	Linkenbach, Jeffrey W	1/1/2007	6/30/2007	22,000	Р
W1462	413100	Health & Human Development	Palo Alto Medical Foundation Youth Survey	Palo Alto Medical Foundation	Linkenbach, Jeffrey W	12/15/2006	9/30/2007	31,550	Р
W1427	413100	Health & Human Development	Youth First, Inc. Indiana Social Norms Start Up Project	Youth First Inc	Linkenbach, Jeffrey W	10/1/2006	3/30/2008	20,000	Р
W1416	413100	Health & Human Development	Amazing Grains SBIR Phase 1	Amazing Grains Cooperative	Stein, Mary J	11/1/2006	12/31/2006	3,125	Р
W1398	413100	Health & Human Development	PEACE South Dakota Social Norms Start Up Project	Prevention Education and Commu	Linkenbach, Jeffrey W	10/31/2006	6/30/2007	20,000	Р
W1386	413100	Health & Human Development	2006 Montana Team Nutrition Training Grant	Montana Office of Public Instr	Bark, Katie	10/1/2006	9/30/2008	180,000	S
W1377	413100	Health & Human Development	Early Childhood Project Part B	Montana Department of Public H	Hancock, Elizabeth P	10/1/2006	9/30/2007	25,000	S
W1376	413100	Health & Human Development	Early Childhood Project Part A	Montana Department of Public H	Hancock, Elizabeth P	10/1/2006	12/31/2007	342,158	S
	1.0.00	ricanii a riaman zerelepment	Zany Cimanoca i rojecti arri	memana zeparanen err azaerr	rianecon, Emzacon i	10/1/2000	12/01/2001	0 .2, .00	$\overline{}$
W1346	413100	Health & Human Development	Family Business Response to Federal Disaster Assistance	University of Minnesota	Haynes, George W	10/1/2006	9/30/2009	12,990	U
W1340	413100	Health & Human Development	Food Stamp Nutrition Program Non-Reservation	Montana Department of Public H	Dennee, Phyllis M	10/1/2006	9/30/2007	425,044	S
W1339	413100	Health & Human Development	Food Stamp Nutrition Program Reservation	Montana Department of Public H	Dennee, Phyllis M	10/1/2006	9/30/2007	231,222	S
W3624	415600	History and Philosophy	Symbols and Scriptures of Buddha and Jesus	Humanities Montana	Sexson, Lynda	6/6/2011	12/31/2011	1,650	P
W3330	415600	History and Philosophy	Biographies of the The Nation	Great Falls Public School	Rydell, Robert W	9/1/2010	8/31/2013	132,068	0
W2949	415600	History and Philosophy	An Ecology of Nuclear Weapons Testing: Bombs, Bodies, and Environment during the Atmospheric Nuclear Weapons Testing Period in the United States, 1942-1965	National Science Foundation	LeCain, Timothy J	1/15/2010	12/31/2010	9,962	
W2839	415600	History and Philosophy	John Tyndall and Nineteenth-Century Science	National Science Foundation	Reidy, Michael S	10/1/2009	9/30/2012	579,430	F
W2344	415600	History and Philosophy	World Premiere, My Book and Heart Shall Never Part	Humanities Montana	Sexson, Lynda	9/24/2008	3/16/2009	1,000	S
			A History of Animal Exchanges and Displays in						1
W2235	415600	History and Philosophy	Yellowstone	National Science Foundation	Murphy, Mary	8/1/2008	7/31/2010	8,000	F
W1736	415600	History and Philosophy	The West as U.S.	Bozeman School District 7	Rydell, Robert W	7/1/2007	6/30/2010	377,026	0
			Technological Symmetry and Hybrid Environments at the						ı
W1544	415600	History and Philosophy	Ashio and Anaconda Copper Mines	National Science Foundation	Walker, Brett L	9/1/2007	7/26/2011	305,864	F
W1424	415600	History and Philosophy	My Book and Heart Must Never Part	Montana Committee For The Huma	Sexson, Lynda	10/28/2006	4/21/2008	8,000	
W2553	415850	Native American Studies	Living Peoples' Histories: Tribal Histories in Montana	Humanities Montana	Herman, Matthew D	3/23/2009	4/9/2009	5,000	S
W2253	415850	Native American Studies	Accrediation Preparation and Site Visit	American Indian Higher Educati	Fleming, Walter C	1/1/2008	12/31/2008	17,970	Р
			The Tribal/Individual Divide Over Undivided Lands: A						1
W2063	415850	Native American Studies	Comparative Study	National Science Foundation	Ruppel, Kristin T	3/15/2008	6/30/2010	13,962	
WR131	411600	Nursing Departments	ARRA INBRE Supplemental Holkup	National Institute Of Health	Holkup, Patricia A	9/14/2009	9/23/2011	225,503	F
WR130	411600	Nursing Departments	ARRA INBRE Supplemental Kinion	National Institute Of Health	Kinion, Elizabeth S	9/14/2009	9/23/2011	311,083	F
			Refining and Evaluating the MSU CAM Health Literacy						
W3666	411600	Nursing Departments	Scale	National Institute Of Health	Shreffler-Grant, M J	8/1/2011	4/30/2013	418,471	F
W3664	411600	Nursing Departments	Radon Risk Communication for Native Health	National Institute Of Health	Larsson, Laura S	5/1/2011	4/30/2012	46,643	F
W3657	411600	Nursing Departments	Caring for Our Own Program	Health Resources and Services	Melland, Helen	7/1/2011	6/30/2014	980,405	F
W3573	411600	Nursing Departments	Montana Grant Writing Retreat	University of Maryland	Hill, Wade G	5/16/2011	11/16/2011	11,706	U
W3360	411600	Nursing Departments	Americorps - MSU College of Nursing Great Falls	University of Montana	Raph, Susan J	8/15/2010	8/14/2011	1,417	
W3260	411600	Nursing Departments	Montana Radon Study	Robert Wood Johnson Foundation	Larsson, Laura S	9/1/2010	8/31/2013	350,000	
W3142	411600	Nursing Departments	Advanced Education Nursing Traineeships	Health Resources and Services	Williams, Donna A	7/1/2010	6/30/2012	65,028	
W2953	411600	Nursing Departments	Enhancing Health Literacy of Rural Seniors	University of Washington	Weinert, Clarann	1/15/2010	1/15/2011	11,500	
			Methylmercury Risk, Awareness, and Exposure: Fort Peck	, , ,	, , , , , , , , , , , , , , , , , , ,			,	$\Box$
W2692	411600	Nursing Departments	Tribal Community and Academic Partnership	Robert Wood Johnson Foundation	Kuntz, Sandra W	9/1/2009	8/31/2012	336,470	Р

								Max	
Grant	Org	Org Title	Grant_Title	Agency	PI	Start Date	End Date	Funding	Cat
W2685	411600	Nursing Departments	Family Psychiatric Mental Health Nurse Practitioner	Health Resources and Services	Holkup, Patricia A	7/1/2009	6/30/2012	814,021	F
W2623	411600	Nursing Departments	Montana Campus Compact Campus Corps	University of Montana	Raph, Susan J	9/1/2008	8/31/2009	1,113	S
W2388	411600	Nursing Departments	WWAMI Nursing Technology Collaborative	University of Washington	Burg, Glenna R	7/1/2008	6/30/2012	13,432	U
			End-of-Life Decision Making and Quality Care for American						
W2373	411600	Nursing Departments	Indians	Lance Armstrong Foundation	Colclough, Yoshiko Y	1/1/2009	12/31/2011	106,782	Р
W2336	411600	Nursing Departments	Enhancing the Health and Well-Being of Rural Elders	US Cooperative State Research	Weinert, Clarann	9/1/2008	8/31/2010	309,409	F
			Caring for Our Own: Nursing Education for American	·	ĺ			,	
W2332	411600	Nursing Departments	Indians	US Department of Health And Hu	Melland, Helen	9/1/2008	8/31/2013	1,747,455	F
			Exploring Research Communication and Engagement in a		, , , , , , , , , , , , , , , , , , , ,	0, 1, 2000	0,01,00	.,,	$\overline{}$
W2318	411600	Nursing Departments	Rural Community: The Libby Partnership Initiative	National Institute Of Health	Winters, Charlene A	9/25/2008	8/31/2011	99,233	F
W2021	411600	Nursing Departments	Shear Stress and Cellular Control of Capillary Function	National Institute Of Health	Williams, Donna A	9/1/2007	7/31/2009	62,791	F
W1953	411600	Nursing Departments	Women to Women Project: Enhancing Self Care	SC Ministry Foundation	Weinert, Clarann	1/1/2008	12/31/2009	80,000	P
**1555	411000	Training Departments	ERRNIE: Environmental Risk Reduction for Low Income	CO William y 1 Curidation	vveinert, olarann	1/1/2000	12/01/2003	00,000	
W1775	411600	Nursing Departments	Families	Washington State University	Hill, Wade G	7/1/2007	7/31/2009	187,366	U
W1702	411600	Nursing Departments	Advanced Education Nursing Traineeship	Health Resources and Services	McNeely, Gretchen A	7/1/2007	8/27/2007	31,296	F
W1702	411600	Nursing Departments	Enhancing Rural Health With Clinical Nurse Leaders	Health Resources and Services	Winters, Charlene A	7/1/2007	6/30/2012	1,103,479	F
VV 1700	411600	Nursing Departments	Environmental Risks to Rural Low Income Women of	Health Resources and Services	Winters, Charlene A	7/1/2007	0/30/2012	1,103,479	
10/45/47	444600	Ni maina Danantananta		National lastitute Of Llastit	Hill Made C	4/4/0007	0/04/0040	205 205	_
W1547	411600	Nursing Departments	Childbearing Age	National Institute Of Health	Hill, Wade G	4/4/2007	3/31/2010	265,205	F
144000	444000	N . 5	Descriptive Analysis of the Health Status of a National			0/4/0000	0/04/0000	4 40 00 4	_
W1360	411600	Nursing Departments	Asbestos-Related Disease Cohort	Health Resources and Services	Winters, Charlene A	9/1/2006	8/31/2009	149,994	F
W1224	411600	Nursing Departments	Rural Chronicaly III Women: Online Support Network	National Institute Of Health	Weinert, Clarann	7/21/2006	5/31/2011	1,221,052	F
W1159	411600	Nursing Departments	CO-OP II: Healthy Futures Through Workforce Diversity	Health Resources and Services	Melland, Helen	7/1/2006	6/30/2010	977,063	F
			Science and Community Involvment for Yellowstone						
			National Park Winter Use Environmental Impact Statement						
W3221	415830	Political Science	& Rulemaking	National Park Service	Lachapelle, Paul R	5/15/2010	12/31/2010	21,655	F
W2585	415830	Political Science	ADVANCE Leadership Award - Young	National Science Foundation	Young, Linda M	7/1/2009	6/30/2010	5,802	F
			A Cross-Cultural Conversation: Aristotle, Confucius and						
W2567	415830	Political Science	Virtue Ethics	Humanities Montana	Rushing, Sara L	4/1/2009	7/1/2009	4,000	S
			Promoting Open Agricultural Markets Through Capacity						
W2429	415830	Political Science	Building in Developing Countries	William and Flora Hewlett Foun	Young, Linda M	11/17/2008	12/31/2010	240,000	Р
			Promoting Open Agricultural Markets Through Capacity						
W1805	415830	Political Science	Building in Developing Countries	William and Flora Hewlett Foun	Young, Linda M	6/15/2007	9/3/2009	225,000	Р
			Promoting Open Agricultureal Markets Through Capacity						
W1222	415830	Political Science	Building in Developing Countries	Washington State University	Young, Linda M	7/1/2006	2/29/2008	176,112	U
			Culturally connected communal goals: Latino and Native	-					$\neg$
W3681	415810	Psychology	Americans in Biomedicine	National Institute Of Health	Smith, Jessi L	8/1/2011	5/31/2012	957,240	F
		1			,			,	
			The Mediating Role of Stereotype Threat and Achievement						
W3395	415810	Psychology	Goals in the Regulation of Scientific Motivation	Louisiana Tech	Smith, Jessi L	12/1/2010	11/30/2014	146,345	U
W3296	415810	Psychology	INBRE II: Meta-Cognitive Influences on Placebo Effect	National Institute Of Health	Handley, Ian M	5/1/2010	4/30/2011	39,563	F
		, cyamanagy			, , , , , , , , , , , , , , , , , , , ,	0, 1, = 0.10			$\overline{}$
			GSE/RES: Supportive Communities: How Gender Impacts						
W2848	415810	Psychology	the Native American Experience in STEM Fields	National Science Foundation	Smith, Jessi L	2/1/2010	1/31/2013	217,859	F
112010	110010	i dydnology	Barriers to Breastfeeding: How sexual objectification and	Transfer Colonics F cariacitori	Cirian, Cooci E	2/1/2010	1/01/2010	217,000	
			stigma consciousness influence breastfeeding across the						
W2784	415810	Psychology	socioeconomic spectrum	National Institute Of Health	Smith, Jessi L	5/1/2009	4/30/2010	40,329	F
VV2704	413010	1 Sychology	INBRE: Identifying Factors that Influence Meta-cognitive	National institute of Fleatin	Offici, Jessi L	3/1/2003	4/30/2010	40,323	<del>-' </del>
W2783	415810	Psychology	Reversals of the Placebo Effect	National Institute Of Health	Handley, Ian M	5/1/2009	4/30/2010	39,138	F
W2583	415810		ADVANCE Leadership Award - Smith-Klaphake	National Science Foundation	Smith, Jessi L	7/1/2009	6/30/2010	7,293	F
VV2363	413610	Psychology	Hospitals as settings for health care delivery and health	Ivational Science Foundation	Silliui, Jessi L	7/1/2009	0/30/2010	1,293	
14/0004	445000	Conjelent & Anthropolem.		Neder allerdone Of Health	Manakan Omana	E/4/0044	4/00/0040	00.070	_
W3661	415900	Sociology & Anthropology	disparities	National Institute Of Health	Monahan, Susanne C	5/1/2011	4/30/2012	29,073	F
14/0 4 4 0	445000	On alala and O. And	Group-Differentiated Curricula at Minority-Serving and	On an and Francisco	0-1- 14-1-14	4/4/2041	0/44/00::	00.050	_
W3416	415900	Sociology & Anthropology	Women's Colleges	Spencer Foundation	Cole, Wade M	1/1/2011	8/11/2011	26,350	<u> </u>
W3343	415900	Sociology & Anthropology	Project Archaeology Leadership Academy	Bureau Of Land Management	Neeley, Michael P	10/1/2009	9/30/2014	32,000	
W3264	415900	Sociology & Anthropology	Cultural Resources Education and Protection	Bureau Of Land Management	Neeley, Michael P	9/19/2009	9/18/2012	79,000	
W3175	415900	Sociology & Anthropology	Beaucoup Field School in Montana	Bureau Of Land Management	Neeley, Michael P	6/1/2010	8/31/2012	10,000	F
	1		Understanding Racial Disparities in Teen						
W3122	415900	Sociology & Anthropology	Methamphetamine Use	National Institute Of Health	Eitle, David J	6/1/2010	5/31/2012	140,363	F
	<u> </u>		INBRE II: Hospitals as Health Care Delivery Systems and			$\sqcap$		T	Ţ
W3108	415900	Sociology & Anthropology	Health Disparities	National Institute Of Health	Monahan, Susanne C	5/1/2010	4/30/2011	63,004	F
			·		· · · · · · · · · · · · · · · · · · ·				

								Max	
Grant	Org	Org Title	Grant_Title	Agency	PI	Start Date	End Date	Funding	Cat
			Tongue River Breaks and Horseshoe Cave -						.
W3092	415900	Sociology & Anthropology	Archaeological, Ethnographic and Historical Context Study	USDA Forest Service	Fisher, John W	5/19/2010	12/31/2014	25,086	F
			Develop Shelter Curriculum for Project Archeology						1
W3057	415900	Sociology & Anthropology	Partnership - Kingsley Shelter Investigation	National Park Service	Neeley, Michael P	5/1/2010	9/30/2011	15,579	F
W2938	415900	Sociology & Anthropology	Cultural Resources Education and Protection	Bureau Of Land Management	Neeley, Michael P	9/16/2009	9/18/2012	26,000	F
W2916	415900	Sociology & Anthropology	Project Archaeology Leadership Academy	Bureau Of Land Management	Neeley, Michael P	10/1/2009	8/1/2014	32,000	F
			Overland Pass Piceance Basin Lateral Pipeline						1
W2777	415900	Sociology & Anthropology	Archaeology Education Project	Overland Pass Pipeline Company	Neeley, Michael P	6/1/2009	12/31/2011	14,391	Р
			Hospitals as Health Care Delivery Systems and Health						1
W2619	415900	Sociology & Anthropology	Disparities	MSU INBRE	Monahan, Susanne C	5/1/2009	4/30/2010	33,980	M
			Latino Migrants Incorporating in a Non-traditional						1
W2408	415900	Sociology & Anthropology	Settlement Area in the Mountain West	MSU INBRE	Schmalzbauer, Leah	11/1/2008	4/30/2009	19,803	M
W2195	415900	Sociology & Anthropology	Project Archaeology Institute for Teachers	Bureau Of Land Management	Fisher, John W	7/8/2008	6/13/2011	20,000	F
									1
W2136	415900	Sociology & Anthropology	Archaeological Excavation at Horseshoe Cave (24RB1094)	Montana Historical Society	Fisher, John W	4/1/2008	12/31/2009	5,500	S
W2135	415900	Sociology & Anthropology	Site Stewardship in Montana	Bureau Of Land Management	Fisher, John W	5/28/2008	6/1/2013	141,000	F
			Ethno-Etiologies of Health and Disease Among Marshall						
W2121	415900	Sociology & Anthropology	Islanders in Hawaii	MSU INBRE	Carucci, Laurence M	5/1/2008	10/14/2008	10,000	M
			Advancing a New Research Agenda Through						
W2064	415900	Sociology & Anthropology	Collaboration, Networking, and Mentoring	National Science Foundation	Eitle, Tamela L	7/1/2008	7/23/2010	12,439	F
W1965	415900	Sociology & Anthropology	Kanda Lateral Project Archaeology Education Project	Metcalf Archaeological Consult	Roll, Thomas E	1/10/2008	12/1/2009	21,587	Р
W1712	415900	Sociology & Anthropology	Fort Meade Project Archaeology Project	Bureau Of Land Management	Neeley, Michael P	4/22/2008	6/30/2012	32,500	F
W1688	415900	Sociology & Anthropology	Staff Expansion in Japan Studies (Anthropology)	Japan Foundation	Myers, Scott M	7/1/2007	6/28/2010	91,172	Р
W1551	415900	Sociology & Anthropology	ADVANCE Women Into Careers - Quinn	National Science Foundation	Quinn, Beth A	4/10/2007	6/30/2009	3,396	F
W1217	415900	Sociology & Anthropology	REX Entrega and Project Archaeology Education Project	El Paso Corporation	Roll, Thomas E	7/27/2006	6/30/2010	24,570	Р
W1213	415900	Sociology & Anthropology	REX Entrega and Project Archaeology Education Project	Alpine Archaeological Consulta	Roll, Thomas E	7/27/2006	6/30/2010	24,570	Р

Appendix E: Key Performance Indicators from all departments in the involved colleges (Agriculture; Business; Education, Health & Human Development; Letters and Science, and Nursing)

# **College of Agriculture**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	2,770,482	2,896,795	2,964,789	3,080,979	3,188,464	3,306,500	3,372,208	3,466,909	3,622,976	3,541,411	1.5%	7.1%	27.8%
Faculty FTE	38.4	45.6	40.6	39.7	41.3	40.9	36.0	39.0	37.9	37.0	-1.5%	-9.4%	-3.5%
TTT Fac FTE				35.6	36.1	37.3	30.2	32.8	31.9	32.9		-11.9%	
% Tenure Track	80%	75%	81%	90%	88%	91%	84%	84%	84%	89%	1.1%	-2.7%	
GTA FTE	2.7	29.5	16.0	13.5	11.5	6.0	8.0	16.0	14.5	11.5	11.9%	91.7%	326.2%
SCH Lower	11,667	12,254	12,397	13,827	13,515	13,473	13,572	13,955	13,664	14,636		8.6%	25.4%
SCH Upper	8,867	9,264	8,897	9,172	8,811	8,401	8,708	8,691	8,734	9,158	1.9%	9.0%	
SCH Grad	1,620	1,999	1,833	1,962	1,936	1,974	1,818	1,855	1,737	1,781	-1.4%	-9.8%	9.9%
Total FY SCH	22,154	23,517	23,127	24,961	24,261	23,848	24,098	24,501	24,135	25,575	2.0%	7.2%	15.4%
Univ Seminar SCH				411	336	351	306	297	324	417	10.0%	18.8%	
Research SCH				251	434	538	514	644	593	666		23.8%	
% Taught by Ten Track	<b>K</b>												
SCH Lower	54%	48%	51%	81%	52%	72%	63%	50%	67%		6.1%	29.4%	
Sections Lower	73%	66%	75%	85%	70%	88%	69%	68%	75%		1.0%	7.2%	
Total SCH/ Faculty FTE	577.3	515.4	569.2	629.2	587.5	583.1	670.1	628.2	636.3	690.5	3.9%	18.4%	19.6%
w/ GTAs	539.4	313.0	408.4	469.4	459.5	508.5	548.2	445.5	460.3	526.9	3.7%	3.6%	
Undergrad FY FTE	684.5	717.3	709.8	766.6	744.2	729.1	742.7	754.9	746.6	793.1	2.2%	8.8%	15.9%
Graduate FY FTE	67.5	83.3	76.4	81.8	80.7	82.2	75.8	77.3	72.4	74.2	-1.4%	-9.8%	9.9%
Total FY FTE	752.0	800.6	786.2	848.4	824.8	811.4	818.4	832.1	819.0	867.3	1.9%	6.9%	15.3%
Expend/Student FTE	3,684	3,618	3,771	3,632	3,866	4,075	4,120	4,166	4,424	4,083	-0.2%	0.2%	10.8%
StudFTE/FacultyFTE	19.6	17.5	19.4	21.4	20.0	19.8	22.8	21.3	21.6	23.4	3.8%	18.0%	19.5%
w/ GTAs	18.3	10.7	13.9	16.0	15.6	17.3	18.6	15.1	15.6	17.9	3.6%	3.3%	-2.4%
Fresh/Soph Majors	317	340	326	340	327	298	261	306	348	407	10.5%	36.6%	28.4%
Jr/Sr/PostBach Majors	405	412	415	420	388	372	369	367	361	383	1.1%	3.0%	-5.4%
Second Majors	10	11	13	17	19	31	16	29	26	25	10.0%	-19.4%	150.0%
Graduate Majors	133	144	152	145	133	130	127	129	118	125	-0.4%	-3.8%	-6.0%
Total Majors	865	907	906	922	867	831	773	831	853	940	4.4%	13.1%	8.7%
Majors/Faculty FTE	22.5	19.9	22.3	23.2	21.0	20.3	21.5	21.3	22.5	25.4	6.1%	24.9%	12.6%
Bachelor's Degrees	163	169	150	171	163	150	135	146	147	144	-0.7%	-4.0%	-11.7%
Masters/Spec Degrees	34	34	42	36	23	36	22	33	28	18		-50.0%	
Doctoral Degrees**				5	7	3	6	11	7	8		166.7%	
Total	197	203	192	212	193	189	163	190	182	170	-2.0%	-10.1%	-13.7%

Total | 197 203 192 212 193 189 105 190 102 1701 -2 \*SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Agricultural Economics and Economics**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	843,382	842,812	884,483	938,627	969,762	1,054,657	985,426	1,167,270	1,238,311	1,091,510	1.1%	3.5%	29.4%
Faculty FTE TTT Fac FTE	10.4	14.7	12.2	12.5 10.8	11.4 9.9	11.8 10.8	10.8 8.0	11.7 8.8	11.3 9.7	10.5 8.5	-2.5% -2.0%	-11.0% -20.9%	1.4%
% Tenure Track	83%	75%	73%	87%	87%	92%	74%	75%	86%	81%	0.3%	-11.1%	-2.4%
GTA FTE	0.8	2.0	2.0	2.5	2.5	2.5	2.5	3.5	3	2.5	-1.4%	0.0%	202.7%
SCH Lower	7,164	7,002	7,089	6,948	7,121	6,947	6,901	7,026	6,666	6,667	-1.3%	-4.0%	-6.9%
SCH Upper	2,315	2,519	2,265	2,155	2,257	2,277	2,253	2,319	2,233	1,944	-4.8%	-14.6%	-16.0%
SCH Grad	140	138	164	246	193	235	311	257	289	236	-0.5%	0.4%	68.6%
Total FY SCH	9,619	9,659	9,518	9,349	9,571	9,459	9,465	9,602	9,188	8,847	-2.2%	-6.5%	-8.0%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				145	129	131	144	164	123	126	-1.6%	-3.8%	
% Taught by Ten Track													
SCH Lower	37%	26%	28%	73%	25%	62%	46%	17%	40%		38.5%	60.0%	
Sections Lower	55%	30%	40%	70%	36%	80%	25%	20%	46%		37.3%	27.8%	
Total SCH/ Faculty FTE	929.1	657.2	782.0	750.3	843.2	802.0	877.4	818.7	812.0	843.0	0.6%	5.1%	-9.3%
w/ GTAs	860.5	578.5	671.6	624.9	691.0	661.7	712.4	630.5	641.8	680.8	0.9%	2.9%	-20.9%
Undergrad FY FTE	316.0	317.4	311.8	303.4	312.6	307.5	305.1	311.5	296.6	287.0	-2.1%	-6.6%	-9.2%
Graduate FY FTE	5.8	5.8	6.8	10.3	8.0	9.8	13.0	10.7	12.0	9.8	-0.5%	0.4%	68.6%
Total FY FTE	321.8	323.1	318.6	313.7	320.6	317.3	318.1	322.2	308.7	296.9	-2.2%	-6.4%	-7.7%
Expend/Student FTE	2,621	2,608	2,776	2,992	3,024	3,324	3,098	3,623	4,012	3,677	3.2%	10.6%	40.3%
StudFTE/FacultyFTE	31.1	22.0	26.2	25.2	28.2	26.9	29.5	27.5	27.3	28.3	0.6%	5.2%	-9.0%
w/ GTAs	28.8	19.4	22.5	21.0	23.1	22.2	23.9	21.2	21.6	22.8	0.9%	2.9%	-20.6%
Fresh/Soph Majors	48	53	44	60	56	35	34	54	68	70	16.8%	100.0%	45.8%
Jr/Sr/PostBach Majors	63	61	78	71	56	69	64	74	68	63	-0.9%	-8.7%	0.0%
Second Majors	2	6	4	11	12	18	9	20	15	14	12.2%	-22.2%	600.0%
Graduate Majors	11	7	10	15	11	13	18	19	18	16		23.1%	45.5%
Total Majors	124	127	136	157	135	135	125	167	169	163	4.9%	20.7%	31.5%
Majors/Faculty FTE	12.0	8.6	11.2	12.6	11.9	11.4	11.6	14.2	14.9	15.5	7.1%	35.7%	29.7%
Bachelor's Degrees	35	28	31	41	31	37	27	39	47	33	2.1%	-10.8%	-5.7%
Masters/Spec Degrees	8	0	0	5	5	2	4	7	10	1	5.8%	-50.0%	-87.5%
Doctoral Degrees**				0	0	0	0	0	0	0			
Total	43	28	31	46	36	39	31	46	57	34	0.4%	-12.8%	-20.9%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Program of Ag Ed and AOT**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	176,832	202,378	180,902	216,536	203,551	199,423	236,119	238,058	273,925	251,648	3.8%	26.2%	42.3%
Faculty FTE TTT Fac FTE	3.0	3.0	4.0	3.0 3.0	2.7 2.7	1.7 1.7	2.0 2.0	3.0 3.0	3.0 3.0	3.0 3.0	10.1% 10.1%	79.6% 79.6%	0.0%
% Tenure Track	67%	100%	75%	100%	100%	100%	100%	100%	100%	100%	0.0%	0.0%	50.0%
GTA FTE	0.1	0.5	0.0	0.5	0.0	0.5	0.0	2.0	2.0	1.0		100.0%	946.6%
SCH Lower	292	243	389	335	292	305	335	334	361	416		36.4%	42.5%
SCH Upper SCH Grad	529	554	569	625 64	598 23	550 56	547 29	386	285 75	360	-4.7% 28.9%	-34.5% 5.4%	-31.9%
Total FY SCH	45 866	75 872	91 1,049	1,024	913	911	911	37 757	75 721	59 835		-8.3%	31.1% -3.6%
Total 1 Coll	000	0,2	1,010	1,021	0.10	011	011	707	, , ,	000	0.070	0.070	0.070
Univ Seminar SCH				222	183	174	168	165	183	225	9.4%	29.3%	
Research SCH				10	0	6	30	27	57	40		566.7%	
% Taught by Ten Track													
SCH Lower	0%	100%	0%	100%	100%	100%	100%	100%	91%		-3.0%	-9.0%	
Sections Lower	0%	100%	0%	100%	100%	100%	100%	100%	95%		-1.7%	-5.0%	
Total SCH/ Faculty FTE	288.7	290.7	262.3	341.3	341.9	545.5	455.5	252.3	240.3	278.3	-3.1%	-49.0%	-3.6%
w/ GTAs	279.8	249.1	262.3	292.6	341.9	419.8	455.5	151.4	144.2	208.8	3.0%	-50.3%	-25.4%
Undergrad FY FTE	27.4	26.6	31.9	32.0	29.7	28.5	29.4	24.0	21.5	25.9		-9.2%	-5.5%
Graduate FY FTE	1.9	3.1	3.8	2.7	1.0	2.3	1.2	1.5	3.1	2.5	28.9%	5.4%	31.1%
Total FY FTE	29.2	29.7	35.7	34.7	30.6	30.8	30.6	25.5	24.7	28.3	0.7%	-8.1%	-3.1%
Expend/Student FTE	6,047	6,816	5,064	6,246	6,647	6,468	7,714	9,320	11,109	8,884	5.0%	37.4%	46.9%
StudFTE/FacultyFTE	9.7	9.9	8.9	11.6	11.5	18.5	15.3	8.5	8.2	9.4	-3.1%	-48.9%	-3.1%
w/ GTAs	9.4	8.5	8.9	9.9	11.5	14.2	15.3	5.1	4.9	7.1	2.9%	-50.2%	-25.0%
Fresh/Soph Majors	37	34	39	38	40	35	25	24	29	26		-25.7%	-29.7%
Jr/Sr/PostBach Majors	46	40	40	48	42	46	41	44	31	34	-4.0%	-26.1%	-26.1%
Second Majors	1	1	0	0	0	1	1	2	2	1		0.0%	0.0%
Graduate Majors	2	8	7	9	3	3	3	4	5	6		100.0%	200.0%
Total Majors	86	83	86	95	85	85	70	74	67	67	-3.7%	-21.2%	-22.1%
Majors/Faculty FTE	28.7	27.7	21.5	31.7	31.8	50.9	35.0	24.7	22.3	22.3	-8.6%	-56.1%	-22.1%
Bachelor's Degrees	22	21	13	19	16	19	13	18	15	10		-47.4%	-54.5%
Masters/Spec Degrees	2	1	4	4	2	1	1	2	1	2	36.7%	100.0%	0.0%
Doctoral Degrees**	24	00	4-7	0	0	0	0	0	0	0	0.40/	40.007	50.00
Total	24	22	17	23	18	20	14	20	16	12	-8.4%	-40.0%	-50.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Animal and Range Sciences**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	524,345	557,921	582,461	604,767	612,275	652,125	611,321	587,740	625,470	616,875	0.1%	-5.4%	17.6%
Faculty FTE TTT Fac FTE	6.4	9.3	8.1	8.1 6.5	9.3 7.7	11.3 9.6	8.2 6.0	7.5 5.5	7.6 4.9	6.9 5.5	-6.7% -4.1%	-39.0% -42.7%	7.8%
% Tenure Track	100%	68%	80%	80%	83%	85%	74%	73%	64%	79%	2.9%	-6.1%	-20.5%
GTA FTE	0.4	4.5	2.0	1.0	0.5	0.5	1.0	4.0	2.5	2.5	63.3%	400.0%	480.2%
SCH Lower	1,480	1,697	1,833	1,917	2,138	2,099	2,000	2,012	2,136	2,358	4.5%	12.3%	59.3%
SCH Upper	1,653	1,385	1,700	1,818	1,798	1,939	2,272	2,140	2,004	2,133		10.0%	29.0%
SCH Grad	207	291	221	289	281	255	211	263	194	192	-5.3%	-24.7%	-7.2%
Total FY SCH	3,340	3,373	3,754	4,024	4,217	4,293	4,483	4,415	4,334	4,683	2.6%	9.1%	40.2%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				15	42	154	170	186	166	148	14.6%	-3.9%	
% Taught by Ten Track													
SCH Lower	100%	96%	85%	82%	85%	82%	80%	80%	82%		0.1%	-3.5%	
Sections Lower	100%	75%	100%	80%	100%	100%	100%	100%	100%		1.7%	0.0%	
Total SCH/ Faculty FTE	521.9	364.1	464.1	496.7	452.4	379.6	547.9	589.9	566.7	678.9	11.9%	78.8%	30.1%
w/ GTAs	489.0	245.1	372.1	442.1	429.4	363.6	488.2	384.4	427.1	498.3	7.8%	37.1%	1.9%
Undergrad FY FTE	104.4	102.7	117.8	124.5	131.2	134.6	142.4	138.4	138.0	149.7	3.1%	11.2%	43.3%
Graduate FY FTE	8.6	12.1	9.2	12.0	11.7	10.6	8.8	11.0	8.1	8.0	-5.3%	-24.7%	-7.2%
Total FY FTE	113.1	114.9	127.0	136.5	142.9	145.2	151.2	149.4	146.1	157.7	2.5%	8.6%	39.5%
Expend/Student FTE	4,638	4,857	4,587	4,429	4,285	4,490	4,043	3,935	4,282	3,912	-2.1%	-12.9%	-15.7%
StudFTE/FacultyFTE	17.7	12.4	15.7	16.9	15.3	12.8	18.5	20.0	19.1	22.9	11.8%	78.0%	29.4%
w/ GTAs	16.6	8.3	12.6	15.0	14.6	12.3	16.5	13.0	14.4	16.8	7.7%	36.4%	1.4%
Fresh/Soph Majors	72	74	83	85	106	103	93	92	111	150		45.6%	108.3%
Jr/Sr/PostBach Majors	94	89	106	103	101	108	115	118	127	128	4.1%		36.2%
Second Majors	4	1	2	1	2	3	3	2	4	4	23.3%	33.3%	0.0%
Graduate Majors	19	18	23	22	21	22	19	22	18	18		-18.2%	-5.3%
Total Majors	189	182	214	211	230	236	230	234	260	300	8.3%	27.1%	58.7%
Majors/Faculty FTE	29.5	19.6	26.5	26.0	24.7	20.9	28.1	31.3	34.0	43.5	17.5%	108.4%	47.3%
Bachelor's Degrees	46	36	39	38	42	36	44	43	38	49		36.1%	6.5%
Masters/Spec Degrees	7	7	7	6	5	9	6	8	5	7	10.9%	-22.2%	0.0%
Doctoral Degrees**				0	0	1	0	1	2	1		0.0%	
Total	53	43	46	44	47	46	50	52	45	57	7.1%	23.9%	7.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Immunology and Infectious Diseases**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	121,162	126,551	161,209	164,120	169,548	172,748	175,735	183,697	182,463	188,785	2.2%	9.3%	55.8%
Faculty FTE TTT Fac FTE	1.3	1.1	1.4	1.5 1.1	1.3 0.8	1.3 0.8	1.5 1.0	1.6 1.1	1.5 0.7	1.5 1.0	0.4% 7.6%	9.0% 14.4%	14.1%
% Tenure Track GTA FTE	66% 0.3	64% 3.5	68% 4.5	72% 4.0	63% 4.0	63% 0.5	66% 0.5	69% 1.0	46% 0.5	66% 0.0	7.0% -32.5%	4.9% -100.0%	0.1% -100.0%
SCH Lower SCH Upper	320 285	334 347	362 261	368 321	395 273	435 228	658 230	439 210	445 219	304 472	-9.3% 36.9%	-30.0% 107.0%	-5.0% 65.6%
SCH Grad Total FY SCH	181 786	195 876	146 769	167 856	156 824	180 843	178 1,066	218 867	219 883	293 1,069	16.8% 7.5%	62.8% 26.9%	61.9% 36.0%
Univ Seminar SCH Research SCH				0 22	0 78	0 30	0 44	0 43	0 40	0 42	1.5%	40.0%	
% Taught by Ten Track SCH Lower Sections Lower	0% 0%	0% 0%	1% 50%	0% 0%	0% 0%	46% 33%	39% 41%	34% 25%	41% 40%				
Total SCH/ Faculty FTE w/ GTAs	614.1 501.5	791.3 190.1	556.8 130.8	552.3 154.2	617.1 154.4	628.8 457.9	714.8 535.3	543.6 334.1	586.3 440.2	731.7 731.7	7.5% 38.4%	16.4% 59.8%	19.2% 45.9%
Undergrad FY FTE Graduate FY FTE Total FY FTE	20.2 7.5 27.7	22.7 8.1 30.8	20.8 6.1 26.9	23.0 7.0 29.9	22.3 6.5 28.8	22.1 7.5 29.6	29.6 7.4 37.0	21.7 9.1 30.7	22.1 9.1 31.3	25.9 12.2 38.1	5.3% 16.8% 7.9%	17.1% 62.8% 28.7%	28.3% 61.9% 37.4%
Expend/Student FTE	4,373	4,105	6,004	5,485	5,895	5,839	4,748	5,981	5,837	4,958	-3.0%	-15.1%	13.4%
StudFTE/FacultyFTE w/ GTAs	21.6 17.7	27.8 6.7	19.4 4.6	19.3 5.4	21.5 5.4	22.1 16.1	24.8 18.6	19.3 11.8	20.8 15.6	26.1 26.1	7.9% 38.9%	18.0% 62.1%	20.4% 47.4%
Fresh/Soph Majors Jr/Sr/PostBach Majors	36 24	56 33	43 31	39 34	30 32	28 15	27 19	36 16	39 13	50 20	17.4% 9.8%	78.6% 33.3%	38.9% -16.7%
Second Majors Graduate Majors Total Majors	1 17 78	1 18 108	5 17 96	2 16 91	2 18 82	4 13 60	1 14 61	0 14 66	1 11 64	3 14 87	2.6% 11.2%	-25.0% 7.7% 45.0%	200.0% -17.6% 11.5%
Majors/Faculty FTE	60.9	97.6	69.5	58.7	61.4	44.8	40.9	41.4	42.5	59.5	11.4%	33.0%	-2.3%
Bachelor's Degrees Masters/Spec Degrees	11 4	11 2	12 3	7 0	16 2	9 1	8	5 0	5 0	6	-5.2%	-33.3% -100.0%	-45.5% -100.0%
Doctoral Degrees** Total	15	13	15	1 8	3 21	1 11	1 10	5 10	1 6	2	87.6% -3.9%	100.0% -27.3%	-46.7%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

### **Land Resources and Environmental Sciences**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	407,059	445,310	463,780	454,993	551,642	565,340	587,818	575,816	626,222	691,378	6.1%	22.3%	69.8%
Faculty FTE TTT Fac FTE	5.9	6.1	5.9	5.9 5.5	7.9 7.2	6.4 6.0	5.4 5.4	6.7 6.5	6.4 6.3	6.8 6.7	2.4% 3.1%	6.6% 11.8%	14.3%
% Tenure Track GTA FTE	79% 0.4	77% 9.5	93% 4.5	94% 2.5	92% 2.5	95% 2.0	100% 3.5	98% 4.5	99% 5.5	99% 4.0	1.0% 11.2%	4.9% 100.0%	25.7% 828.3%
SCH Lower SCH Upper	741 748	702 1,399	654 1,069	1,127 1,394	1,342 1,398	1,268 1,197	1,195 1,179	1,477 1,269	1,640 1,272	1,941 1,691	12.6% 11.4%	53.1% 41.3%	161.9% 126.1%
SCH Grad Total FY SCH	636 2,125	761 2,862	689 2,412	684 3,205	674 3,414	786 3,250	678 3,052	737 3,483	668 3,580	764 4,396	3.3% 10.0%	-2.8% 35.2%	20.1% 106.9%
Univ Seminar SCH Research SCH				87 3	153 67	87 87	90 67	96 73	141 48	141 84	11.4% 16.6%	62.1% -3.4%	
% Taught by Ten Track SCH Lower Sections Lower	78% 83%	26% 33%	88% 87%	100% 100%	100% 100%	100% 100%	100% 100%	100% 100%	100% 100%		0.0% 0.0%	0.0% 0.0%	
Total SCH/ Faculty FTE w/ GTAs	358.3 334.1	467.6 183.2	405.6 230.9	546.9 383.3	432.1 328.3	511.5 389.0	569.6 344.5	523.6 312.3	561.9 301.6	648.8 407.9	8.2% 8.7%	26.8% 4.9%	81.0% 22.1%
Undergrad FY FTE Graduate FY FTE Total FY FTE	49.6 26.5 76.1	70.0 31.7 101.7	57.4 28.7 86.1	84.0 28.5 112.5	91.3 28.1 119.4	82.2 32.7 114.9	79.1 28.2 107.4	91.5 30.7 122.2	97.1 27.8 124.9	121.1 31.8 152.9	11.8% 3.3% 9.7%	47.4% -2.8% 33.1%	143.9% 20.1% 100.8%
Expend/Student FTE	5,347	4,377	5,384	4,043	4,619	4,920	5,475	4,711	5,014	4,522	-2.4%	-8.1%	-15.4%
StudFTE/FacultyFTE w/ GTAs	12.8 12.0	16.6 6.5	14.5 8.2	19.2 13.5	15.1 11.5	18.1 13.8	20.0 12.1	18.4 11.0	19.6 10.5	22.6 14.2	7.9% 8.4%	24.8% 3.2%	75.8% 18.5%
Fresh/Soph Majors Jr/Sr/PostBach Majors	43 63	45 71	45 70	41 78	35 76	27 58	25 53	37 51	47 49	52 62	17.8% 4.3%	92.6% 6.9%	20.9% -1.6%
Second Majors Graduate Majors Total Majors	2 53 161	1 55 172	1 61 177	0 51 170	0 49 160	2 54 141	1 49 128	1 49 138	2 51 149	1 54 169	2.5% 6.1%	-50.0% 0.0% 19.9%	-50.0% 1.9% 5.0%
Majors/Faculty FTE	27.2	28.1	29.8	29.0	20.3	22.2	23.9	20.7	23.4	24.9	4.6%	12.4%	-8.1%
Bachelor's Degrees Masters/Spec Degrees	15 8	21 13	15 18	33 12	26 6	25 9	15 5	17 11	13 7	21 4	11.3% -2.6%	-16.0% -55.6%	40.0% -50.0%
Doctoral Degrees** Total	23	34	33	3 48	3 35	0 34	3 23	31	4 24	3 28	2.0%	-17.6%	21.7%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Plant Sciences and Plant Pathology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	598,955	585,569	585,411	583,166	630,686	626,819	624,158	592,347	616,585	628,608	0.6%	0.3%	5.0%
Faculty FTE TTT Fac FTE	9.1	9.4	7.9	7.6 7.6	8.7 7.8	8.4 8.4	8.1 7.9	8.5 8.0	8.1 7.3	8.4 8.2		-0.3% -3.2%	-7.7%
% Tenure Track GTA FTE	88% 0.3	89% 6.0	100% 2.0	100% 2.0	90% 2.0	100% 0.0	97% 0.5	93% 1.0	90% 1.0	97% 1.5	1.3%	-3.0%	9.9% 458.2%
SCH Lower SCH Upper	1,454 2,898	2,039 2,820	1,863 2,842	2,844 2,702	2,227 2,473	2,419 2,211	2,420 2,227	2,604 2,367	2,374 2,721	2,860 2,558	2.6%	18.2% 15.7%	96.7% -11.7%
SCH Grad Total FY SCH	301 4,653	364 5,223	390 5,095	340 5,886	546 5,246	429 5,059	391 5,038	328 5,299	292 5,387	237 5,655	-15.0% 2.8%	-44.8% 11.8%	-21.3% 21.5%
Univ Seminar SCH Research SCH				102 56	0 118	90 130	48 59	36 151	0 159	51 226	40.0%	-43.3% 73.8%	
% Taught by Ten Track SCH Lower Sections Lower	98% 100%	99% 100%	100% 100%	100% 100%	83% 86%	97% 96%	95% 94%	90% 87%	99% 97%		2.6% 2.0%	19.3% 12.8%	
Total SCH/ Faculty FTE w/ GTAs	510.8 496.1	556.8 339.6	646.3 515.5	770.0 610.3	601.6 489.4	600.1 600.1	618.7 582.9	620.2 555.2	666.0 592.8	672.6 570.8		12.1% -4.9%	31.7% 15.0%
Undergrad FY FTE Graduate FY FTE Total FY FTE	145.1 12.5 157.6	162.0 15.2 177.1	156.8 16.3 173.1	184.9 14.2 199.0	156.7 22.7 179.4	154.3 17.9 172.2	154.9 16.3 171.2	165.7 13.7 179.4	169.8 12.2 182.0	180.6 9.9 190.5	-15.0%	17.0% -44.8% 10.6%	24.5% -21.3% 20.9%
Expend/Student FTE	3,800	3,306	3,382	2,930	3,515	3,640	3,646	3,302	3,388	3,300	-1.8%	-9.3%	-13.2%
StudFTE/FacultyFTE w/ GTAs	17.3 16.8	18.9 11.5	22.0 17.5	26.0 20.6	20.6 16.7	20.4 20.4	21.0 19.8	21.0 18.8	22.5 20.0	22.7 19.2	2.5% 0.5%	10.9% -5.9%	30.9% 14.4%
Fresh/Soph Majors Jr/Sr/PostBach Majors Second Majors	76 115 0	72 118 1	64 90 1	72 86 3	59 81 3	67 76 3	54 77 1	58 64 3	53 73 2	58 76	1.5%	-13.4% 0.0% -33.3%	-23.7% -33.9%
Graduate Majors Total Majors	19 210	24 215	22 177	19 180	23 166	19 165	20 152	18 143	15 143	2 17 153	-2.5%	-33.3% -10.5% -7.3%	-10.5% -27.1%
Majors/Faculty FTE	23.1	22.9	22.5	23.5	19.0	19.6	18.7	16.7	17.7	18.2	0.0%	-7.0%	-21.1%
Bachelor's Degrees Masters/Spec Degrees	34 4	52 7	40 7	33 5	32	24 9	28 4	24 3		25 3	11.5%	4.2% -66.7%	-26.5% -25.0%
Doctoral Degrees** Total	38	59	47	1 39	1 35	1 34	2 34	2 29	0 33	2 30	-2.5%	100.0% -11.8%	-21.1%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

### **Entomology**<sup>+</sup>

	2001-02	2002-03‡	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	98,746	112,973	104,083	104,502	0	0	0	0	0	0			
Faculty FTE TTT Fac FTE	1.3	2.1	1.2	1.1 1.1	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0		0.0 0.0			
% Tenure Track GTA FTE	100% 0.4	47% 3.5	91% 1.0	100% 1.0	0.0	0.0	0.0	0.0	0.0	0.0			
SCH Lower SCH Upper	216 439	237 240	207 191	288 157	0 14	0	0	0					
SCH Grad Total FY SCH	110 765	175 652	132 530	172 617	63 77	33 33	21 21	15 15		0			
Univ Seminar SCH Research SCH				96 18									
% Taught by Ten Track		4000/	100%										
SCH Lower Sections Lower	100% 100%	100% 100%	100%										
Total SCH/ Faculty FTE w/ GTAs	602.4 469.6	316.8 117.3	457.7 245.6	585.4 300.4									
Undergrad FY FTE Graduate FY FTE	21.8 4.6	15.9 7.3	13.3 5.5	14.8 7.2	0.5 2.6	0.0 1.4	0.0 0.9	0.0 0.6		0.0			
Total FY FTE	26.4	23.2	18.8	22.0	3.1	1.4	0.9	0.6		0.0			
Expend/Student FTE	3,738	4,871	5,546	4,750									
StudFTE/FacultyFTE	20.8	11.3	16.2	20.9									
w/ GTAs	16.2	4.2	8.7	10.7									
Fresh/Soph Majors Jr/Sr/PostBach Majors	0 0	0 0	0 0	0 0									
Second Majors Graduate Majors	12	14	12	13	8	6	4	3		_			
Total Majors	12	14	12	13	8	6	4	3	0	0			
Majors/Faculty FTE	9.4	6.8	10.4	12.3									
Bachelor's Degrees Masters/Spec Degrees	0	0 4	0	0 4	0	0 5	0	0 2		0			
Doctoral Degrees**				0	0	0	0	0	0	0			
Total	1	4	3	4	1	5	1	2	1	1			

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line

<sup>+</sup>The department of Entomology was reorganized among existing departments in 2005. Expenditures, faculty, and some majors and degrees were moved to the new departments and are reflected on those departments' KPI reports. Credit hours in the ENTO rubric are reported here and also divided among those other departments from 2005-06 forward (they are not double counted in the college total). Some majors and degrees are shown on this report only; those associated in Banner with the new department are shown on the other departments' reports (degrees and majors are not shown on more than one page in this report).

# **Dean of Agriculture**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	0	23,281	2,460	14,268	51,000	35,389	151,631	121,981	60,000	72,607	31.3%	105.2%	
Faculty FTE TTT Fac FTE % Tenure Track	1.0	0.0	0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0			-100.0%
GTA FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
SCH Lower SCH Upper SCH Grad Total FY SCH	0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	63 0 0 63	63 0 0 63	0	90 0 0 90			
Univ Seminar SCH Research SCH													
% Taught by Ten Track SCH Lower Sections Lower	ζ.												
Total SCH/ Faculty FTE w/ GTAs	0.0 0.0												
Undergrad FY FTE Graduate FY FTE Total FY FTE	0.0 0.0 0.0	0.0 0.0 0.0	0.0 0.0 0.0	0.0 0.0 0.0	0.0 0.0 0.0	0.0 0.0 0.0	2.1 0.0 2.1	2.1 0.0 2.1	1.4 0.0 1.4	3.0 0.0 3.0			
Expend/Student FTE							72,205	58,086	42,857	24,202			
StudFTE/FacultyFTE w/ GTAs	0.0 0.0												
Fresh/Soph Majors Jr/Sr/PostBach Majors Second Majors Graduate Majors	5 0 0	6 0 0	8 0 0	5 0 0 0	1 0 0 0	3 0 0 0	3 0 0 0	5 0 1 0	1 0 0 0	1 0 0 0	5.3%	-66.7%	-80.0%
Total Majors	5	6	8	5	1	3	3	6	1	1	11.1%	-66.7%	-80.0%
Majors/Faculty FTE	0.0												
Bachelor's Degrees Masters/Spec Degrees Doctoral Degrees**	0	0	0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0			
Total	0	0	0	0	0	0	0	0	0	0			

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **College of Business**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	2,189,064	2,470,802	2,540,980	2,503,326	2,976,498	3,120,255	3,568,239	3,493,580	3,640,007	3,686,775	3.4%	18.2%	68.4%
Faculty FTE TTTFac FTE	30.5	37.8	38.5	37.1 20.9	41.1 22.5	40.5 19.6	44.2 24.0	43.0 23.0	42.4 23.0	40.8 21.0	-1.1% -1.7%	0.8% 7.1%	33.9%
% Tenure Track GTA FTE	62% 0.4	58% 2.0	58% 2.5	56% 2.5	55% 2.5	48% 2.5	54% 3.0	53% 4.5	54% 2.5	51% 2.5	-0.8% 0.8%	6.2% 0.0%	-17.0% 500.2%
SCH Lower SCH Upper	7,002 12,751	7,119 13,473	6,838 12,670	7,476 12,539	7,970 12,862	8,004 13,575	7,503 13,997	8,163 14,537	8,781 13,657	9,294 12,955	4.9% -1.8%	16.1% -4.6%	32.7% 1.6%
SCH Grad Total FY SCH	1,096 20,849	955 21,547	874 20,382	1,169 21,184	1,290 22,122	1,032 22,611	1,272 22,772	1,468 24,168	1,502 23,940	1,252 23,501	-0.1% 0.6%	21.3% 3.9%	14.2% 12.7%
Univ Seminar SCH Research SCH				801 591	894 870	807 927	816 810	822 1,014	903 834	918 831	2.8% -1.1%	13.8% -10.4%	
% Taught by Ten Track SCH Lower	46%	44%	42%	38%	9%	7%	10%	20%	26%		37.2%	188.9%	
Sections Lower	64%	54%	53%	23%	19%	11%	9%	18%	23%		25.5%	21.1%	
Total SCH/ Faculty FTE w/ GTAs	684.4 675.2	570.6 541.9	528.8 496.6	571.5 535.4	538.1 507.2	559.0 526.4	515.1 482.4	561.5 508.4	564.7 533.2	576.3 543.0	1.9% 2.1%	3.1% 3.1%	-15.8% -19.6%
Undergrad FY FTE Graduate FY FTE	658.4 45.7	686.4 39.8	650.3 36.4	667.2 48.7	694.4 53.8	719.3 43.0	716.7 53.0	756.7 61.2	747.9 62.6	741.6 52.2	0.7% -0.1%	3.1% 21.3%	12.6% 14.2%
Total FY FTE	704.1	726.2	686.7	715.9	748.2	762.3	769.7	817.8	810.5	793.8	0.6%	4.1%	12.7%
Expend/Student FTE	3,109	3,402	3,700	3,497	3,978	4,093	4,636	4,272	4,491	4,644	2.9%	13.5%	49.4%
StudFTE/FacultyFTE w/ GTAs	23.1 22.8	19.2 18.3	17.8 16.7	19.3 18.1	18.2 17.2	18.8 17.7	17.4 16.3	19.0 17.2	19.1 18.1	19.5 18.3	1.8% 2.1%	3.3% 3.3%	-15.8% -19.6%
Fresh/Soph Majors Jr/Sr/PostBach Majors	548 524	524 577	512 522	557 505	634 521	570 558	566 585	549 590	540 580	522 530	-2.9% -2.0%	-8.4% -5.0%	-4.7% 1.1%
Second Majors Graduate Majors	8 37	7 34	7 31	11 43	12 42	8 33	12 48	13 50	9 48	23 48	49.8% 4.4%	187.5% 45.5%	187.5% 29.7%
Total Majors	1,117	1,142	1,072	1,116	1,209	1,169	1,211	1,202	1,177	1,123	-2.0%	-3.9%	0.5%
Majors/Faculty FTE	36.7	30.2	27.8	30.1	29.4	28.9	27.4	27.9	27.8	27.5	-0.8%	-4.7%	-24.9%
Bachelor's Degrees Masters/Spec Degrees**	211 27	226 28	218 23	228 34	215 36	206 29	236 36	213 43	246 43	184 41	-4.6% 4.3%	-10.7% 41.4%	-12.8% 51.9%
Doctoral Degrees** Total	238	254	241	0 262	0 251	0 235	0 272	0 256	0 289	0 225	-3.4%	-4.3%	-5.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **College of Education and Health and Human Development**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	3,410,329	3,791,081	3,754,974	3,823,895	3,964,715	4,205,586	4,376,419	4,177,639	4,308,695	4,103,455	-0.7%	-2.4%	20.3%
Faculty FTE TTT Fac FTE	56.6	60.8	55.2	57.7 41.7	58.4 44.9	57.1 44.4	57.8 41.6	55.7 37.4	54.2 35.9	52.7 36.0	-2.3% -3.9%	-7.6% -18.9%	
% Tenure Track GTA FTE	81% 4.0	69% 13.5	72% 11.0	72% 8.5	77% 10.0	78% 10.5	72% 12.5	67% 8.5	66% 7.0	68% 12.0	-1.6% 15.6%	-12.2% 14.3%	
SCH Lower SCH Upper	14,575 16,578	14,162 16,963	14,248 17,451	15,455 15,683	15,264 15,185	14,391 15,594	14,639	14,647	16,030 16,074	17,241 16,257	4.9% 1.1%	19.8% 4.3%	
SCH Opper SCH Grad Total FY SCH	4,599 35,752	4,643 35,768	4,985 36,684	4,593 35,731	4,514 34,963	4,274 34,260	15,453 4,647 34,739	16,387 4,717 35,751	4,812 36,916	4,203 37,701	-2.6% 2.2%	-1.7% 10.0%	-8.6%
	33,732	33,700	30,004										
Univ Seminar SCH Research SCH				132 73	198 96	186 64	144 987	240 929	234 1,304	321 1,028	21.6% 192.6%	72.6% 1506.3%	
% Taught by Ten Track SCH Lower	21%	31%	30%	22%	20%	26%	39%	32%	36%		12.7%	78.7%	
Sections Lower	31%	46%	49%	42%	32%	33%	49%	36%	43%		8.2%	35.3%	
Total SCH/ Faculty FTE w/ GTAs	631.6 590.2	588.0 481.2	664.2 553.9	619.7 540.1	599.1 511.5	600.4 507.1	601.3 494.3	642.2 557.1	681.4 603.4	715.2 582.6	4.7% 3.2%	19.1% 14.9%	
Undergrad FY FTE Graduate FY FTE	1038.4 191.6	1037.5 193.5	1056.6 207.7	1037.9 191.4	1014.9 188.1	999.5 178.1	1003.1 193.6	1034.5 196.5	1070.1 200.5	1116.6 175.1	2.9% -2.6%	11.7% -1.7%	-8.6%
Total FY FTE	1230.1	1231.0	1264.3	1229.3	1203.0	1177.6	1196.7	1231.0	1270.6	1291.7	2.1%	9.7%	5.0%
Expend/Student FTE	2,772	3,080	2,970	3,111	3,296	3,571	3,657	3,394	3,391	3,177	-2.7%	-11.0%	14.6%
StudFTE/FacultyFTE w/ GTAs	21.7 20.3	20.2 16.6	22.9 19.1	21.3 18.6	20.6 17.6	20.6 17.4	20.7 17.0	22.1 19.2	23.5 20.8	24.5 20.0	4.5% 3.1%	18.7% 14.5%	
Fresh/Soph Majors Jr/Sr/PostBach Majors	538 785	490 788	461 732	477 667	499 692	465 688	436 650	425 715	485 698	521 710	4.4% 1.2%	12.0% 3.2%	
Second Majors	12	10	9	7	14	10	12	13	16	20	16.9%	100.0%	66.7%
Graduate Majors Total Majors	168 1,503	182 1,470	257 1,459	238 1,389	223 1,428	233 1,396	277 1,375	299 1,452	344 1,543	403 1,654	14.1% 4.8%	73.0% 18.5%	
Majors/Faculty FTE	26.6	24.2	26.4	24.1	24.5	24.5	23.8	26.1	28.5	31.4	7.4%	28.3%	18.2%
Bachelor's Degrees	299 78	262 57	268 92	255 93	252	250	239 88	226 108	269 104	243 106	0.1% 10.0%	-2.8% 16.5%	-18.7%
Masters/Spec Degrees** Doctoral Degrees**				9	47 7	91 9	5	9	9	5	-2.8%	-44.4%	
*SCH ETE and universit	377	319	360	357	306	350	332	343	382	354	1.5%	1.1%	-6.1%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

### **Education**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,820,796	2,072,429	1,998,227	2,112,949	2,187,438	2,294,379	2,302,776	2,081,471	2,051,407	1,996,397	-2.8%	-13.0%	9.6%
Faculty FTE TTT Fac FTE	29.3	32.4	29.9	28.3 19.4	30.4 21.2	30.0 21.1	29.9 19.9	28.9 19.2	27.7 17.6	25.8 18.4	-2.1%	-14.1% -12.8%	
% Tenure Track	82%	62%	67%	69%	70%	70%	66%	66%	64%	71%		1.6%	
GTA FTE	2.5	4.0	4.5	4.0	4.0	4.5	5.0	2.5	1.5	5.0	59.4%	11.1%	103.1%
SCH Lower	2,974	2,432	2,670	2,654	2,844	2,635	2,589	2,919	2,989	3,738		41.9%	25.7%
SCH Upper	9,721	10,546	11,376	9,637	8,418	8,476	8,066	8,082	7,614	7,796		-8.0%	-19.8%
SCH Grad	2,763	2,799	3,227	3,065	2,682	2,710	2,905	3,038	3,161	2,424		-10.5%	
Total FY SCH	15,458	15,777	17,273	15,356	13,945	13,821	13,560	14,039	13,764	13,958	0.3%	1.0%	-9.7%
Univ Seminar SCH				132	198	186	144	240	234	321	21.6%	72.6%	
Research SCH				24	9	31	170	299	452	266	91.2%	758.1%	
% Taught by Ten Track													
SCH Lower	62%	38%	68%	62%	39%	45%	61%	54%	63%		9.2%	61.5%	
Sections Lower	58%	62%	79%	64%	47%	50%	61%	56%	60%		3.7%	27.7%	
Total SCH/ Faculty FTE	527.2	487.5	576.9	542.9	458.4	460.2	453.0	485.1	496.2	541.2	4.9%	17.6%	2.7%
w/ GTAs	486.4	433.9	501.5	475.6	405.1	400.3	388.2	446.5	470.7	453.3	2.7%	13.3%	-6.8%
Undergrad FY FTE	423.2	432.6	468.2	409.7	375.4	370.4	355.2	366.7	353.4	384.5		3.8%	-9.1%
Graduate FY FTE	115.1	116.6	134.5	127.7	111.8	112.9	121.0	126.6	131.7	101.0		-10.5%	
Total FY FTE	538.3	549.2	602.7	537.4	487.2	483.3	476.2	493.3	485.1	485.5	0.1%	0.5%	-9.8%
Expend/Student FTE	3,383	3,773	3,316	3,932	4,490	4,748	4,836	4,220	4,228	4,112	-2.8%	-13.4%	21.6%
StudFTE/FacultyFTE	18.4	17.0	20.1	19.0	16.0	16.1	15.9	17.0	17.5	18.8	4.5%	17.0%	2.5%
w/ GTAs	16.9	15.1	17.5	16.6	14.2	14.0	13.6	15.7	16.6	15.8	2.5%	12.7%	-6.9%
Fresh/Soph Majors	328	290	263	256	274	235	201	183	203	240		2.1%	
Jr/Sr/PostBach Majors	464	484	445	408	372	361	320	340	310	303		-16.1%	-34.7%
Second Majors	8	5	5	4	5	6	7	5	10	15		150.0%	87.5%
Graduate Majors	101	108	172	166	134	155	183	211	270	309		99.4%	205.9%
Total Majors	901	887	885	834	785	757	711	739	793	867	4.8%	14.5%	-3.8%
Majors/Faculty FTE	30.7	27.4	29.6	29.5	25.8	25.2	23.8	25.5	28.6	33.6	9.6%	33.4%	9.4%
Bachelor's Degrees	158	140	152	152	137	131	113	96	110	111		-15.3%	-29.7%
Masters/Spec Degrees**	41	36	53	63	27	54	64	61	78	73		35.2%	
Doctoral Degrees**				9	6	9	5	9	9	5	-1.4%	-44.4%	
*SCH_ETE_and_university	199	176	205	224	170	194	182	166	197	189	2.0%	-2.6%	-5.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Health and Human Development**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,589,533	1,718,652	1,756,747	1,710,946	1,777,277	1,911,207	2,073,643	2,096,168	2,257,287	2,045,880	0.8%	7.0%	28.7%
Faculty FTE TTT Fac FTE	27.3	28.5	25.3	29.2 22.3	27.9 23.7	27.0 23.3	27.8 21.8	26.7 18.2	26.4 18.3	26.9 17.6	-0.3% -5.4%	-0.4% -24.4%	-1.3%
% Tenure Track GTA FTE	81% 1.5	77% 9.5	77% 6.5	76% 4.5	85% 6.0	86% 6.0	78% 7.5	68% 6.0	69% 5.5	65% 7.0	-5.1% 6.2%	-24.1% 16.7%	-19.0% 364.2%
SCH Lower SCH Upper	11,601 6,857	11,730 6,417	11,578 6,075	12,801 6,046	12,420 6,766	11,757 7,118	12,050 7,387	11,728 8,305	13,041 8,460	13,503 8,461	3.6% 3.8%	14.9% 18.9%	16.4% 23.4%
SCH Grad Total FY SCH	1,836 20,294	1,844 19,991	1,758 19,411	1,528 20,375	1,832 21,018	1,564 20,439	1,742 21,179	1,679 21,712	1,651 23,152	1,779 23,743	2.0% 3.4%	13.7% 16.2%	-3.1% 17.0%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				49	87	33	817	630	852	762	313.9%	2209.1%	
% Taught by Ten Track SCH Lower Sections Lower	12% 17%	30% 38%	21% 32%	14% 29%	16% 23%	22% 25%	34% 41%	27% 22%	30% 30%		15.1% 12.3%	87.5% 30.4%	
										201.0			
Total SCH/ Faculty FTE w/ GTAs	743.7 704.8	702.4 526.6	767.7 610.7	698.5 605.1	752.4 619.4	756.1 618.8	760.7 599.3	812.4 663.5	875.7 724.9	881.9 699.9	3.8% 3.0%	16.6% 13.1%	18.6% -0.7%
Undergrad FY FTE Graduate FY FTE	615.3 76.5	604.9 76.8	588.4 73.3	628.2 63.7	639.5 76.3	629.2 65.2	647.9 72.6	667.8 69.9	716.7 68.8	732.1 74.1	3.6% 2.0%	16.4% 13.7%	19.0% -3.1%
Total FY FTE	691.8	681.7	661.7	691.9	715.9	694.3	720.5	737.7	785.5	806.3	3.4%	16.1%	16.6%
Expend/Student FTE	2,298	2,521	2,655	2,473	2,483	2,753	2,878	2,841	2,874	2,537	-2.5%	-7.8%	10.4%
StudFTE/FacultyFTE w/ GTAs	25.4 24.0	24.0 18.0	26.2 20.8	23.7 20.5	25.6 21.1	25.7 21.0	25.9 20.4	27.6 22.5	29.7 24.6	29.9 23.8	3.7% 3.0%	16.6% 13.1%	18.1% -1.1%
Fresh/Soph Majors Jr/Sr/PostBach Majors	210 321	200 304	198 287	221 259	225 320	230 327	235 330	242 375	282 388	281 407	5.3% 5.6%	22.2% 24.5%	33.8% 26.8%
Second Majors	4	5	4	3	9	4	5	8	6	5	-0.6%	25.0%	25.0%
Graduate Majors Total Majors	67 602	74 583	85 574	72 555	89 643	78 639	94 664	88 713	74 750	94 787	5.4% 5.0%	20.5% 23.2%	40.3% 30.7%
Majors/Faculty FTE	22.1	20.5	22.7	19.0	23.0	23.6	23.9	26.7	28.4	29.2	5.4%	23.7%	32.5%
Bachelor's Degrees	141	122	116	103	115	119	126	130	159	132	1.9%	10.9%	-6.4%
Masters/Spec Degrees** Doctoral Degrees**	37	21	39	30 0	20 1	37 0	24 0	47 0	26 0	33 0	17.2%	-10.8%	-10.8%
Total	178	143	155	133	136	156	150	177	185	165	1.7%	5.8%	-7.3%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

### **Dean of Education, Health and Human Development**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	0	0	0	0	0	0	0	0	0	61,178	, ,		
Faculty FTE TTT Fac FTE % Tenure Track	0.0	0.0	0.0	0.2 0.0 0%	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0			
GTA FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
SCH Lower SCH Upper SCH Grad Total FY SCH	0 0 0	0 0 0 0	0 0 0 0	0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0	0	0			
Univ Seminar SCH Research SCH				0	0 0	0 0	0 0	0 0	0	0			
% Taught by Ten Track SCH Lower Sections Lower													
Total SCH/ Faculty FTE w/ GTAs				0.0 0.0									
Undergrad FY FTE Graduate FY FTE Total FY FTE	0.0 0.0 0.0												
Expend/Student FTE													
StudFTE/FacultyFTE w/ GTAs				0.0 0.0									
Fresh/Soph Majors Jr/Sr/PostBach Majors Second Majors Graduate Majors Total Majors	0 0 0 0												
Majors/Faculty FTE				0.0									
Bachelor's Degrees Masters/Spec Degrees** Doctoral Degrees**	0 0	0	0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0			
Total	0	0	0	0	0	0	0	0	0	0			

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **College of Letters and Science**

											Weighted Avg	5 year %	10 year %
	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	% Change /Yr (5 years)	change	change
Expenditures	13,807,176	14,903,775	15,556,073	15,898,691	16,396,628	17,005,005	17,775,159	18,151,730	18,186,479	18,714,515		10.1%	35.5%
Faculty FTE	189.1	208.5	215.8	212.3	218.4	213.9	215.0	213.2	214.6	219.1	0.6%	2.4%	15.9%
TTT Fac FTE				152.8	163.7	155.1	161.6	161.1	159.4	159.8	0.0	0.0	
% Tenure Track	84%	69%	67%	72%	75%	72%	75%	76%	74%	73%	-0.7%	0.6%	-12.9%
GTA FTE	35.0	107.0	103.0	111.0	97.0	96.5	94.5	101.5	85.5	88.5	-1.9%	-8.3%	153.1%
SCH Lower	108,700	112,129	114,609	101,226	106,288	105,080	99,965	97,819	102,694	113,035	3.5%	7.6%	4.0%
SCH Upper	27,717	28,324	28,785	27,991	29,597	29,980	29,892	29,748	29,472	31,682	2.2%	5.7%	14.3%
SCH Grad	6,119	6,457	6,466	6,383	6,885	6,672	6,254	6,470	6,577	6,180	-1.9%	-7.4%	1.0%
Total FY SCH	142,536	146,910	149,860	135,600	142,770	141,733	136,111	134,037	138,743	150,897	3.0%	6.5%	5.9%
Univ Seminar SCH				2,046	2,306	2,265	1,851	1,672	1,998	2,100	2.4%	-7.3%	
Research SCH				1,905	2,328	2,734	3,100	2,845	2,695	2,797	1.2%	2.3%	
% Taught by Ten Track													
SCH Lower	53%	48%	48%	44%	45%	37%	32%	35%	39%		1.3%	-12.9%	
Sections Lower	42%	33%	35%	35%	38%	32%	29%	34%	37%		4.8%	-2.3%	
Total SCH/ Faculty FTE	753.9	704.7	694.3	638.7	653.9	662.6	633.2	628.8	646.5	688.8	2.3%	4.0%	-8.6%
w/ GTAs	636.2	465.7	470.0	419.4	452.7	456.6	439.8	426.0	462.3	490.6	3.3%	7.5%	-22.9%
Undergrad FY FTE	4547.2	4681.8	4779.8	4307.2	4529.5	4502.0	4328.6	4252.2	4405.5	4823.9	3.2%	7.1%	6.1%
Graduate FY FTE	255.0	269.0	269.4	266.0	286.9	278.0	260.6	269.6	274.0	257.5	-1.9%	-7.4%	1.0%
Total FY FTE	4802.2	4950.8	5049.2	4573.2	4816.4	4780.0	4589.2	4521.8	4679.6	5081.4	2.9%	6.3%	5.8%
Expend/Student FTE	2,875	3,010	3,081	3,476	3,404	3,558	3,873	4,014	3,886	3,683	-0.4%	3.5%	28.1%
StudFTE/FacultyFTE	25.4	23.7	23.4	21.5	22.1	22.3	21.3	21.2	21.8	23.2	2.2%	3.8%	-8.7%
w/ GTAs	21.4	15.7	15.8	14.1	15.3	15.4	14.8	14.4	15.6	16.5	3.2%	7.3%	-22.9%
Fresh/Soph Majors	924	954	999	1,006	1,015	975	942	876	1,017	1,225	9.0%	25.6%	32.6%
Jr/Sr/PostBach Majors	1,128	1,172	1,224	1,147	1,198	1,263	1,219	1,185	1,169	1,244	1.1%	-1.5%	10.3%
Second Majors	62	65	71	86	121	137	147	162	139	150		9.5%	141.9%
Graduate Majors	352	373	389	393	428	425	423	449	453	451	1.2%	6.1%	28.1%
Total Majors	2,466	2,564	2,683	2,632	2,762	2,800	2,731	2,672	2,778	3,070	3.9%	9.6%	24.5%
Majors/Faculty FTE	13.0	12.3	12.4	12.4	12.6	13.1	12.7	12.5	12.9	14.0	3.2%	7.1%	7.5%
Bachelor's Degrees	446	450	507	471	447	518	479	511	465			-10.6%	3.8%
Masters/Spec Degrees**	89	92	105	83	56	86	80	81	77	94	8.9%	9.3%	5.6%
Doctoral Degrees**				13	12	23	21	20	18			52.2%	
Total	535	542	612	567	515	627	580	612	560	592	1.2%	-5.6%	10.7%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Cell Biology and Neuroscience**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	567,343	616,326	772,816	801,799	810,877	816,745	878,670	925,728	960,901	923,286	1.8%	13.0%	62.7%
Faculty FTE TTT Fac FTE	6.6	8.1	9.4	7.6 6.6	9.6 8.9	9.1 6.9	11.4 10.1	8.9 7.9		9.0 6.8		-0.4% 0.0	37.4%
% Tenure Track	89%	78%	85%	88%	92%	76%	89%	88%		75%	-2.9%	-0.7%	-15.2%
GTA FTE	1.5	4.0	3.0	6.5	4.0	4.5	3.5	4.0	3.0	3.0	-5.9%	-33.3%	95.9%
SCH Lower	3,309	3,724	4,138	3,505	3,126	3,193	3,325	3,615	- ,	4,677	11.1%	46.5%	41.3%
SCH Upper	1,163	1,774	1,164	1,054	1,241	1,654	1,595	1,828	1,823	1,809		9.4%	55.5%
SCH Grad	121	189	168	61	123	61	124	75	73	75		23.9%	-38.0%
Total FY SCH	4,593	5,687	5,470	4,619	4,491	4,907	5,044	5,518	5,830	6,561	8.6%	33.7%	42.8%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				0	0	75	149	88	147	54		-28.0%	
% Taught by Ten Track													
SCH Lower	100%	68%	100%	75%	100%	18%	36%	41%			7.7%	-68.0%	
Sections Lower	100%	67%	100%	71%	100%	36%	44%	53%	32%		-9.1%	-68.0%	
Total SCH/ Faculty FTE	698.9	700.4	584.4	609.1	466.1	541.5	443.7	617.9	575.5	726.5	13.4%	34.2%	3.9%
w/ GTAs	566.9	469.2	442.6	328.0	329.3	361.8	339.2	426.7	444.0	545.3	13.7%	50.7%	-3.8%
Undergrad FY FTE	149.1	183.3	176.7	152.0	145.6	161.6	164.0	181.4	191.9	216.2	8.8%	33.8%	45.0%
Graduate FY FTE	5.0	7.9	7.0	2.5	5.1	2.5	5.2	3.1	3.0	3.1	3.0%	23.9%	-38.0%
Total FY FTE	154.1	191.1	183.7	154.5	150.7	164.1	169.2	184.5	194.9	219.3	8.5%	33.7%	42.3%
Expend/Student FTE	3,681	3,224	4,206	5,190	5,380	4,978	5,194	5,016	4,929	4,210	-5.9%	-15.4%	14.3%
StudFTE/FacultyFTE	23.5	23.5	19.6	20.4	15.6	18.1	14.9	20.7	19.2	24.3	13.4%	34.1%	3.6%
w/ GTAs	19.0	15.8	14.9	11.0	11.1	12.1	11.4	14.3	14.8	18.2	13.6%	50.7%	-4.2%
Fresh/Soph Majors	168	177	180	178	161	190	182	168	232	150	-2.5%	-21.1%	-10.7%
Jr/Sr/PostBach Majors	129	153	152	134	155	162	167	189	182	181	2.2%	11.7%	40.3%
Second Majors	1	1	2	1	5	2	2	4		6		200.0%	500.0%
Graduate Majors	13	17	16	13	11	9	6	4		4	-12.3%	-55.6%	-69.2%
Total Majors	311	348	350	326	332	363	357	365	424	341	-1.4%	-6.1%	9.6%
Majors/Faculty FTE	47.3	42.9	37.4	43.0	34.5	40.1	31.4	40.9	41.9	37.8	1.6%	-5.7%	-20.2%
Bachelor's Degrees	51	49	64	46	47	68	57	64	65	60		-11.8%	17.6%
Masters/Spec Degrees**	0	0	3	1	0	0	1	0		0			
Doctoral Degrees**				0	1	0	2	0		1			
Total	51	49	67	47	48	68	60	64	65	61	0.9%	-10.3%	19.6%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Chemistry and Biochemistry**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,781,114	1,897,436	1,950,216	1,898,940	2,074,649	2,004,504	2,190,158	2,245,298	2,335,634	2,573,565	6.0%	28.4%	44.5%
Faculty FTE TTT Fac FTE	18.5	19.4	21.2	17.5 11.7	18.9 14.0	18.3 12.3	19.4 13.4	19.3 14.0	18.9 12.9	20.6 14.5		12.3% 0.2	11.5%
% Tenure Track	95%	74%	70%	67%	74%	67%	69%	73%	69%	71%	0.2%	5.1%	-25.4%
GTA FTE	11.0	20.5	19.5	21.0	15.0	11.0	15.0	17.5	12.5	17.5	12.1%	59.1%	59.4%
SCH Lower	10,006	10,879	11,101	10,821	10,760	10,745	10,412	10,358	11,640	12,874	6.3%	19.8%	28.7%
SCH Upper	3,350	3,300	3,255	3,334	3,348	3,467	3,524	3,481	3,517	4,293 867		23.8%	28.1%
SCH Grad Total FY SCH	1,082 14,438	1,067 15,246	764 15,120	742 14,897	842 14,950	760 14,972	824 14,760	957 14,796	870 16,027	18,034	1.2% 6.3%	14.1% 20.5%	-19.9% 24.9%
Total 1 Sol1	14,430	15,240	13,120	14,037	14,330	14,372	14,700	14,730	10,021	10,004	0.570	20.570	24.370
Univ Seminar SCH				0	0	0	0	0		0			
Research SCH				228	218	146	247	272	174	284	20.5%	94.5%	
% Taught by Ten Track													
SCH Lower	90%	93%	83%	56%	54%	21%	4%	14%	4%		18.3%	-92.6%	
Sections Lower	89%	91%	65%	50%	55%	30%	7%	22%	7%		13.7%	-87.3%	
Total SCH/ Faculty FTE	782.3	785.1	713.9	850.4	793.1	817.2	762.6	768.3	848.6	876.5		7.3%	12.0%
w/ GTAs	490.6	381.9	371.7	386.8	441.7	510.6	429.6	402.5	510.6	473.6	2.4%	-7.2%	-3.4%
Undergrad FY FTE	445.2	472.6	478.5	471.8	470.3	473.7	464.5	461.3	505.2	572.2	6.6%	20.8%	28.5%
Graduate FY FTE	45.1	44.5	31.8	30.9	35.1	31.7	34.3	39.9	36.3	36.1	1.2%	14.1%	-19.9%
Total FY FTE	490.3	517.1	510.4	502.8	505.4	505.4	498.9	501.2	541.5	608.4	6.2%	20.4%	24.1%
Expend/Student FTE	3,633	3,669	3,821	3,777	4,105	3,966	4,390	4,480	4,313	4,230	0.0%	6.7%	16.4%
StudFTE/FacultyFTE	26.6	26.6	24.1	28.7	26.8	27.6	25.8	26.0	28.7	29.6	3.3%	7.2%	11.3%
w/ GTAs	16.7	13.0	12.5	13.1	14.9	17.2	14.5	13.6	17.3	16.0	2.3%	-7.3%	-4.1%
Fresh/Soph Majors	20	36	39	36	52	51	45	40	65	56		9.8%	180.0%
Jr/Sr/PostBach Majors	29	39	35	38	44	53	51	46	57	69		30.2%	137.9%
Second Majors	1	1	3	2	6	2	5	7	4	4	12.1%	100.0%	300.0%
Graduate Majors	56	54	51	49	58	51	58	65	70	73		43.1%	30.4%
Total Majors	106	130	128	125	160	157	159	158	196	202	7.4%	28.7%	90.6%
Majors/Faculty FTE	5.7	6.7	6.0	7.1	8.5	8.6	8.2	8.2	10.4	9.8	4.8%	14.6%	70.9%
Bachelor's Degrees	11	11	14	13	16	18	17	20	20	22	7.0%	22.2%	100.0%
Masters/Spec Degrees**	11	13	13	2	1	5	2	2	3	2		-60.0%	-81.8%
Doctoral Degrees**	20	0.4	07	2	3	6	4	3		8		33.3%	45 50/
Total	22	24	27	17	20	29	23	25	31	32	9.5%	10.3%	45.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

#### **Earth Science**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	829,980	937,470	1,050,050	1,021,158	1,115,718	1,202,224	1,371,977	1,281,241	1,216,724	1,135,031	-2.5%	-5.6%	36.8%
Faculty FTE TTT Fac FTE	11.9	10.0	13.7	12.1 10.7	13.8 13.0	15.1 14.0	15.2 14.0	13.9 12.1	13.4 12.0	11.9 10.5	-5.7% -0.1	-21.4% -0.3	-0.6%
% Tenure Track	100%	90%	85%	88%	94%	93%	92%	87%	90%	88%	-0.9%	-4.6%	-11.6%
GTA FTE	2.5	7.0	5.5	6.5	7.5	7.5	7.0	8.5	8.0	8.0	1.8%	6.7%	223.9%
SCH Lower	7,050	6,796	6,096	5,306	5,366	5,415	5,167	5,127	5,092	5,323	0.6%	-1.7%	-24.5%
SCH Upper	1,861	1,767	1,875	1,839	1,890	2,040	2,319	1,803	2,160	2,124	2.6%	4.1%	14.1%
SCH Grad	346	327	556	571	684	725	605	643	675	665	0.3%	-8.3%	92.2%
Total FY SCH	9,257	8,890	8,527	7,716	7,940	8,180	8,091	7,573	7,927	8,112	0.8%	-0.8%	-12.4%
Univ Seminar SCH				0	48	0	0	0	48	0			
Research SCH				246	313	452	578	497	405	363	-4.5%	-19.7%	
% Taught by Ten Track													
SCH Lower	71%	78%	35%	76%	98%	97%	72%	74%			0.1%	-18.4%	
Sections Lower	50%	79%	70%	89%	97%	89%	67%	63%	78%		0.9%	-19.6%	
Total SCH/ Faculty FTE	774.7	891.7	623.8	635.3	573.7	541.2	532.7	545.0	592.3	682.8	7.3%	26.2%	-11.9%
w/ GTAs	642.0	523.9	444.8	413.8	372.1	361.7	364.7	338.2	370.7	408.0	4.4%	12.8%	-36.4%
Undergrad FY FTE	297.0	285.4	265.7	238.2	241.9	248.5	249.5	231.0	241.7	248.2	0.9%	-0.1%	-16.4%
Graduate FY FTE	14.4	13.6	23.2	23.8	28.5	30.2	25.2	26.8	28.1	27.7	0.3%	-8.3%	92.2%
Total FY FTE	311.5	299.1	288.9	262.0	270.4	278.7	274.7	257.8	269.9	275.9	0.8%	-1.0%	-11.4%
Expend/Student FTE	2,665	3,135	3,635	3,898	4,127	4,314	4,994	4,970	4,509	4,113	-3.1%	-4.6%	54.4%
StudFTE/FacultyFTE	26.1	30.0	21.1	21.6	19.5	18.4	18.1	18.6	20.2	23.2	7.3%	26.0%	-10.9%
w/ GTAs	21.6	17.6	15.1	14.0	12.7	12.3	12.4	11.5	12.6	13.9	4.4%	12.6%	-35.7%
Fresh/Soph Majors	73	53	57	67	81	84	84	80	90	88	1.9%	4.8%	20.5%
Jr/Sr/PostBach Majors	108	118	111	102	95	90	93	100	107	119	7.2%	32.2%	10.2%
Second Majors	1	1	1	1	3	7	5	8	3	4	11.5%	-42.9%	300.0%
Graduate Majors	21	24	32	39	42	54	52	56	52	53	1.7%	-1.9%	152.4%
Total Majors	203	196	201	209	221	235	234	244	252	264	3.7%	12.3%	30.0%
Majors/Faculty FTE	17.0	19.7	14.7	17.2	16.0	15.5	15.4	17.6	18.8	22.2	10.4%	42.9%	30.8%
Bachelor's Degrees	37	37	45	31	39	28	29	34	29	32	1.6%	14.3%	-13.5%
Masters/Spec Degrees**	5	5	5	6	2	7	6	14	5	11	64.3%	57.1%	120.0%
Doctoral Degrees**				0	0	2	0	1	1	2	0 = 2.1	0.0%	7.40
Total	42	42	50	37	41	37	35	49	35	45	8.5%	21.6%	7.1%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Ecology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	965,371	980,950	1,050,814	1,196,252	1,169,388	1,173,622	1,173,421	1,145,702	1,185,251	1,204,937	1.0%	2.7%	24.8%
Faculty FTE TTT Fac FTE	13.3	14.3	14.4	15.0 12.0	14.7 11.7	14.5 11.3	13.5 9.7	12.8 9.5			-3.4% 0.0	-15.6% -0.1	-8.4%
% Tenure Track	92%	76%	72%	80%	80%	78%	71%	74%	79%	79%	1.3%	1.0%	-14.2%
GTA FTE	1.5	8.5	7.5	7.0	4.0	5.0	4.5	6.0	5.5	5.0		0.0%	224.3%
SCH Lower	4,695	4,106	3,624	3,335	3,241	3,249	3,267	3,194	3,459	3,614	3.3%	11.2%	-23.0%
SCH Upper	2,143	2,005	1,781	1,751	1,829	1,524 689	1,628	1,531	1,526	1,581	-0.3%	3.7%	-26.2%
SCH Grad Total FY SCH	686 7,524	732 6,843	885 6,290	851 5,937	839 5,910	5,462	534 5,430	547 5,272	630 5,615	593 5,788		-13.9% 6.0%	-13.6% -23.1%
Total 1 Soll	7,524	0,043	0,290	3,331	3,910	3,402	3,430	5,212	3,013	3,700	1.0 /6	0.0 /6	-23.170
Univ Seminar SCH				0	0	0	0	0		0			
Research SCH				71	81	119	87	118	100	111	6.3%	-6.7%	
% Taught by Ten Track													
SCH Lower	78%	82%	100%	100%	100%	64%	23%	24%			15.5%	-53.0%	
Sections Lower	50%	64%	100%	100%	100%	47%	33%	25%	57%		23.2%	-43.0%	
Total SCH/ Faculty FTE	564.1	478.2	438.3	395.8	402.6	377.3	401.1	411.9	452.3	474.0		25.6%	-16.0%
w/ GTAs	505.7	300.0	287.9	269.9	316.4	280.5	301.0	280.4	313.5	336.3	4.4%	19.9%	-33.5%
Undergrad FY FTE	227.9	203.7	180.2	169.5	169.0	159.1	163.2	157.5	166.2		2.1%	8.8%	-24.0%
Graduate FY FTE	28.6	30.5	36.9	35.5	35.0	28.7	22.3	22.8	26.3	24.7	-1.6%	-13.9%	-13.6%
Total FY FTE	256.5	234.2	217.0	205.0	204.0	187.8	185.4	180.3	192.4	197.9	1.5%	5.4%	-22.9%
Expend/Student FTE	3,763	4,189	4,842	5,836	5,733	6,249	6,328	6,354	6,160	6,089	-0.3%	-2.6%	61.8%
StudFTE/FacultyFTE	19.2	16.4	15.1	13.7	13.9	13.0	13.7	14.1	15.5	16.2	5.1%	24.9%	-15.8%
w/ GTAs	17.2	10.3	9.9	9.3	10.9	9.6	10.3	9.6	10.7	11.5	4.3%	19.2%	-33.3%
Fresh/Soph Majors	131	124	121	122	104	102	94	89	114			51.0%	17.6%
Jr/Sr/PostBach Majors	143	114	124	113	125	105	121	106		112		6.7%	-21.7%
Second Majors	5	3	4	5	8	6	10	5	6			33.3%	60.0%
Graduate Majors	55	58	62	64	65	55	57	60	56			-9.1%	-9.1%
Total Majors	334	299	311	304	302	268	282	260	280	324	5.7%	20.9%	-3.0%
Majors/Faculty FTE	25.0	20.9	21.7	20.3	20.6	18.5	20.8	20.3	22.6	26.5	9.3%	43.3%	5.9%
Bachelor's Degrees	57	53	48	40	53	35	59	47	46			28.6%	-21.1%
Masters/Spec Degrees**	9	12	16	7	10	8	11	5	3		71.0%	37.5%	22.2%
Doctoral Degrees**				3	4	3	4	7	•	5		66.7%	7.00
Total	66	65	64	50	67	46	74	59	50	61	5.2%	32.6%	-7.6%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

## **English**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,141,247	1,240,849	1,209,389	1,310,659	1,341,708	1,385,960	1,271,968	1,481,104	1,394,812	1,490,803	3.2%	7.6%	30.6%
Faculty FTE	20.1	23.9	22.6	24.0	23.4	24.3	22.4	23.2		25.6		5.4%	27.4%
TTT Fac FTE				15.8	14.2	13.5	11.7	13.8		14.4		0.1	
% Tenure Track	87%	66%	64%	66%	61%	55%	52%	60%		56%	-0.2%	1.0%	-35.9%
GTA FTE	1.0	6.5	5.0	5.0	7.0	7.0	5.0	7.0	5.5	5.0	-4.6%	-28.6%	379.7%
SCH Lower	11,355	10,677	11,589	11,543	11,673	11,428	11,076	10,702		10,962	-0.4%	-4.1%	-3.5%
SCH Upper	2,623	2,559	2,550	2,336	2,576	2,543	2,295	2,446	2,255	2,919		14.8%	11.3%
SCH Grad	199	263	254	231	282	320	267	291	315	250		-21.9%	25.6%
Total FY SCH	14,177	13,499	14,393	14,110	14,531	14,291	13,638	13,439	13,224	14,131	0.8%	-1.1%	-0.3%
Univ Seminar SCH				42	96	0	48	0		0			
Research SCH				387	504	429	411	366	351	418	1.5%	-2.6%	
% Taught by Ten Track													
SCH Lower	36%	32%	28%	32%	29%	23%	22%	22%			-8.8%	-34.5%	
Sections Lower	100%	24%	25%	32%	28%	21%	21%	18%	18%		-8.0%	-35.7%	
Total SCH/ Faculty FTE	704.7	565.3	637.0	588.0	620.5	587.7	608.1	580.0	578.1	551.3	-2.4%	-6.2%	-21.8%
w/ GTAs	669.9	444.3	521.6	486.6	477.7	456.3	497.2	445.4	466.1	461.3	-0.3%	1.1%	-31.1%
Undergrad FY FTE	465.9	441.2	471.3	462.6	475.0	465.7	445.7	438.3	430.3	462.7	1.0%	-0.6%	-0.7%
Graduate FY FTE	8.3	11.0	10.6	9.6	11.8	13.3	11.1	12.1	13.1	10.4	-4.2%	-21.9%	25.6%
Total FY FTE	474.2	452.2	481.9	472.3	486.7	479.0	456.8	450.4	443.4	473.1	0.8%	-1.2%	-0.2%
Expend/Student FTE	2,407	2,744	2,510	2,775	2,757	2,893	2,784	3,288	3,146	3,151	2.3%	8.9%	30.9%
StudFTE/FacultyFTE	23.6	18.9	21.3	19.7	20.8	19.7	20.4	19.4	19.4	18.5	-2.5%	-6.3%	-21.7%
w/ GTAs	22.4	14.9	17.5	16.3	16.0	15.3	16.7	14.9	15.6	15.4	-0.3%	1.0%	-31.1%
Fresh/Soph Majors	89	93	112	86	90	77	99	105	82	104	7.2%	35.1%	16.9%
Jr/Sr/PostBach Majors	138	133	134	129	146	137	120	118		134		-2.2%	-2.9%
Second Majors	6	3	2	4	6	8	8	9	10	14	21.0%	75.0%	133.3%
Graduate Majors	13	18	17	15	20	20	15	21	20	18	0.1%	-10.0%	38.5%
Total Majors	246	247	265	234	262	242	242	253	223	270	4.3%	11.6%	9.8%
Majors/Faculty FTE	12.2	10.3	11.7	9.8	11.2	10.0	10.8	10.9	9.7	10.5	0.4%	5.8%	-13.9%
Bachelor's Degrees	54	43	60	40	44	56	43	49	40	47	2.4%	-16.1%	-13.0%
Masters/Spec Degrees**	5	5	10	2	7	7	6	7	10	10		42.9%	100.0%
Doctoral Degrees**				0	0	0	0	0	0	0			
Total	59	48	70	42	51	63	49	56	50	57	3.3%	-9.5%	-3.4%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **History and Philosophy**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,038,646	1,122,471	1,232,287	1,291,820	1,306,732	1,384,548	1,601,583	1,501,635	1,492,047	1,647,532	4.5%	19.0%	58.6%
Faculty FTE TTT Fac FTE	18.8	19.9	20.1	21.9 17.6	20.1 17.6	19.6 17.1	22.6 19.5	20.6 18.1	20.5 18.5			16.6% 0.2	21.8%
% Tenure Track	95%	79%	82%	80%	88%	87%	86%	88%	90%	89%	0.5%	2.3%	-5.8%
GTA FTE	0.8	3.0	2.0	2.5	4.0	2.0	2.0	2.5	3.5	5.0	26.6%	150.0%	539.1%
SCH Lower	11,022	13,063	14,180	11,622	12,662	11,725	10,522	8,694	9,703	10,032	-1.1%	-14.4%	-9.0%
SCH Upper	3,207	3,260	3,354	3,829	4,050	4,283	4,106	4,274	4,216	4,393		2.6%	37.0%
SCH Grad Total FY SCH	437 14,666	335 16,658	349 17,883	361 15,812	410 17,122	364 16,372	332 14,960	418 13,386	438 14,357	460 14,885		26.4% -9.1%	5.3% 1.5%
Total 1 Tool 1	14,000	10,030	17,005	13,012	17,122	10,572	14,300	13,300	14,557	14,000	-0.470	-3.170	1.576
Univ Seminar SCH				177	134	147	93	93	93	144	14.1%	-2.0%	
Research SCH				405	226	227	349	376	279	371	12.9%	63.4%	
% Taught by Ten Track													
SCH Lower	61%	52%	70%	70%	77%	68%	57%	38%	42%		-9.5%	-45.5%	
Sections Lower	76%	54%	69%	62%	76%	69%	60%	38%	40%		-10.4%	-47.4%	
Total SCH/ Faculty FTE	782.0	835.8	887.9	723.4	853.6	835.6	662.1	650.9	700.0	651.7	-3.5%	-22.0%	-16.7%
w/ GTAs	750.7	726.5	807.7	649.1	711.6	758.2	608.3	580.4	598.0	534.7	-5.8%	-29.5%	-28.8%
Undergrad FY FTE	474.3	544.1	584.5	515.0	557.1	533.6	487.6	432.3	464.0	480.8		-9.9%	1.4%
Graduate FY FTE	18.2	14.0	14.5	15.0	17.1	15.2	13.8	17.4	18.3	19.2	6.2%	26.4%	5.3%
Total FY FTE	492.5	558.1	599.0	530.1	574.1	548.8	501.4	449.7	482.2	500.0	-0.3%	-8.9%	1.5%
Expend/Student FTE	2,109	2,011	2,057	2,437	2,276	2,523	3,194	3,339	3,094	3,295	5.4%	30.6%	56.2%
StudFTE/FacultyFTE	26.3	28.0	29.7	24.2	28.6	28.0	22.2	21.9	23.5	21.9	-3.5%	-21.8%	-16.6%
w/ GTAs	25.2	24.3	27.1	21.8	23.9	25.4	20.4	19.5	20.1	18.0	-5.8%	-29.3%	-28.8%
Fresh/Soph Majors	50	51	61	73	97	99	83	86	78			0.0%	98.0%
Jr/Sr/PostBach Majors	101	94	107	109	112	157	143	131	135	145		-7.6%	43.6%
Second Majors	11	5	6	5	11	19	15	17	16			-5.3%	63.6%
Graduate Majors	26	21	21	18	25	21	26	30	30	24	-1.5%	14.3%	-7.7%
Total Majors	188	171	195	205	245	296	267	264	259	286	2.8%	-3.4%	52.1%
Majors/Faculty FTE	10.0	8.6	9.7	9.4	12.2	15.1	11.8	12.8	12.6	12.5	-0.3%	-17.1%	24.9%
Bachelor's Degrees	42	36	36	45	44	65	51	61	51	65		0.0%	54.8%
Masters/Spec Degrees**	11	7	9	8	5	6	3	7	12			-33.3%	-63.6%
Doctoral Degrees**				0	0	0	0	0	0			0.634	00.634
Total	53	43	45	53	49	71	54	68	63	69	6.2%	-2.8%	30.2%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

#### **Mathematical Sciences**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr	5 year % change	10 year % change
											(5 years)	,	ŭ
Expenditures	2,380,409	2,498,625	2,538,488	2,731,877	2,905,151	2,880,607	2,917,487	3,142,455	3,087,710	3,133,298	1.7%	8.8%	31.6%
Faculty FTE	30.5	35.4	35.8	34.6	36.1	30.6	34.1	34.5	34.4	35.9	2.1%	17.2%	17.8%
TTT Fac FTE				23.7	27.1	22.6	23.2	25.6	24.6	23.6	0.0	0.0	
% Tenure Track	93%	69%	66%	68%	75%	74%	68%	74%	72%	66%	-3.0%	-10.9%	-29.3%
GTA FTE **	8.6	22.5	24.5	27.5	28.5	32.0	29.0	28.0	26.0	23.0	-6.9%	-28.1%	168.7%
SCH Lower	28,009	28,617	28,539	24,682	27,620	26,369	25,337	25,169	25,219	29,673		12.5%	5.9%
SCH Upper	1,127	1,280	1,239	1,155	1,266	1,359	1,342	1,189	1,100	1,092	-4.2%	-19.7%	-3.1%
SCH Grad	1,362	1,425	1,342	1,459	1,592	1,481	1,427	1,410	1,347	1,234	-5.2%	-16.7%	-9.4%
Total FY SCH	30,498	31,322	31,120	27,296	30,478	29,209	28,106	27,768	27,666	31,999	4.1%	9.6%	4.9%
Univ Seminar SCH				0	48	0	0	0		138			
Research SCH				3	6	34	59	15	18	59	107.3%	73.5%	
% Taught by Ten Track													
SCH Lower	29%	23%	20%	21%	23%	25%	16%	29%			17.4%	30.4%	
Sections Lower	30%	22%	20%	21%	24%	25%	15%	32%	30%		21.6%	25.0%	
Total SCH/ Faculty FTE	1001.4	884.3	870.3	788.5	844.3	954.0	825.1	805.3	803.8	891.9		-6.5%	-10.9%
w/ GTAs	781.7	540.8	516.4	439.4	471.8	466.5	445.7	444.4	457.9	543.5	6.3%	16.5%	-30.5%
Undergrad FY FTE	971.2	996.6	992.6	861.2	962.9	924.3	889.3	878.6	877.3	1025.5	4.6%	11.0%	5.6%
Graduate FY FTE	56.8	59.4	55.9	60.8	66.3	61.7	59.5	58.7	56.1	51.4	-5.2%	-16.7%	-9.4%
Total FY FTE	1028.0	1055.9	1048.5	922.0	1029.2	986.0	948.8	937.4	933.4	1076.9	4.0%	9.2%	4.8%
Expend/Student FTE	2,316	2,366	2,421	2,963	2,823	2,922	3,075	3,352	3,308	2,910	-1.6%	-0.4%	25.6%
StudFTE/FacultyFTE	33.8	29.8	29.3	26.6	28.5	32.2	27.9	27.2	27.1	30.0	2.1%	-6.8%	-11.1%
w/ GTAs	26.3	18.2	17.4	14.8	15.9	15.7	15.0	15.0	15.4	18.3	6.2%	16.2%	-30.6%
Fresh/Soph Majors	33	31	32	28	34	27	24	20	25	39	19.1%	44.4%	18.2%
Jr/Sr/PostBach Majors	52	59	61	49	61	69	60	40	40	45		-34.8%	-13.5%
Second Majors	5	10	8	9	12	9	14	14	9			66.7%	200.0%
Graduate Majors	71	68	74	78	90	94	90	88	88			-17.0%	9.9%
Total Majors	161	168	175	164	197	199	188	162	162	177	-0.3%	-11.1%	9.9%
Majors/Faculty FTE	5.3	4.7	4.9	4.7	5.5	6.5	5.5	4.7	4.7	4.9	-2.1%	-24.1%	-6.7%
Bachelor's Degrees	15	25	19	19	26	25	23	28	12			-48.0%	-13.3%
Masters/Spec Degrees**	16	26	21	18	9	22	30	19	24		11.4%	0.0%	37.5%
Doctoral Degrees**				3	1	5	3	2			45.8%	-60.0%	
Total	31	51	40	40	36	52	56	49	42	37	-6.3%	-28.8%	19.4%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Microbiology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	691,691	800,182	917,482	892,324	809,735	880,608	882,839	841,624	756,300	775,343	-2.2%	-12.0%	12.1%
Faculty FTE TTT Fac FTE	9.2	8.2	12.1	8.8 7.5	8.9 7.2	9.4 7.2	10.1 8.2	6.7 6.5		7.6 5.7	-1.9% -0.1	-19.5% -0.2	-17.1%
% Tenure Track	75%	73%	77%	85%	80%	76%	81%	97%	78%	75%	-2.2%	-1.5%	-0.7%
GTA FTE	1.3	2.0	3.0	3.0	3.0	3.5	3.0	2.0	1.5	1.5	-14.1%	-57.1%	18.7%
SCH Lower	2,328	2,542	2,901	2,026	2,234	2,060	1,845	1,978	2,074	2,229		8.2%	-4.3%
SCH Upper	1,528	1,648	2,124	1,944	2,191	2,288	2,117	2,343	1,913	1,992	-2.1%	-12.9%	30.4%
SCH Grad	333	391	493	352	317	452	383	371	386	372	0.0%	-17.7%	11.7%
Total FY SCH	4,189	4,581	5,518	4,322	4,742	4,800	4,345	4,692	4,373	4,593	0.3%	-4.3%	9.6%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				94	152	141	164	75	39	34	-26.2%	-75.9%	
% Taught by Ten Track													
SCH Lower	35%	40%	51%	54%	63%	54%	42%	33%			-18.0%	-58.7%	
Sections Lower	25%	50%	50%	50%	60%	71%	50%	45%	11%		-30.0%	-81.7%	
Total SCH/ Faculty FTE	456.3	559.3	456.4	489.6	530.8	508.2	431.4	698.5	539.3	603.8		18.8%	32.3%
w/ GTAs	401.1	449.6	365.7	365.4	397.4	370.8	332.4	538.2	455.1	504.3	10.0%	36.0%	25.7%
Undergrad FY FTE	128.5	139.7	167.5	132.3	147.5	144.9	132.1	144.0	132.9	140.7	0.4%	-2.9%	9.5%
Graduate FY FTE	13.9	16.3	20.5	14.7	13.2	18.8	16.0	15.5	16.1	15.5		-17.7%	11.7%
Total FY FTE	142.4	156.0	188.0	147.0	160.7	163.8	148.0	159.5	149.0	156.2	0.3%	-4.6%	9.7%
Expend/Student FTE	4,857	5,131	4,879	6,070	5,039	5,377	5,964	5,277	5,076	4,964	-2.2%	-7.7%	2.2%
StudFTE/FacultyFTE	15.5	19.0	15.6	16.7	18.0	17.3	14.7	23.7	18.4	20.5		18.4%	32.4%
w/ GTAs	13.6	15.3	12.5	12.4	13.5	12.7	11.3	18.3	15.5	17.2	10.0%	35.6%	25.8%
Fresh/Soph Majors	32	33	32	50	43	41	36	32		44	5.8%	7.3%	37.5%
Jr/Sr/PostBach Majors	45	49	49	53	55	63	77	78	61	59	-2.7%	-6.3%	31.1%
Second Majors	1	1	0	1	0	2	2	1	3	4		100.0%	300.0%
Graduate Majors	16	19	25	22	23	28	25	23	20	25		-10.7%	56.3%
Total Majors	94	102	106	126	121	134	140	134	126	132	0.5%	-1.5%	40.4%
Majors/Faculty FTE	10.2	12.5	8.8	14.3	13.5	14.2	13.9	19.9	15.5	17.4	6.7%	22.3%	69.5%
Bachelor's Degrees	16	19	19	21	20	23	18	31	21	16	-4.0%	-30.4%	0.0%
Masters/Spec Degrees**	6	0	6	0	0	2	2	4	1	1		-50.0%	-83.3%
Doctoral Degrees**			_	2	1	5	3	2		4		-20.0%	
Total	22	19	25	23	21	30	23	37	22	21	-0.4%	-30.0%	-4.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

### **Modern Languages and Literatures**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	553,113	636,241	608,454	620,023	710,562	726,383	737,081	779,403	863,555	820,676	2.7%	13.0%	48.4%
Faculty FTE TTT Fac FTE	8.8	14.8	13.6	14.7 7.0	16.2 8.7	16.4 8.0	15.4 8.0	15.2 9.0			-1.2% 0.0	-8.0% 0.2	72.2%
% Tenure Track	84%	54%	54%	48%	54%	49%	52%	59%	70%	63%	4.6%	29.1%	-25.3%
GTA FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
SCH Lower	3,559	3,620	3,755	4,343	4,638	4,672	4,312	4,535		5,590		19.6%	57.1%
SCH Upper	984	980	1,048	1,128	1,441	1,434	1,470	1,638		1,809		26.2%	83.8%
SCH Grad	6	6	3	9	12	6	9	18		6	-2.2%	0.0%	0.0%
Total FY SCH	4,549	4,606	4,806	5,480	6,091	6,112	5,791	6,191	6,825	7,405	6.3%	21.2%	62.8%
Univ Seminar SCH				0	0	45	0	0	0	0		-100.0%	
Research SCH				4	70	44	141	183	145	109	19.1%	147.7%	
% Taught by Ten Track													
SCH Lower	34%	28%	32%	24%	23%	10%	16%	21%			50.6%	95.7%	
Sections Lower	0%	32%	35%	31%	28%	17%	14%	27%	45%		37.6%	60.7%	
Total SCH/ Faculty FTE	519.5	310.8	352.2	373.7	376.5	372.6	375.7	408.2	453.8	491.0	7.5%	31.8%	-5.5%
w/ GTAs	519.5	310.8	352.2	373.7	376.5	372.6	375.7	408.2	453.8	491.0	7.5%	31.8%	-5.5%
Undergrad FY FTE	151.4	153.3	160.1	182.4	202.6	203.5	192.7	205.8		246.6		21.2%	62.9%
Graduate FY FTE	0.3	0.3	0.1	0.4	0.5	0.3	0.4	0.8		0.3		0.0%	0.0%
Total FY FTE	151.7	153.6	160.2	182.7	203.1	203.8	193.1	206.5	227.6	246.9	6.3%	21.1%	62.8%
Expend/Student FTE	3,646	4,143	3,797	3,393	3,498	3,564	3,817	3,774	3,794	3,324	-3.1%	-6.7%	-8.8%
StudFTE/FacultyFTE	17.3	10.4	11.7	12.5	12.6	12.4	12.5	13.6	15.1	16.4	7.5%	31.7%	-5.5%
w/ GTAs	17.3	10.4	11.7	12.5	12.6	12.4	12.5	13.6	15.1	16.4	7.5%	31.7%	-5.5%
Fresh/Soph Majors	18	29	37	40	37	28	18	16		15		-46.4%	-16.7%
Jr/Sr/PostBach Majors	49	55	51	58	62	62	58	50		53		-14.5%	8.2%
Second Majors	14	20	24	38	43	64	63	75		49		-23.4%	250.0%
Graduate Majors	0	0	0	0	0	0	0	0					
Total Majors	81	104	112	136	142	154	139	141	127	117	-5.7%	-24.0%	44.4%
Majors/Faculty FTE	9.3	7.0	8.2	9.3	8.8	9.4	9.0	9.3	8.4	7.8	-4.6%	-17.4%	-16.1%
Bachelor's Degrees	25	37	28	41	26	31	41	45		29		-6.5%	16.0%
Masters/Spec Degrees**	0	0	0	0	0	0	0	0					
Doctoral Degrees**	_	_		0	0	0	0	0					
Total	25	37	28	41	26	31	41	45	37	29	-4.4%	-6.5%	16.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

#### **Native American Studies**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	326,751	353,226	318,166	337,901	432,100	500,190	499,541	508,775	511,768	562,312	4.9%	12.4%	72.1%
Faculty FTE TTT Fac FTE	4.5	4.8	3.9	5.0 3.0	5.0 4.0	5.3 4.0	5.5 5.0	5.0 5.0		5.0 5.0		-4.8% 0.3	10.8%
% Tenure Track	100%	84%	100%	60%	80%	76%	91%	100%	100%	100%	4.3%	31.3%	0.0%
GTA FTE	0.0	2.0	2.5	2.0	2.0	1.5	1.0	2.0	1.5	2.0	18.3%	33.3%	
SCH Lower	1,869	1,830	1,863	2,087	2,618	3,220	2,550	2,355		2,712		-15.8%	45.1%
SCH Upper	1,539	1,309	1,296	915	554	551	660	653	709	763		38.5%	-50.4%
SCH Grad	142	179	246	275	144	97	99	140		289		197.9%	103.5%
Total FY SCH	3,550	3,318	3,405	3,277	3,316	3,868	3,309	3,148	3,419	3,764	3.9%	-2.7%	6.0%
Univ Seminar SCH				48	48	96	0	0		51		-46.9%	
Research SCH				37	37	39	34	19	26	24	-2.9%	-38.5%	
% Taught by Ten Track													
SCH Lower	0%	16%	18%	20%	21%	12%	54%	31%			80.1%	166.7%	
Sections Lower	0%	22%	29%	29%	42%	22%	56%	40%	58%		34.9%	38.1%	
Total SCH/ Faculty FTE	786.4	698.5	880.5	655.4	663.2	736.8	601.6	629.6	683.8	752.8		2.2%	-4.3%
w/ GTAs	786.4	491.6	534.8	468.1	473.7	573.0	509.1	449.7	526.0	537.7	2.8%	-6.2%	-31.6%
Undergrad FY FTE	113.6	104.6	105.3	100.1	105.7	125.7	107.0	100.3		115.8		-7.8%	2.0%
Graduate FY FTE	5.9	7.5	10.3	11.5	6.0	4.0	4.1	5.8		12.0		197.9%	103.5%
Total FY FTE	119.5	112.1	115.6	111.5	111.7	129.7	111.1	106.1	115.3	127.9	4.2%	-1.4%	7.0%
Expend/Student FTE	2,734	3,151	2,753	3,030	3,867	3,855	4,495	4,795	4,438	4,397	1.2%	14.1%	60.8%
StudFTE/FacultyFTE	26.5	23.6	29.9	22.3	22.3	24.7	20.2	21.2		25.6		3.5%	-3.4%
w/ GTAs	26.5	16.6	18.1	15.9	16.0	19.2	17.1	15.2	17.7	18.3	3.2%	-5.0%	-31.0%
Fresh/Soph Majors	0	0	0	0	0	0	0	0		0			
Jr/Sr/PostBach Majors	0	0	0	0	0	0	0	0	0	0			
Second Majors	0	0	0	0	0	0	0	0	0	0			
Graduate Majors	9	12	13	17	9	4	5	8	13	27	64.2%	575.0%	200.0%
Total Majors	9	12	13	17	9	4	5	8	13	27	64.2%	575.0%	200.0%
Majors/Faculty FTE	2.0	2.5	3.4	3.4	1.8	0.8	0.9	1.6	2.6	5.4	66.5%	608.8%	170.8%
Bachelor's Degrees	0	0	0	0	0	0	0	0		0			
Masters/Spec Degrees**	0	3	1	11	7	2	0	3	0	7		250.0%	
Doctoral Degrees**				0	0	0	0	0		0			
Total	0	3	1	11	7	2	0	3	0	7		250.0%	

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Physics**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	1,513,299	1,674,132	1,585,181	1,604,110	1,654,223	1,758,882	1,844,058	1,912,550	1,907,647	1,971,199	2.9%	12.1%	30.3%
Faculty FTE TTT Fac FTE	17.9	16.6	15.4	16.1 15.1	18.3 16.0	17.4 15.7	16.8 15.5	16.3 14.3	17.1 15.1	18.1 15.5	1.8% 0.0	3.6% 0.0	1.0%
% Tenure Track	94%	86%	94%	94%	87%	90%	92%	88%	88%	86%	-1.2%	-4.8%	-9.0%
GTA FTE	5.6	14.5	14.5	17.5	11.5	12.0	14.0	13.5	13.5	12.0	-1.9%	0.0%	113.7%
SCH Lower	10,093	9,937	10,287	9,731	10,095	10,163	9,891	9,690	10,050	11,333	4.5%	11.5%	12.3%
SCH Upper	700	919	771	685	741	800	864	847	807	776	-1.3%	-2.9%	10.9%
SCH Grad	858	951	885	957	1,106	1,128	1,099	1,117	1,060	704	-12.4%	-37.6%	-17.9%
Total FY SCH	11,651	11,807	11,943	11,373	11,941	12,091	11,854	11,654	11,917	12,813	2.6%	6.0%	10.0%
Univ Seminar SCH				0	45	48	0	64	60	0		-100.0%	
Research SCH				108	160	196	167	130	148	168	3.3%	-14.3%	
% Taught by Ten Track													
SCH Lower	98%	63%	87%	70%	49%	61%	59%	53%	55%		-0.8%	12.2%	
Sections Lower	92%	59%	93%	75%	64%	69%	67%	71%	67%		-0.8%	4.7%	
Total SCH/ Faculty FTE	650.9	710.8	775.4	706.1	652.5	693.2	705.9	713.4	696.4	708.8	0.8%	2.2%	8.9%
w/ GTAs	495.5	379.5	399.4	338.4	400.7	410.7	385.0	390.6	389.3	426.0	2.7%	3.7%	-14.0%
Undergrad FY FTE	359.8	361.9	368.6	347.2	361.2	365.4	358.5	351.2	361.9	403.6	4.1%	10.5%	12.2%
Graduate FY FTE	35.8	39.6	36.9	39.9	46.1	47.0	45.8	46.5	44.2	29.3	-12.4%	-37.6%	-17.9%
Total FY FTE	395.5	401.5	405.5	387.1	407.2	412.4	404.3	397.8	406.1	433.0	2.3%	5.0%	9.5%
Expend/Student FTE	3,826	4,170	3,909	4,144	4,062	4,265	4,561	4,808	4,698	4,553	0.7%	6.8%	19.0%
StudFTE/FacultyFTE	22.1	24.2	26.3	24.0	22.3	23.6	24.1	24.4	23.7	23.9	0.5%	1.3%	8.4%
w/ GTAs	16.8	12.9	13.6	11.5	13.7	14.0	13.1	13.3	13.3	14.4	2.3%	2.8%	-14.4%
Fresh/Soph Majors	23	24	29	27	29	25	31	26	31	49	23.5%	96.0%	113.0%
Jr/Sr/PostBach Majors	38	47	42	38	37	42	47	49	46	36	-5.5%	-14.3%	-5.3%
Second Majors	5	5	5	2	4	4	2	1	2	5	60.0%	25.0%	0.0%
Graduate Majors	48	47	45	47	53	56	58	59	60	52	-2.8%	-7.1%	8.3%
Total Majors	114	123	121	114	123	127	138	135	139	142	2.4%	11.8%	24.6%
Majors/Faculty FTE	6.4	7.4	7.9	7.1	6.7	7.3	8.2	8.3	8.1	7.9	0.8%	7.9%	23.3%
Bachelor's Degrees	7	15	16	13	8	19	13	17	17	17	11.1%	-10.5%	142.9%
Masters/Spec Degrees**	19	10	12	11	4	9	6	8	8	8	10.6%	-11.1%	-57.9%
Doctoral Degrees**				3	2	2	5	5	2	13		550.0%	40.0
Total	26	25	28	27	14	30	24	30	27	38	20.9%	26.7%	46.2%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

#### **Political Science**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	432,614	481,357	464,698	423,648	488,129	529,114	517,171	568,713	529,499	509,330	-0.9%	-3.7%	17.7%
Faculty FTE TTT Fac FTE	6.2	7.5	7.1	5.9 4.0	6.5 6.3	6.4 5.8	6.4 5.8	8.4 6.8		7.0 6.8		9.1% 0.2	12.8%
% Tenure Track	100%	80%	84%	68%	96%	90%	90%	81%			2.8%	7.6%	-3.6%
GTA FTE	0.2	0.5	1.0	0.5	0.5	1.0	1.0	0.5				-50.0%	188.1%
SCH Lower	2,214	2,628	2,544	2,271	2,226	2,394	2,487	2,754		2,319		-3.1%	4.7%
SCH Upper	1,714	2,123	2,132	2,112	2,220	1,904	1,783	1,733		1,708		-10.3%	-0.4%
SCH Grad	285	360	279	287	369	369	346	327		496		34.4%	74.0%
Total FY SCH	4,213	5,111	4,955	4,670	4,815	4,667	4,616	4,814	4,409	4,523	-0.9%	-3.1%	7.4%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				42	12	219	90	97	122	150	123.2%	-31.5%	
% Taught by Ten Track													
SCH Lower	40%	51%	45%	26%	37%	27%	53%	73%			40.9%	170.3%	
Sections Lower	40%	50%	57%	33%	40%	33%	57%	71%	100%		33.8%	150.0%	
Total SCH/ Faculty FTE	678.7	681.5	695.4	795.8	740.8	727.4	719.5	574.5		646.1	-0.9%	-11.2%	-4.8%
w/ GTAs	660.2	638.9	609.8	733.4	687.9	629.3	622.4	542.1	587.9	603.1	-0.2%	-4.2%	-8.7%
Undergrad FY FTE	130.9	158.4	155.9	146.1	148.2	143.3	142.3	149.6		134.2	-1.9%	-6.3%	2.5%
Graduate FY FTE	11.9	15.0	11.6	12.0	15.4	15.4	14.4	13.6		20.7	11.5%	34.4%	74.0%
Total FY FTE	142.8	173.4	167.5	158.1	163.6	158.6	156.8	163.2	150.6	154.9	-0.6%	-2.4%	8.5%
Expend/Student FTE	3,029	2,777	2,774	2,680	2,984	3,335	3,299	3,485	3,516	3,288	-0.2%	-1.4%	8.5%
StudFTE/FacultyFTE	23.0	23.1	23.5	26.9	25.2	24.7	24.4	19.5			-0.6%	-10.5%	-3.8%
w/ GTAs	22.4	21.7	20.6	24.8	23.4	21.4	21.1	18.4	20.1	20.7	0.1%	-3.5%	-7.7%
Fresh/Soph Majors	61	68	60	68	67	48	62	50		69	8.6%	43.8%	13.1%
Jr/Sr/PostBach Majors	53	67	82	67	74	78	66	58				-19.2%	18.9%
Second Majors	1	1	1	3	4	6	6	6			-18.9%	-66.7%	100.0%
Graduate Majors	8	23	22	18	22	22	20	25			16.9%	68.2%	362.5%
Total Majors	123	159	165	156	167	154	154	139	158	171	3.9%	11.0%	39.0%
Majors/Faculty FTE	19.8	21.2	23.2	26.6	25.7	24.0	24.0	16.6	22.6	24.4	5.7%	1.8%	23.3%
Bachelor's Degrees	23	27	46	35	34	46	32	27	28		-5.0%	-41.3%	17.4%
Masters/Spec Degrees**	2	4	7	8	6	12	10	8				16.7%	600.0%
Doctoral Degrees**				0	0	0	0	0					
Total	25	31	53	43	40	58	42	35	35	41	1.7%	-29.3%	64.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Psychology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	731,400	745,741	818,307	739,925	678,962	778,345	762,825	782,096	918,275	833,877	2.8%	7.1%	14.0%
Faculty FTE TTT Fac FTE	11.3	11.0	11.5	12.0 6.0	11.7 4.7	11.1 5.0	9.0 7.0	9.4 7.0		10.3 7.0	0.7% 0.1	-6.5% 0.4	-8.3%
% Tenure Track	69%	55%	61%		40%	45%	78%	75%	77%	68%	6.5%	49.7%	-2.5%
GTA FTE	1.0	3.5	5.0	5.0	3.5	4.5	5.0	5.0	4.5	5.0	4.4%	11.1%	393.4%
SCH Lower	7,827	8,250	7,365	3,834	3,936	4,055	3,796	3,576	3,958	4,926	9.2%	21.5%	-37.1%
SCH Upper	3,087 250	2,742	2,998	2,589	2,695	2,920	3,046	3,102	3,565	3,721	6.9%	27.4%	20.5%
SCH Grad Total FY SCH	250 11,164	217 11,209	225 10,588	221 6,644	165 6,796	218 7,193	189 7,031	143 6,821	166 7,689	157 8,804	-2.0% 7.7%	-28.0% 22.4%	-37.2% -21.1%
Total 1 1 3CT	11,104	11,209	10,566	0,044	0,790	7,193	7,031	0,021	7,009	0,004	1.1 /0	22.4/0	-21.176
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				119	142	280	291	330	389	417	16.9%	48.9%	
% Taught by Ten Track													
SCH Lower	6%	9%	5%		3%	3%	15%	14%			74.4%	366.7%	
Sections Lower	8%	5%	5%	7%	4%	5%	22%	20%	25%		74.4%	525.0%	
Total SCH/ Faculty FTE	990.3	1019.0	920.7	553.7	579.9	651.0	781.2	727.6	741.1	852.0	7.6%	30.9%	-14.0%
w/ GTAs	908.6	773.0	641.7	390.8	446.5	462.6	502.2	474.5	516.9	574.2	6.4%	24.1%	-36.8%
Undergrad FY FTE	363.8	366.4	345.4	214.1	221.0	232.5	228.1	222.6		288.2	8.0%	24.0%	-20.8%
Graduate FY FTE	10.4	9.0	9.4		6.9	9.1	7.9	6.0		6.5	-2.0%	-28.0%	-37.2%
Total FY FTE	374.2	375.4	354.8	223.3	227.9	241.6	235.9	228.6	257.7	294.8	7.7%	22.0%	-21.2%
Expend/Student FTE	1,954	1,986	2,306	3,313	2,979	3,222	3,233	3,422	3,564	2,829	-4.0%	-12.2%	44.7%
StudFTE/FacultyFTE	33.2	34.1	30.9	18.6	19.4	21.9	26.2	24.4	24.8	28.5	7.5%	30.5%	-14.1%
w/ GTAs	30.5	25.9	21.5	13.1	15.0	15.5	16.9	15.9	17.3	19.2	6.3%	23.7%	-36.9%
Fresh/Soph Majors	115	122	115	100	105	124	101	96	112	151	13.8%	21.8%	31.3%
Jr/Sr/PostBach Majors	112	122	126		100	98	103	120	126	122	4.1%	24.5%	8.9%
Second Majors	6	10	7	7	9	4	7	11	8	13	31.3%	225.0%	116.7%
Graduate Majors	16	12	11	13	10	11	11	10		10	-0.1%	-9.1%	-37.5%
Total Majors	249	266	259	236	224	237	222	237	255	296	8.3%	24.9%	18.9%
Majors/Faculty FTE	22.1	24.2	22.5	19.7	19.1	21.4	24.7	25.3	24.6	28.6	8.1%	33.6%	29.7%
Bachelor's Degrees	53	49	60	62	50	39	45	40	57	61	12.0%	56.4%	15.1%
Masters/Spec Degrees**	5	7	2		5	6	3	4	4	4	1.3%	-33.3%	-20.0%
Doctoral Degrees**	50	50	00	0	0	0	0	0		0	10.50/	44 40/	10.10/
Total	58	56	62	71	55	45	48	44	61	65	10.5%	44.4%	12.1%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

# **Sociology and Anthropology**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010	2010-2011	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	638,142	703,476	685,172	720,232	699,761	739,710	784,803	811,006	766,086	776,971	0.9%	5.0%	21.8%
Faculty FTE	11.6	12.3	11.7	13.3	11.8	11.7	12.0	12.2				-7.0%	-5.9%
TTT Fac FTE	040/	070/	770/	12.0	10.5	11.7	10.5	11.5		10.5		-0.1	0.00/
% Tenure Track	91%	87%	77% 0.0	90%	89%	100%	88%	95%		97% 0.0	2.3%	-3.4%	6.0%
GTA FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
SCH Lower	5,364	5,460	5,919	4,341	4,305	4,596	4,365	4,581		5,004	3.1%	8.9%	-6.7%
SCH Upper	2,691	2,658	3,192	3,275	3,407	3,106	3,003	2,781	,	2,606	-4.2%	-16.1%	-3.2%
SCH Grad	12	15	17	7	0	3	15	8				300.0%	0.0%
Total FY SCH	8,067	8,133	9,128	7,623	7,712	7,705	7,383	7,370	7,773	7,622	0.2%	-1.1%	-5.5%
Univ Seminar SCH				0	144	132	96	24	0	0		-100.0%	
Research SCH				161	341	255	282	210	352	235	1.6%	-7.8%	
% Taught by Ten Track													
SCH Lower	83%	80%	62%	74%	40%	60%	67%	70%	72%		8.1%	80.0%	
Sections Lower	80%	83%	80%	70%	70%	75%	82%	70%	75%		1.3%	7.1%	
Total SCH/ Faculty FTE	695.2	659.6	782.8	571.7	651.9	656.3	613.2	605.7	722.7	698.3	3.0%	6.4%	0.4%
w/ GTAs	695.2	659.6	782.8	571.7	651.9	656.3	613.2	605.7		698.3		6.4%	0.4%
Undergrad FY FTE	268.5	270.6	303.7	253.9	257.1	256.7	245.6	245.4	259.1	253.7	0.2%	-1.2%	-5.5%
Graduate FY FTE	0.5	0.6	0.7	0.3	0.0	0.1	0.6	0.3		0.5		300.0%	0.0%
Total FY FTE	269.0	271.2	304.4	254.2	257.1	256.9	246.2	245.7		254.2	0.2%	-1.0%	-5.5%
Expend/Student FTE	2,372	2,594	2,251	2,834	2,722	2,880	3,187	3,301	2,957	3,057	0.9%	6.1%	28.9%
StudFTE/FacultyFTE	23.2	22.0	26.1	19.1	21.7	21.9	20.4	20.2	24.1	23.3	3.0%	6.4%	0.4%
w/ GTAs	23.2	22.0	26.1	19.1	21.7	21.9	20.4	20.2		23.3		6.4%	0.4%
Fresh/Soph Majors	111	113	124	131	115	79	83	68	62	82	3.4%	3.8%	-26.1%
Jr/Sr/PostBach Majors	128	120	148	141	132	146	113	100			-5.3%	-33.6%	-24.2%
Second Majors	5	4	8	8	10	4	8	4				100.0%	60.0%
Graduate Majors	0	0	0	0	0	0	0	0					
Total Majors	239	237	280	280	257	229	204	172		187	-1.9%	-18.3%	-21.8%
Majors/Faculty FTE	20.6	19.2	24.0	21.0	21.7	19.5	16.9	14.1	15.2	17.1	0.5%	-12.2%	-16.8%
Bachelor's Degrees	52	49	50	65	40	64	51	48	42	29	-13.5%	-54.7%	-44.2%
Masters/Spec Degrees**	0	0	0	0	0	0	0	0					
Doctoral Degrees**				0	0	0	0	0	0	0			
Total	52	49	50	65	40	64	51	48	42	29	-13.5%	-54.7%	-44.2%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE

<sup>#</sup> Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

#### **Letters and Science Miscellaneous**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-2010		Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	216,056	215,293	354,553	308,023	198,933	243,563	341,577	224,400	260,269	356,355	16.6%	46.3%	64.9%
Faculty FTE TTT Fac FTE	0.0	2.2	3.5	3.8 0.2	3.3 0.0	4.7 0.0	1.2 0.0	6.9 0.0				49.7%	
% Tenure Track GTA FTE	0% 0.0	7% 12.5	5% 10.0	4% 7.0	0% 6.5	0% 5.0	0% 4.5	0% 5.0				-80.0%	
SCH Lower SCH Upper	0	0	708 6	1,779 45	1,789 147	1,797 108	1,614 140	1,491 99			2.5% -2.1%	-1.7% -11.1%	
SCH Grad	0	0	0	0	0		0	5	4	0			
Total FY SCH	0	0	714	1,824	1,936	1,905	1,754	1,595	1,692	1,863	2.0%	-2.2%	
Univ Seminar SCH Research SCH				1,779 0	1,743 66	1,797 78	1,614 51	1,491 69			2.7%	-1.7% -100.0%	
% Taught by Ten Track SCH Lower Sections Lower													
Total SCH/ Faculty FTE w/ GTAs	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0					
Undergrad FY FTE	0.0	0.0	23.8 0.0	60.8	64.5	63.5	58.5	53.0			2.1%	-2.2%	
Graduate FY FTE Total FY FTE	0.0 0.0	0.0 0.0	23.8	0.0 60.8	0.0 64.5	0.0 63.5	0.0 58.5	0.2 53.2			2.0%	-2.2%	
Expend/Student FTE	0	0	0	0	0	0	0	0	1	2			
StudFTE/FacultyFTE w/ GTAs	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0	0.0 0.0					
Fresh/Soph Majors Jr/Sr/PostBach Majors Second Majors	0	0 2	0 2	0	0	0	0	0				800.0%	200.0%
Graduate Majors	0	0	0	0	0	0	0	0					
Total Majors	3	2	2	0	0	1	0	0	0	134		13300.0%	4366.7%
Majors/Faculty FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
Bachelor's Degrees	3	0	2	0	0	1	0	0		0		-100.0%	-100.0%
Masters/Spec Degrees** Doctoral Degrees**	0	0	0	0	0	0	0	0					
Total	3	0	2		0	1	0					-100.0%	-100.0%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.

Pre-Med majors appear in CLS starting in 2010-11.

# **College of Nursing**

	2001-02	2002-03‡	2003-04	2004-05*	2005-06	2006-07	2007-08	2008-09#	2009-10	2010-11	Weighted Avg % Change /Yr (5 years)	5 year % change	10 year % change
Expenditures	2,989,297	3,462,226	3,454,301	3,637,138	4,198,569	4,421,036	4,398,893	4,373,590	4,693,945	4,590,634	1.4%	3.8%	53.6%
Faculty FTE TTT Fac FTE	54.5	49.0	53.2	55.8 16.0	66.7 22.1	67.1 15.2	62.7 13.3	62.5 15.8	56.8 14.6	59.3 14.4		-11.6% 0.0	8.9%
% Tenure Track	30%	28%	28%	29%	33%	23%	21%	25%	26%	24%	-0.4%	7.9%	-18.5%
GTA FTE	0.6	1.5	3.0	3.5	2.0	2.5	3.0	3.5	4.0	4.0	11.5%	60.0%	596.2%
SCH Lower	2,168	2,264	2,960	3,409	3,298	3,367	3,102	3,172	3,039	3,120		-7.3%	43.9%
SCH Upper	6,998	7,442	8,156	9,653	10,282	9,657	9,876	10,039	9,623	9,530		-1.3%	36.2%
SCH Grad Total FY SCH	495 9,661	578 10,284	505 11,621	617 13,679	708 14,288	778 13,802	1,102 14,080	1,159 14,370	1,282 13,944	1,603 14,253		106.0% 3.3%	223.8% 47.5%
Total FT SCH	9,001	10,204	11,021	13,079	14,200	13,002	14,000	14,370	13,944	14,233	0.4%	3.3%	47.5%
Univ Seminar SCH				0	0	0	0	0	0	0			
Research SCH				3	0	291	534	531	513	515		77.0%	
% Taught by Ten Track													
SCH Lower	56%	45%	43%	27%	26%	0%	0%	28%	20%			-23.1%	
Sections Lower	58%	28%	25%	32%	26%	0%	0%	23%	18%			-30.8%	
Total SCH/ Faculty FTE	177.4	209.9	218.4	245.0	214.2	205.8	224.6	230.0	245.3	240.4	2.5%	16.8%	35.5%
w/ GTAs	175.5	203.7	206.8	230.5	208.0	198.4	214.3	217.8	229.2	225.2	1.9%	13.5%	28.3%
Undergrad FY FTE	305.5	323.5	370.5	435.4	452.7	434.1	432.6	440.4	422.1	421.7	-1.1%	-2.9%	38.0%
Graduate FY FTE	20.6	24.1	21.0	25.7	29.5	32.4	45.9	48.3	53.4	66.8		106.0%	223.8%
Total FY FTE	326.2	347.6	391.6	461.1	482.2	466.6	478.5	488.7	475.5	488.5	0.7%	4.7%	49.8%
Expend/Student FTE	9,165	9,960	8,822	7,888	8,708	9,476	9,193	8,950	9,872	9,398	0.8%	-0.8%	2.5%
StudFTE/FacultyFTE	6.0	7.1	7.4	8.3	7.2	7.0	7.6	7.8	8.4	8.2	2.9%	18.4%	37.6%
w/ GTAs	5.9	6.9	7.0	7.8	7.0	6.7	7.3	7.4	7.8	7.7	2.2%	15.1%	30.2%
Fresh/Soph Majors	213	260	288	271	253	268	224	233	256	332	11.5%	23.9%	55.9%
Jr/Sr/PostBach Majors	351	379	456	510	547	506	534	540	530	540	0.6%	6.7%	53.8%
Second Majors	1	1	0	1	1	0	0	0	2	1			0.0%
Graduate Majors	19	21	20	23	27	33	45	54	65	76		130.3%	300.0%
Total Majors	584	661	764	805	828	807	803	827	853	949	5.0%	17.6%	62.5%
Majors/Faculty FTE	10.7	13.5	14.4	14.4	12.4	12.0	12.8	13.2	15.0	16.0	7.1%	33.0%	49.3%
Bachelor's Degrees	104	119	123	139	191	170	168	179	171	162	-2.5%	-4.7%	55.8%
Masters/Spec Degrees**	8	8	6	11	12	7	11	13	15	20		185.7%	150.0%
Doctoral Degrees**	140	107	100	0	0	0	170	0	0	100		0.00/	60 50/
Total	112	127	129	150	203	177	179	192	186	182	-0.8%	2.8%	62.5%

<sup>\*</sup>SCH, FTE, and university seminar counts, and ratios based upon them, changed in FY05 to consistently follow the instructor's appointment rather than the subject code.

<sup>‡</sup> Faculty FTE and % Tenure Track calculations changed in FY03 from budgeted FTE to Fall actuals. Graduate FTE assumes each headcount graduate assistant paid through program 01 is .5 FTE # Excludes benefits expenditures

<sup>\*\*</sup>Graduate degrees were aggregated prior to 2004-05 and shown in the masters line.