| Title                     | Applicant Tracking System                                                                                                                    | Request Date                 | January 18, 2012                |  |  |  |  |  |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------|--|--|--|--|--|
| Department                | HR                                                                                                                                           | Email                        | Dennis.defa@montana.ed          |  |  |  |  |  |
| Requestor                 | Dennis R. Defa                                                                                                                               | Phone                        | Ext. 6332                       |  |  |  |  |  |
| STRATEGIC ALIC            |                                                                                                                                              |                              |                                 |  |  |  |  |  |
|                           | Educate Students                                                                                                                             |                              |                                 |  |  |  |  |  |
|                           | Our graduates will have achieved master                                                                                                      | y in their major disciplines |                                 |  |  |  |  |  |
|                           | Our graduates will become active citizens and leaders                                                                                        |                              |                                 |  |  |  |  |  |
|                           | Our graduates will have a multicultural and global perspective                                                                               |                              |                                 |  |  |  |  |  |
|                           | Our graduates will understand the ways that knowledge & art are created and applied in a variety of disciplines                              |                              |                                 |  |  |  |  |  |
|                           | Our graduates are prepared for careers in their field                                                                                        |                              |                                 |  |  |  |  |  |
|                           | We will provide increased access to our educational programs                                                                                 |                              |                                 |  |  |  |  |  |
| 16<br>19<br>19            | Communities and external stake holders benefit from broadly defined education partnerships with MS                                           |                              |                                 |  |  |  |  |  |
|                           | Create Knowledge and Art                                                                                                                     |                              |                                 |  |  |  |  |  |
|                           | ☐ Students, faculty, and staff will create knowledge and art that is communicated widely                                                     |                              |                                 |  |  |  |  |  |
|                           | Serve Communities                                                                                                                            |                              |                                 |  |  |  |  |  |
|                           | ☐ We help meet a fundamental need of the citizens of Montana by providing degree programs for our                                            |                              |                                 |  |  |  |  |  |
|                           | students                                                                                                                                     |                              |                                 |  |  |  |  |  |
| Core Themes               | ☐ We help meet the educational needs of the citizens of Montana by providing a wide range of educatio opportunities to a variety of students |                              |                                 |  |  |  |  |  |
| and Objectives            | Our students, faculty, staff, and administrators reach out to engage and serve communities                                                   |                              |                                 |  |  |  |  |  |
| (check all that<br>apply) | Our students, faculty, staff, and administrator reach in to build the university community                                                   |                              |                                 |  |  |  |  |  |
|                           | Integrate Learning, Discovery, and Engagement                                                                                                |                              |                                 |  |  |  |  |  |
|                           | Each graduate will have had experiences that integrate learning, discovery and engagement                                                    |                              |                                 |  |  |  |  |  |
|                           | Outreach activities will educate students and address the needs of the communities we serve                                                  |                              |                                 |  |  |  |  |  |
|                           | Students, faculty, and staff will create knowledge and art that addresses societal needs                                                     |                              |                                 |  |  |  |  |  |
|                           | ☐ MSU is a community that will be characterized by synergy within and across disciplines, roles and functions.                               |                              |                                 |  |  |  |  |  |
|                           | Stewardship                                                                                                                                  |                              |                                 |  |  |  |  |  |
|                           | ☑ The public trusts the institution to operate openly and use resources wisely                                                               |                              |                                 |  |  |  |  |  |
|                           | ☐ The faculty and staff are well-qualified and supported                                                                                     |                              |                                 |  |  |  |  |  |
|                           | MSU will support Native American students, programs, and communities                                                                         |                              |                                 |  |  |  |  |  |
|                           | ☑ MSU will be an inclusive community, supporting and encouraging diversity                                                                   |                              |                                 |  |  |  |  |  |
|                           | ☑ Our publicly provided resources are used efficiently and effectively                                                                       |                              |                                 |  |  |  |  |  |
|                           | □ Natural resources are used efficiently and sustainably                                                                                     |                              |                                 |  |  |  |  |  |
|                           | MSU nurtures a culture of resource cons                                                                                                      |                              |                                 |  |  |  |  |  |
|                           | Our physical infrastructure (e.g., building                                                                                                  | g, equipment, open spaces) v | vill be well-maintained and use |  |  |  |  |  |

| INSITUTIONAL BENE                                 | adır.                                           |                       |                    | . Sp   |                      |                          |
|---------------------------------------------------|-------------------------------------------------|-----------------------|--------------------|--------|----------------------|--------------------------|
| Campuses                                          | 🛛 Bozeman 🔲 I                                   | Billings 🔲 Havre      | Great Falls        |        | xtension             | ES                       |
| Cross Depts                                       | Please List:Pote                                | entially could be a n | nulti-campus syste | em     |                      |                          |
| TIMEFRAME                                         | L                                               |                       |                    |        |                      |                          |
| Proposed Dates                                    | Start: TBD                                      |                       | End:               |        |                      |                          |
| COST AND REQUIRE                                  | MENTS                                           |                       |                    |        |                      | $1 \leq T \leq 1 \leq n$ |
| Funding Type                                      | One-Time (\$)                                   |                       | Multi-Year (\$)    |        | Base (\$)            | FTE                      |
|                                                   |                                                 | Year 1                | Year 2             | Year 3 |                      |                          |
| Personnel (w/benefits)                            | 0.1                                             |                       |                    |        |                      |                          |
| Materials & Supplies                              | Select Software<br>for Higher Ed<br>Recruitment | \$35,500              |                    |        |                      |                          |
| Travel                                            |                                                 |                       |                    |        |                      |                          |
| Contracted Services                               | Implementation<br>Services                      | \$18,000              |                    |        |                      | 1. F. H. S. S. S.        |
| Capital                                           |                                                 |                       |                    |        | #05 500              |                          |
| Other Operations<br>TOTAL                         | Annual Fee                                      | \$53,500              |                    |        | \$35,500<br>\$35,500 | Constant Plant           |
| Please comment, if                                |                                                 |                       |                    |        |                      |                          |
| necessary, regarding<br>cost and<br>requirements. |                                                 |                       |                    |        |                      |                          |

Proposing an integrated web-based applicant tracking system to assist MSU to: automate and streamline the hiring process; improve candidate communication; efficiently manage position descriptions and employee performance; develop compliant and defensible audit trails to defend talent management decisions; and utilize reporting and metrics. This system would be available for all employee types: faculty, staff, student, and can be expanded to muti-sites and campuses.

Describe the broader impacts and benefits of this proposal

Will streamline the hiring process for all employee types. Will allow access to search committee members at any til and will provided required reporting and metrics. Will provide best practice to design, schedule and run reports. Maintain EEO and AA data and statistics. It is web-based so it will impact campus IT minimally.

## Implementation Plan (Please describe with timelines)

Implementation will require the consolidating of recruitment into on operation. Work-flow will need to be determined because as this new system is specked out it is important not to simply replicate the current recruitment process and just automate it. This is an opportunity to streamline, work with stake holders to create an efficient recruitment process.

Assessment Plan (Please describe with indicators)

Recruitment will become easier, more efficient and allow MSU to reduce the time needed to announce and hire positions.

Applicants will be able to apply to more than one position at a time.

Access to applicant information for search committee members will electronic with the ability to print if desired. Access will be available 24/7.

## If assessed objectives are not met in the timeframe outlined, what is the plan to sunset this proposal?

This type of system is best practice for many colleges and universities. Well established and has good track record. If assessed objective are not met then process redesign is need to insure operation is streamlined. Going back to a manual recruitment process is not an option.

| SIGNATURES                                                                      |                              |                                        |  |  |  |  |  |
|---------------------------------------------------------------------------------|------------------------------|----------------------------------------|--|--|--|--|--|
| Department Head (please print)                                                  | Signature (required)         | Date                                   |  |  |  |  |  |
| Dept Head Priority (please circle one): Very H                                  | igh High Medium Low Very Low | (************************************* |  |  |  |  |  |
| Dean/Director (please print)                                                    | Signature (required)         | Date                                   |  |  |  |  |  |
| Contenais Deta                                                                  | 1 Al See                     | 1-19-12                                |  |  |  |  |  |
| Dean/Director Priority (please circle one): Very High High Medium Low Very Low  |                              |                                        |  |  |  |  |  |
| Executive/VP (please print)                                                     | Signatures (required)        | Date                                   |  |  |  |  |  |
| Terry Leist                                                                     | Jen Just                     | 1/19/12                                |  |  |  |  |  |
| Executive/VP Priority (please circle one): (Very High) High Medium Low Very Low |                              |                                        |  |  |  |  |  |