

Departmental Base Budget Overview

Department **University Police**

Executive **VP Administration & Finance**

Index **4A2200**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
342,155	330,368	323,545	337,725	375,779	389,035	416,348	423,557	428,200	445,579	524,218	53.21%

Mission: The mission of the University Police Department is to provide the students, employees, and visitors at Montana State University-Bozeman with a safe and secure environment for living and learning.

Services & Impact: The University Police Department provides the following services: safety, security, first responder for fire, medical, and hazardous material incidents, public safety answering point (9-1-1), parking lot maintenance, law enforcement, traffic control, accident investigation, crime prevention, education, services to motorists, snow removal, key distribution, liaison with local, state, and federal law enforcement and security organizations, and oversight of the crisis management center. The department has responsibility for the security and protection of all University assets. Recent expansion of mandates under 20 U.S.C. 1092 (f) also known as the Clery Act and the Department of Education's role in enforcing these mandates has placed an increased level of responsibility on all institutions of higher learning with respect to risk management and law enforcement.

Key Performance Indicators: The national standard for police staff on university campuses is one police officer per 650 people; MSU's ratio is one police officer per 705 people. There were 1,868 cases in 1999; 2,400 in 2000; 3,119 in 2001; 2,772 in 2002; 2692 in 2003; 1982 in 2004; and 1777 in 2005. The department takes great pride in the 2002 decrease which is attributed to stepped-up vigilance against under-age drinking, better communications with dormitory residents and advisors, and an effort to be more visible on campus. These actions began in 2001, which led to higher numbers that year, but the rewards were recognized in 2002 and again even more significantly in 2003.

UNIVERSITY POLICE Key Performance Indicators

FY07 Budgeted FTE: **13.697**

FY07
Budget: **\$524,218**

Relationship to University Mission	Productivity Benchmark					Source/Comment
	Description	Benchmark	2004 Measure	2005 Measure	MSU VP Target	
Mandated	#UCR Part I & II Crimes per dept FTE	N/A	48.9	47.0		
Mandated	#UCR Part I & II Crimes per 100 person FTE	N/A	4.8	4.7		
Mandated	# faculty, staff, & students per Police FTE	650	1,117.30	991.07		NACUBO 1996 Standard
Auxiliary Parking Services:						
Essential	# parking spaces per departmental FTE	416.56	415.2	415.2		NACUBO 1996 Standard
Essential	Departmental cost per parking space	93.83	159.5	159.5		NACUBO 1996 Standard
Essential	Parking permit revenue per parking space	133.51	142.8	150.0		NACUBO 1996 Standard
Essential	Parking violation revenue per parking space	51.03	22.5	23.0		NACUBO 1996 Standard
Essential	Departmental revenue	192.99	193.5	200		NACUBO 1996 Standard

Departmental Base Budget Overview

Department **Facilities Services Administration**

Executive **VP Administration & Finance**

Index **4A7010**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
226,139	265,051	294,357	307,004	410,475	465,647	460,923	472,206	473,205	599,454	799,604	253.59%

***Facilities Services is committed to efficient stewardship of MSU's
physical environment for the benefit of Higher Education in Montana.***

Facilities Services (FS) is charged with the maintenance and operations of all university buildings, grounds and infrastructure systems. FS employs approx 160 full-time employees and 60 temporary/student employees. FS is directly responsible for 2 million square feet of academic building space and over 130 acres of landscaped grounds. In addition, FS provides at-cost maintenance services for approx 2 million square feet of auxiliaries and residence life facilities.

FS consists of five service management areas: Environmental Services, Budget and IT, Campus Maintenance, Engineering and Utilities, and Campus Work Control. Functions include Custodial Services; Landscape and Grounds Maintenance; trash/recycling; snow removal; machine shop; accounting; budgeting; computer system operation; Motor Pool; Campus Stores; campus storage; Campus Maintenance; electrical, plumbing, carpentry, locksmith, painting, sheet metal and general contractor services; Engineering Services; utilities purchasing/mgmt; heating plant ops; Preventive Maintenance; HVAC; maintenance and renovation; energy grant mgmt; master planning; Capital Construction planning/project mgmt; contract admin; architectural services; work control mgmt; project scheduling; project estimating; work order mgmt; workforce planning; elevator repair; asbestos removal; building plan/ infrastructure records; and personnel records management.

Budgetary Variance Notes

The major cost increase in this budget area has been due to increased FTE. Since FY96, this increase has been 7.0 FTE (Fleet Manager, Business Manager, Accountant, Facilities Archivist, Contract Administrator, AVP University Services, Personnel Officer). The past few years have seen significant increases in capital construction planning; increasing gross building square footage (~10% overall); increased regulatory compliance (both new and increased regulations and increased enforcement of existing regulations); increased construction project load; increased records management requirements; increased project accounting requirements and overall load; increased services provided to affiliated campuses, including uniform maintenance assessments (FCI) and consolidated capital projects planning responsibilities; increased requests for information from OCHE, Legislative Fiscal Division, Legislative Audit Division, OBPP – also many associated with affiliated campuses; and the addition of the university records storage responsibility to FS.

FACILITIES SERVICES ADMINISTRATION Key Performance Indicators				FY07 Budgeted FTE: 117.65	FY07 Budget: \$15,046,795	
Relationship to University Mission	Productivity Benchmark					Source/Comment
	Description	Benchmark	2005 Measure	2006 Measure	MSU VP Target	
OFS NET COSTS - \$12,474,391						
Essential	OFS net costs percent of Gross Institutional Expenditures		10.85%	10.49%		
OFS FIXED COSTS - \$5,758,453						
Essential	OFS fixed costs percent of OFS		48.12%	46.16%		Utilities are budgeted significantly less than projected
OFS NON-FIXED COSTS - \$6,715,938						
Essential	OFS non-fixed costs percent of OFS		51.88%	53.84%		
EQUIPMENT - \$259,149						
Essential	Avg years equipment replacement cycle	10	14	14	12	Benchmark = the Industry standard
GENERAL						
Essential	Average age of facilities	35	43	44	n/a	Benchmark =FY96 NACUBO* + 1% per year
DEFERRED MAINTENANCE BACKLOG - \$34 million						
Essential	Deferred Maint backlog percent of CRV	5.00%	9.68%	9.68%	8.71%	Benchmark=NACUBO 5%=Fair, 10%=Poor
BUILDING, LAND IMPROVEMENTS & INFRASTRUCTURE MAINTENANCE - \$4,274,829						
Essential	Maint expenditure percent of CRV	1.88%	1.12%	1.20%	1.29%	Funding % req'd to attain DM goal in 5 years
CUSTODIAL – 60.93 FTE						
Essential	Custodial GSF/FTE	26,779	30,391	29,902	26,779	Benchmark = FY96 NACUBO*
LANDSCAPE & GROUNDS – 11.86 FTE						
Essential	Landscape & Grounds acres/FTE	7.67	11.31	11.48	9.70	Benchmark = FY96 NACUBO*
		*FY96 NACUBO Public Research Universities Median				

Departmental Base Budget Overview

Department **Facilities Management**

Executive **VP Administration & Finance**

Index **4A7020**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
207,711	339,080	267,932	334,629	337,785	350,863	374,796	373,675	526,346	769,547	762,321	267.01%

Facilities Services is committed to efficient stewardship of MSU's
physical environment for the benefit of Higher Education in Montana.

Facilities Planning, Design & Construction develops and implements overall campus master planning, land use planning, the campus Capital Construction Program, and assists Facilities Operations & Maintenance with facilities renewal, renovation, and Major Maintenance projects for the University. In addition to planning the physical needs required for the University to meet its mission, this department provides construction project administration and inspection, maintenance of utility system records and building plans, management of the critical computer aided design and drafting (CADD) system, project authorities and consultant appointments, facilities space inventory, design project management, historic preservation, project budget management and administers the Facilities Condition Inventory (FCI). Many of these services are extended to MSU's affiliated campuses, and the Ag Experiment Stations as well.

Budgetary Variance Notes

The increase in Facilities Management costs is due to an increase in FTE. Since FY96, this increase has been 4.0 FTE (Assistant Planner, Planner Assistant, University Architect, Project Accountant). This increase was necessary to respond to the huge increase in campus building area (~10%), that resulted from a decade of projects that produced over \$180 million worth of construction. Even with the increased FTE, management of the additional space generated by the construction boom and the design and project administration re-appropriated existing resources to such an extent that no long-term planning was accomplished for several years. This period also covered the MUS consolidation that led to increased Facilities Planning responsibilities relative to MSU's affiliated campuses.

Departmental Base Budget Overview

Department **Campus Custodial Services**

Executive **VP Administration & Finance**

Index **4A7035**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
1,373,579	1,378,706	1,418,425	1,474,050	1,557,426	1,626,097	1,739,125	1,753,517	1,749,821	1,868,834	1,944,568	41.57%

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physical environment for the benefit of Higher Education in Montana.

The function of the Custodial Services Department is to provide and maintain the cleanest, safest and most aesthetically pleasing environment for teaching and research, within available resources, while safeguarding the capital investment in the University's inside building surfaces.

All services provided through this budget are mission critical. Custodial Services suffered cuts in 1987 and 1992 that amounted to 15.5 FTE or 21% of 1986 staffing levels. These positions have never been restored. As a result, currently no services are provided to research labs other than to empty trash bins placed in the hallways. Once-daily service to personal offices has been reduced to once per week; and services to departmental office suites have been reduced from daily to twice per week. According to the Association of Higher Education Facilities Officers' (APPA) Custodial Staffing Guidelines, cleanliness levels have dropped from Level 2 (Ordinary Tidiness) to Level 3 (Casual Inattention).

Budgetary Variance Notes

Despite this downward trend in quality due to earlier budget cuts, the overall base increased due to: 1) a Group Pay Plan Exception (Rule 1829) for all Custodians issued in 1998; 2) significant increases in the cost of custodial supplies and equipment over the same time period; 3) a swap of old, low-cleaning-intensity space with low expectations for overall cleanliness, for new high-cleaning-intensity space with high expectations for overall cleanliness; and 4) a huge increase in campus building area (~10%). The Pay Plan Exception alone, which was approved by OCHE, amounted to an average 16% increase in wages and benefits. Nevertheless, custodial salaries have already fallen behind the skyrocketing local labor market again and Custodial Services continues to have difficulty recruiting and retaining qualified workers. The combination of cutback level base staffing plus below market wage rates has made it nearly impossible to fulfill the department's mission. The addition of a minimum of 12 FTE phased in over a period of years, 1-3 FTE/year is essential, but to accomplish this would require a competitive wage also.

Departmental Base Budget Overview

Department **Landscape & Grounds Maintenance**

Executive **VP Administration & Finance**

Index **4A7040**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
474,422	563,258	686,081	610,876	633,755	691,577	758,320	757,961	790,288	802,965	799,431	68.51%

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The Landscape/Grounds Department provides a clean, safe and aesthetically pleasing outside environment for teaching and research, within available resources, while safeguarding the capital investment in the University's ornamental landscape. Responsibilities include: Turf management (mowing, trimming, fertilizing, top-dressing, cow-path repair, etc.) including athletic field maintenance; tree/shrub maintenance; street/sidewalk maintenance; landscape construction; production greenhouse; flowerbed maintenance; landscape/irrigation system maintenance; physical inventories; environmental safety; equipment repair; snow removal for sidewalks, streets/entryways; and construction support and remediation.

Budgetary Variance Notes

Many acres of campus have converted from low intensity to high intensity maintenance, and the expectations of the campus constituency have skyrocketed. The significant budget increase over the past few years has been primarily from: 1) the completion of the Centennial Mall and Engineering/Physical Sciences Building projects, which, with their densely planted and irrigated landscapes, has doubled the amount of maintenance required of the Department; 2) a classification upgrade of all the workers due to increased technical demands placed upon them and greater reliance on autonomous decision making and personal expertise; 3) supplies and materials inflation; 4) a large wage increase for student and temporary workers, to try to achieve a more competitive wage relative to local market conditions to entice them to hire on; and 5) the addition of two permanent positions to try to keep up with the burgeoning workload, while reducing temporary FTE's to compensate. Many large and small construction projects in recent years have added considerably to the workload, as contractors damage irrigation lines, and leave poorly graded areas, trash and ruts in their wake. These projects have greatly increased the amount and quality of landscaping and the length and area of concrete sidewalks. Coping strategies have included modest increases in permanent and temporary staff, and mechanization. These methods have helped, but have largely failed to keep pace with the escalating workload. Underground irrigation system expansion has paid dividends by creating a more attractive campus, but has upped expectations, made more grass to mow and fertilize, and increased weed and pest control needs. Most of all, it has more than tripled the amount of staffing resources required to maintain and operate the system. In the winter season, additional permanent staff is required to handle snow shoveling of the entryways and docks, since student temps are unwilling and unreliable at this task. The combination of these two needs justifies 1-2 additional FTE.

Departmental Base Budget Overview

Department **Refuse Collection**

Executive **VP Administration & Finance**

Index **4A7045**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
155,638	183,280	160,975	171,177	178,587	179,673	191,907	209,349	224,316	271,296	263,102	69.05%

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Refuse Collection and Hauling includes hand litter collection, recycling, surface debris removal, hauling of materials from demolition and general building trash. The use of an extensive container system and two compactor trucks is required for the collection and hauling of refuse to the landfill. Landfill fees account for a large portion of this budget.

Aside from the City of Bozeman waste collection operation, one private refuse contractor holds a monopoly for refuse hauling in Bozeman. Lack of competition in the local market makes an in-house refuse hauling operation essential to prevent uncontrolled cost escalation. In addition, an in-house operation can attend to needs unique to the campus environment that would not likely be serviced by a contractor without excessive added cost.

Budgetary Variance Notes

Major areas of costs increases have occurred in surface debris removal, recycling, and the initiation of a capital equipment replacement fund. The increasing campus population is currently producing an approximate 10% increase in landfill costs. Cardboard recycling options are being researched in a hope to mitigate this increase.

Departmental Base Budget Overview

Department **Utilities**

Executive **VP Administration & Finance**

Index **4A7051, 4A7070, and 4A7080**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
2,882,828	3,083,704	3,099,834	3,197,087	3,638,239	3,465,414	3,453,753	3,474,956	3,855,002	4,683,083	4,656,532	61.53%

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physical environment for the benefit of Higher Education in Montana.**

The utility budgets are mission-critical activities, without which MSU could not operate. These budgets include purchased utilities, the Heating Plant, and distribution O&M costs for steam, gas, electricity, outdoor lighting, instrument air, and water/sewer services. Staffing levels, driven by regulatory and licensure requirements, and workload, are currently at minimum levels to provide the services demanded by the campus.

MSU-Bozeman is one of the largest gas and electric customers on the NorthWestern Energy system, and is the largest single customer on the City's water/sewer systems. Consumption of utilities is largely influenced by activities beyond OFS control such as occupant habits, building operating hours, weather, water-cooled air conditioning usage, and comfort level tolerance of building occupants.

Water/sewer rates are set by the City of Bozeman without any regulatory oversight by the MT PSC on the setting of tariffs. Campus irrigation water is a separate system using reservoir, not City-supplied, water. We expect the City to establish a new storm sewer utility soon (with attendant costs) to conform with Clean Water Act mandates. Unregulated natural gas pricing is subject to the volatility of free-market conditions, making analysis and timing financially imperative, but time consuming. The electric industry remains in a state of both evolution and recovery from the stresses of deregulation. Future significant changes are anticipated in the electric industry over the next several years although uncertainty is paramount. Electric default supply is now procured in the open market, and NorthWestern is presently renewing and restructuring their default supply portfolio. The results of this process will directly affect costs and rate stability for the next several years.

Budgetary Variance Notes

The costs increases are due to increases in purchased utilities, utility system expansion and aging, and increases in expectation of system reliability necessary to sustain our increasingly sophisticated facilities and activities (specifically, research).

Departmental Base Budget Overview

Department **Insurance**

Executive **VP Administration & Finance**

Index **4A7060**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
237,850	245,642	245,642	232,100	236,380	316,602	336,167	698,591	783,962	1,400,051	1,377,585	479.18%

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2007 \$1,239,827

This account pays for the University vehicle liability insurance, and building, building content, and boiler property insurance. These costs represent the actual cost billed to MSU by the State Risk Management and Tort Defense Division. These rates are set by RMTDD. We are obligated to pay the total bill. Insuring the University's physical assets is not only an obligation, but also a critical element in our mission as "caretaker" of the University's resources.

In FY06, MSU (Bozeman campus) began participating in RMTD's Property Loss Prevention Program. This program allows state government units to demonstrate internal performance in property loss prevention activities in exchange for a reduction in their property insurance premiums. So long as we continue to participate to RMTD's satisfaction, they will bill MSU at 90% of our budgeted property insurance premium, i.e., reduce our actual annual premium by a net 10%. For FY06, this reduction amounted to \$133k. Due to annual premium fluctuations, premium reductions are predicted to be in the \$80k-\$100k range.

While there are no mandatory guidelines, we believe it is appropriate and reasonable to use the resulting funds to offset costs associated with general property loss prevention activities as far as is practical. The program would be as follows:

- Utilize the funds to offset the Safety & Risk Management (SRM) Dept's costs associated with the program, including staff enhancements/additions and O&M necessary to effectively manage the program (personnel represents a majority of the costs). In FY07, SRM will also offset its associated costs with excess Early-Return-to-Work (ERW) Program funds. SRM will then use the funds "freed up" by these two programs to hire additional Occupational & Safety staff.
- As would be the case in any future major budget-cut mandate, or if the program itself changes or discontinues, SRM would be forced to evaluate the services provided in view of the resources available and respond accordingly.

Departmental Base Budget Overview

Department **Off Campus Rentals**

Executive **VP Administration & Finance**

Index **4A7150**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
159,111	159,646	278,768	285,352	287,693	309,668	325,989	335,891	396,267	413,521	423,685	166.28%

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physical environment for the benefit of Higher Education in Montana.***

The Off Campus Rental account includes rent paid for space used by the Nursing program on the Bozeman, Billings, Great Falls, and Missoula campuses; rent paid for space used by the Counseling Program in the Student Health Center, the lease paid for the Safety & Risk Management building at Tech Park; and a payment of state funds to the MSU Foundation for the Alumni space occupied in the Foundation Building.

Budgetary Variance Notes

The major budgetary cost increases are due to the addition of the SRM building at Tech Park in FY99 and the Great Falls Nursing Program's increased rent/move to Benefis in FY05.

Departmental Base Budget Overview

Department **Safety & Risk Management**

Executive **VP Administration & Finance**

Index **4A7500**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
303,739	309,473	366,211	357,243	391,505	397,321	435,332	438,877	451,393	459,287	471,521	55.24%

The Safety and Risk Management Program reflected in Index 4A7500 includes all departmental salaries (6.58 FTE) and operations costs consisting of; waste disposal, analytical costs, equipment calibration and maintenance, training programs, SRM facility custodial, landscape and grounds, snow removal and maintenance costs, vehicle maintenance, travel costs and other costs of administering the various programs. The purpose of the Safety and Risk Management program is to provide for the safety of University faculty, staff and students and minimize the negative impact of adverse risks faced by the University.

The various programs that comprise the SRM department are the insurance management program, occupational safety and health program, medical surveillance program, biohazard safety and disposal program, fire/life safety program, hazardous material management program, chemical safety, and support of the University's radiation safety program. There are various components within each of the programs and each fulfills a service to the University community and provides the regulatory oversight within each respective area. Some of the services offered within the above programs include, but are not necessarily limited to the following: Safety and Health Training, Audiometric Testing and Training, Mandated Health Screening, Personal Protective Equipment, Respiratory Safety and Oversight, On Site Safety and Ergonomic Evaluations, Chemical Waste Disposal, Asbestos Management and Oversight, Laboratory Inspection and Consultation Program, Laboratory Fume Hood Testing, Fire Life Safety Equipment Inspection Testing and Maintenance Oversight, Fire Code Inspections, Fire Safety Training, Radiation Safety Training, Radiation Monitoring, Radioactive Materials Disposal, Emergency Program Management, Chemical Emergency Response, Evacuation Planning and Testing, Worker's Compensation Management, Insurance Portfolio Management, Claims Management, Risk Assessment Management and Risk Management Consultation and Training.

The eight year increase of 51.97 percent is due to several factors. There have been modest increases in the number of personnel required in the program as significant increases in areas of responsibility have been added to Safety and Risk Management. SRM has also experienced increased costs of operation due to increasing volumes of hazardous materials, increased costs of disposal of hazardous materials, and an expansion in the definition of what is considered a hazardous material requiring disposal. Since FY 1999, SRM has had to budget funds necessary for building maintenance, custodial services, snow removal, and landscape and grounds for the SRM facility.

SAFETY AND RISK MANAGEMENT Key Performance Indicators				FY07 Budgeted FTE: 7.560		FY07 Budget: \$471,521	
Relationship to University Mission	Productivity Benchmark					Source/Comment	
	Description	Benchmark	FY 07 (06 data) Measure	FY 06 (05 data) Measure	MSU VP Target		
SRM HAZARDOUS WASTE DISPOSAL - 1.50 FTE							
Essential/Mandated	3 year average #'s of haz waste disposed/FTE devoted to Hazardous Waste Disposal	None	21,660 lbs	22,688 lbs	10,000	Pounds	
SRM RADIATION WASTE DISPOSAL - 0.40 FTE							
Essential/Mandated	6 year average #'s of radiation waste disposed/FTE devoted to Radiation Waste Disposal	None	2,574 lbs	1,571 lbs	1,000	Pounds	
MSU OCCUPATIONAL SAFETY - 1.0 FTE							
Essential/Mandated	Total cost of Worker's Comp claims/total MSU payroll	None	0.24 %	0.39 %	0.25%		
Essential/Mandated	Number of individuals trained, formal setting. Beginning with Fiscal Year 2006 (FY 2007 Column) data this is changed to be the: TOTAL NUMBER OF INDIVIDUALS TRAINED / TOTAL NUMBER OF CONTACT HOURS OF TRAINING PROVIDED. (To only consider the number of individuals trained was not necessarily a good indicator of the complexity, nor the expertise, program development, time or resources required to provide training. As the data indicates, there are a number of multi hour trainings provided, however the majority are one hour training programs.)	None	1,231 / 2,401	668	500		

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Departmental Base Budget Overview

Department **Building & Major Maintenance**

Executive **VP Administration & Finance**

Index **4A7030, 4A7050, 4A7090, 4A7110, 4A7130, and 4A7140**

Program **07**

Base Budgets:

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	10-Year % Change
2,117,937	5,142,754	2,009,427	2,558,571	2,329,556	2,233,707	2,768,583	3,386,282	3,545,064	3,983,664	4,019,967	89.81%

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physical environment for the benefit of
Higher Education in Montana**

FY07 Budget

Bldg Maint	\$1,167,608
Prev Maint	\$748,427
Major Maint	\$1,480,027
Class Maint	\$78,103
Sched Maint	\$545,802
Total	\$4,019,967

These budgets are the funding source for normal, breakdown, preventive and schedulable maintenance of building components such as exterior walls, windows, and window coverings, roofs, doors, finishes, structural elements, elevators, and building plumbing, heating, cooling and electrical systems and for larger repairs and replacements of major building components, many of which have been deferred for years. In addition these budgets fund the larger repairs and replacements of streets, curbs, gutters, services drives, sidewalks, irrigation system and landscaping. These budgets are mission critical. As funding is reduced, the level of service must also be reduced.

Budgetary Variance Notes

\$1,635,947	FY96 Funding Level
\$ 886,560	New Programs (<i>EPS, AgBio, Grad Arts, Library Renovation, Stadium/Fldhse, Gardner House, Insect Res Labs, Culbertson Hall Agencies, Centennial Mall, City SIDS, Fire Protections, Marsh Lab Modular #1</i>)
<u>\$ 905,048</u>	Inflation required to maintain FY96 & new programs (<i>per ENR Construction Index</i>)
\$3,427,555	Sub-total
<u>\$4,019,967</u>	Current Funding Level
\$ 592,412	Net Increase to budget over the last 11 years