

Access Goal: Montana State University is committed to widening access to higher education and seeks to ensure equality of opportunity for all.	MSU Target	Unit Strategy	Unit Objective (optional)	Unit Metric	Accomplishments/Successes	Person Responsible for Success	\$
Objective A.1: Educate more students while maintaining the quality of our programs.							
Metric A.1.1: By 2019, the number of Montana undergraduate students enrolled will surpass 9,900 (a 15% increase).	9900	Maintain and strengthen Carnegie Classification				VPR/Provost	
Metric A.1.2: By 2019, the number of transfer enrollments will increase 15% to approximately 1,100.	1100	Evaluate existing articulation agreements to improve if necessary and utilize. Establish other articulation agreements that focus on university strengths and meet strategic goals.				Singel	
		Identify staff team to assist transfers (enrollment, aid, advising, etc.).				VPSS/Provost	
		25% of GC AA and AS graduates will transfer to MSU by 2019.				Gallatin College Dean	
Metric A.1.3 By 2019, the number of students enrolled in graduate programs will increase 20% to approximately 2,350.	2350	Increase extramural funding that supports graduate student stipends and tuition.	Increase GTA funding for stipends as compared with peers.			Grad Dean	
		Develop a productive graduate recruiting strategy.	Evaluate the use of recruitment incentives			Grad Dean	
		Develop seamless Master's programs (4+1 options).				Grad Dean	
		Recruit top MSU undergraduate students to select graduate programs.				Grad Dean	
		Allocate GTAs strategically to leverage other strategic priorities.	Increase GTA funding for stipends as compared with peers.			Grad Dean	
Metric A.1.4: By 2019, the number of credits and courses delivered on-line will increase 40% to approximately 20,000 credits and 225 courses.	20000 credits and 225 courses	Offer more programs online.	1. Offer more professional programs/masters online. 2. Improve access to online degree programs or certificates. 3. Develop a seamless consistent model for on-line course/program delivery.			1. Extended Univ Dir. 2. Extended Univ Dir. 3. Provost	
		Increase instructional design support for faculty to develop on-line courses/programs				Extended Univ Dir.	
		Cooperate with Montana community colleges for baccalaureate degree completion.				Provost	
Metric A.1.5: By 2019, the number of students enrolled in Gallatin College degree and certificate programs will double to 400.	400	Gallatin College will continue to add one or two programs each year and increase local marketing efforts of the two-year offerings.				Gallatin College Dean	
Metric A.1.6: By 2019, the percentage of need met through scholarships and grants for students who were awarded any need-based aid will increase from 74% to 80%.	80%					Alumni Foundation	
Metric A.1.7: By 2019, the total student population will increase 15% to 16,000.	16000					VPSS	
Objective A.2: Diversify the student body							
Metric A.2.1: By 2019, the number of Native American students enrolled will increase to 800 (a 45% increase).	800	Develop and improve articulation agreements with tribal colleges.				Provost	
		Expand outreach to tribal schools (grades 6-14) to enhance math and science mentoring.				Provost	
		Develop and improve Native American support services.	Build Native American student center by 2019.			Provost President	

Access Goal: Montana State University is committed to widening access to higher education and seeks to ensure equality of opportunity for all.	MSU Target	Unit Strategy	Unit Objective (optional)	Unit Metric	Accomplishments/Successes	Person Responsible for Success	\$
		Connect relevant degree offerings to needs in tribal communities.				Provost	
		Improve support in the Bozeman community for children of Native American students.				Provost	
	950	Recruit and add at least 5 Native American faculty.				Provost	
Metric A.2.2: By 2019, the number of other under-represented minority students enrolled will increase to 950 (a 40% increase).		Increase scholarship funds for minority/non-Native students.				Alumni Foundation	
		Staff multicultural student support programs.				VPSS	
		Recruit and add at least five minority faculty beyond the five Native American faculty in A.2.1.7.				Provost	
Metric A.2.3: By 2019, the number of international students enrolled will increase to 540 (a 20% increase).	540	Improve the role and impact of the Office of International Programs.	Develop partnerships with other countries for dual or cooperative degree programs. Target recruiting to areas where students are interested in international education.			OIP Dir.	
		Increase integration of international students on campus.				OIP Dir.	
				Increase the number of exchange programs by 20%.		OIP Dir.	
Metric A.2.4: By 2019, the number of nontraditional students enrolled in undergraduate and Gallatin College programs will increase to 3,200 (a 20% increase).	3200	Gallatin College will implement strategies from the College's 2012 Council for Adult and Experiential Learning assessment.				Gallatin College Dean	
		Increase the number of evening courses.				Singel	
		Increase and market online offerings to nontraditional students including veterans.				Extended Univ Dir.	
		Create three year programs (accelerated) and programs that can be completed with online and evening courses.				Provost	